

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 180 OF THE PLANNING AND BUDGET COMMITTEE**

**February 28, 2018**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on February 28, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

David Dubins (In the Chair)

Cristina H. Amon

Adalsteinn Brown

Joseph Desloges

Zhong-Ping Feng

Susan Froom

Ira Jacobs

Stephen R. Julian

Linda M. Kohn

Normand Labrie

Ernest W.N. Lam

Mark Lautens

Scott Mabury

Maureen MacDonald

Catherine Riddell

Trevor Rodgers, Executive Director, Planning  
and Budget

Susan Senese

Andrew Szende

Adrian Turner

**Non-voting-Assessor:**

Sheila Brown

**Regrets:**

Suzanne Conklin Akbari (Vice-Chair)

Cheryl Regehr, Vice-President &  
Provost

**Secretariat:**

Ms Joan Griffin, Secretary

**In Attendance:**

Steve Bailey, Director, Academic +  
Campus Events

David Cameron, Dean, Faculty of Arts  
and Science

Edward Iacobucci, Dean, Faculty of Law

Archana Sridhar, Assistant Provost

## OPEN SESSION

### 1. Chair's Remarks

The Chair welcomed members and guests, noting the meeting had a busy agenda. He encouraged members to participate actively in the discussion and offered thanks to those individual who also attended the Budget Information Session on February 20, 2018.

### 2. Assessor's Report

#### Vice-President & Provost

Professor Cheryl Regehr, Vice-President & Provost, provided a brief update on the recently released Federal Budget, and indicated further budget analysis would be shared with the University community.

#### Vice-President University Operations

Professor Scott Mabury, Vice-President University Operations gave brief updates on the Strategic Infrastructure Fund (SIF) and Greenhouse Gas Retrofit Program (GGRP) initiatives noting that projects funded through the former would be completed by April 30, 2018 and for the latter, that the \$26.5M in funding had been awarded to U of T through new provincial funding with all projects to be completed by April 1, 2019.

### 3. Budget Report 2018-2019

Professor Cheryl Regehr, Professor Scott Mabury and Mr. Trevor Rodgers, Executive Director, Planning and Budget, gave a comprehensive presentation addressing the *Budget Report for 2018-2019*, the *Long-Range Budget Guidelines 2018-2019 to 2022-23*, and the *Enrolment Report*.

Highlights included a balanced budget for 2018-2019, with funding set aside for key priorities: new faculty positions (78 full-time equivalents); IT infrastructure and services; student aid and graduate funding packages; student support services (including accessibility); experiential learning and international experiences; library acquisitions and services; deferred maintenance, classroom renewal, capital projects; and, Indigenous curricular initiatives and TRC response.

Questions and comments were received from members, and included an inquiry regarding Executive Compensation increases; concern that members remain mindful of the differential between wealthy and low income students; and the risk the University takes in having such a large number of international students drawn from a single applicant market.

The Provost and Professor Mabury, committed to providing follow-up regarding the executive

compensation question and acknowledge that the University's international strategy is designed to diversify student recruitment and ease over-reliance on a single market for both graduate and undergraduate admissions.

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the Budget Report 2018-19 be approved, and

THAT the Long Range Budget Guidelines 2018-19 to 2022-23 be approved in principle.

#### **4. Enrolment Report, 2017-18**

The *Enrolment Report, 2017-18*, was provided to members with the Budget Report presentation.

#### **5. *Capital Project: Transforming the Instructional Landscape – St. George Campus: Project Approval and Funding Sources***

Planning and Budget received a presentation by Professor Scott Mabury and Mr. Steve Bailey, Director, Academic + Campus Events (ACE) on the proposed capital project. The presentation explained that the project arose from decanal requests to have classrooms updated on a more rapid schedule than was previously planned, and that classroom needs and user expectations had changed over the past decade requiring different classroom configurations and services. Proposed classroom changes reflect feedback from students, faculty and staff, and will be pilot-tested before large-scale implementation is to occur.

Discussion indicated that changes are welcome by users but better communication pertaining to the new classroom configurations and operation of equipment was needed. Mr. Bailey thanked members for their feedback and encouraged a continuation of the dialogue throughout the process. He also responded to members' questions explaining that only those classroom spaces within the Academic + Campus Events inventory would be included in this project, and not those managed by the Federated Universities nor those under specific departmental control. He did note that the ACE Office is in contact with both groups.

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the capital projects within the Transforming the Instructional Landscape initiative, to be funded from University of Toronto Operating Funds, be approved.

## **6. Academic Plan: Faculty of Law**

The Academic Plan for the Faculty of Law was received for information. Professor Regehr and Professor Edward Iacobucci, Dean of the Faculty of Law, spoke about the plan. The Provost noted the Academic Plans are significant for their internal and external-facing audiences. She noted the Faculty of Law plan was developed in-line with existing guidelines and invited Professor Iacobucci to comment on the process that he undertook for the review, which included significant consultation opportunities with students, faculty, staff and alumni, including several town hall meetings, and faculty council meetings at the beginning and end of the process. The review re-affirmed the Faculty's approach to legal education and prompted a reorganization of graduate programs to better match student interest to program offerings.

The Chair thanks Professor Iacobucci for his presentation.

## **7. Proposal to Amalgamate the Munk School of Global Affairs and the School of Public Policy and Governance**

The Provost introduced the item on the amalgamation of the Munk School and the School of Public Policy and Governance, noting that it was the first to fall under the *Policy and Procedures for Faculty and Librarians on Academic Restructuring* ("Academic Restructuring Policy"). She indicated that this amalgamation was the coming together of two strong entities and invited David Cameron, Dean of the Faculty of Arts and Science to elaborate. Dean Cameron spoke to the process undertaken in considering the amalgamation highlighting the consultations that took place. He also stressed that the amalgamation was not a case of trying to fix a problem but rather to seize an opportunity. In response to a member's question, Dean Cameron confirmed that no individuals would be displaced by the amalgamation.

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the proposed Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, as described in the attached proposal entitled Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, dated January 29, 2018, be approved effective July 1, 2018.

THAT the name of the Munk School of Global Affairs be changed to the Munk School of Global Affairs and Public Policy effective July 1, 2018.

## **CONSENT AGENDA**

### **8. Report of the Previous Meeting - Report No. 179, January 10, 2018**

Report Number 179 (January 10, 2018) was approved.

### **9. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

### **10. Date of Next Meeting – Wednesday, April 4, 2018**

The Chair reminded members that the next meeting was scheduled for Wednesday, April 4, 2018, from 4:10 – 6:00 p.m.

### **11. Other business**

There were no items of other business.

**The Committee Moved *In Camera*.**

### **12. Capital Project: Transforming the Instructional Landscape – St. George Campus: Project Approval and Funding Sources**

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the Vice-President, University Operations' recommendation, as outlined in the memorandum dated February 16, 2018, be approved.

**The Committee Returned to Open Session**

The meeting adjourned at 6:10 p.m.

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Secretary

Chair

March 1, 2018