

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 452 OF
THE EXECUTIVE COMMITTEE

Friday, February 15, 2013

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Friday, February 15, 2013 at 12:00 noon in the Boardroom, Simcoe Hall, with the following members present:

Mr. Richard Nunn, Chair Ms Judy Goldring, Vice-Chair* Professor David Naylor, President Mr. P. C. Choo Mr. Andrew Girgis Professor William Gough Professor Edward Iacobucci Mr. Nykolaj Kuryluk Regrets: Mr. Brent S. Belzberg Professor Elizabeth M. Smyth	Dr. Gary P. Mooney Ms N. Jane Pepino Ms Maureen J. Somerville Mr. Chirag Variawa Non-Voting Member: Mr. Louis R. Charpentier, Secretary of the Governing Council Secretariat: Ms Mae-Yu Tan
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In Attendance:

Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council
Professor Cheryl Misak, Vice-President and Provost and Member of the Governing Council
Mr. John Switzer, Chair, Business Board and Member of the Governing Council
Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council
Professor Scott Mabury, Vice-President, University Operations
Ms Sheree Drummond, Deputy Secretary of the Governing Council
Mr. Anwar Kazimi, Assistant Secretary of the Governing Council
Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances**
Ms Bryn MacPherson, Executive Director, Office of the President
Mr. David Walders, Acting Assistant Secretary of the Governing Council

* Participated by teleconference

** In attendance for Item 12.

The meeting began in closed session.

Chair's Remarks

The Chair congratulated the Governing Council Chair-Elect, Ms Judy Goldring, and Vice-Chair-Elect, Ms Shirley Hoy, on the important roles they would assume as of July 1, 2013, and he expressed his appreciation for their continuing commitment. Ms Goldring had kindly agreed to chair the upcoming meeting of the Governing Council on February 28th, in the Chair's absence.

The Chair suggested that Item 14, External Appointment – University of Toronto Asset Management Corporation (UTAM), be removed from the agenda, and that the matter be dealt with by e-mail ballot at a later date prior to the UTAM Annual General Meeting on March 19, 2013, once the recommended appointees had been identified. The Committee agreed to altering the agenda.

1. Report of the President

The President echoed the Chair's congratulations to Ms Goldring and Ms Hoy and said that he looked forward to working with them in their new roles.

a) Government Relations

The President observed that a range of factors had contributed to a soft economic recovery and that he expected there would be greater clarity with respect to federal spending for universities and research with the release of the Federal Budget. The development globally of a number of excellent higher education programs emphasized the importance of advances by the University; additional support from the Government would enable the University to continue to strengthen its position as a research-intensive institution. The University's active work with the Council of Ontario Universities on policy matters was ongoing during the period of transition within the Provincial Government.

b) Ongoing Issues

The President referred to a recent trend in the media of pointing to employment challenges faced by university graduates, particularly those from the humanities disciplines. He remarked that the University's approach of educating students to develop leadership, adaptive, and critical thinking skills, rather than focusing on sector-specific skills, would serve a key role in enabling its students to succeed in a shifting economy and a culture of innovation. He also pointed to the University's effort on all three campuses to facilitate workplace exposure for its students. That was one element in a multi-pronged approach that would prepare them for life after graduation.

Another ongoing issue faced by the University was its limited visibility, particularly locally and nationally, relative to its many accomplishments. There was a plethora of amazing stories that the University could share. The President advised that the development of a more integrated, central communication strategy would be a key priority during his remaining months in office.

1. Report of the President (cont'd)

In closing, the President informed the Committee that he was working steadily to prepare for the arrival of his successor. He had met individually with each of the Vice-Presidents to discuss their transition priorities, he was continuing to take steps to raise the profile of the University so that his successor might leverage building momentum, and he intended to close a number of files before his departure.

2. Items for Endorsement and Forwarding to the Governing Council

a) Capital Project: Report of the Project Planning Committee for the Faculty of Law Expansion

Professor Hodnett informed the Committee that the Academic Board had considered proposals for four capital projects at its meeting of February 7, 2013. She explained that, under the *Policy on Capital Planning and Capital Projects*, a capital project with a budget over \$10 million and any project requiring borrowing must be approved by the Governing Council. A project with a budget between \$3 and \$10 million did not require Governing Council approval. Rather, it would typically be placed on the Academic Board's consent agenda and, if approved by the Board, would be confirmed by the Executive Committee.

Professor Hodnett gave an overview of the proposed Faculty of Law expansion capital project and summarized questions raised at the Board meeting. Mr. Switzer then informed the Committee that the Business Board had also considered and supported the proposal at its meeting of January 28th. He noted that the project would likely require only short-term borrowing for \$3.5-million, subject to completion of the Faculty's very successful capital campaign.

A member of the Committee said that he was pleased that provincial graduate expansion funds had been available for the capital project. Commenting that graduate student expenses varied across disciplines, he asked for further information about the budget allocated for Faculty of Law graduate student expenses. Professor Mabury replied that, previously, all divisions undergoing graduate student expansion had been allocated funds based on their anticipated growth. Professor Misak provided further clarification about the graduate expansion arrangement that had been made some time ago. She noted that, at that time, great care had been taken to apportion funds with sensitivity to differing costs in graduate student space. The Faculty of Law had decided to use its allocation for the proposed capital project.

2. Items for Endorsement and Forwarding to the Governing Council (cont'd)

a) Capital Project: Report of the Project Planning Committee for the Faculty of Law Expansion (cont'd)

On motion duly made, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- a) THAT the Project Planning Report for the Faculty of Law Expansion, dated December 11, 2012, be approved in principle; and
- b) THAT the project scope to accommodate the Faculty of Law in 8, 180 nasm of existing facilities, renovated space and newly constructed space, as identified in the Project Planning Report be approved in principle at a total project cost of \$54 million to be funded as follows:

Capital Campaign pledges to date (Note 1)	\$33.1 M
Capital Campaign: remaining fundraising target (Note 1)	\$2.9 M
Long-term borrowing	\$3.5 M
Provostial Central Funds	\$6.0 M
Provincial Graduate Expansion Funds	\$4.5 M
Faculty of Law Operating Funds	4.0 M
Total	\$54.0 M

Note 1: short term bridge financing to be arranged centrally

b) Capital Project: Report of the Project Planning Committee for the Jackman Institute of Child Study Expansion

Professor Hodnett introduced the proposal for the Dr. Eric Jackman Institute of Child Study expansion. Mr. Switzer reported that one question addressing consultation with the community about the project had been raised at the Business Board meeting.

Professor Mabury commented on the source of funding for the proposed project, noting that short-term financing would be carried by the Ontario Institute for Studies in Education, through its own reserves, rather than through central borrowing.

2. Items for Endorsement and Forwarding to the Governing Council (cont'd)

b) Capital Project: Report of the Project Planning Committee for the Jackman Institute of Child Study Expansion (cont'd)

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- a) THAT the Project Planning Report for the Dr. Eric Jackman Institute of Child Study (ICS) Expansion, dated December 17, 2012, be approved; and
- b) THAT the project scope to accommodate an expanded Jackman ICS totaling 3, 180 nasm consisting of 1, 225 nasm new construction and additional renovated space, at 45 Walmer Road and on the combined sites of 56 and 58 Spadina Road at a total project cost of \$16 million, to be funded as follows, be approved in principle:

Capital Campaign funds received to date	\$4.7 M
Capital Campaign: pledged to date (Note 1)	\$5.2 M
ICS Laboratory School Operating Funds (over 8 years, Note 1)	\$1.5 M
Provostial Central Funds	\$2.0 M
OISE Operating Funds	<u>\$2.6 M</u>
Total	\$16.0 M

Note 1: short term bridge financing to be arranged with OISE

c) University of Toronto Mississauga: Proposal for the Establishment of the Institute of Management and Innovation (IMI) as an Extra-Departmental Unit B

Professor Hodnett outlined the proposal for the establishment of the Institute of Management and Innovation (IMI) as an Extra-Departmental Unit B.

Members expressed support for the proposal, praised the strengthened relationships with the City of Mississauga and community, and discussed possible advancement opportunities.

- 2. Items for Endorsement and Forwarding to the Governing Council (cont'd)**
- c) **University of Toronto Mississauga: Proposal for the Establishment of the Institute of Management and Innovation (IMI) as an Extra-Departmental Unit B (cont'd)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposal to establish the Institute for Management and Innovation as an Extra-Departmental Unit:B at the University of Toronto Mississauga be approved, effective July 1, 2013.

CONSENT AGENDA

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

- 3. Revision to the Constitution of the College of Electors**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revised Constitution of the College of Electors be approved, replacing the Constitution amended on December 13, 2012, effective immediately.

4. Item for Confirmation by the Executive Committee

a) Capital Project: Report of the Project Planning Committee for the Renovation of the Chemistry Undergraduate Teaching Laboratories at the University of Toronto Mississauga

(Arising from Report Number 183 of the Academic Board [February 7, 2013])

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED

- a) THAT the Project Planning Report for the Renovation of the Chemistry Teaching Laboratories in the W.G. Davis Building at the University of Toronto Mississauga, dated November 2012, be approved; and
- b) THAT the project scope with a total project cost of \$4.0 million to be funded from the UTM Operating Fund be approved in principle.

b) Capital Project: Report of the Project Planning Committee for the Renovation of the Physics Undergraduate Teaching Laboratories at the University of Toronto Mississauga

(Arising from Report Number 183 of the Academic Board [February 7, 2013])

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED

- a) THAT the Project Planning Report for the Renovation of the Physics Undergraduate Teaching Laboratories in the W.G. Davis Building at the University of Toronto Mississauga, dated December, 2012, be approved; and
- b) THAT the project scope for the proposed renovation of the Physics Teaching Laboratories, Phase 6 of a multiphase project, with a total project cost of \$3.1 million to be funded from the UTM Operating Fund, be approved in principle.

5. Report of the Previous Meeting of the Executive Committee

Report Number 451 (December 3, 2012) of the Executive Committee was approved.

6. Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

7. Minutes of the Governing Council Meeting

Members received for information the Minutes of the Governing Council meeting held on December 13, 2012.

8. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the Governing Council meeting.

9. Reports for Information

Members received the following reports for information.

- a) Report of the Review of Collaborative Programs, 2011-12
- b) Report Number 183 of the Academic Board (February 7, 2013)
- c) Excerpt from Draft Report Number 202 of the Business Board (January 28, 2013)
- d) Excerpt from Draft Report Number 173 of the University Affairs Board (February 5, 2013)

END OF CONSENT AGENDA

10. Date of Next Meeting – Thursday, March 28, 2013 from 12:00 noon to 2:00 p.m.

11. Other Business

a) Governing Council Meeting

Following an account of a presentation on Open UToronto that had been given to the Academic Board by Professor Misak and Mr. Larry Alford, University Librarian, members discussed the presentation that would be given at the February 28th Governing Council meeting. Suggestions for means of framing the progress of the University with respect to new technologies were provided. During the discussion, a member proposed that an open access publishing policy be developed for the University.

b) Update on the Review of the Office of the University Ombudsperson, 2012

Ms Somerville, Chair of the Committee to Review the Office of the University Ombudsperson, 2012, advised members that the Committee had held its first meeting on February 12th. At that time, it had reviewed a previous review report, previous annual reports submitted by the Ombudsperson, and had met with Professor Emeritus Foley. The Committee planned to hold one more meeting before finalizing its recommendations to the Governing Council. Members of the Executive Committee affirmed the importance of distinguishing between the use of the services offered by the Office of the University Ombudsperson and the awareness of those services.

The Committee moved *in camera*.

12. Code of Behaviour on Academic Matters: Recommendation for Expulsion

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the President's recommendation for expulsion, as outlined in the memoranda and supporting documentation from the Secretary of the Governing Council, dated February 8, 2013, be confirmed.

13. Toronto School of Theology Review Committee Membership

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the Governing Council consider the recommendations regarding the joint 2013 Review Committee for the University of Toronto - Toronto School of Theology Memorandum of Agreement contained in the memorandum from the President, dated January 28, 2013.

15. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met privately with the President.

16. Committee Members alone

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 1:35 p.m.

Secretary
February 19, 2013

Chair