

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

**REPORT NUMBER 178 OF THE PLANNING AND BUDGET COMMITTEE
September 19, 2017**

To the Academic Board,
University of Toronto

Your Committee reports that it held a meeting on September 19, 2017, at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Professor David Dubins (In the Chair)
Professor Suzanne Conklin Akbari (Vice-Chair)
Professor Cheryl Regehr, Vice-President and
Provost

Professor Cristina H. Amon
Professor Adalsteinn Brown
Ms Susan Froom

Ms Andrea Gonzalez

Professor Ira Jacobs

Professor Stephen R. Julian

Professor Ernest W.N. Lam

Professor Mark Lautens

Dr. Maureen MacDonald

Ms. Catherine Riddell

Mr. Trevor Rodgers, Executive Director, Planning
and Budget

Mr. John Switzer

Mr. Andrew Szende

Mr. Adrian Turner

Professor Scott Mabury

Dr Maureen MacDonald

Ms. N. Jane Pepino

Ms Catherine Riddell

Mr. Trevor Rodgers, Executive Director,
Planning and Budget

Mr. John Switzer

Mr. Andrew Szende

Mr. Adrian Turner

Non-voting-Assessor:

Mr. David Palmer

Regrets:

Professor Joseph Desloges

Mr. Paul Donoghue

Professor Normand Labrie

Secretariat:

Ms Joan Griffin, Secretary

In Attendance:

Ms Archana Sridhar, Assistant Provost

Professor Trevor Young, Vice-Provost, Relations with Health Care Institutions &
Dean, Faculty of Medicine

Professor Lynn Wilson, Vice-Dean, Partnerships, Faculty of Medicine

OPEN SESSION

1. Introductions and Chair's Remarks

The Chair welcomed members to the first meeting of the governance year. He introduced himself, as a first-year Chair, and then invited members to introduce themselves.

2. Orientation

The Chair, Vice-Chair, Assessors and Secretary presented a high-level overview of the Committee with slides, which are appended to this Report. The following areas were highlighted:

- Structure of the Governing Council and its Boards, Campus Councils, and Committees;
- Responsibilities of the Planning and Budget Committee;
- Responsibilities and expectations of members;
- Examples of items of business that come before the Planning and Budget Committee:
 - Establishment of Extra Departmental Units;
 - Budget Process;
 - Capital Projects Approval Process.
 - Cover Sheets

The Secretary explained that cover sheets were designed to enable members to focus on the major elements of the proposals, and that they were a valuable tool in clarifying the governance pathway and responsibilities of the relevant governance bodies for each item of business.

The Chair also shared some of the 2016-2017 Planning and Budget Committee's Feedback Survey responses speaking to the high level of satisfaction and preparedness members felt regarding Planning and Budget Committee meetings and the decisions being made.

3. Calendar of Business for 2017-18

Members received the Calendar of Business for information. The Chair encouraged members to review the Calendar carefully so that they would have a better understanding of the items that would come forward for the Committee's consideration.

4. Renewal and proposed revisions of "Community Affiliated Hospital" Template Agreement

Professor Regehr made brief introductions and invited Professor Trevor Young, Dean of the Faculty of Medicine and Professor Lynn Wilson, Vice-Dean, Partnerships for the Faculty of Medicine and Vice-Provost, Relations with Health Care Institutions, to speak to the proposal. Professor Young indicated that the revisions being proposed reflected similar changes brought forward for the University of Toronto and the Toronto Academic Health Science Network (TAHSN) to the September 21, 2016 meeting of Planning and Budget Committee.

Professor Young explained that there were four similar placement agreements with sites that

were critical to ensuring the diversity of learning and research environments for Health Science students and faculty members.

In response to members' comments and questions, Professors Young and Wilson clarified the following:

- Creating affiliations such as those with the Community Hospitals and the Non-Hospital Clinical Sites were of benefit to the University as they allowed for a diversity of experiences and opportunities for students and researchers that otherwise could not be provided. The affiliations helped to address the bespoke nature of Health Sciences placement learning environments and the need for students to have exposure to a variety of settings throughout their education.
- Agreements reflected a joint framework to deal with issues such as academic misconduct, and codified the entity responsible for adherence and compliance to specific policies, legislation and rules.

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDS

- a) THAT the revised template for community hospital affiliation agreements between the University of Toronto and the community hospitals be approved, effective immediately;
- b) THAT the President, or designate, be authorized to sign such agreements on behalf of the Governing Council, provided that the agreements conform to the approved template; and
- c) THAT the agreements signed under the provisions of this resolution be filed with the Secretary of Governing Council.

5. Renewal and proposed revisions of “Non-Hospital Clinical Site Affiliation” Template Agreement

Professors Young and Wilson addressed the importance of affiliating and partnering with non-hospital clinical sites and the resulting opportunities they provide for learning, for research, and for employment of graduates.

In response to Members' comments and questions, Professors Young and Wilson clarified the following:

- Any changes in terminology, such as the use of “Clinical MD faculty” rather than “Clinical physician faculty,” was to align these agreements with other policies and ensure consistency of language across all documents.

On motion duly moved seconded and carried

YOUR COMMITTEE RECOMMENDS

- a) THAT the revised template for non-hospital clinical site affiliation agreements between the University of Toronto and the non-hospital clinical site be approved, effective immediately;
- b) THAT the President, or designate, be authorized to sign such agreements on behalf of the Governing Council, provided that the agreements conform to the approved template; and
- c) THAT the agreements signed under the provisions of this resolution be filed with the Secretary of Governing Council.

6. Assessors' Reports

Strategic Mandate Agreements

The Provost provided an update on the current Strategic Mandate Agreement 2 (SMA2) negotiations with the Provincial Government. She indicated that although the process was originally scheduled to finish by June 2017, it had not yet concluded.

Professor Regehr explained how SMA1 and SMA2 differed and provided an overview of the University's success in SMA2 allocations regarding Master and Doctoral level graduate student spaces; SMA1's reallocation of students in Education Programs; and potential funding changes regarding Undergraduate and Graduate enrolment. She further explained that SMA2 would be based on metrics in five areas: Research, Innovation and Entrepreneurship, Teaching, Student Experience, and Student Access.

The Provost responded to Members' questions and comments in the following areas:

- Meeting enrolment levels required under SMA1 has not been an issue for the University of Toronto.
- There had been some recent changes in Senior Staff at the Ministry of Advanced Education and Skills Development, including the announced departure of Deputy Minister Sheldon Levy and some new additions to the senior staff.
- An overall reduction in Undergraduate student spaces at Ontario Universities was related to demographics and the declining numbers of University-aged students in various regions of the Province; the Provincial Government was attempting to balance the losses by reallocating funding for Undergraduate spaces.

Real Estate Transaction: CAMH Property

Professor Scott Mabury, Vice-President University Operations, reported on the University's purchase of the Canadian Association of Mental Health (CAMH) property at 250 and 252 College Street and 33 Russell Street. Professor Mabury said that CAMH had the property leased until 2038, with an option to renew for another 20 years. CAMH had also indicated publicly that it has intentions to move many functions to its campus on Queen Street, in stages, opening up much needed 'swing space' for the University in the vacated sections of the property at College and Spadina.

Strategic Investment Fund (SIF) Projects

Professor Mabury also provided an update on the Strategic Investment Fund (SIF) projects, a \$190M Federal Government funded project that the Planning and Budget Committee recommended on May 11, 2016. Professor Mabury reminded the Committee that the projects were intended to enhance existing facilities; provide expansion; and to allow for new construction and repair of infrastructure. The University's projects funded through SIF were underway with several already finished or nearing completion. It was anticipated that the majority of the University's projects would be completed and occupied by December 2017, well within the deadline established by the Federal Government for the projects.

In response to a query from a member, Professor Mabury indicated that one project – the Dentistry Building was completed under budget, while the Lash Miller Chemical Laboratories and Ramsay Wright Zoological Laboratories Building project was over budget. Professor Mabury offered to bring future updates to the Committee.

The Chair thanked Professors Regehr and Mabury for their Reports.

7. Report of the Previous Meeting - Report No. 177, May 10, 2017

Report Number 177 (May 10, 2017) was approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

9. Date of Next Meeting – Wednesday, November 1, 2017

The Chair reminded Members that the next meeting was scheduled for November 1, 2017.

10. Other business

There were no items of other business.

The meeting adjourned at 6:00 p.m.

Secretary

Chair

September 20, 2017