

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 421 OF**  
**THE EXECUTIVE COMMITTEE**

**Monday, April 6, 2009**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Monday, April 6, 2009 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. John F. (Jack) Petch (In the Chair)  
Dr. Alice Dong, Vice-Chair  
Professor David Naylor, President  
Professor Varouj Aivazian  
Ms Diana A.R. Alli  
Ms Susan Eng  
Ms Judith Goldring  
Mr. Grant Gonzales  
Mr. Gerald Halbert  
Professor Louise Lemieux-Charles  
Mr. Joseph Mapa  
Mr. Timothy Reid  
Professor Arthur S. Ripstein

**Non-Voting Member:**

Mr. Louis R. Charpentier

**Secretariat:**

Mr. Henry Mulhall, Secretary  
Ms Alison Webb

**Regrets:**

Mr. David Ford

**In Attendance:**

Dr. Anthony Gray, Special Advisor to the President  
Professor Michael Marrus, Chair, Academic Board and Member of the Governing Council  
Professor Cheryl Misak, Vice-President and Provost, and Member of the Governing Council  
Ms Catherine Riggall, Vice-President, Business Affairs

**1. Report of the Previous Meeting**

Report Number 420 (February 12, 2009) of the Executive Committee was approved.

**2. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**3. Minutes of the Governing Council Meeting of March 4, 2009**

Members received for information the Minutes of the Governing Council meeting held on March 4, 2009.

**4. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes of the Governing Council meeting.

**5. Report of the President**

**Provincial Budget**

The President reported that the Government of Ontario's 2009-10 Budget, released on March 26, 2009, had contained a number of positive elements for the post-secondary education sector. He echoed the University's official response to the Budget which had stated that, "given the difficult fiscal circumstances facing the nation and province [the Budget] had provided important and welcome support for higher education, research, and innovation". Among the specific announcements relating to post-secondary education were the following.

- As part of the Province's \$27.5 billion infrastructure program, \$780m of funding for universities and colleges would be provided over the upcoming two years, and these funds were to be matched by federal funds through the Knowledge Infrastructure Program. The Ministry of Training, Colleges and Universities, through the Courtyard Group process, was continuing to develop a long term funding strategy to meet infrastructure needs in the post-secondary sector.
- Funding would be made available to establish 100 new places at medical schools, including \$35m in capital and operating funds.
- \$150m of one-time-only operating relief funding would be provided to universities and colleges. The funding would be linked to enrolment growth and would partially address the University's unfunded basic income unit (BIU) challenge.
- \$10m in graduate fellowship funding would be made available, of which the University hoped to receive approximately \$2.5m.
- Legislation would be introduced to provide temporary pension solvency relief, though, the President added, more needed to be done to introduce solvency requirements that were more appropriate to universities as long-term institutions.

The President also highlighted a number of Budget announcements that were related specifically to research and innovation.

- \$300m would be allocated over six years for research infrastructure funding through the Ontario Research Fund to match federal Canada Foundation for Innovation (CFI) funding.

**5. Report of the President (cont'd)**

- The Province would invest \$100m over four years to support biomedical research, with a focus on genomics.
- \$250m would be allocated over five years for a new Emerging Technologies Fund to match start-up capital for new companies working in clean technology, the life sciences, and digital media.
- The Budget also provided \$50m for an Innovation Demonstration Fund, \$50m for a smart electricity grid in Ontario, \$5m for a Genomics Institute, and \$5m for a Green Jobs Skills Strategy.

The University welcomed these investments by the Government in infrastructure, research and innovation, and would continue its advocacy efforts to encourage future investments in operating support to address quality issues, and student aid.

The Committee moved *in camera* and was briefed by the President on a number of financial matters.

The Committee returned to closed session.

**6. Items for Confirmation by the Executive Committee**

- (a) **Faculty of Arts and Science: School of International Studies Name Change to the School of Global Affairs**  
(*Arising from Report Number 161 of the Academic Board [March 26, 2009]- Item 5*)

Professor Marrus reported that the Executive Committee was being asked to confirm a unanimous decision of the Academic Board to approve the change of the name of the School of International Studies to the School of Global Affairs. This was a routine updating of nomenclature that better reflected current directions in the School's academic discipline.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the name of the Faculty of Arts and Science School of International Studies become the "School of Global Affairs", effective immediately.

Documentation is attached to Report Number 161 of the Academic Board as Appendix "A".

**7. Items for Endorsement and Forwarding to the Governing Council**

- (a) **School of Graduate Studies and Faculty of Arts and Science: Master of Global Affairs Program**  
(*Arising from Report Number 161 of the Academic Board [March 26, 2009]- Item 6*)

Professor Marrus reported that this proposal was for the establishment of a two-year professional Masters degree program to be offered by the School of Global Affairs. The program would include a summer internship following year one. During discussion at the Committee on Academic Policy and Programs and the Academic Board it had been clarified that the rationale for the program was to provide a professional degree, partly in response to student demand, that would replace the existing collaborative Masters in International Relations.

**7. Items for Endorsement and Forwarding to the Governing Council (cont'd)**

**(a) School of Graduate Studies and Faculty of Arts and Science: Master of Global Affairs Program (cont'd)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the establishment of the proposed Master of Global Affairs (M.G.A.) Program within the Faculty of Arts and Science be approved to commence September 2010.

Documentation is attached to Report Number 161 of the Academic Board as Appendix “B”.

**(b) School of Graduate Studies and Faculty of Arts and Science: Graduate Centre for the Study of Drama: Disestablishment in the School of Graduate Studies and Establishment in the Faculty of Arts and Science**  
*(Arising from Report Number 161 of the Academic Board [March 26, 2009]- Item 7)*

Professor Marrus reported that this proposal was part of the ongoing process of migrating centres and institutes from the School of Graduate Studies (SGS) to appropriate faculties in order to provide enhanced oversight, management and development. In this case there were clear synergies between the Graduate Centre for the Study of Drama and the Faculty of Arts and Science, and following broad consultation, there had been strong support for the transfer.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the Centre for Study of Drama be disestablished as an academic unit in the School of Graduate Studies and reestablished as an extra-departmental unit A (EDU:A) within the Faculty of Arts and Science, effective May 1, 2009.

Documentation is attached to Report Number 161 of the Academic Board as Appendix “C”.

**(c) Student Records: *Statement Concerning Changes of Student Personal Information in Official Academic Records***  
*(Arising from Report Number 161 of the Academic Board [March 26, 2009]- Item 8)*

Professor Marrus reported that this proposed Statement was intended to simplify the process by which registrars and other University staff could respond to student requests to change their names on academic records. The Statement had been developed following broad consultation including with legal counsel in the Provost’s Office as well as registrars in the academic divisions.

**7. Items for Endorsement and Forwarding to the Governing Council (cont'd)****(c) Student Records: *Statement Concerning Changes of Student Personal Information in Official Academic Records* (cont'd)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the proposed *Statement Concerning Changes of Student Personal Information in Official Academic Records* be approved, effective for the May 2009 Summer Session, replacing the *Policy on Names on Official Student Academic Records and Corroborative Documents* (approved on January 9, 1986).

Documentation is attached to Report Number 161 of the Academic Board as Appendix “D”.

**(d) Student Financial Support: Report of the Vice-Provost, Students – January, 2009**

The Chair noted that this Report had in past years been provided to the Business Board for background information during its consideration of the tuition fees item. It had been decided that it would also be useful contextual information for the Executive Committee and Governing Council when considering this important item of business.

**(e) Tuition Fee Schedule for Publicly Funded Programs, 2009-10**  
*(Arising from Report Number 173 of the Business Board [March 23, 2009]- Item 3(c))*

Professor Ripstein reported that the Business Board had received a full presentation of both the tuition-fee schedule and the budget report, and it had been satisfied that the proposed tuition-fee increases were necessary in light of the University's budgetary situation. Each year, before it considered the tuition-fee proposal, the Board received the enrolment report. It had been satisfied that the fee increases had not had, and would not have, a negative effect on enrolment, that is the University would not be pricing itself out of the market. Enrolment continued to be very close to the planned level, and the Board had been advised that applications had increased for the upcoming year by about 5%.

Each year the Board also reviewed the report on student financial support. It had been confident that the proposed tuition-fee schedule would not endanger accessibility, which was being maintained by student financial support. The University's spending on need-based student aid had increased from \$1.5m in 1992-93 to \$48m in 2007-08. Despite the difficult budget situation, that level of spending would be maintained. In addition, graduate student funding was provided at a cost of \$185m and special need-based aid to international students was provided at a cost of \$3.4m. That supplemented government support, including the Ontario Student Assistance Program.

The average fee increase for domestic students would be 4.31%. For almost three quarters of domestic students, the cost of the fee increase would be \$250 or less; a further 12% would pay increases between \$251 and \$350.

The Board had given a sympathetic hearing to the Vice-President of the Graduate Students' Union, who had urged that there be no increases in the current economic environment. The Board had concluded, however, that student aid would maintain accessibility, and that, absent the additional \$25m to be generated by the higher fees, the University would not be in a position to continue to offer students a high-quality education.

**7. Items for Endorsement and Forwarding to the Governing Council (cont'd)****(e) Tuition Fee Schedule for Publicly Funded Programs, 2009-10 (cont'd)**

A member of the Executive Committee asked whether steps were being considered, in light of the proposed tuition fee increases, both to increase student aid and to enhance recruitment of students from lower socio-economic backgrounds. The Provost responded that an extra \$5m would be allocated in the upcoming year to need-based student aid. The University had programs, such as the Summer Mentorship Program, which were intended to enhance recruitment efforts among high school students who were traditionally under-represented at the University. Once admitted, those students then had full access to the University's bursary funds. In addition, the University continued to advocate with the Provincial Government for enhancements to the Ontario Student Assistance Program (OSAP).

A member noted that, in addition to the proposed tuition fee increases, some students in the Faculty of Arts and Science faced the possibility of paying significantly higher fees as a result of the proposed introduction of a program fee. For instance, those taking three or four full-course equivalents would pay the same fees as those taking a full course load of five full-course equivalents. The Provost noted that the University made use of program fees for a number of its programs, such as Commerce and Physical Education and Health, and that many other universities charged program fees for Arts and Science programs. Part of the rationale of the proposal was to encourage students to think more about their programs as a whole, rather than about individual courses, and to encourage more students to take a full course load. A significant proportion of any increased revenue resulting from the introduction of the program fee would be set aside to provide enhanced need-based student aid and to ensure that there was no detrimental effect on accessibility.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the Tuition-Fee Schedule For Publicly Funded Programs in 2009-10, as described in Professor Misak's March 6, 2009 report to the Business Board, and the tuition fees in 2009-10 and 2010-11 for the special programs identified in Tables B2 and C2 of Appendices B and C of the report, be approved.

Documentation is attached to Report Number 173 of the Business Board as Appendix "A".

**(f) Tuition Fee Schedule for Self-Funded Programs, 2009-10**

*(Arising from Report Number 173 of the Business Board [March 23, 2009]- Item 3(d))*

Professor Ripstein reported that the self-funded programs received no government funding, and that their fees were set to recover at least their direct costs.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the tuition-fee schedule for self-funded programs for 2009-10, a copy of which is attached to Professor Misak's March 6, 2009 memorandum to the Business Board as Table 1, be approved.

Documentation is attached to Report Number 173 of the Business Board as Appendix "B".

**7. Items for Endorsement and Forwarding to the Governing Council (cont'd)**

- (g) **Long Range Budget Guidelines 2009-10 to 2013-14 and Budget Report for 2009-10**  
*(Arising from Report Number 161 of the Academic Board [March 26, 2009]- Item 9, and from Report Number 173 of the Business Board [March 23, 2009] – Item 4)*

Professor Marrus commented that it was a noteworthy feature of the University's unicameral governance system that the Academic Board approved the annual Budget. At few other universities would a Senate-like body have such a role. He reported that the Board had received a very informative presentation on the Budget by the Provost and the Vice-Provost, Planning and Budget. There had been a thorough discussion, and good questions had been asked. There seemed to have been an awareness by the Board that the University faced significant budgetary challenges, and that there was a need for the entire University community to work together in response to those challenges.

Professor Ripstein reported that the Business Board advised the Governing Council on the financial prudence of the budget. The Board had received a broad overview of the Budget from the Provost, a detailed presentation from the Vice-Provost, Planning and Budget, and in addition, a careful evaluation of the prudence of the Budget from the President. The Budget foresaw essentially flat government funding and, given the state of the securities markets, no payout from the endowment. The University still needed to pay the salaries of the holders of endowed chairs, and it would continue to support students with the need-based financial support normally provided by the endowment. Expenses had been contained to the extent possible. The budget therefore proposed that the divisions had the option of using deficit financing, up to a total amount of \$45m, if they could make a case to the Provost that there was unavoidable need. The budget plan provided for the deficit financing used to be repaid by the end of the five-year budget window.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the Budget Report, 2009-10, which includes the long-range budget projection for 2009-10 to 2013-14 and the budget for 2009-10, be approved.

Documentation is attached to Report Number 161 of the Academic Board as Appendix "E".

**8. Policy on Presiding Officers for Convocation: Revision**

The President reported that this recommendation was for a revision to the *Policy on Presiding Officers for Convocation* to allow Vice-Presidents who were members of the University's teaching staff to serve as presiding officers at convocation ceremonies in specific circumstances. This would allow greater sharing of responsibilities among the senior officials of the University for presiding at the 31 annual convocation ceremonies.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the revised *Policy on Presiding Officers for Convocation* be recommended to the Governing Council for approval, effective immediately, replacing the existing *Policy* approved by the Governing Council on May 30, 2007.

Documentation is attached hereto as [Appendix "A"](#).

**9. Reports for Information**

Members received the following reports for information.

- (a) Report Number 160 of the Academic Board (February 5, 2009)
- (b) Report Number 161 of the Academic Board (March 26, 2009)
- (c) Report Number 172 of the Business Board (February 11, 2009)
- (d) Report Number 150 of the University Affairs Board (February 3, 2009)

**10. Date of the Next Meeting**

Members were reminded that the next regular meeting of the Executive Committee was scheduled for Tuesday, May 12, 2009 at 5:00 p.m.

**11. Other Business**

The Chair reported that four speaking requests had been received from groups who wished to address the Governing Council at its meeting on April 16, 2009. After discussion, it was agreed that speaking privileges would be granted to the Students Administrative Council (SAC), the Canadian Union of Public Employees (CUPE) Local 3902, the Graduate Students Union (GSU), and the Association of Part-time Undergraduate Students (APUS).

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 12 and 13 take place *in camera*, with the Board Chairs, Vice-Presidents, and Special Advisor to the President admitted to facilitate the work of the Committee.

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*In Camera Session*

**12. External Appointments: Banting Research Foundation**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Dr. John Floras be reappointed as a Trustee of the Banting Research Foundation for a three-year term, from April 6, 2009 until the Foundation's annual general meeting in 2012, or until his successor is appointed; and

THAT Mr. Alexander M. Waugh be appointed as a Trustee of the Banting Research Foundation for a three-year term, from April 6, 2009 until the Foundation's annual general meeting in 2012, or until his successor is appointed.

**13. Senior Appointments: Vice-Provostial Title Change and Appointments**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the position of Vice-Provost, Faculty be renamed Vice-Provost, Faculty and Academic Life.



**13. Senior Appointments: Vice-Provostial Title Change and Appointments (cont'd)**

**(a) Vice-Provost, Faculty and Academic Life**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Professor Edith Hillan be appointed Vice-Provost, Faculty and Academic Life for a five-year term, from July 1, 2009 to June 30, 2014.

**(b) Vice-Provost, Academic Operations**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Professor Scott Mabury be appointed Vice-Provost, Academic Operations for a five-year term, from July 1, 2009 to June 30, 2014.

**(c) Vice-Provost, Academic Programs**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Professor Cheryl Regehr be appointed Vice-Provost, Academic Programs for a five-year term, from July 1, 2009 to June 30, 2014.

The Committee returned to closed session.

The meeting adjourned at 6:20 p.m.

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Secretary  
April 10, 2009

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Chair