

**UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL
REPORT NUMBER 29 OF THE CAMPUS AFFAIRS COMMITTEE**

MAY 3, 2018

To the Campus Council,
University of Toronto Mississauga

Your Committee reports that it held a meeting on May 3, 2018 at 4:10 p.m. in the Council Chambers, William G. Davis Building, at which the following were present:

Joseph Leydon, Chair
Steven Short, Vice-Chair
Ulrich Krull, Vice-President & Principal
Lee Bailey
Arjan Banerjee
Arthur Birkenbergs
David Boshra
Gary Crawford
Dario Di Censo
Nykolaj Kuryluk
Hans van Monsjou
Mark Overton, Dean of Student Affairs
Sue Prior
Noor Rahmeh
Chester Scoville
Andy Semine
Susan Senese, Interim Chief Administrative
Officer
Joanna Szurmak
Gerhard Trippen
Anthony Wensley

Stepanka Elias, Director, Operations, Design
& Construction
Dale Mullings, Assistant Dean, Students and
International Initiatives

Regrets:

Atif Abdullah
Elspeth Brown
Andrea Carter
Amrita Daniere, Vice-Principal Academic and
Dean
Shelley Hawrychuk
Judith Poë
Jim Parker
Amber Shoebridge
Jumi Shin
Mariana Villada Rivera

Non-Voting Assessors:

Christine Capewell, Director, Business
Services

In Attendance:

Vicky Jezierski, Director, Hospitality & Retail Operations
Jeff Lennon, Director, Academic Planning & Analysis
Lorretta Neebar, Registrar & Director, Enrolment Management
Trevor Rodgers, Executive Director, Planning & Budget
Mary Shaw, Staff Sergeant, Campus Police

Secretariat:

Cindy Ferencz Hammond, Director of Governance, Assistant Secretary of the Governing Council
Mariam Ali, Governance Coordinator, UTM

1. Chair's Remarks

The Chair welcomed members to the meeting and informed the Committee that the results of the elections for the Campus Affairs Committee, in the student estate were announced on April 12, 2018. He congratulated the successful candidates and thanked all those who participated in the elections.

In remembrance of Mr. W. John Switzer, a champion of the university and a dedicated alumnus and volunteer to UTM, the Chair noted with great sadness that he had passed away. He added that Mr. Switzer was a true gentleman in every sense, and that he would be greatly missed.

2. Update on Major Capital Projects

The Chair invited Susan Senese, Interim Chief Administrative Officer to provide¹ an overview of major capital projects at UTM. Ms Senese informed members that the Strategic Investment Fund projects were near completion, and provided examples of projects which had been considered for approval by the Committee and those that were under construction within the Greenhouse Gas Reduction Program. Ms Senese noted that the North Building Phase B project had been several weeks behind schedule, but that it was now making up time and was on track for substantial completion in May, 2018 and full occupancy in June, 2018. The project was also tracking on-budget. She noted that the building would add significant event space and 30 classroom spaces, including active learning classrooms.

Ms Senese noted that the W. G. Davis Building revitalization project was under construction with a target completion date of July, 2019 and that the Science building was currently in the design phase, with a target occupancy date of December 2021. A robotics laboratory was currently in the planning phases, and would likely include spaces for flying, computational and ground vehicle labs, as well as storage and office spaces. Ms Senese noted that details for this project would be shared with members in the near future.

In response to a member's question, Vicky Jezierski, Director, Hospitality & Retail Operations informed members that the central event space in the North Building Phase B project had 300 standing, and 200 seated spaces.

In response to a member's question regarding timelines for the start of construction on the front entrance of the Davis building and the related change in transit pick-up and drop-off locations, Ms Senese noted that this information would be shared with the UTM community as it became available.

A member asked if the robotics lab would be housed within the new Science Building and Ms Senese clarified that it would be a standalone building, however the project was still in the initial planning phase. The member followed up to ask if the robotics program would be connected to existing Mathematical and Computational Science or Geography programs. Professor Krull responded that the intent was to connect it to other programs as there were many applications for geography, biology and computer science that would align well with the development of a robotics cluster.

¹ A copy of this presentation is attached as Attachment A.

In response to a member's question regarding the state of existing labs, Ms Senese advised that 80 percent of the laboratories on campus had been renovated.

3. UTM Campus Operating Budget - Allocation of Funds

The Chair informed members that the presentation and discussion would provide details of the allocation of funds as a result of the annual budget review process. He then invited Trevor Rodgers, Executive Director, Planning & Budget & Jeff Lennon, Director, Academic Planning & Analysis to present². The presentation provided an overview of the 2018-19 Budget, including University revenues, expenses and priorities. As part of the presentation, Mr. Rodgers reported on current enrolment trends and targets and commitments to student aid. He outlined the University Fund allocations to UTM, which included a \$1 million contribution to the 2018-19 base budget towards research support. He also highlighted central program allocations from 2016-17 and 2017-18 for various programs and initiatives such as faculty positions, experiential learning and innovation projects.

Commenting on the complexity and size of the University's budget, a member asked how the budget process was initiated on an annual basis for the institution. Mr. Rodgers advised that the University utilized a responsibility centred management framework and each division contributed 10 percent of their budget towards the University Fund; in addition, costs for shared services were deducted from the 90 percent that remained. These university wide costs were incremental and the Divisional Advisory Committee advised the President on these increases annually.

In response to a member's question, Professor Krull advised members that the \$1 million UF allocation towards research support would be directed to a variety of initiatives including: additional Research Associates who will support laboratory and research facilities such as digital technologies for the humanities, the nuclear magnetic resonance (NMR) laboratory, the microscopy laboratory and the Research Greenhouse; a new staff member who will support research grant writing, particularly for large grants in the Humanities and Social Sciences; expansion of programs offering travel funds, seed funding for research, and support for post-doctoral fellows; increased support for vivarium operations and for the new high performance computing facilities; and a new fund to support sustainability research at UTM by students and faculty to connect to the academic plan and to introduce increased opportunity for experiential learning on campus. The member commented that these plans were impressive and visionary.

A member inquired into the concentration of international students that were from China, and asked whether this was an area of targeted recruitment efforts for the University. Mr. Rodgers noted that the established relationships and reputation of the University had yielded a significant number of students from China, but that the increase in this area was also attributable to international students entering from Ontario High Schools. He added that there were plans to diversify this pool.

The Chair pointed to the enrolment targets and corridor put in place by the Strategic Mandate Agreement II (SMAII), and asked if there would be a penalty involved if an institution exceeded their enrolment corridor. Mr. Rodgers confirmed that this was the case but that if exceeded these would be

² A copy of this presentation is attached as Attachment B.

negotiated with the Province. He added that there was a moratorium on domestic enrolment growth across the Province, however international enrolments were not within the purview of the Province. Ms Lorretta Neebar, Registrar & Director of Enrolment Management at UTM added that there had been difficulty in meeting domestic targets, however they had been adjusted and better reflected demographic projections across the Province. She added that overall, Canada had declined with respect to enrolments and domestic targets had not been met for some years, and that this shortfall had been supplemented with international students. The Chair noted that there had been several occasions when the Faculty of Arts & Science had exceeded its enrolment targets and inquired whether SMAII constraints would apply to the institution as a whole or at the divisional level. Mr. Rodgers advised it would apply to targets for the institutional in its entirety and that the reduction of 1800 students for the University of Toronto was taken on by the St. George campus entirely.

A member followed up to ask about the Province's cap on enrolment at a time when demographic trends showed a lull in domestic students and wondered about the impact for when that population would increase. Mr. Rodgers advised that the school age population was projected to continue to decline up to 2023. This was unequal across the Province as the Greater Toronto Area was cushioned to some degree, but universities in the northern part of the Province suffered a more significant decline. He added that it was his understanding that the Province's cap on domestic enrolment targets in this region would allow Northern universities a chance to gain domestic students.

4. Annual Report (2017): UTM Campus Police*

The Chair reminded members that the Committee received annual reports on services within its areas of responsibility including campus police services.

In response to a member's question, Staff Sergeant Mary Shaw advised that the building patroller program had begun three years ago. The member commented that they had created a positive influence on campus and had become very helpful in fulfilling access requests. Sergeant Shaw added that by fulfilling routine requests for the community, the building patrollers allowed officers to use their time to focus on building relationships with the UTM community. A member noted their appreciation for the *WalkSafer* program that was provided by Campus Police, noting that they were a frequent user.

Ms Senese added that in response to extended hours in Deerfield Hall, there would be an increase in building patrollers in that area to ensure students and staff felt safe.

A member inquired into the decrease in incidents and inquired into whether this was a result of particular strategies. Sergeant Shaw advised that building patrollers had increased the visibility and vigilance of police services and that shortly the uniforms would change to make officers and patrollers more visible. She added that there was a great emphasis on building relationships across campus and that she believed that this was creating a positive impact.

5. Annual Report (2017-18): Recognized Campus Groups

The Chair advised members the Committee received annually this report on the recognition of campus groups. In response to a member's question, Mr. Overton advised that all groups that had requested recognition had met the deadline and related requirements for recognition.

6. Assessor's Report

Assessors advised there was no new business to report.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that Item 8 - Report of the Previous Meeting, be approved.

7. Report on Capital Projects – as at April 30, 2018

8. Report of the Previous Meeting: Report 28 – March 28, 2018

Report number 28, dated March 28, 2018 was approved.

9. Business Arising from the Report of the Previous Meeting

10. Date of Next Meeting – Thursday, September 13, 2018, 4:10 p.m.

11. Other Business

The Chair thanked members and the Secretariat for their meaningful contributions throughout the year, as well as Vice-Chair, Steven Short. He also thanked the assessors, Susan Sense, Mark Overton and Amrita Daniere for their professionalism and their participation. The Chair thanked Mariam Ali, Governance Coordinator, for her service to the University over the past five years, as she was leaving UTM to pursue other opportunities.

The Chair wished everyone a happy and safe summer.

The meeting adjourned at 5:19 p.m.

Secretary
May 9, 2018

Chair