

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
**REPORT NUMBER 183 OF THE
PLANNING AND BUDGET COMMITTEE
Tuesday, September 18, 2018**

To the Governing Council,
University of Toronto

Your Board reports that it met on Tuesday, September 18, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall with the following members present:

PRESENT:

David Dubins, Chair
Cara Krmpotich, Vice-Chair
Cheryl Regehr, Vice-President and
Provost
Scott Mabury, Vice-President,
University Operations
Trevor Rodgers
Ernest W. N. Lam
Ramona Alaggia
Cristina H. Amon
Andrea Chiappetta
Maria Cristina Cuervo
Joseph R. Desloges
Gary D. Goldberg

Litos (Hanze) Li
Ben Liu
Maureen MacDonald
Mary Pugh
Bogdan Stovba

SECRETARIAT:

Joan Griffin, Secretary, Planning and
Budget Committee

REGRETS:

Adalsteinn (Steini) I. D. Brown
Ron Levi
Ira Jacobs

IN ATTENDANCE:

Elizabeth Cragg, Director, Office of the Vice-President, University Operations
Archana Sridhar, Assistant Provost, Office of the Vice-President and Provost

ITEM 5 WAS REPORTED FOR APPROVAL AND ALL OTHER ITEMS FOR INFORMATION

1. Introduction and Chair's Remarks

The Chair welcomed members and guests to the first meeting of the governance year. He invited members present to introduce themselves and encouraged active participation and respectful discussion throughout the year. He further emphasized that collegiality and civility were guiding principles for the year and that member participation would help to strengthen the governance process.

2. Orientation

The Committee received a high-level **Orientation presentation** given by the Chair, Vice-Chair, Provost, Vice-President Operations, Assistant Vice-President, Planning and Budget, and the Secretary. The following areas were highlighted for members:

- Expectations and responsibilities of members;
- Structure of the Governing Council and its Boards, Campus Council, and Committees;
- Responsibility of the Planning and Budget Committee, including examples of items of business, such as: the establishment of Extra Departmental Units (EDUs); the budget and long-range planning process; capital projects approval process and levels; cover sheets.

The Chair provided highlights and feedback from the previous year's members' survey, and indicated that the members were, largely satisfied with the operation of the Committee, appreciated the presentations given, and noted that they felt well prepared to respond to the responsibilities of the Committee.

In the discussion that followed, members were reminded to review cover sheets and documentation as they prepare for meetings and to raise questions early to the Assessors or Secretary so that the opportunity to formulate robust and meaningful responses occurred.

3. 2018-2019 Calendar of Business

Members received the Calendar of Business for information. The Chair encouraged members to review the Calendar on a regular basis as new items are added from time to time.

4. Assessors Reports

Budget Model Review

Cheryl Regehr, Vice-President and Provost, provided an update on the *Budget Model Review* that included the following highlights:

- A history of the budget model, which indicated that it had been introduced in 2006 and had served the University community well during that time. Minor ‘tweaks’ had been made but a substantive review had not been undertaken previously and was now appropriate.
- A review of the of the five pillars (areas) under review and the mandate for each was given:
 - **Strategic Mandate Agreement (SMA)** -- to analyze the implications of funding formula changes for the budget model;
 - **Cost Efficiencies Working Group** -- to identify opportunities for efficiencies and to recommend incentive structures;
 - **Alternative Funding Sources Advisory Group** -- to explore best practices and recommend strategies to develop alternative funding sources;
 - **Inter-Divisional Teaching** -- to develop a financial framework for inter-divisional teaching at the undergraduate level; and
 - **Tri-Campus Budget Relationships** -- also a part of the Tri-Campus Review, with a mandate to analyze budget revenues, costs and metrics across the three campuses.
- Most working groups began to meet in summer 2018 (or earlier), and reports by the groups are anticipated during the 2018-2019 academic year.

Provincial Government

The Provost provided a brief update on relations with the new Provincial Government, highlighting government initiatives regarding freedom of speech on campuses and confirming that the University has strong policies and procedures already in place, which includes the [freespeech.utoronto.ca website](http://freespeech.utoronto.ca).

Capital Projects

Scott Mabury, Vice-President, University Operations provided a brief report that updated the status of capital projects approved by the Committee during the previous governance year that focused on the Greenhouse Gas Campus Retrofits Program (GGRP). He indicated that the green house gas projects continued with approximately half of the grant funding having been spent. He also indicated that a new report on how the University planned to reach its commitment under the *2030 Climate and Energy*

Framework would be completed soon, and he committed to bringing forward a presentation.

5. Report of the Previous Meeting: Report Number 182 – May 9, 2018

Report Number 182, from the meeting of May 9, 2018 was approved.

6. Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

7. Date of the Next Meeting – Tuesday, November 1, 2018, 4:10 – 6:10 p.m.

The Chair reminded members that the next meeting would be held on Tuesday, November 1, 2018 at 4:10 p.m.

END OF CONSENT AGENDA

8. Other Business

There were no matters of other business.

The Chair thanked members for their attendance and participation in the Board meeting.

The meeting adjourned at 5:10 p.m.

Secretary

Chair

September 18, 2018