To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, March 15, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall.

Present:

Andrea M. Sass-Kortsak, Chair
Meric S. Gertler
Donald C. Ainslie
Suzanne Akbari
Ramona Alaggia
Benjamin Alarie
Larry Alford
Catherine Amara
Cristina H. Amon
Laura Anderson
Aarthi Ashok
Ana Patricia Ayala-Melendez
Ryan Balot
Glen Bandiera
Joshua Barker
Dwayne Benjamin
Heather S. Boon
Randy Boyagoda
Adalsteinn Brown
Christine E. Burke
Markus Bussmann
David Cameron
Jasmine Carter
Samantha Chang
P.C. Choo
Gary Crawford
Maria Cuervo
Amrita Daniere
James W. Davis
Luc F. De Nil
Raisa B. Deber
Gilbert Delgado
Joseph R. Desloges
Arina Dmitrenchko
Sheree Drummond
David Dubins
Wendy M. Duff
Nicholas C. Everett
Zhong-Ping Feng
Vivek Goel
Tara Goldstein
Andrea Gonzalez
William A. Gough
J. Connie Guberman
Rahul Gupta
Daniel Haas
Kelly Hannah-Moffat
Richard Hegele
Zabeen Hirji
Irez Huang
Thomas M. Hurka
Edward M. Iacobucci
Edsel Ing
Ira Jacobs
Linda Johnston
Glen A. Jones
William Ju
Stephen R. Julian
Allan S. Kaplan
Charlie Keil
Claire M.C. Kennedy
Bruce Kidd
Jeanne Kim
Ronald H. Kluger
Linda M. Kohn
Sally G. Krigstin
Cara Krmpotich
Ulrich J. Krull
Jim Yuan Lai
Ernest W.N. Lam
Rupinder Liddar
Fei-Fei Liu
Ben Liu
Scott Mabury
Lorna Eleanor MacDonald
Maureen MacDonald
Tiff Macklem
Jan K. Mahrt-Smith
Paul Malozewski
Thomas Mathien
Mohan Matthen
Susan McCahan
Bonnie S. McElhinny
Don McLean
Faye Mishna
Alexander Mulligan
Sioban Nelson
Mama Nii Owuo
Emmanuel Nikiema
David Palmer
Lacra Pavel
N. Jane Pepino
Michele Peterson-Badali
Helene Polatajko-Howell
Mary Pugh
Michael J.H. Ratcliffe
Cheryl Regehr
Reinhart Reithmeier
Trevor Rodgers
Nikita Roy
Stephen J. Rupp
Edward (Ted) H. Sargent
Suzan Schneeweiß
Melinda Scott
Sonia Sedivy
Hugh D. Segal
Brian S. Silverman
Anne Harriet Simmonds
David R. Smith
Richard M. Sommer
Salvatore Spadafora
Andrew M. Spence
James Stafford
Markus Stock
Eric Stubbs
Narhari Timilshina
Vincent Tropépe
Adrian Turner
Twesh Upadhya
Njoki Wane
1. Chair’s Remarks

The Chair welcomed members and guests to the meeting. She acknowledged and thanked those current Board members who had been acclaimed or re-elected to the Academic Board for 2018-2019, these included: Aarthi Ashok, Shauna Brail, George Christakis, Caryl Clark, Luc De Nil, David Dubins, Nicholas Everett, Emily Gilbert, Sol Goldberg, Janneka Guise, Allan Kaplan, Anil Kishen, Kent Moore, Lacra Pavel, Jennifer Purtle, and Njoki Wane. Members were also reminded that they would have the opportunity to identify their committee preferences for next year, and were encouraged to complete the online form.

2. Report of the Vice-President and Provost

Professor Cheryl Regehr, Vice-President and Provost, offered brief remarks and congratulated current and returning Academic Board member Professor Njoki Wane on being named to the President’s Teaching Academy and on receiving a President’s Teaching Award at a ceremony earlier in the day.


The Chair informed the Board of the governance path for the Budget Report 2018-2019 and the Long Range Budget Guidelines 2018-19 to 2022-23 noting that on February 28, 2018, the Planning and Budget Committee had reviewed the Reports and recommended their approval to Academic Board. She further commented that on March 21, 2018, the Business
Board would review the Budget for concurrence with Academic Board’s recommendation and, should this occur, it would then proceed to Governing Council for approval on April 5, 2018.

Professor Regehr, Professor Scott Mabury, Vice-President, University Operations, and Mr. Trevor Rodgers, Executive Director, Planning and Budget, gave a presentation on the Budget and Guidelines, where the following were highlighted: a balanced budget for 2018-2019, with funding set aside for key priorities: new faculty positions (78 full-time equivalents); IT infrastructure and services; student aid and graduate funding packages; student support services (including accessibility); experiential learning and international experiences; library acquisitions and services; deferred maintenance, classroom renewal, capital projects; and, Indigenous curricular initiatives in response to the Truth and Reconciliation Commission (TRC) steering committee report.

Members congratulated the presenters on the comprehensive presentation. In response to members’ questions regarding the setting of enrolment goals for admissions, the Provost indicated that each division sets their admission numbers for students based on a variety of factors including divisional needs, program mix, and academic goals. In response to a question regarding the stability of provincial funding for the University given the potential change in government following June elections, the President commented that government changes have occurred previously and that the University has been resilient; he further noted that University advocacy is directed at all major political parties.

YOUR BOARD RECOMMENDED

THAT the Budget Report, 2018-19 be approved, and

THAT the Long Range Budget Guidelines 2018-2019 to 2022-23 be approved in principle.

4. Enrolment Report

The Enrolment Report, 2017-18, was provided to members for information.
5. **Academic Plan: Faculty of Law**

The Academic Plan for the Faculty of Law had been approved in principle by the Faculty Council at its meeting on January 17, 2018 and presented to the Planning and Budget Committee for information on February 28, 2018.

Professor Regehr noted that these plans were significant for internal and external-facing audiences and that this plan had been developed in-line with existing guidelines. Professor Edward Iacobucci, Dean of the Faculty of Law, commented on the process that he had undertaken to develop the plan, which included significant consultation opportunities with students, faculty, staff and alumni, and included several town hall meetings, and faculty council meetings at the beginning and end of the process. The planning process re-affirmed the Faculty’s approach to legal education and prompted a reorganization of graduate programs to better align program offerings to student interests.

Professor Iacobucci responded to a member’s question about an implementation plan, explaining that the Academic Plan was not meant to be operational and that individual initiatives mentioned in the plan had their own associated execution plans and timelines.

The Chair thanked Professor Iacobucci for his comments.

6. **Capital Project: Transforming the Instructional Landscape – St. George Campus Project Approval and Funding Sources**

The capital project was recommended to Academic Board by the Planning and Budget Committee at its meeting on February 28, 2018.

Professor Scott Mabury introduced the project and a presentation was given by Steve Bailey, Director, Academic + Campus Events (ACE). The presentation explained that the project arose from decanal requests to have classrooms updated on a more rapid schedule than the annual 5-10 classrooms per year, to address the changing classroom technology and configuration needs, as well as the expectation of current users. Proposed changes reflected feedback from students, faculty and staff, and would be pilot-tested before large-scale implementation was to occur.

Discussion indicated that many classroom users – particularly faculty members – were in favour of the changes but felt they had not yet been consulted. Mr. Bailey explained that consultations were ongoing and would be expanded as populations were identified for the various spaces. In response to concerns raised regarding accelerating the timeline, it was explained that pilot-testing allowed for tweaking of projects as the next classroom was updated. In response to questions about furnishings, it was explained that material type and colour were being actively considered so as to maximize the learning environment and minimize health and safety concerns.
Report Number 214 of the Academic Board – March 15, 2018

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the Report of the Project Planning Committee for the Transforming the Instructional Landscape Initiative, dated February 2018, be approved in principle; and

THAT the Transforming the Instructional Landscape Initiative be funded from University of Toronto Operating Funds, be approved.

7. Faculty of Arts and Science: Proposal for Academic Restructuring - The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, and the Naming of the Amalgamated Entity

The Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, and the Naming of the Amalgamated Entity was recommended to Academic Board by the Planning and Budget Committee meeting who had met on February 28, 2018.

Professor Regehr introduced the item for recommendation by the Board, and noted that this was a wonderful proposal that was developed following an extensive consultation process. She invited Professor David Cameron, Dean of the Faculty of Arts and Science, to elaborate on the year-long process undertaken to consider the merger. Dean Cameron thanked all those who had participated in the process noting that although there were divergent views expressed throughout the process, the community had arrived at a “genuine and deep consensus” on the plan that was brought forward to governance. Remarking that this was the coming together of two strong leaders in professional education in their own areas, Dean Cameron further stated that this was not an attempt to fix an existing problem but rather seizing an opportunity that would have a positive impact on the academy.

In response to a member’s inquiry about possible administrative staff job losses, Dean Cameron explained that the amalgamation was not being undertaken to rationalize staff positions and that staffing levels would remain unchanged, although there would be need to sort out staff functions and responsibilities; the new entity was expected to grow stronger through amalgamation and capitalize on the strengths of each unit.
On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the proposed amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, as described in the attached proposal entitled *Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance*, dated January 29, 2018, be approved, effective July 1, 2018.

THAT the name of the amalgamated entity be the Munk School of Global Affairs and Public Policy, effective July 1, 2018.

**CONSENT AGENDA**

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted and items approved

8. **Name Change: Department of Civil Engineering, Faculty of Applied Science and Engineering**

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee,

THAT the name of the Department of Civil Engineering in the Faculty of Applied Science and Engineering be changed to the Department of Civil and Mineral Engineering, effective March 28, 2018.


Report Number 213, from the meeting of January 25, 2018 was approved.

10. **Business Arising from the Previous Meeting**

There was no business arising from the report of the previous meeting
11. **Items for Information**

Members received the following reports for information:

a. Appointments: President’s Teaching Award Selection Committee  
b. Appointments: University Professors Selection Committee  
c. Report Number 238 of the Agenda Committee – January 16, 2018  
d. Report Number 189 of the Academic Policy and Programs Committee – February 27, 2018  
e. Report Number 180 of the Planning and Budget Committee – February 28, 2018

12. **Date of the Next Meeting – Thursday, April 19, 2018**

The Chair reminded members that the next meeting would be held on Thursday, April 19, 2018 at 4:10 p.m.

13. **Other Business**

There were no matters of other business.

The Committee Moved *In Camera*.


The report was received by the Board.

15. **Capital Project: Transforming the Instructional Landscape – St. George Campus: Project Approval and Funding Source**

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the Vice-President, University Operations’ recommendation, as outlined in the memorandum dated March 6, 2018, be approved.

The meeting adjourned at 5:52 p.m.

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Secretary  
March 17, 2018  

Chair