

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL

Tuesday, March 4, 2008

MINUTES OF THE GOVERNING COUNCIL meeting held on Tuesday, March 4, 2008 at 4:30 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Mr. John F. (Jack) Petch (In the Chair)
Dr. Alice Dong, Vice-Chair
The Honourable David R. Peterson, Chancellor
Professor C. David Naylor, President
Ms Diana Alli
Mr. P.C. Choo
Professor Brian Corman
Dr. Claude S. Davis
The Honourable William G. Davis
Mr. Ken Davy
Miss Saswati Deb
Ms Susan Eng
Dr. Shari Graham Fell
Professor Vivek Goel
Ms Judith Goldring
Professor Ellen Hodnett
Dr. Joel A. Kirsh
Professor Ronald H. Kluger
Professor Louise Lemieux-Charles
Mr. Joseph Mapa
Professor Michael R. Marrus

Mr. Geoffrey Matus
Ms Florence Minz
Mr. Gary P. Mooney
Mr. Richard Nunn
Ms Jacqueline C. Orange
Professor Ian Orchard
Professor Doug W. Reeve
Mr. Timothy Reid
Professor Arthur S. Ripstein
Miss Maureen J. Somerville
Ms B. Elizabeth Vosburgh
Mr. Larry Wasser

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Mr. Matthew Lafond

Absent:

Professor Varouj Aivazian
Mr. Arya Ghadimi
Professor William Gough
Dr. Gerald Halbert
Professor Glen A. Jones
Mr. Alex Kenjeev
Dr. Stefan Mathias Larson
Mr. George E. Myhal

Mr. Alexandru Rascanu
Ms Lorenza Sisca
Mr. Stephen C. Smith
Ms Estefania Toledo
Dr. Sarita Verma
Mr. Robert S. Weiss
Mr. Yang Weng
Mr. W. David Wilson

In Attendance:

Professor Angela Hildyard, Vice-President, Human Resources & Equity
Mr. David Palmer, Vice-President, Advancement
Ms Cathy Riggall, Vice-President, Business Affairs
Ms Judith Wolfson, Vice-President, University Relations
Professor Paul Young, Vice-President, Research
Mr. Doug Allen, Member, College of Electors
Mr. Donald Boere, Assistant Principal and Registrar, Innis College
Professor Douglas Creelman, President, Retired Academics and Librarians of the University of Toronto
Mr. Jim Delaney, Associate Director and Senior Policy Advisor, Student Affairs
Ms Sheree Drummond, Assistant Provost
Ms Rivi Frankle, Chief Operating Officer, University Advancement and Assistant Vice-President, Alumni Relations
Ms Lucy Fromowitz, Assistant Vice-President, Student Life
Ms Nora Gillespie, Legal Counsel, Office of the Vice-President and Provost
Dr. Anthony Gray, Special Advisor to the President
Mr. Ryan Hayes, President, Arts and Science Students' Union
Professor Edith Hillan, Vice-Provost, Academic
Ms Deepa Jacob, Research and Policy Analyst, Office of the Vice-President, Business Affairs
Professor David Klausner, Vice-Dean, Interdisciplinary Affairs, Faculty of Arts and Science
Ms Helen Lashiotakis, Director, Policy and Planning, Office of the Vice-President and Provost
Ms Chandler Levack, Undergraduate Student, Innis College
Professor George Luste, President, University of Toronto Faculty Association
Ms Margaret McKone, Director, Office of the Dean, Faculty of Applied Science and Engineering
Professor Cheryl Misak, Deputy Provost
Mr. Steve Moate, Senior Legal Counsel
Mr. Henry Mulhall, Assistant Secretary of the Governing Council
Professor Sioban Nelson, Dean, Faculty of Nursing
Ms Florence Newman, Member, College of Electors
Professor Ruth Pike, Member, Retired Academics and Librarians of the University of Toronto
Ms Maarika Pinkney, Undergraduate Student, Innis College
Professor David Rayside, Director, Centre for Sexual Diversity Studies
Ms Marny Scully, Director, Enrolment, Planning and Statistics
Ms Elizabeth Sisam, Assistant Vice-President, Campus and Facilities Planning
Ms Meredith Strong, Interim Special Assistant to the Vice-President, University Relations
Ms Mae-Yu Tan, Assistant Secretary of the Governing Council
Professor Safwat Zaky, Vice-Provost, Planning and Budget

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEM 11 WAS CONSIDERED BY THE GOVERNING COUNCIL IN CAMERA.

1. Chair's Remarks

(a) Welcome

The Chair welcomed members and guests to the first meeting of the Governing Council in 2008.

(b) Audio Web-cast

The Chair reminded members that the meeting was being broadcast on the web, and that private conversations might be picked up and broadcast. He asked all members, senior administrators, and guests who were invited to speak during the meeting to use a microphone, so that their comments could be heard by those listening to the audio web-cast.

(c) Documentation on the Table

The Chair noted that copies of the Faculty of Arts and Science *2006-2007 Year in Review Report* had been placed on the table. He congratulated the Faculty on their excellent job in highlighting their remarkable achievements this year.

(d) Speaking Request

The Chair advised that one speaking request had been received for the meeting, which had been granted. Mr. Ryan Hayes, President of the Arts and Science Students' Union, would be called upon to speak at the appropriate time during the meeting.

2. Minutes of the Previous Meetings

The minutes of the meeting of December 6, 2007, were approved.

The Chair noted that copies of Appendix "D" to the Minutes of the meeting of December 6, 2007, were available at the door for member's information.

3. Business Arising from the Minutes of the Previous Meeting

There was no business arising from the previous meeting.

4. Report of the President

(a) "askastudent" Online Communication Network

In keeping with the tradition of beginning his report with a presentation by individuals engaged in enhancing the student experience, the President introduced Mr. Donald Boere, Registrar and Assistant Principal of Innis College, Ms Chandler Levack, fourth-year undergraduate student, and Ms Maarika Pinkney, third-year undergraduate student. The "askastudent" project was described as "a student-produced and University-endorsed online communication network." The President commented that he had read several postings, and found them informative, edgy, and fun.

Mr. Boere noted that the "askastudent" site created an opportunity for students to pass on their candid appraisals of a wide variety of issues. Hosted by Innis College, it helped

4. Report of the President (cont'd)

(a) “askastudent” Online Communication Network (cont'd)

potential and current students find answers to their questions. Answers were presented in student-friendly, approachable and humorous language. Individuals could post questions to the forum, which were answered by student members of the “aska” team. Since June, 2007, there had been approximately 25,000 visitors to the site.

Ms Levack and Ms Pinkney commented that participating in the “askastudent” project had been very rewarding. They noted that it was an important resource which allowed students to communicate with each other openly and candidly, and to ask questions which they may not feel comfortable asking in more formal fora.

Members were invited to visit the “askastudent” website.¹ Several members indicated that they were impressed by the “askastudent” project and were pleased that current and future students were making use of the site to share their concerns, experiences, and insight.

(b) Awards and Honours

The President drew Governors’ attention to the list of Faculty, Staff and Student Awards and Honours that had been included in the agenda package, once again highlighting the extraordinary recent achievements being celebrated by the University.

The *TVO Best Lecturer* competition was now fully underway. Ten finalists had been announced, and were set to deliver televised and online lectures shortly. Two of the ten finalists were faculty at the University of Toronto at Scarborough (UTSC). The President noted that with 20% of the finalists coming from less than 2% of the province’s faculty complement, the nominations were a striking testament to the quality of undergraduate teaching at UTSC. The President congratulated Professors Marc Fournier and Gerald Cupchik, both of the Department of Psychology, on their nominations.

Commenting on another remarkable faculty achievement, the President advised members that last month, ten scholars from across Canada were awarded prestigious Killam Research Fellowships, one of Canada’s most distinguished research awards. Professors Molly Shoichet and Elizabeth Edwards, both of the Department of Chemical Engineering and Applied Chemistry at the University of Toronto, were among the recipients of this Fellowship. The President extended his congratulations to Professors Shoichet and Edwards, and to the Faculty of Applied Science and Engineering, on receiving this great honour.

(c) Honorary Degree Recipients

The President next turned to the subject of honorary degrees, noting that he was profoundly impressed with the quality of individuals which honoured the University by accepting its highest award. The President advised that the following individuals would receive honorary degrees from the University of Toronto in 2008 or 2009:

- Sheela V. Basrur
- Keren S. Brathwaite
- Melvin S. Cappe
- Jon S. Dellandrea
- Anthony S. Fell
- Robert A. Gordon

¹ <http://www.utoronto.ca/askastudent/>

4. Report of the President (cont'd)**(c) Honorary Degree Recipients (cont'd)**

- Dieter Grimm
- Angela Hewitt
- John Edwin Hodgetts
- Jonathan Kozol
- Michele Landsberg
- Donald Mackay
- Michael E. Porter
- Vivian M. Rakoff
- Teodor Shanin
- Oliver Smithies
- Eric Gerald Stanley
- Neil Sterritt
- Vaira Vīķe-Freiberga
- J. Christopher C. Wansbrough

The President commented that this was an extraordinary group of individuals, and that he looked forward to their addresses at the University's convocation ceremonies.

(d) Federal Budget, 2008

The President noted that the recent Federal Budget for 2008 had been positioned as a prudent, "stay-the-course" budget, reflecting a weakening U.S. economy and potential economic difficulties in Canada. It embodied a desire to support Canadian manufacturing and business through tax incentives. However, there was some funding set aside for research and innovation, and for postsecondary education.

In particular, the government had allocated \$21 million over two years to establish 20 Canada Global Excellence Research Chairs. The President suggested that this was a positive new program. Furthermore, \$80 million had been added, to be divided among the three university granting councils (NSERC, SSHRC, and CIHR). This, however, would not be sufficient to respond to ongoing application pressure. The granting council funding would target areas of research which aligned with the government's science and technology strategy – for example, the NSERC funding had been earmarked for research which directly contributed to furthering Canada's automotive, manufacturing, forestry and fishing industries.

The President was disappointed to report that the 2008 Budget will result in a decline, in real terms, of the reimbursement rate on the Indirect Costs of Research. He noted that Governors had been following this issue for some time. Many other university Presidents shared this concern, and would be pursuing the matter with renewed vigour.

On a more positive note, the President noted that there was some additional funding for student aid. This appeared to be the successor program to the Canada Millennium Scholarship Fund (CMSF). The new allocation would see student aid flow primarily on the basis of need rather than on maintaining the quota of merit-driven scholarships available under the CMSF program. The President suggested that there may be differing views on whether this change was entirely positive; however, the key point was that there would be continuing support for students. Unfortunately, it was not yet clear whether the CMSF program had been fully replaced, or whether there were enhancements to the funding available.

4. Report of the President (cont'd)**(d) Federal Budget, 2008 (cont'd)**

The government had also pledged support for 500 nation-wide graduate scholarships. The good news was that the scholarships would be funded at \$50,000 per year for 3 years, and that international students were eligible. The President advised that the University had hoped for up to 2000 new graduate awards, however, the announcement was a positive start, and it was an intriguing new program.

Finally, the President commented that the establishment of PPP Canada, Incorporated, a new Crown Corporation aimed at building public-private partnerships, was worthy of note, and could create new opportunities for the University.

(e) Announcement Regarding Vice-President and Provost Vivek Goel

The President referred to his recent announcement regarding the departure of Professor Vivek Goel, Vice-President and Provost, from the University of Toronto, effective June 30, 2008. As the announcement indicated, Professor Goel had been appointed as the Founding President and Chief Executive Officer of "an important new health-related organization". The President advised members that the organization in question was the Ontario Agency for Health Protection and Promotion, an important new part of the health landscape in Ontario, and he extended his warm congratulations to Professor Goel for taking up the challenge of leading this essential organization.

5. Items for Governing Council Approval**(a) School of Graduate Studies / Faculty of Medicine: Master of Health Informatics Degree Program**

Professor Marrus reported that the full-time, professional graduate degree program in Health Informatics was intended for healthcare and information-technology specialists who wished to develop and apply their knowledge in the healthcare system. Resources needed to offer the program would be provided by a combination of funding from the Academic Initiatives Fund, tuition fees, and Basic Income Unit (B.I.U.) revenue generated by student enrolment. The proposal had received the support of the Committee on Academic Policy and Programs, the Planning and Budget Committee, and the Academic Board.

On motion duly moved and seconded,

It was Resolved

THAT the proposal to establish a Master of Health Informatics (M.H.I.) Degree Program within the Faculty of Medicine be approved, effective September 2008.

Documentation is attached to Report Number 154 of the Academic Board as Appendix "D".

5. Items for Governing Council Approval (cont'd)**(b) School of Graduate Studies / Faculty of Medicine: Master of Health Science Degree in Medical Radiation Sciences**

Professor Marrus advised members that the proposed professional Master's degree program in Medical Radiation Sciences would be, at this time, unique in North America. The program would require two years of full-time study, including course work, clinical practice, and a research project. It was directed at radiation therapists with an undergraduate degree who wished to expand their knowledge and clinical skills. The Institute of Medical Science, the Department of Radiation Oncology, and the Faculty of Medicine had committed to providing the required resources. The Academic Board had been advised that there was significant demand for the program.

On motion duly moved and seconded,

It was Resolved

THAT the proposal to establish a Master of Health Science (M.H.Sc.) Degree Program in Medical Radiation Sciences within the Faculty of Medicine be approved, effective September 2008.

Documentation is attached to Report Number 154 of the Academic Board as Appendix "E".

(c) Faculty of Arts and Science: Mark S. Bonham Centre for Sexual Diversity Studies Extra-Departmental Unit B (EDU:B)

Professor Marrus reported that the proposed reclassification of the Mark S. Bonham Centre for Sexual Diversity Studies from an Extra-Departmental Unit C (EDU:C) to an EDU:B would provide the Centre with the authority to offer interdisciplinary programs and to make cross-appointments. No new resources were required, nor would it be necessary to change the current undergraduate program. The Centre would be capable of offering both undergraduate and graduate degree programs. The Academic Board strongly supported the proposal.

On motion duly moved and seconded,

It was Resolved

THAT the Mark S. Bonham Centre for Sexual Diversity Studies be established as an Extra-Departmental Unit B (EDU:B) within the Faculty of Arts and Science, effective immediately.

Documentation is attached to Report Number 154 of the Academic Board as Appendix "F".

5. Items for Governing Council Approval (cont'd)**(d) Capital Project: Project Planning Report – Robarts Library Renewal and Expansion**

Professor Marrus stated that there was a need for additional student access and study space within the library system, due to significant growth in student enrolment. The plan proposed the renovation and reconfiguration of approximately 15,750 net assignable square metres (nasm) of interior space and 7,100 gross square metres of expansion space, including the addition of a five-storey pavilion along Huron Street, and renovations to the Library's exterior. The proposal would increase study spaces within the Library by 76%. The total cost of the project was approximately \$74,297,000. However, each phase would be completed as a discrete project, with additional approval in accordance with the *Policy on Capital Planning and Capital Projects* as appropriate, as funding became available. The proposal was presented as an overall plan, and the Council was being asked to approve the plan in principle. Members of the Academic Board commented on the need for additional study space on campus, and supported the proposal in addressing this concern.

A member asked whether additional funding from the Province had been secured. The President advised that the Province had recently announced that it would commit \$15 million to the project. However, substantial fundraising would be required for later phases, which would proceed as the funding became available.

On motion duly moved and seconded,

It was Resolved

1. THAT the Robarts Library Renewal and Expansion Plan, as described within this report, be approved in principle;
2. THAT the components of the project for the Robarts Library Renewal and Expansion, including approximately 15,750 net square metres of renovations and 7,100 gross square metres of expansion space, be approved in principle at an estimated total project cost of \$74,297,000 to be funded by fundraising initiatives.
3. THAT the component parts of the renewal project be brought forward for approval to implement through the Accommodation and Facilities Directorate for components valued at less than \$2 million, and those exceeding \$2 million in accordance with the Policy for Capital Projects.
4. THAT the interim planning report for the Robarts Library pavilion project be approved in principle.

Documentation is attached to Report Number 154 of the Academic Board as Appendix "G".

5. Items for Governing Council Approval (cont'd)**(e) *Policy on Social and Political Issues With Respect to University Divestment***

Dr. Davis advised members that the University Affairs Board had recommended approval of the *Policy on Social and Political Issues With Respect to University Divestment* at its January 29, 2008 meeting. The *Policy* had been revised to address concerns which had been raised by Board members at its November 6, 2007 meeting.

The proposed revision replaced an unusual provision of the existing *Policy* in which an Advisory Board, consisting of Governors, was asked to make a recommendation that could be accepted or rejected by the President. Under the revised *Policy*, the membership of Advisory Committees would not be restricted to Governors and would be approved by the Executive Committee. Members would be selected, in part, on the basis of relevant expertise, and would continue to represent the four major constituencies.

At the University Affairs Board meeting, a member asked the Board to consider an alternate policy that dealt largely with investment, rather than divestment. In response, it was noted that investment matters fell within the terms of reference of the Business Board, rather than the University Affairs Board. In order to overcome some of the confusion, the name of the revised *Policy* was amended to refer to *Divestment* rather than *Investment*.

Mr. Nunn noted that the Business Board had been briefed on the new *Policy*, for information. Discussion had focused on the manner in which the *Policy* would be implemented.

The Chair invited Mr. Ryan Hayes, President of the Arts and Science Students' Union, to address the Council. Mr. Hayes drew members' attention to the *Policy*'s preamble, which suggested that the University generally adopted a neutral position on social and political issues. However, he claimed, in making investment decisions, the University was preferentially supporting one side of an issue. Furthermore, he stated that all investments deserved scrutiny, and that silence amounted to complicity. With regards to the issue that under the current *Policy*, the President was put in the position of accepting or rejecting the recommendation of a Committee composed of Governors, Mr. Hayes indicated that he was not clear how the new *Policy* changed that relationship; rather, the revision simply substituted non-Governors for Governors.

A member asked for further clarification about why the revision was proposed. Ms Riggall explained that the original concern with the existing *Policy* was that a Committee of Governors would make a recommendation to the President, who was not obliged to accept the recommendation. This created an uncomfortable situation given that the President reported to Governors as members of the Governing Council. Therefore, it was more appropriate for the Committee to consist of individuals who were not Governors, but were drawn from the same constituencies. This group would be appointed by the Executive Committee, which would ensure that there was governance oversight of the process.

The President noted that the University continued to receive divestment requests such as those on the recent issues of tobacco companies and the Darfur situation. He pointed out that the revision allowed the creation of a standing committee to consider these requests, rather

5. Items for Governing Council Approval (cont'd)**(e) Policy on Social and Political Issues With Respect to University Divestment (cont'd)**

than the current Policy which asked Governors (who already had a number of other responsibilities) to do so. The President also reminded members that the *Policy* dealt with the issue of *divestment*. The broader issue of a practical framework for socially responsible *investment* decisions was still under discussion, but was not the focus of this *Policy*, which was intended to respond to specific complaints brought forward about current holdings.

In response to a question from a member, the President confirmed that investments were not currently screened in advance with a view to concerns other than potential returns. The goal of UTAM was to maximize returns, in order to fulfil the University's financial obligations to pension-holders and those current staff and students who were supported by payments from the University's endowments. If those obligations were not met through investment returns, the University would have to cover the costs from the operating budget.

A member inquired about the possibility of altering the composition of Advisory Committees in order to maximize the issue-specific expertise available to them. Ms Riggall noted that the specific procedural mechanisms had not yet been formulated, but that experts, whether on the Committee or external to it, could be consulted as appropriate. Once the *Policy* was in place, procedural guidelines would be formalized.

On motion duly moved and seconded,

It was Resolved

THAT the revised *Policy on Social and Political Issues With Respect to University Divestment* be approved, replacing the existing Policy as passed on December 14, 1994.

Documentation is attached to Report Number 145 of the University Affairs Board as Appendix "A".

6. Performance Indicators for Governance: Annual Report for 2007

The Chair advised members that the Annual Report of the Performance Indicators for Governance was a major element of the University's accountability exercises, and consisted of a series of metrics of institutional achievement across a wide variety of indicators. He noted that this year, a summary of the Report had also been distributed. The Chair congratulated the administration for its excellent work in preparing the thorough and comprehensive Report.

Professor Goel gave a PowerPoint presentation summarizing the Performance Indicators for Governance Annual Report. A copy of the presentation is attached hereto as Appendix "H". Highlights of the presentation included the following points:

6. Performance Indicators for Governance: Annual Report for 2007 (cont'd)

- The key focus was on measures of *quality*, including new measures of the student experience and teaching quality.
- Traditionally, measures of research output have been science-oriented. There have not been well-accepted standards for the Humanities and many Social Sciences. The University of Toronto struck a committee to address this deficiency. A measure had been created which divided publications into those printed in “prestigious presses” and those published by “all other presses”. Several other institutions had expressed an interest in collaborating with the University on further developing these measures.
- The student-faculty ratio at the University of Toronto is higher than most peer institutions. However, Professor Goel pointed out that there was wide variation amongst institutions in the definitions of both “faculty” and “student”, resulting in significant variance in these figures across universities. In fact, on measures of student-faculty interaction, the University of Toronto received a score similar to that of its Canadian peers.
- Measures from the National Survey of Student Engagement (NSSE) showed that with regards to participation in co-curricular cultural activities, University of Toronto students were on par with peer institutions. However, University of Toronto students reported slightly fewer hours spent participating in co-curricular activities than their peers. Professor Goel noted that the information presented was raw data which had not been benchmarked to account for relevant variables.
- The LibQUAL survey of the quality of service received at the University of Toronto libraries indicated that library users were satisfied with the level of service provided. However, Professor Goel pointed out that expectations at the University of Toronto libraries were higher than the expectations at other university libraries.
- The University’s success was particularly significant given that the total revenue per student at the University of Toronto was less than half of the average figure at Association of American Universities (AAU) peer institutions.

In closing, Professor Goel stated that the University would continue to monitor its progress and refine measures, and in particular, would seek to align measures with the vision reflected in the *Towards 2030* project.

A member noted that the University of Toronto *Statement of Institutional Purpose* states that the University is committed to ensuring that faculty normally teach both graduate and undergraduate students. Given this objective, the member inquired about the proportion of faculty who currently taught and counseled both graduates and undergraduates, and how this proportion had changed since the *Statement* was adopted. The member suggested that if the relevant statistics had not been collected, then an appropriate measure should be designed and included in future performance reports. Professor Goel replied that currently, 92% of the professorial staff have graduate appointments, and that recently, all new appointments have been eligible for graduate appointments. Therefore, it was expected that over time, the proportion of faculty with graduate appointments would reach 100%. Professor Goel also noted that a number of faculty in the “teaching stream” often contributed to the undergraduate research experience. He indicated that the administration would take it under advisement to create measures that would track these figures.

6. Performance Indicators for Governance: Annual Report for 2007 (cont'd)

A member asked about whether there were measures of class size at the University. Professor Goel directed the member to pages 31-32 of the Report, which reported measures of class size experience for first-year and fourth-year undergraduates. He added, however, that such results must be interpreted carefully, because class size figures were of limited significance. Students may have a positive experience in large classes, or vice-versa. The quality of instruction was an important factor which was not reflected in this particular measure. Professor Goel added that the University endeavoured to ensure that all students had the opportunity for a small class experience during their academic career. The President noted that identifying an appropriate target for "average class size" is much more difficult for universities than for public schools. However, general objectives were being discussed with the provincial government.

A member commented that she was encouraged by the increased focus on "customer service" measures, and would watch the development of these trends with interest.

7. Reports for Information

Members received the following reports for information:

- (a) Report Number 154 of the Academic Board (January 31, 2008)
- (b) Report Number 163 of the Business Board (December 17, 2007)
- (c) Report Number 164 of the Business Board (February 4, 2008)
- (d) Report Number 145 of the University Affairs Board (January 29, 2008)
- (e) Report Number 411 of the Executive Committee (January 9, 2008)
- (f) Report Number 412 of the Executive Committee (February 25, 2008)

There were no questions arising from the Reports.

8. Date of the Next Meeting

The Chair reminded members that the next regular meeting of the Governing Council was scheduled for Thursday, April 10, 2008 at 4:30 p.m., in the Council Chambers, Simcoe Hall.

9. Question Period

There were no questions for members of the senior administration.

10. Other Business

There were no items of Other Business.

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEM 11 WAS CONSIDERED BY THE GOVERNING COUNCIL IN CAMERA.

11. Senior Appointment

Interim Vice-President and Provost

On motion duly moved and seconded,

It was Resolved

THAT, subject to the terms of appointment being approved by the Senior Appointments and Compensation Committee, Professor Cheryl Misak be appointed Interim Vice-President and Provost, effective July 1, 2008 and continuing until June 30, 2009, or until a Vice-President and Provost is appointed and takes office.

THE GOVERNING COUNCIL MOVED INTO OPEN SESSION.

The Chair invited Professor Misak back into the Council Chamber and congratulated her on her appointment as Interim Vice-President and Provost.

Professor Misak thanked members, and commented that although it would be difficult to follow Professor Goel, given his many remarkable achievements as Provost, she looked forward to contributing to the University's continuing success.

Secretary

Chair

March 18, 2008