

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**DECEMBER 13, 2018**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on December 13, 2018 at 4:30 p.m. in the Council Chamber, Simcoe Hall.

**Present:**

Claire Kennedy (Chair)  
N. Jane Pepino (Vice-Chair)  
Rose M. Patten, Chancellor  
Meric S. Gertler, President  
Cheryl Regehr, Vice-President and  
Provost  
Preet Banerjee  
Harvey Botting  
David N. Bowden  
Catherine Bragg  
Susan Froom  
Gary D. Goldberg  
Avrum I. Gotlieb  
Edie Guo  
Mala Kashyap  
Paul Kingston  
Ulrich j. Krull  
Nykolaj F. Kuryluk  
Ernest W.N. Lam  
Mark Lautens  
Litos Li  
Price Amobi Maka  
John Paul Morgan  
Jan K. Mahrt-Smith  
Mohan Matthen  
Douglas McDougall  
Harry Orbach-Miller  
Sandhya Mylabathula  
Andrea M. Sass-Kortsak  
Salvatore M. Spadafora  
Tom Sutherland

Andrew Szende  
W. Keith Thomas  
Steven J. Thorpe  
Bruce Winter

Sheree Drummond, Secretary of the  
Governing Council

**Secretariat:**

Alexandra Di Blasio  
Anwar Kazimi  
Rena Prashad  
David Walders

**Absent:**

P.C. Choo  
Janey Ecker  
Zabeen Hirji  
Brian D. Lawson  
Ron Levi  
Mark Krembil  
Catherine Riddell  
Mark Henry Rowswell  
Nicholas Terpstra  
Samra Zafar

**In Attendance:**

Kelly Hannah-Moffat, Vice-President, Human Resources and Equity  
Scott Mabury, Vice-President, University Operations  
David Palmer, Vice-President, Advancement  
Wisdom Tettey, Vice-President and Principal, UTSC

Andrew Arifuzaman, Chief Administrative Officer, UTSC  
Heather Boon, Vice-Provost, Faculty & Academic Life  
Althea Blackburn-Evans, Executive Director, Communication Partnerships  
Christine Burke, Director, Campus and Facilities Planning  
Elizabeth Cragg, Director, Office of the Vice-President, University Operations  
David Curtin, Director, Communication Services  
Luc De Nil, Acting Dean, School of Graduate Studies and Acting Vice-Provost, Graduate Research & Education  
Gilbert Delgado Chief of University, Planning, Design & Construction  
Rosalyn Figov, Chief Operations Officer  
Nora Gillespie, Legal Council, Vice-President and Provost and Vice-President, Human Resources and Equity  
Bryn MacPherson, Assistant Vice-President & Chief of Protocol, Office of the President  
Julie McAlpine-Jefferies, Legal Counsel, Labour & Employment  
Susan McCahan, Vice-Provost, Academic Programs  
Steve Moate, Senior Legal Counsel, Office of the President  
Archana Sridhar, Assistant Provost  
Meredith Strong, Director, Office of the Vice-Provost, Students  
Sandy Welsh, Vice-Provost, Students

Nicole Brayannis, President, SCSU  
Joseph Wong, Associate Vice-President and Vice-Provost, International Student Experience

## 1. Chair's Remarks

The Chair welcomed members and guests to the meeting. She reported that she had been advised by Ms Catherine Riddell, an administrative staff governor, that she would be leaving the University to take up a new role as Vice-President, Strategic Communications at the Canadian Institute for Advanced Research (CIFAR). As a result, Ms Riddell would be resigning from the Governing Council effective January 7, 2019. The Chair noted that Ms Riddell had served on the Governing Council since July 1, 2013. She added that she looked forward to the opportunity to congratulate her in person and thank her for her dedicated service to the University.

The Chair noted that one speaking request had been received for the meeting, which had been granted. The request was from the Scarborough Campus Students Union and pertained to item 5 on the agenda, the *Smoke-Free Policy*.

## 2. Report of the President

The President began his Report by noting that, on December 4<sup>th</sup>, the new Toronto City Council held its first meeting. He reported that adjusting to the new, smaller Toronto City Council would take some time, but that the University was looking forward to working with its new Councillors. Outreach efforts to local city Councillors in Toronto and the City of Mississauga were ongoing and the President reported that he had held introductory meetings with Councillor Mr. Mike Layton (for Ward 11 University-Rosedale), and Councillor Dr. Jennifer McKelvie (Ward 25 Scarborough-Rouge Park), both of whom were proud U of T alumni.

### Provincial Matters

The President referred to the Provincial Government's *2018 Ontario Economic Outlook and Fiscal Review*, released on November 15, 2018. The document laid out the Government's priorities and plans for the Province, setting the stage for the 2019 Ontario budget. The *Review* projected a revised deficit of \$14.5 billion in 2018-19.

The President noted that the postsecondary education sector had been briefly referenced in the *Review* in the following context:

- In addition to the already announced cancellation of funding for the three university expansions with the Greater Toronto Area, the Government would also be cancelling plans to proceed with a new French-language university.
- The Government also referenced the proposal to create a multi-employer, jointly sponsored pension plan in which the University of Toronto was taking a leading role along with the University of Guelph and Queen's University.

There had been no signals on the Government's plan on research and innovation. The University would continue its advocacy efforts and would work closely with the Council of Ontario Universities to develop a sector-wide approach, reinforcing the importance of continuing to invest in students and in research.

### Federal Matters

The President reported that on November 21, 2018, the Federal government had released the *2018 Fall Economic Statement: Investing in Middle Class Jobs*. The *Statement* had contained three key items related to the postsecondary sector:

- An international education strategy to build more skills and provide training that would help support Canada's international trade and increase global ties.
- To help Canadian start-ups housed in university-linked incubators to scale up, the Federal government proposed to provide \$7 million over five years to the Mitacs International Incubators Internship program.
- The Federal government would invest a further \$800 million over five years to the Strategic Innovation Fund to support business innovation; the University would continue to look for opportunities in this area.

The President reported that the Honourable Kirsty Duncan, Minister of Science and Sport, had visited the St. George Campus to announce a new investment of \$210 million over the next five years in the Canada Research Chairs program, adding 285 new chair allocations. The University of Toronto would receive \$19 million to support 21 new and renewed chairs. In addition, new funding from Budget 2018 would support early career researchers who would receive an additional annual supplement of \$20,000. Finally, in advance of the 2018 Federal Budget, advocacy efforts would continue to advance the University's priorities, including the Research Support Fund, graduate student scholarships and fellowships and work-integrated learning.

### China

In November, the President had travelled to China. The President had met with a number of university leaders and hosted well-attended alumni events in Shanghai and Hong Kong. Enthusiasm for partnerships between institutions in Canada and China appeared to be at an all-time high. While recent events could lead to unexpected challenges, it was important to keep the larger picture and long-range perspective in view. The University's engagement with China dated back more than 100 years, with numerous successful partnerships and collaborations. It was hoped that positive engagement with China would continue.

### Rankings

The President reported on recent university rankings and highlighted the following:

- *Times Higher Education - Global Employability University Ranking* - the University of Toronto had ranked first in Canada and 13<sup>th</sup> in the world. It was ranked first among North American public universities, 7<sup>th</sup> among global public universities.
- *U.S. News and World Report – Best Global Universities rankings* – The University of Toronto had ranked first in Canada and 20<sup>th</sup> in the world – it was 10<sup>th</sup> among global public universities. The University of Toronto ranked in the top 20 universities in the world in a number of areas including clinical medicine, arts and humanities, and psychiatry and psychology.

### Other matters

The President noted that recent alumna Edil Ga'al was one of 11 Canadian students to be awarded a prestigious Rhodes Scholarship. She joined a list of some other 94 U of T students that had been given the award.

In reply to a question from a member regarding the University's free-speech policies, the President reported that the Provincial Government shared the University's view that the University's existing policies relating to free-speech were in line with the Provincial free-speech directive.

The Chair thanked the President for his report.

### **3. Strategic Presentation: *University of Toronto Global***

The Chair invited Professor Joseph Wong to offer a strategic presentation on U of T Global. Professor Wong noted that the outlook of the University was international, driven by the desire to help students develop global fluency and cross-cultural perspectives. Professor Wong then outlined four key principles that came from extensive consultations with the University community regarding global initiatives at the University:

- Accessibility to global initiatives
- Amplifying existing excellence

- Creating new initiatives
- Redefining the concepts of “global” (to ensure it was inclusive) and “experience”, (to create global classrooms where students from around the world engaged in real time).

Professor Wong highlighted two initiatives that had been rolled out in 2019: the recognition of “global citizens”, which was an extracurricular initiative, recognizing students engaged in activities which displayed various global competencies, and the global scholars certificate, a curricular initiative, undertaken in partnership with several divisions within the University.

Professor Wong then outlined the International Student Experience fund. He also explained the concept of U of T as a “global springboard”, with the goal that 30% of students would have an international experience over the next three and a half years (currently, 20% of students were engaged in an international experience which was almost twice as high as the Canadian average of 11%).

Finally, he provided an overview of both the Learning Abroad Portal, a new website which had been highly successful, as well as the “boarding pass” initiative to encourage first-year students to consider international opportunities.

In reply to a member’s question about international students attending U of T, Professor Wong noted that a core principle of U of T Global was to facilitate additional international experiences for international as well as domestic students.

The President remarked that these global initiatives coincided directly with two of the strategic priorities of the University: strengthening and deepening international partnerships and reimagining undergraduate education.

The Chair thanked Professor Wong for his very interesting and engaging presentation.

#### **4. Strategic Presentation: *University of Toronto’s Four Corners Strategy***

The Chair then invited Professor Scott Mabury to provide an overview of *The University of Toronto’s Four Corners Strategy*.

Professor Mabury began by describing the genesis of the *Strategy* and the broad and deep consultation that had been undertaken in its development. He noted that the *Strategy* had a double-bottom line mandate:

1. To provide quality amenity spaces (e.g. affordable housing, retail, commercial office, innovation space) to support the mission of the University and improve quality of life for the University population; and,
2. To generate financial returns directed to the operating fund through income from its properties that are comparable to the University’s annual endowment payout.

The proposed strategy outlined significant development opportunities for both off campus real estate assets and key edge sites on all three campuses with the overall objective of matching the

university's significant endowment payout directed to the operating fund through income of its improved properties. Professor Mabury noted that it was an ambitious strategy but that he was confident that its goals could be reached by the dates outlined in the document. He concluded by outlining some key future development initiatives.

In reply to a members question about student residences, Professor Mabury confirmed that family housing for mature students would be considered as part of the development planning as would attracting external communities to use University conference spaces and summer residence accommodations.

The Chair noted that the *Strategy*, which had been approved at the Business Board on November 26<sup>th</sup>, represented an important step in the planning a development plans for the University and she thanked Professor Mabury for his informative presentation.

## 5. *Smoke-Free Policy*

The Chair invited Professor Kelly Hannah-Moffat to comment on the *Policy*. Professor Hannah-Moffat provided an overview to the proposed *Policy* and, in so doing, noted that first and foremost, the proposed *Policy* was a health and safety policy. Research demonstrating the harms of smoking had prompted municipal, provincial, and federal bodies to pass legislation controlling smoking. 65 colleges and universities in Canada were already smoke-free. The proposed *Policy* reflected the University's commitment to providing a safe and healthy environment for its community.

The proposed *Policy* would apply to all present on University of Toronto property at any time and for any purposes, including employees, students, contractors, volunteers, and visitors. The prohibition included inside or outside vehicles while parked on University property as well as vaping. Enforcement of the proposed *Policy* would focus on educating its community about the policy and the risks of smoke and second-hand smoke. Training would be provided to Campus Police on expectations for enforcement and approaching/engaging all groups in violation of the proposed *Policy*. Campus police would continue to be empowered to enforce Municipal and Provincial regulations concerning smoking. Professor Hannah-Moffat explained that existing smoking cessation programs for students, staff and faculty would continue to be offered.

The proposed *Policy* contained provisions to accommodate smoking as part of Indigenous ceremonial activities, and the duty to accommodate persons with disabilities in accordance with the *Human Rights Code* and those requiring smoked products for medical purposes.

Professor Hannah-Moffat noted that the safety of all University community members on all three campuses was a top priority. As such, campus-specific transitional arrangements would be implemented, and designated smoking areas had been coordinated at both UTM and UTSC. Additionally, consultation with all federated colleges and with affiliated residences had taken place and all had expressed support for the proposed *Policy*.

Mr. Andrew Szende, Chair of the University Affairs Board and Mr. Keith Thomas, Chair of the Business Board, provided overviews of the robust discussions that had occurred at the meetings of their respective boards and advised that their Boards had recommended the proposed *Policy* for approval.

The Chair then invited Ms Nicole Brayannis, President of the SCSU to make remarks. Ms Brayannis urged further consultation on the proposed *Policy* and that various aspects of the proposed *Policy* be clarified. She suggested that consideration of the proposed *Policy* be delayed until these issues were resolved.

Professor Hannah-Moffat noted that the proposed *Policy* had been in development for several years and, during that time, many administrative stakeholder groups were consulted, including the presidents of unionized workers at the University. In cases such as this where a proposed *Policy* addressed health and safety concerns for all members of the University community, a broader consultation process was not always warranted. In addition, campus-specific transitional measures would focus on educating those in violation of the proposed *Policy* as well as health and safety on all three campuses. Professor Hannah-Moffat also reported that the proposed *Policy* would be reviewed annually, and that consultation with the University community, including representative student groups, would be ongoing.

In the discussion that followed, several members expressed their strong support for the proposed *Policy*.

A motion to refer the proposed *Policy* was duly made and seconded

THE MOTION FAILED

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the *Smoke-Free Policy*, dated January 1, 2019 be approved, effective January 1, 2019, replacing the *Smoking Policy*, dated April 4, 1995.

**CONSENT AGENDA**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and item 6 be approved

## **6. Report of the Previous Meeting of the Governing Council – October 25, 2018**

The Report of the Previous Meeting, October 25, 2018, was approved.

## **7. Business Arising from the Report of the Previous Meeting**

There was no business arising from the Report of the Previous Meeting.

## **8. Reports for Information**

Members received the following reports for information:

### **a. Report on the Reviews of Academic Programs and Units – Part 1**

i. Semi-Annual Report: April 2018 – September 2018

ii. Follow up Reports from Previous Reviews: Department of Historical Studies, and its Programs (University of Toronto Mississauga); Department of Chemical and Physical Science and its Programs (University of Toronto Mississauga)

**b.** Report Number 32 of the University of Toronto Scarborough Campus Council (November 20, 2018)

**c.** Report Number 32 of the University of Toronto Mississauga Campus Council (November 21, 2018)

**d.** Report Number 209 of the University Affairs Board (November 19, 2018)

**e.** Report Number 218 of the Academic Board (November 22, 2018)

**f.** Report Number 243 of the Business Board (November 26, 2018)

**g.** Report Number 500 of the Executive Committee (December 4, 2018)

### **9. Date of Next Meeting – Thursday, February 28, 2019 from 4:30 to 6:30 p.m. at the University of Toronto Mississauga**

The Chair advised that the next meeting of the Governing Council was scheduled for February 28, 2019, at 4:30 at the University of Toronto Mississauga.

## **10. Question Period**

There were no questions from members.

## **11. Other Business**

There were no items of other business.

**The Governing Council moved *in camera*.**

## **12. Appointments: Members of the Governing Council to Governance Bodies, 2018-19**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT Professor Maureen Stapleton be appointed effective immediately to the Pension Committee to serve until June 30, 2021;

THAT Harry Orbach-Miller be appointed as the Vice-Chair of the University Affairs Board effective January 8, 2019 till June 30, 2019; and

THAT P.C. Choo be appointed a member of the Executive Committee effective January 8, 2019 till June 30, 2019.

**13. Report Number 63 of the Committee for Honorary Degrees**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendations contained in Report Number 63 of the Committee for Honorary Degrees be approved; and

THAT the Chancellor and the President be empowered to determine the degree to be Conferred on each candidate and the date of the conferral.

Before moving into open session, the President provided a brief update on a Senior Appointment matter.

The meeting returned to open session.

The Chair wished all members a safe and restful holiday season.

The meeting adjourned at 6:30 p.m.

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Secretary

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Chair

December 13, 2018