

UNIVERSITY OF TORONTO  
 THE GOVERNING COUNCIL  
**REPORT NUMBER 461 OF**  
**THE EXECUTIVE COMMITTEE**  
**Wednesday, February 12, 2014**

To the Governing Council,  
 University of Toronto.

Your Committee reports that it held a meeting on Wednesday, February 12, 2014 at 12:00 noon in the Boardroom, Simcoe Hall, with the following members present:

<p>Ms Judy Goldring, Chair          Ms Shirley Hoy, Vice-Chair          Professor Meric Gertler, President          Mr. Aidan Fishman          Ms Alexandra Harris          Professor Edward Iacobucci          Mr. Mark Krembil*</p> <p>Regrets:          Ms Alexis Archbold</p>	<p>Mr. Nykolaj Kuryluk          Dr. Gary Mooney          Ms N. Jane Pepino          Professor Elizabeth M. Smyth          Professor Janice Stein          Mr. Keith Thomas</p> <p><b>Non-Voting Member:</b>          Mr. Louis R. Charpentier, Secretary of the          Governing Council</p> <p><b>Secretariat:</b>          Ms Mae-Yu Tan</p>
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**In Attendance:**

Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council  
 Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council  
 Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council  
 Professor Angela Hildyard, Vice-President, Human Resources and Equity\*\*  
 Professor Scott Mabury, Vice-President, University Operations  
 Ms Sinéad Cutt, Administrative Assistant, Appeals, Discipline and Faculty Grievances  
 Mr. Jim Delaney, Acting Assistant Secretary of the Governing Council  
 Ms Sheree Drummond, Deputy Secretary of the Governing Council  
 Dr. Tony Gray, Director, Strategic Initiatives and Research, Office of the President  
 Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances  
 Mr. David Walders, Acting Assistant Secretary of the Governing Council

\*Participated by teleconference.

\*\*Present for Item 2.

The meeting was held in closed session.

## **1. Chair's Remarks**

The Chair welcomed those present and thanked members for having nominated her and Ms Shirley Hoy to serve their second terms as Chair and Vice-Chair. She said that it was an honour to be able to continue to serve. A member thanked the Chair for her willingness to continue in the role of Chair.

The Chair informed the Committee that the Secretariat had been overseeing the elections and appointments process for 2014-2015 to ensure that there would be full membership on all governance bodies as of July 1, 2014. She noted that the election period for seats on the Governing Council and the University of Toronto Mississauga (UTM) and the University of Toronto Scarborough (UTSC) Campus Councils and their standing committees had begun on Monday, and she asked members to encourage their peers to vote in the elections, which would close on Friday, February 21st at 5:00 p.m. The Chair said that the Secretariat was also in the process of gathering information from continuing governors about the bodies on which they would like serve in the coming year. She asked members to complete the online form by Wednesday, February 19th, so that she and the Vice-Chair might consider their preferences when developing draft recommendations for appointments to governance bodies.

## **2. Report of the President**

### Update on the *Boundless Campaign*

The President reported that, since its launch, the University's *Boundless* fundraising campaign had been proceeding extremely well, thanks to the outstanding efforts of Vice-President David Palmer and his team. The target of raising \$1.4-billion by the end of 2013 had been exceeded, and some very generous gifts from donors had been announced recently. Divisional leaders continued to serve an important role in the campaign by identifying and presenting to prospective donors key projects tied to their units' academic priorities. January, 2014 had been a very successful month, and there were a number of projects underway that would help to build on the current momentum of the campaign.

### Government Relations

The President outlined policy changes by the Provincial Government that would result in a significant decrease in revenue for the University. In particular, an increase in the course threshold for program fees (from 3.0 to 4.0), and a cap of 3% on average domestic tuition fee increases (lowered from 5%) would cumulatively result in a reduction of approximately \$71-million in the University's budget. The President and Vice-Presidents Cheryl Regehr and Judith Wolfson had been continuing their advocacy efforts with the Government through meetings with key officials. One sustained topic of discussion was the Strategic Mandate Agreement process and the University's differentiated strengths in graduate studies, research, undergraduate education, and emerging areas. Specific proposals had been presented to the Government on ways in which funds might be redirected to allow for greater focus on those areas.

## 2. Report of the President (cont'd)

### Federal Budget

The President informed the Committee that the Federal Budget that had been released the previous day had contained announcements of welcome funding for the post-secondary education sector. The Canada First Research Excellence Fund, which would grow to \$200-million annually, would support research at institutions across Canada. The University, together with other institutions around the country had been encouraging the federal government to create such a fund, and the President acknowledged the efforts of President-Emeritus David Naylor, Ms Wolfson, and Ms Marny Scully, Assistant Vice-President, Government, Institutional and Community Relations. There had also been an announcement of increase in funding for the granting councils that would support research at Canadian universities, including the University.

The Committee moved *in camera*.

The President advised the Committee of honorary degree matters.

Vice-President Angela Hildyard updated the Committee on collective bargaining matters.

The Committee returned to closed session.

## 3. Items for Endorsement and Forwarding to the Governing Council

### a) Disestablishment of the Banting and Best Department of Medical Research

Professor Hodnett provided an overview of the proposal for the disestablishment of the Banting and Best Department of Medical Research and the discussion that had taken place at the January 30<sup>th</sup> Academic Board meeting.<sup>1</sup>

During the Committee's discussion, a member asked whether consideration had been given to ways in which the Banting and Best legacy might be sustained and whether their families were in agreement with the proposed changes. Professor Hodnett replied that the Banting and Best named chairs would still exist, so they would still be honoured in that way. Professor Regehr noted that a great deal of work on diabetes research associated with the Banting and Best names was ongoing at the University. As well, through the sale of the Connaught Laboratories and the development and award of the Connaught Funds, their legacy continued.

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<sup>1</sup><http://www.governingcouncil.utoronto.ca/Assets/Governing+Council+Digital+Assets/Boards+and+Committees/Academic+Board/2013-2014+Academic+Year/r0130.pdf>

**3. Items for Endorsement and Forwarding to the Governing Council (cont'd)**

**a) Disestablishment of the Banting and Best Department of Medical Research (cont'd)**

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposal to disestablish the Banting and Best Department of Medical Research dated September 12, 2013 be approved, effective July 1, 2014.

**b) Capital Project: Project Planning Report for the Centre for Engineering Innovation and Entrepreneurship**

Professor Hodnett summarized the Centre for Engineering Innovation and Entrepreneurship (CEIE) capital project and the Academic Board's discussion of the proposal.

A member commented that the proposal outlined the extensive consultation that had occurred about the CEIE, but, in her view, greater information about the site plan, particularly in relation to Simcoe Hall, was needed. The member also questioned the plan to accommodate only part of the number of existing parking spots on the site and asked about the apparent low building efficiency of the CEIE building. Professor Mabury noted that a context map was provided on page 45 of the project planning report. Initially, there had been great interest in the eastern view of the CEIE, and following consultation with various groups, including the University's Design Review Committee (DRC) and the Faculty of Architecture, Landscape and Design, the proposed plans had been altered. Professor Mabury said that the issue of the view from King's College Circle had also been considered by the DRC. In response to the member's query about building efficiency, Professor Mabury said that a 2:1 ratio was the most that could be achieved, given the purposes of the CEIE building and the associated non-usable space, such as the mechanical rooms.

Referring to comments that had been made about the Transitional Year Programme (TYP) during discussions of the CEIE at previous governance meetings, a member suggested that it would be helpful for the University to increase awareness of its access programs. Professor Regehr said that, at the Academic Board meeting, she had provided an overview of the University's suite of access programs. She would be appointing a Provostial advisor on access programs who would consult with the University community to determine the types of resources needed and who would help to increase the profile of the programs.

A member commented that the timetable for the CEIE project seemed quite optimistic and asked whether some stages might be deferred. Professor Mabury agreed the schedule was optimistic and though it was not possible to stage the overall project, the ultimate timing of project

**3. Items for Endorsement and Forwarding to the Governing Council (cont'd)**

**b) Capital Project: Project Planning Report for the Centre for Engineering Innovation and Entrepreneurship (cont'd)**

completion depended heavily on city action on site plan and overall zoning approvals. He advised the Committee that, as was the case with all capital projects, the respective divisions had been consulted, including representatives of the TYP. Students had been involved at every stage of the process. At the request of the TYP representatives after they had toured the space proposed for the TYP in Woodsworth College, additional space in the basement of Woodsworth College was allocated for the TYP.

The Committee moved *in camera*.

The Committee discussed matters related to parking.

The Committee returned to closed session.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

1. THAT the Report of the Project Planning Committee for the Centre for Engineering Innovation and Entrepreneurship (CEIE), dated November 22, 2013, be approved in principle;
2. THAT the project scope totalling 7,513 nasm (15,026 gsm) for the CEIE space program, to be located on Site 10 (47- 55 St. George Street – Simcoe Hall Parking Lot), be approved in principle, to be funded by the Capital Campaign, the Faculty of Applied Science and Engineering, Provost's Central Funds and borrowing; and
3. That the project scope of a single level of underground parking (2,900 gsm) to be located on Site 10 (47- 55 St. George Street – Simcoe Hall Parking Lot) be approved in principle, to be funded by Central Funds and the Faculty of Applied Science and Engineering.

**4a) Capital Project: Project Planning Report for the University of Toronto Mississauga Biology Greenhouse**

At the request of a member, the Project Planning Report for the UTM Biology Greenhouse item was moved from the consent agenda to the regular agenda. The member said that, while he was in support of the project itself, he still had a concern about the project cost. The member had expressed his concern at the January 27, 2014 Business Board meeting when the execution of the

proposed project had been considered and approved. Professor Mabury outlined the steps by which the administration had considered the Greenhouse project before it had been brought

**4a) Capital Project: Project Planning Report for the University of Toronto Mississauga Biology Greenhouse (cont'd)**

forward to governance for approval. He also advised the Committee of discussions that had occurred following the Business Board meeting.

The Committee moved *in camera*.

The Committee returned to closed session.

Members commented that, with the recent establishment of the University of Toronto Mississauga (UTM) and University of Toronto Scarborough (UTSC) governance bodies, issues related to their terms of reference and the hand-off within and from the administration were still being worked out. Members commented that further details would be helpful with regard to the project cost. The Chair noted that although unusual, it was within its authority and reasonable for the Executive Committee to request that a pause be taken before confirming Academic Board approval of the proposed project.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT a decision about the Project Planning Committee Report for the Biology Greenhouse at the University of Toronto Mississauga be deferred until the next Executive Committee meeting on March 27, 2014.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved

**4b) Capital Project: Project Planning Report for the University of Toronto Mississauga Phase 4 of the Renovation of Biology Undergraduate Teaching Laboratories**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED

1. THAT the Project Planning Committee Report for the Renovation of Biology Undergraduate Teaching Laboratories at the University of Toronto Mississauga (UTM), dated November 1, 2013, be approved in principle; and
2. THAT the total project scope of approximately 598 gross square meters (approximately 598 nasmm), be approved in principle, to be fully funded from Capital Reserves derived from the UTM Operating Budget.

**5. Reports of the Previous Meetings of the Executive Committee**

- a) Report Number 459 (December 2, 2013)
- b) Report Number 460 (January 22, 2014)

Reports Number 459 and 460 were approved.

**6. Business Arising from the Reports of the Previous Meeting**

There was no business arising from the reports of the previous meeting.

**7. Minutes of the Governing Council Meeting – December 12, 2013**

The minutes were received for information.

**8. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes.

**9. Reports for Information**

Members received the following items for information.

- a) Report Number 189 of the Academic Board (January 30, 2014)
- b) Report Number 209 of the Business Board (January 27, 2014)
- d) Report Number 2 of the University of Toronto Mississauga Campus Council (December 9, 2013)
- e) Report Number 2 of the University of Toronto Scarborough Campus Council (December 10, 2013)

**END OF CONSENT AGENDA**



10. **Date of Next Meeting** – Thursday, March 27, 2014 from 5:00 to 7:00 p.m.

11. **Other Business**

a) February 27, 2014 Governing Council meeting

The Committee agreed that the request of Mr. Brad Evoy, Chair of the Council on Student Services, to speak to the CEIE capital project at the February 27<sup>th</sup> Governing Council meeting should be granted, and that he should be asked to limit his remarks to a maximum of three minutes.

b) Update on Intercampus Transportation between UTSC and the St. George Campus

Professor Regehr distributed to members a document from Professor Jill Matus that provided an update on the matter of a possible shuttle bus between the UTSC and the St. George campus. The matter had been raised at the December 12, 2013 meeting of the Governing Council. The document would be distributed to members of the Governing Council for the February 27<sup>th</sup> meeting.

The Committee moved *in camera*.

12. **Item for Endorsement and Forwarding to the Governing Council**

a) **Capital Project: Project Planning Report for the Centre of Engineering Innovation and Entrepreneurship – Sources of Funding and Total Project Cost**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Professor Scott Mabury's recommendations, as outlined in the memorandum dated December 10, 2013, be endorsed and forwarded to the Governing Council for approval, and

THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.

**13. Code of Behaviour on Academic Matters: Recommendations for Expulsion+**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the President's three recommendations for expulsion, as outlined in the memoranda and supporting documentation from the Secretary of the Governing Council, dated October 15, 2013 and February 5, 2014, be confirmed.

**14. Update from the Chair**

a) Citizenship Requirement for Members of the Governing Council

The Chair provided an update of the consideration being given to the issue of the citizenship requirements set out in the *University of Toronto Act, 1971* for Members of the Governing Council, the President and the Chancellor.

The Chair stated that the serious nature of the issue was well understood, especially with respect to students who might wish to serve as Governors but who were not Canadian citizens, but also with respect to Members from the other estates of the Governing Council. The work that was being undertaken was designed to be responsive to the concerns that had been raised.

b) Senior Appointment

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT President Meric Gertler's recommendation for a senior appointment, as outlined in the memorandum dated February 12, 2014, be endorsed and forwarded to the Governing Council for approval, and

THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.

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**IN CAMERA CONSENT AGENDA**

**15. Items for Confirmation**

a) **Capital Project: Project Planning Report for the University of Toronto Mississauga Biology Greenhouse - Sources of Funding and Total Project Cost**

See Item 4a).

**15b) Capital Project: Project Planning Report for the University of Toronto Mississauga Phase 4 of the Renovation of Biology Undergraduate Teaching Laboratories - Sources of Funding and Total Project Cost**

On motion duly moved, seconded and carried,

YOUR COMMITTEE CONFIRMED

THAT Professor Scott Mabury's recommendations, as outlined in the memorandum dated December 2, 2013 regarding the University of Toronto Mississauga Phase 4 of the Renovation of Biology Undergraduate Teaching Laboratories, be approved.

**16. Committee Members with the President**

Members of the Executive Committee, with the Board Chairs, met privately with the President.

**17. Committee Members Alone**

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 2:00 p.m.

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Secretary  
February 14, 2014

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Chair