

UNIVERSITY OF TORONTO

COLLEGE OF ELECTORS

Minutes of the College of Electors meeting held on Wednesday, November 5, 2013, at 5:00 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Mr. R. Scott MacKendrick (UTAA - In the Chair)	Dr. David Ouchterlony (Kinesiology and Physical Education)
Mr. Tye Farrow (Architecture – Vice-Chair)	Dr. Helen Pearman Ziral (OISE)
Ms Jeannie An (Information)	Dr. Kirk Perris (OISE)
Ms Fariba Anderson (Rotman)	Dr. Lesley Pollard (Dentistry)
Dr. Alexandra Berezowskyj (Medicine)	Ms Ceta Ramkhalawansingh (New College)
Professor David K. Bernhardt (Victoria College)	Ms Lesley Riedstra (New College)
Mr. Bob Boeckner (University College)	Mr. Peter Rogers (St. Michael's College)
Ms Mary Ellen Burns (St. Michael's College)	Ms Lindsay Shaddy (OISE)
Mr. Corwin Cambray (SGS)	Ms Margaret Shaw (Physical Therapy and Occupational Therapy)
Ms. Monifa Colthurst (University College)	Ms Mary Shenstone (Trinity College)
Mr. Ken Davy (Woodsworth College)	Dr. Malcolm Stewart (Social Work)
Ms Tammy Fernandes (University College)	Ms Valerie Story (Victoria College)
Mr. Stan Gasner (Engineering)	Mr. Mathew Szeto (Engineering)
Rev. David J. Harrison (SGS)	Dr. Edward Thompson (OISE)
Ms Marian D. Hebb (Victoria College)	Ms Joanne Uyede (Innis College)
Mr. David T. Jaeger (Music)	Professor Emerita Judy Watt-Watson (Nursing)
Dr. Francesca La Marca (St. Michael's College)	Ms Lucinda Williams (Woodsworth College)
Mr. Aly-Khan Madhavji (UTM)	Mr. Kenny Yu (UTSC)
Ms Sadia Mahmood (Medicine)	
Mr. Paul Malozewski (Engineering)	
Dr. Ivan McFarlane (Trinity College)	

Regrets:

Ms Carol Bisnath (UTM)	Mr. David Lucatch (UTSC)
Mr. Rodney Hurd (UTSC)	Mr. David Windross (Pharmacy)
Mr. Kristopher Kibsey (UTM)	Mr. W. Grant Worden (Law)
Ms Christine Leduc (Forestry)	

Secretariat: Mr. Louis Charpentier, Secretary of the Governing Council
Mr. Anwar Kazimi, Secretary, College of Electors

Guests: Ms Judy Goldring, Chair, Governing Council
Professor Meric Gertler, President, University of Toronto
Ms Lenna Bradburn, President, University of Toronto Alumni Association

1. Chair's Remarks

The Chair welcomed members to the meeting. On behalf of the College, he also welcomed Ms Judy Goldring, Professor Meric Gertler, and Ms Lenna Bradburn to address the College on the attributes and requirements in alumni governors that were being sought by the Governing Council for 2014

2. Attributes and Requirements for Alumni Governors for 2014

In his opening remarks, the President thanked the College for its efforts in recruiting the best possible alumni governors from 500,000 living alumni across the globe. The President provided a high level overview of the context and challenges for the University. The University continued to perform exceptionally well, as indicated by various university ranking indices. The indirect costs of research remained a challenge for the University. Linked to this was the lack of funding for international students accessing high-demand graduate programs. The Provincial government was focussing on a mandate of differentiation for post-secondary institutions in Ontario and this could be critical for the financial well-being for many institutions.

Some key attributes desirable in prospective alumni governors included:

- Excellent judgement – with a high degree of balance and open-mindedness, with an understanding of the difference between administration and governance.
- Patience – to appreciate the steep learning curve required to understand the critical issues affecting post-secondary education in Ontario, and in a university setting.
- Champions for post-secondary education at all levels of government.

Echoing the comments of the President, Ms Goldring thanked the members of the College for their contributions to the University as volunteers and acknowledged the critical role that alumni College played in identifying and electing highly qualified alumni members. In addition to the attributes stated by the President, Ms Goldring noted that leadership potential – to rise to positions of leadership within governance – along with strong community connections or a strong interest in and potential for building such connections would also be welcome. International exposure and experience would also be an asset for prospective alumni governors when assuming a leadership role.

In her comments, Ms Bradburn stated that the UTAA shared with the College the collective responsibility for bringing forward the best candidates for consideration by the College as alumni members of the Governing Council. The UTAA's awareness of the range and depth of alumni talent, accomplishment and influence, could assist in identifying a pool of potential governor candidates. Ms Bradburn encouraged the College to look at potential alumni governor candidates from the viewpoint of the University's existing needs, while balancing the need to reflect the increasing diversity of the University's alumni and student body.

In the discussion that followed, Ms Goldring noted that governors could play a regular ambassadorial role through organized and structured supported to the President in his advocacy efforts with the government.

3. Election of Alumni Members of the Governing Council

On the invitation of the Chair, the Secretary summarized the timelines with opening of the nomination period on November 21, 2013, up to the elections of the alumni governors by the College on February 24, 2014.

a. Advertising and Recruitment Strategy

The Chair provided an overview of the tools used to raise awareness of the Governing Council. A number of steps had been taken in the past to advertise for future alumni governors through electronic means including *News@ U of T*, *e-Bulletin*, *U of T Magazine*, *LinkedIn*, Facebook; and through the Council of Presidents, divisional alumni associations, and the central Alumni Relations office. These tools had mainly served to raise awareness of the Governing Council, alumni governors and the College. Consistent with the practice in previous years, an advertisement with the call for nominations would be placed in the winter 2014 edition of *U of T Magazine*. The Chair noted that the nomination period – November 21 to December 19, 2013 – was shorter than in previous years and called on a concerted effort by the College and the University community to identify and encourage suitable candidates to submit their nominations.

b. Application Form

The College reviewed the draft of the 2014 Application Form for Alumni Members of the Governing Council. Based on the input provided by the members, revisions were made to the section of the application form pertaining to the time commitment expectations for prospective alumni governors.

CONSENT AGENDA

On motion duly moved, seconded, and carried,

The consent agenda was adopted and that the items on it were approved.

4. Minutes of the Previous Meeting – October 2, 2013

The minutes of the meeting of October 2, 2013 were approved.

5. Business Arising

There was no business arising from the report of the previous meeting.

6. Date of Next Meeting

The Chair informed members that the next meeting of the College was scheduled for Tuesday, January 28, 2014, at 5:00 p.m. in the Council Chamber, Simcoe Hall.

7. Other Business

There were no other items of business.

IN CAMERA SESSION

8. Election of the 2013-2014 Nominating Committee for Alumni Governors

Ms. Jeannie An, Dr. David Ouchterlony, and Ms Joanne Uyede were elected to the 2013-2014 Nominating Committee for the Executive Committee of the College of Electors.

The meeting adjourned at 7:00 p.m.

Secretary

Chair

December 30, 2013