

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 495 OF
THE EXECUTIVE COMMITTEE

Tuesday, March 27, 2018

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, March 27, 2018, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Claire M.C. Kennedy, Chair N. Jane Pepino, Vice-Chair Meric S. Gertler, President Catherine Bragg David Bowden Susan Froom Gary D. Goldberg Brian D. Lawson Catherine Riddell Salvatore Spadafora Janice Gross Stein Steven J. Thorpe Twesh Upadhyaya	Regrets: Janet L. Ecker Non-Voting Member: Sheree Drummond, Secretary of the Governing Council Secretariat: Anwar Kazimi
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Cheryl Regehr, Vice-President and Provost and Member of the Governing Council
Scott Mabury, Vice-President, University Operations
Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council
Andrew Szende, Chair, University Affairs Board and Member of the Governing Council
Keith Thomas, Chair, Business Board and Member of the Governing Council

Bryn McPherson, Assistant Vice-President, Officer of the President and Chief of Protocol
Anthony Gray, Director, Strategic Research, Office of the President
Christopher Lang, Director, Appeals, Discipline and Faculty Grievances (for item 16b.)
Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances
(for item 16b.)

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 14-18 took place in camera.

The meeting was held in closed Session.

1. Chair's Remarks

The Chairs welcomed the attendees to the meeting.

2. Report of the President

Federal Government

On Federal government matters, the President focused his report on Budget 2018 and highlighted the following:

- \$925 million over the next five years for had been allocated to the Tri-Councils. The Tri-Councils were to receive an additional \$275 million for a new fund to support research that was “international, inter-disciplinary, fast-breaking and higher-risk.”
- The Canada Research Chairs program was to receive \$210 million over five years with a goal to support early-career researchers.
- Funding for the Canada Foundation for Innovation (CFI) was to be \$763 million for scientific research infrastructure; more critically, this would take the form of long-term, stable, base-budget funding.
- \$25 million was earmarked towards increasing diversity in science.
- A commitment to develop a Digital Research Infrastructure Strategy would result in funding of \$572.5 million for advanced computing and big data resources for researchers.
- The National Research Council would receive \$540 million, as part of an initiative to “reimagine” the Council, reinforcing its research strengths and its role as an industry collaboration partner.

The President concluded his report on the Budget by commending the Federal government for embracing the recommendations outlined in the Naylor Report, *Investing in Canada's Future – Strengthening the Foundations of Canadian Research*. He noted that the advocacy efforts in support of the Report had been influential. He also added that further work remained on seeking support for graduate scholarships and for the Research Support Fund (the indirect costs of research).

Provincial Matters

The President said that as the election day of June 7, 2018 approached, the Province had entered a pre-election phase. In its Speech from the Throne, the Provincial government had announced major initiatives including the enhancements to the Ontario Student Assistance Program (OSAP). The University's advocacy efforts would continue to focus on all the political parties in the run-up to the election.

California visit

The President had travelled to the San Francisco Bay Area where he had attended the second meeting of the West Coast International Leadership Council. The President had hosted an alumni reception featuring Professor Peter Loewen (Director, School of Public Policy and Governance). At that event, Professor Loewen had delivered a lecture on the changing state of the Canada-United States relations. An op-ed by Professor Loewen on the subject had appeared in the San Francisco Chronicle on the same day. The President had also conducted several one-on-one meetings with California-based University of Toronto alumni, and discussed matters such as student recruitment. The President remarked that there was a continued and growing excitement about the opportunities in Toronto.

University of Toronto Asset Management (UTAM) – Responsible Investment Report

The President recalled that in 2016 as part of his report – “*Beyond Divestment: Taking Decisive Action on Climate Change*” – he had called on UTAM to implement a rigorous and systematic approach to integrating environmental, social, and governance (ESG) criteria into its investment decisions, and to the extent possible, those of its third-party managers. UTAM had delivered its first report in 2017 and the 2018 report – *The Broader Perspective* – would be released in coming days. The President remarked that UTAM continued to emerge as a leader in the responsible investment movement. The 2018 report highlighted commendable advances in the areas of shareholder activism; responsible investment engagement; collaborative action; and communications and transparency. The President concluded by recognizing the efforts of the UTAM President and Chief Investment Officer, Daren Smith and his team for their accomplishments in this regard.

Freedom of Expression website

The President said that his office and the Office of the Vice-President and Provost had developed a website – www.freespeech.utoronto.ca – that would serve as a repository of information for those wishing to understand the University of Toronto's policies and commitment to free speech.

The President noted that no new policies were being introduced in this regard. The website would serve as a single and readily accessible source of information. It would:

- Collect the University's policies and statements on free expression and related matters;
- Offer answers to frequently asked questions; and
- Provide links to statements and policies from other organizations and jurisdictions.

Items for Endorsement and Forwarding to the Governing Council

3a. Tuition Fees and Budget

The Committee received an overview from the Chairs of the Business Board (Mr. Keith Thomas) and the Academic Board (Professor Andrea Sass-Kortsak) on the Tuition Fees and Budget at the meetings of those two governance bodies.

i. Annual Report on Student Financial Support 2016-17: Vice-Provost, Students

The Annual Report on Student Financial Support was provided to members for information. The Chair noted that 2018 marked the twentieth anniversary of the Governing Council's approval of the *Policy on Student Financial Support*. The Chair noted that under the *Policy*, the University had provided financial support to students that had far exceeded the expectations of the Provincial government.

- A member commended the University for its continued efforts in providing student financial aid. The member noted that the University's access guarantee did not apply to part-time students and called for greater advocacy efforts to reduce the student debt upon graduation.
- Professor Mabury noted that the University remained committed to student financial aid as outlined in the *Policy on Student Financial Support*. The Lester B. Pearson International Scholarships provided one of many examples of the University's growing initiatives in this area.

Professor Regehr clarified that, based on the Provincial government's formula, the average paid by all OSAP-eligible students in 2016-17 was just 47 per cent of the posted tuition rate ('sticker price').

ii. Tuition Fee Schedule for Publicly Funded Programs, 2017-18

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the 2018-19 tuition fees as described in the *Tuition Fee Schedules for Publicly-Funded Programs, 2018-19 (February 16, 2018)* be approved.

iii. Tuition Fee Schedule for Self-Funded Programs, 2018-19

On a motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the *Tuition Fee Schedule for Self-Funded Programs for 2018-19* be approved.

iv. Budget Report 2018-19 and Long Range Budget Guidelines 2018-19 to 2022-23

Discussion

- Professor Regehr noted that advice from the Presidential and Provostial Advisory Group on Alternative Funding Sources would be implemented at the University and divisional levels, even as a formal report from Group was expected in early 2019.
- Professor Mabury said that the University would continue to advocate for more funds for accessibility for students with disabilities. Professor Regehr noted that the University's support for students with disabilities exceeded the costs covered by the Provincial government for such purposes.

On a motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendations be endorsed and forwarded to the Governing Council:

THAT the *Budget Report, 2018-2019* be approved, and

THAT the *Long Range Budget Guidelines 2018-2019 to 2022-2023* be approved in principle.

4. Faculty of Arts and Science: Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, and the Naming of the amalgamated entity

Professor Sass-Kortsak provided the highlights of the discussion at the Academic Board and noted that Dean David Cameron (Faculty of Arts and Science) had explained to the Board that the amalgamation was not being undertaken to rationalize staff positions and that staffing levels would remain unchanged although there would be a need to 'sort out' function and responsibilities; and that the new entity was expected to grow stronger through amalgamation and capitalize on the strengths of each unit.

On a motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendations be endorsed and forwarded to the Governing Council

THAT the proposed amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, as described in the attached proposal entitled *Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance*, dated January 29, 2018, be approved, effective July 1, 2018.

THAT the name of the amalgamated entity be the Munk School of Global Affairs and Public Policy, effective July 1, 2018.

5. Item for Confirmation

Capital Project: Transforming the Instructional Landscape – St. George Campus: Project Approval and Funding Sources

Professor Sass-Kortsak noted that several members of the Academic Board had noted that classroom revitalization was much-warranted and had welcomed the initiative. Some Board members had inquired as to how they could provide relevant input in the project. Professor Scott Mabury and Steve Bailey, Director of ACE had responded that the project was based on significant consultation and that future opportunities to give input and feedback would be available and offered to connect members to these opportunities.

Professor Regehr noted that feedback from student course evaluations could provide a means of measuring the success of the project. Professor Mabury said that the administration would share ideas and resources with the Federated colleges to ensure that overall standards and classroom experiences remained consistent across the University.

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the Report of the Project Planning Committee for the Transforming the Instructional Landscape Initiative, dated February 2018, be approved in principle; and

THAT the Transforming the Instructional Landscape Initiative, dated February 2018, be funded from University of Toronto Operating Funds, be approved.

CONSENT AGENDA

On a motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

6. Items for Confirmation

a. Operating Plans and Fees: UTM Ancillary Services

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTM CAMPUS COUNCIL

THAT, the proposed 2018-19 Operating Plans and Budgets for the UTM Service Ancillaries, as summarized in Schedule 1, the service ancillary capital budgets as summarized in Schedule 5, and the rates and fees in Schedule 6, as recommended by Ms Susan Senese, Interim Chief Administrative Officer, in the proposal dated December 1, 2017 be approved, effective May 1, 2018.

b. Compulsory Non-Academic Incidental Fees - Student Society Fees: UTM Student Society Proposals for Fee Increases (UTMAGS & UTMSU)

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTM CAMPUS COUNCIL

THAT beginning in the Fall 2018 session, the University of Toronto Mississauga Association of Graduate Students (UTMAGS) fee be increased as follows: (a) an increase of \$7.58 per session (full-time only) (Fall and Winter sessions) in the Mississauga U-Pass portion of the fee; and (b) an increase of \$3.99 per session (full-time only) (Fall and Winter sessions) in the Mississauga Summer Transit U-Pass portion of the fee.¹

If approved, the total Fall/Winter UTMAGS fee will be \$186.44 per session (full-time only) (Fall and Winter sessions), charged to all UTM-affiliated graduate students; and

¹ Further to UTMAGS' request, the U-Pass Program fees will not be charged to Master of Management and Professional Accounting (MMPA) students or Diploma in Investigative and Forensic Accounting (DIFA) students.

THAT beginning in the Summer 2018 session, the University of Toronto Mississauga Student Union (legally, the Erindale College Student Union) fee be increased as follows: (a) an increase of \$9.43 per session (\$9.43 part-time) (Summer session only) in the Mississauga Transit U-Pass portion of the fee;

THAT beginning in the Fall 2018 session, the UTMSU fee be increased as follows: (a) an increase of \$0.22 per session (\$0.02 part-time) in the society portion of the fee; (b) an increase of \$0.01 per session (\$0.01 part-time) in the On Campus First Aid Emergency Response/Erindale College Special Response Team (ECSPERT) portion of the fee; (c) an increase of \$0.02 per session (\$0.02 part-time) in the Academic Societies portion of the fee; (d) an increase of \$0.01 per session (Fall and Winter sessions) (\$0.01 part-time) in the Food Bank portion of the fee; (e) an increase of \$0.02 per session (\$0.02 part-time) in the Student Refugee Program portion of the fee; (f) an increase of up to \$8.12 per session (Fall and Winter sessions) (\$8.12 part-time) in the Mississauga Transit U-Pass portion of the fee; and

THAT beginning in the Fall 2018 session, the UTMSU fee charged to Mississauga Academy of Medicine (MAM) students in the Fall and Winter sessions be increased as follows: (a) an increase of up to \$6.00 per session in the Mississauga Transit Summer U-Pass portion of the fee.

If approved, the total Fall/Winter UTMSU fee will be \$151.66 per session (\$129.15 part-time), charged to all UTM undergraduate students. The total Fall/Winter UTMSU fee for Mississauga Academy of Medicine students will be up to \$224.31 per session.

c. Operating Plans and Fees: UTM Student Services

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTM CAMPUS COUNCIL

THAT the 2018-19 operating plans and budgets for the UTM Health & Counselling Centre; the UTM Department of Physical Education, Athletics & Recreation; and the UTM Student Services under the Student Services Fee, recommended by the Dean of Student Affairs, Mark Overton, and described in the attached proposals, be approved; and

THAT the sessional Health Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$46.06 per session (\$9.21 for a part-time student), which represents a year-over-year increase of \$1.34 per session (\$0.27 for a part-time student) or 3.01% (resulting in a permanent increase of 3.01%); and

THAT the sessional Athletics & Recreation Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$197.29 per session (\$39.46 for a part-time student), which represents a year-over-year increase of \$18.58 per session (\$3.72 for a part-time student) or 10.40% (resulting from the elimination of a 2015-16 three-year temporary increase, and a permanent increase of 12.52%); and

THAT the sessional Student Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$189.90 per session (\$37.98 for a part-time student), which represents a year-over-year increase of \$22.24 per session (\$4.45 for a part-time student) or 13.26% (resulting from the elimination of a 2015-16 three-year temporary increase, and a permanent increase of 2.00% and a three-year temporary increase of 15.76%).

d. Operating Plans and Fees: UTSC Ancillary Services

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTSC CAMPUS COUNCIL

THAT the 2018-19 operating plans and budgets for the UTSC Service Ancillary, as summarized in Schedule 1; the Service Ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation dated December 15, 2017, be approved effective May 1, 2018.

e. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTSC CAMPUS COUNCIL

THAT beginning in the Summer 2018 session, the SCSU fee be increased as follows: an increase of \$6.30 per session (\$1.26 part-time) in the UTSC Sports and Recreation Centre Levy portion of the fee; and subject to confirmation of approval of the following fee increase proposals by the Scarborough Campus Students' Union (SCSU) Board of Directors on March 29, 2018,

THAT beginning in the Fall 2018 session, the SCSU fee be increased as follows: (a) an increase of \$0.40 per session in the Society membership portion of the fee (\$0.02 part-time), (b) an increase of \$0.59 per session in the Student Centre portion of the fee (\$0.18 part-time), (c) an increase of \$0.12 per session (full-time only) in the CFS/CFS-O portion of the fee, (d) an increase of up to \$7.48 (full-time only) per session in the Accident & Prescription Drug Insurance Plan portion of the fee, and (e) an increase of up to \$9.46 (full-time only) per session in the Dental Plan portion of the fee, and (f) continuation of the Student Refugee Program portion of the fee through the 2017-18 academic period.

If approved, the total Fall/Winter SCSU fee will be up to \$431.02 per session (\$46.71 part-time), charged to all UTSC undergraduate students.

f. Operating Plans and Fees: UTSC Student Services

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTSC CAMPUS COUNCIL

THAT, the 2018-19 operating plans and budgets for the UTSC Student Affairs and Services (including the Health & Wellness Centre, Athletics & Recreation, and Student Services), as presented in the documentation from Mr. Desmond Pouyat, Dean of Student Affairs, be approved; and

THAT the sessional Health & Wellness Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$68.99 (\$13.80 for a part-time student), which represents a year over year increase of \$1.68 (\$0.34 for a part-time student) or 2.5 %; and

THAT the sessional Student Services Fee for a UTSC-registered or UTSC-affiliated full-time undergraduate student be increased to \$183.00 (\$36.60 for a part-time student), which represents a year over year increase of \$5.40 (\$1.08 for a part time student) or 3.04 %; and

THAT the sessional Athletics & Recreation Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$143.07 (\$28.61 for a part-time student), which represents a year over year increase of \$5.50 (\$1.10 for a part-time student) or 4% (resulting from a permanent increase of 2.2 % and a three-year temporary increase of 4.7 % on the eligible portion).

g. Name Change: Department of Civil Engineering, Faculty of Applied Science and Engineering

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF ACADEMIC BOARD

THAT the name of the *Department of Civil Engineering* be changed to the *Department of Civil and Mineral Engineering*, effective March 28, 2018.

7. Reports of the Previous Meetings of the Executive Committee

Report Number 493 (February 6, 2018) and Report Number 494 (March 2, 2018) were approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meetings.

9. Minutes of the Governing Council Meeting – February 14, 2018

Members received the Report of the February 14, 2018 Governing Council Meeting for information.

10. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes of the Governing Council meeting.

11. Reports for Information:

Members received the following Reports for information:

- a. Report Number 205 of the University Affairs Board (March 6, 2018)
- b. Report Number 214 of the Academic Board (March 15, 2018)
- c. Report Number 238 of the Business Board (Special Meeting, March 8, 2018); and Report Number 239 of the Business Board (March 21, 2018)
- d. Report Number 28 of the University of Toronto Scarborough Campus Council (March 7, 2018)
- e. Report Number 28 of the University of Toronto Mississauga Campus Council (March 8, 2018)
- f. Report Number 30 of the Pension Committee (September 18, 2017)

END OF CONSENT AGENDA

12. Date of Next Meeting

The Chair advised members that the next meeting was scheduled for Thursday May 8, 2018 from 5:00 to 7:00 p.m.

13. Other Business

A member raised the matter of pedestrian safety on the St. George campus. The Chair noted that a response from the administration would be provided at the next meeting of the Committee on May 8, 2018.

a. Governing Council Meeting

The Chair noted that no speaking requests had been received for the meeting of the Governing Council.

The Committee Moved *In Camera*.

14. Items for Endorsement and Forwarding to the Governing Council

a. Members of the Governing Council to the UTSC and UTM Campus Councils and their Standing Committees, 2018-19

The Secretary of the Governing Council provided an overview of the process that informed the proposed 2018-19 assignments to the UTM and UTSC governance bodies.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

Be It Resolved

THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed Assignments of members of the Governing Council to the UTSC and UTM Campus Councils and their Standing Committees for 2018-19 be approved; and

THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.

15. Item for Confirmation

a. Capital Project: Transforming the Instructional Landscape – St. George Campus: Total Project Cost and Sources of Funding

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated March 20, 2018, regarding the Transforming the Instructional Landscape – St. George Campus, be approved.

16. Item for Approval by the Executive Committee

a. Senior Appointment

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Professor Lorraine Ferris be re-appointed to the position of Associate Vice-President, Research Oversight and Compliance for the period of July 1, 2018 to June 30, 2023.

b. Code of Behaviour on Academic Matters: Recommendations for Expulsion

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendations for expulsion, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated March 20, 2018 be confirmed.

17. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met with the President.

18. Committee Members Alone

Members of the Executive Committee, with the Board Chairs, met privately.

The meeting adjourned at 7:15 p.m.

Secretary
March 28, 2018

Chair