To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, April 19, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall.

Present:
Nicholas Terpstra, Vice-Chair
Suzanne Akbari
Catherine Amara
Cristina H. Amon
Laura Anderson
Aarthi Ashok
Ana Patricia Ayala-Melendez
Ryan Balot
Glen Bandiera
Markus Bussmann
Jasmine Carter
Samantha Chang
James W. Davis
Raisa B. Deber
Gilbert Delgado
Arina Dmitrenko
David Dubins
Nicholas C. Everett
Vivek Goel
Tara Goldstein
Andrea Gonzalez
William A. Gough
J. Connie Guberman
Daniel Haas
Edsel Ing
Linda Johnston
Glen A. Jones
Stephen R. Julian
Allan S. Kaplan
Ronald H. Kluger
Linda M. Kohn
Cara Krmpotich
Fei-Fei Liu
Scott Mabury
Maureen MacDonald
Paul Malozewski
Thomas Mathien
Mohan Matthen
Susan McCahan
Faye Mishna
Sioban Nelson
Mama Nii Owoo
Emmanuel Nikiema
David Palmer
Michele Peterson-Badali
Mary Pugh
Michael J.H. Ratcliffe
Cheryl Regehr
Reinhart Reithmeier
Trevor Rodgers
Melinda Scott
David R. Smith
Salvatore Spadafora
Eric Stubbs
Vincent Tropepe
Bruce Winter
L. Trevor Young
Rachel Zand
Emeli (Li) Zhang

REGRETS:
Andrea M. Sass-Kortsak, Chair
Donald C. Ainslie
Ramona Alaggia
Benjamin Alarie
Larry Alford
Adalsteinn Brown
Christine E. Burke
P.C. Choo
Gary Crawford
Richard Hegele
Zabeen Hirji
Inez Huang
Ira Jacobs
Bruce Kidd

Non-Voting Assessors:
Christine E. Burke, Director, Campus and Facilities Planning
Gilbert Delgado, Chief of University Planning, Design and Construction
Trevor Rodgers, Executive Director Planning and Budget
David Palmer, Vice-President, Advancement
1. Chair’s Remarks

The Vice-Chair served as Chair and welcomed members and guests. He encouraged Board members to participate in one of the 29 Convocation Ceremonies planned for June 2018, and noted that these ceremonies marked a significant milestone for students as they pursue their academic and personal goals at the University.

2. Report of the Vice-President and Provost

The Provost gave a summary report of the recently released Ontario Provincial Budget, noting that it provided a multi-year window of overall funding until 2020, and included $1.2B in additional OSAP funding designed to meet the need of previously announced commitments, but provided no increase in base level operating funds to the University over the next two years. Of $240M targeted for new investment in the sector, $157M would be available in 2018 for one-time-only costs to mitigate Bill 148 (Fair Workplaces, Better Jobs Act, 2017) and $40M for each of the next three years to support “PSE Talent Advantage” costs. Funding would be made available to support mental health, career-ready programming, and specialized grant support for ONCAT and other third-party support. The overall increase to the PSE sector in the budget was 1.6%; however, the Provost explained, base level funding was expected to decrease below the 2017-2018 level by 2020-21.

The Provost presented an overview of the Tri-Campus Review that she and the President announced on March 29, 2018. In her remarks, Professor Regehr noted that the structure of the review would mirror the multi-pillar approach of the Budget Model Review, and would look at tri-campus structures and tri-campus relationships across five pillars: Academic Planning and Academic Change; Graduate Units; Student Services; Administrative Structure; and Budget Relationships (the latter to be undertaken as part of the Budget Model Review as well). A Steering Committee was announced, and tasked with coordinating issues arising from the working groups, reviewing working group outcomes, and making overall recommendations for changes to policy, procedures and practices. The Steering Committee is expected to complete its work by Mid-2019, and could recommend policy changes and other initiatives that would be reported to governance. In response to questions about the scope of the review and membership of the working groups, Professor Regehr noted that the work was to be conducted under the theme of “One University,
Three Campuses” and that the divisions most affected by the review had identified group members. She reiterated the important role consultation would take in the review.

3. 2017 Annual Report, Division of the Vice-President, Research & Innovation

Professor Vivek Goel, Vice-President, Research and Innovation presented his divisional annual report for information. The 2017 Annual Report highlighted the accomplishments and impact of researchers and innovators at the University, as well as the impact and role the Division played in support of the endeavours. Professor Goel, noted that the Report’s structure had changed from previous years in that achievements were aligned with the five strategic objectives identified in the university’s new Strategic Research Plan: Demonstrating National and Global Leadership in Research and Innovation; Fostering Collaborations, Partnerships, and Engagement; Advancing Equity, Diversity, and Inclusion Across Research and Innovation; Supporting Integration of Research and Innovation in Student Curricular and Co-Curricular Experience; and, Strengthening the Institutional Supports that Foster Research and Innovation Excellence.

There were no questions for Professor Goel.

4. Cyclical Review of Programs and Units – Part 2

a) Follow up from previous reviews

i. Dalla Lana School of Public Health and its Programs

Professor Cara Krmpotich reported that the Committee for Academic Programs and Policy (AP&P) received a one-year follow-up report for the Dalla Lana School of Public Health and its Programs. The follow-up report had focused on concerns related to the development of an operational plan based on the strategic plan, increased integration within the Faculty, academic administrative structure, and time to completion for Ph.D. students.

Professor Sioban Nelson reported that a number of steps had been taken to address the concerns raised, and that an operational plan had been developed following consultation within DLSPH, that efforts to improve integration at the Faculty had been undertaken, as had measures to reduce Ph.D. time to completion. She confirmed that a Deputy Dean¹ position had not been created. There were no questions.

b) Semi-Annual Report on the Reviews of Academic Units and Programs, November – December 2017

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¹The position “Deputy Dean” is not recognized within the Policy on Appointment of Academic Administrators.
Professor Krmpotich said that the AP&P considered seven external reviews: one Provostial Review and six Decanal Reviews:

- Faculty of Nursing (Provostial Review)
- Faculty of Arts and Science (Decanal Reviews) – Celtic Studies, Department of Geography and Planning; and the Centre for Drama, Theater and Performance Studies
- Faculty of Medicine (Decanal Reviews) -- Department of Biochemistry and the Department of Pharmacology and Toxicology
- University of Toronto Mississauga (Decanal Review) – Institute of Communication, Culture, Information and Technology

It was confirmed that the reviews were conducted in-line with the University’s policies and guidelines, were managed properly, and that quality issues have been addressed or plans are in place to do so. Three one-year follow-up reviews were requested by AP&P for Celtic Studies, Geography and Planning and Biochemistry.

This report was received for information.

5. Program Closure – Specialist (Joint) Program in Applied Microbiology

Professor Nelson introduced the closure of the Specialist (Joint) Program in Applied Microbiology at the University of Toronto Scarborough and reminded the Board that UTQAP had a process to close programs, and that this was a normal and positive occurrence, with 54 programs having been closed since the process was implemented.

Professor Krmpotich reported that AP&P had supported the closure of the Program which was jointly offered by UTSC and Centennial College; Centennial College had been consulted and supports the Program closure. Professor Krmpotich noted Professor Mark Schmuckler, Vice-Dean, Undergraduate at UTSC had reported that the program no longer met academic priorities for UTSC and that enrolment had been low for several years prior to admission being administratively suspended in 2013. He further reported there were no students registered in the program at present.

There were no questions from the Committee.

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee

THAT the proposed closure of the Specialist (Joint) program in Applied Microbiology undergraduate program, to which admissions have already been suspended, as described
6. **Program Closure – Specialist (Joint) Program in Environmental Science and Technology**

Professor Nelson introduced the closure of the Specialist (Joint) Program in Environmental Science and Technology offered by the Department of Physical and Environmental Science at UTSC and Centennial College, and noted that student enrolment had declined for several years; admission was administratively suspended in 2013. Centennial College had been consulted and supported the program closure.

Professor Krmpotich reported that AP&P had unanimously supported the closure of the program. It was noted that UTSC reported that the program no longer met its academic priorities and that enrolment had been low for several years.

There were no questions from Academic Board.

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee,

THAT the proposed closure of the Environmental Science and Technology undergraduate program, to which admissions have already been suspended, as described in the attached proposal from the University of Toronto Scarborough dated February 14, 2018, be approved effective as of the academic year 2018-19.

7. **Proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practise as an EDU: A, effective July 1, 2018, Faculty of Applied Science and Engineering**

The Provost introduced the proposal to establish a new EDU: A at the Faculty of Applied Science and Engineering.

Professor David Dubins reported that Planning and Budget had recommended the proposal after a presentation from Professors Cristina Amon and Greg Evans of FASE. Dean Amon had outlined the value of a teaching academy in Engineering to foster scholarship and engineering education, which she had identified as a growing field that offered significant programmatic and practical benefits for Engineering students. Professor Dubins noted that in discussions by P&B members, it was clarified that no degree programs would be offered by the Institute, and that the initiative was considered pedagogically innovative by Committee members.
Following a Board Member’s question on Extra-Departmental Units, the Provost explained the differences between EDUs at the University, and the importance of the Institute’s designation as an EDU:A so that it could appoint faculty members and manage its own budget which would provide longer-term stability for the Institute.

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practice as an Extra-Departmental Unit Type A, be approved effective July 1, 2018.

8. Renewals of the existing affiliation between the University of Toronto and the Toronto Academic Health Science Network (TAHSN) Associate member hospitals; and revisions from the 2013 template

The Provost introduced the renewal of the affiliation agreements and invited Professor Trevor Young, Vice-Provost, Relations with Healthcare Institutions and Dean, Faculty of Medicine to outline the proposal. Professor Young noted the importance of the opportunities made possible under the affiliation agreements for students in hospital-based programs, and stated that the community-based learning opportunities provided rich and diverse learning experiences. He further noted that students would be covered by WSIB insurance, or private University insurance, and that fundraising would be undertaken jointly and counted individually.

Professor Dubins confirmed that P&B received a similar report, and a Committee member confirmed the importance of these kinds of agreements to students of his division.

In response to a Board member’s question, Professor Young and Professor Goel, explained that some existing frameworks for research ethics would remain in place until negotiation of replacement agreements were undertaken in the future.

On motion duly moved, seconded and carried

YOUR BOARD APPROVED:

THAT subject to the confirmation by Executive Committee

(a) The revised template for affiliation agreements between the University of Toronto and the Toronto Academic Health Science Network Associate member hospitals be approved, effective immediately;

(b) The President, or designate, be authorized to sign such agreements on behalf of the Governing Council, provided that the agreements conform to the approved template; and
The agreements signed under the provisions of this resolution be filed with the Secretary of Governing Council.

CONSENT AGENDA

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted and items approved

9. Report of the Previous Meeting: Report Number 214

Report Number 214, from the meeting of March 15, 2018 was approved.

10. Business Arising from the Previous Meeting

There was no business arising from the report of the previous meeting.

11. Items for Information

Members received the following reports for information:

a. Divisional Teaching Evaluation Guidelines for the Dalla Lana School of Public Health: Guidelines for the Assessment of Effectiveness in Teaching in Tenure, Continuing Status and Promotion, February 28, 2018
b. Report Number 240 of the Agenda Committee – April 10, 2018
c. Report Number 190 of the Academic Policy and Programs Committee – April 3, 2018
d. Report Number 180 of the Planning and Budget Committee – April 4, 2018
e. Status Change Report, April 19, 2018

12. Date of the Next Meeting – Thursday, May 31, 2018

The Chair reminded members that the next meeting would be held on Thursday, May 21, 2018 at 4:10 p.m.

13. Other Business

There were no matters of other business.

The meeting adjourned at 5:30 p.m.