

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 427 OF**  
**THE EXECUTIVE COMMITTEE**

**Monday, January 11, 2010**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Monday, January 11, 2010 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. John F. (Jack) Petch (In the Chair)  
Dr. Alice Dong, Vice-Chair  
Professor David Naylor, President  
Mr. Ryan Campbell  
Mr. P.C. Choo  
Mr. Ken Davy  
Ms Judith Goldring  
Dr. Gerald Halbert  
Professor Ron Kluger  
Mr. Joseph Mapa  
Mr. Timothy Reid  
Professor Arthur S. Ripstein  
Miss Maureen J. Somerville  
Professor Janice Stein

**Non-Voting Member:**

Mr. Louis R. Charpentier

**Secretariat:**

Mr. Henry Mulhall, Secretary

**Regrets:**

**In Attendance:**

Dr. Anthony Gray, Special Advisor to the President  
Professor Angela Hildyard, Vice-President, Human Resources and Equity <sup>1</sup>  
Mr. Richard Nunn, Chair, Business Board and Member of the Governing Council  
Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council

**Add to the Agenda**

With the agreement of members, an item concerning two Senior Appointments was added to the agenda as item 11.

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<sup>1</sup> In attendance for Agenda Items 1-5.

**1. Report of the Previous Meeting**

Following minor revisions to the titles of two members on page one, Report Number 426 (November 30, 2009) of the Executive Committee was approved.

**2. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**3. Minutes of the Governing Council Meeting**

Members received for information the Minutes of the Governing Council meeting held on December 10, 2009.

**4. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes of the Governing Council meeting.

**5. Report of the President**

The President reported that he had made two recent trips to India, one to participate in a round-table on higher education chaired by the Prime Minister of Canada in mid-November, and another with a trade delegation led by the Premier of Ontario in early December. The latter trade mission had aimed to promote Ontario's 'green' companies and technology. Both trips aligned well with the University's strategy to develop its relationship with India which represented a considerable opportunity. The pace of change in India was staggering with recent predictions being made that its standard of living, along with that of China, would match those of the United States and United Kingdom by 2048. There was also pent-up demand for higher education in India, with an enormous applicant pool of excellent students that far exceeded the number of post-secondary spaces available. As an example, the President cited the national situation with the Indian Institutes of Technology where there had, in 2009, been space to accept only 2% of the nearly 400,000 students who had applied for admission.

The Committee moved *in camera* and was briefed by the President on a number of financial and human resources matters.

The Committee returned to closed session.

**6. Performance Indicators**

The Chair stated that the annual Performance Indicators Report was a major element of the University's accountability exercises, and consisted of a series of metrics of institutional achievement across a wide variety of indicators. Similar to the previous year's Report, and in response to feedback from Governors, the document was reasonably brief, focusing on a small number of key measures, and providing narrative that linked the measures to the University's priorities. A comprehensive inventory of the full set of performance indicator measures was available on the website of the Vice-President and Provost. It was agreed that approximately 30 minutes would be set aside at the Governing Council meeting for the presentation of the Report as well as discussion and questions.

The President highlighted two new measures related to the student experience that had been included in the Report (pages 28-29) in response to input from Governors. Figure 25 measured undergraduate instructional engagement and indicated that 89.8% of faculty members who held Canada Research Chairs (CRCs), Endowed Chairs, and University Professorships had taught at least one undergraduate course in the Faculty of Arts and

**6. Performance Indicators (cont'd)**

Science, UTM and UTSC in the 2008-09 academic year. Figure 26 measured intramural sport participation between 2000-01 and 2008-09 across the University's three campuses, and indicated a steady rise in participation that matched enrolment growth. The University was committed to the development of further indicators of student engagement. In response to a question, the President clarified that Figure 27 (page 30) compared the variation in the University's student:faculty ratios depending on the definition of faculty that was used. These ranged from 27.2 to 9.6 FTE (full-time equivalent) students to every FTE faculty member depending on whether the categories of faculty included: professoriate (tenure stream and non-tenure stream), teaching stream faculty, full-time clinical faculty, term-limited instructional faculty (sessional, stipendiary), and others. For 2009, the University had used a more comprehensive count of faculty in its submission to some external agencies, and was continuing discussions with peer institutions to develop comparable data.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE APPROVED**

THAT the Performance Indicators for Governance Annual Report for 2009 be placed on the agenda of the Governing Council meeting on January 21, 2010.

**7. Reports for Information**

Members received the following reports for information.

- (a) Report Number 178 of the Business Board (December 14, 2009)
- (b) Report Number 19 on Namings

**8. Date of the Next Meeting**

Members were reminded that the next regular meeting of the Executive Committee was scheduled for Thursday, February 11, 2010 at 5:00 p.m.

**9. Other Business**

The Chair reported that a speaking request had been received for the meeting of the Governing Council on January 21, 2010. It was agreed that speaking privileges would be granted to the Vice-President, University Affairs of the Students' Administrative Council (SAC) on the topic of the structure of the Governing Council and the cancellation of meetings.

There was no other business for consideration in closed session.

On motion duly moved, seconded, and carried,

**IT WAS RESOLVED**

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 10-12 take place *in camera*, with the Board Chairs, Vice-Presidents, and Special Advisor to the President admitted to facilitate the work of the Committee.

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***In Camera Session***

**10. Report of the Committee to Review the Office of the University Ombudsperson**

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE APPROVED**

- (a) THAT the Report of the Committee on the Office of the University Ombudsperson, 2009-10, be placed on the agenda of the Governing Council for its meeting of January 21, 2010, and
- (b) THAT the Executive Committee recommend approval of the recommendations of the Committee on the Office of the University Ombudsperson, 2009-10, as summarized on page 2 of its report.

**Vary the Agenda.**

It was agreed to vary the agenda to add the following *in camera* item.

**11. Senior Appointments**

**(a) Senior Appointment**

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE ENDORSED AND FORWARDED**

To the Governing Council for consideration the recommendation for a senior appointment contained in the first memorandum from the President dated January 8, 2010.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE APPROVED**

THAT pursuant to Section 38 of By-Law Number 2, this recommendation be considered by the Governing Council *in camera*.

**(b) Senior Appointment**

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE ENDORSED AND FORWARDED**

To the Governing Council for consideration the recommendation for a senior appointment contained in the second memorandum from the President dated January 8, 2010.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE APPROVED**

THAT pursuant to Section 38 of By-Law Number 2, this recommendation be considered by the Governing Council *in camera*.

The President and Special Advisor to the President absented themselves.

**12. Presidential Review**

The Chair briefed the Committee on the status of the Presidential Review process.

The Committee returned to closed session.

The meeting adjourned at 6:35 p.m.

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Secretary  
January 13, 2010

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Chair