To the Governing Council,
University of Toronto

Your Board reports that it met on Thursday, January 31, 2019, at 4:10 p.m. in the
Council Chamber, Simcoe Hall with the following members present:

PRESENT:
Andrea M. Sass-Kortsak, Chair  Mallory Jackman
Steven J. Thorpe, Vice-Chair  Ira Jacobs
Cheryl Regehr  Linda Johnston
Scott Mabury  Glen A. Jones
Susan McCahan  William Ju
Ramona Alaggia  Mala Kashyap
Christine Allen  Charlie Keil
Catherine Amara  Claire M.C. Kennedy
Laura Anderson  Jeannie Kim
Aarthi Ashok  Ronald H. Kluger
Glen Bandiera  Cara Krmpotich
Dwayne Benjamin  Mark Lautens
Markus Bussmann  Ron Levi
David Cameron  Ben Liu
Andrea Chiappetta  Fei-Fei Liu
Emily Chu  Don McLean
Kenneth S. Corts  Shawn Medeiros
Maria Cristina Cuervo  Nicholas Moroz
Jim Davis  Emmanuel Nikiema
Raisa B. Deber  Mary Pugh
Gilbert Delgado  Reinhart Reithmeier
Joseph R. Desloges  Tian Renton
Wendy M. Duff  Said Sidani
Angela Esterhammer  Anne Harriet Simmonds
Susan Froom  Salvatore M. Spadafora
J. Connie Guberman  Andrew M. Spence
Janneka Guise  James Stafford
Daniel A. Haas  Markus Stock
Richard Hegele  Bogdan Stovba
### REGRETS:
- Meric S. Gertler, President
- Donald C. Ainslie
- Larry P. Alford
- Cristina H. Amon
- Heather S. Boon
- Harvey T. Botting
- Randy Boyagoda
- Adalsteinn (Steini) I. D. Brown
- Christine E. Burke
- Fernando Crupi
- Nicholas Everett
- Zhong-Ping Feng
- Rachel Zand
- Emily Gilbert
- Vivek Goel
- Sol Goldberg
- William A. Gough
- Edie (Yi Yi) Guo
- Kelly Hannah-Moffat
- Thomas Hurka
- Edward Iacobucci
- Mala Kashyap
- Anil Kishen
- Sally G. Kriegstin
- Ernest W.N. Lam
- Maureen
- MacDonald
- Tiff Macklem
- Paul Malozewski
- Bonnie McElhinny
- David Palmer
- Michele Peterson-Badali
- Tian Renton
- Edward H. Sargent
- Susan Schneeweiss
- Boaz Shuman
- Richard Sommer
- Markus Stock
- Eric Stubbs
- Wisdom J. Tettey
- Robert M. Wright

### NON-VOTING ASSESSORS:
- Gilbert Delgado, Chief of University, Planning, Design & Construction
- Trevor Rodgers, Assistant Vice-President, Planning & Budget
ITEMS 4, 10 and 11 ARE REPORTED FOR APPROVAL AND ALL OTHER ITEMS ARE FOR INFORMATION

1. Chair’s Remarks

The Chair welcomed members and guests. She noted that there were three items for approval on the agenda and encouraged member participation in all discussions.

2. Report of the Vice-President and Provost

Professor Regehr, Vice-President & Provost, provided a report that included an update on the recent decisions by the Provincial Government that pertained to changes in funding, financial aid, and incidental fees.

The Provost confirmed that the 10 per cent tuition cut in 2019-20 and tuition freeze in 2020-21, with no offsetting increase to the Provincial Government grants, would result in a $65M revenue loss for the University compared to last year (and an $88M loss from what had been projected for 2019-20). The Provost noted that this would compound existing challenges in the chronically underfunded sector. The exact impact of the changes to OSAP were not yet known. However, she noted that the University of Toronto has among the highest percentage of recipients of OSAP, and that the University’s expenditures on student aid are currently double that required by the Province.

It was noted that the new Student Ancillary Fee classification framework, which would give students the choice of opting-out of some ancillary fees, lacked sufficient details to fully assess its potential impact, and that more information would be needed. Student organizations and the University administration were concerned with the potential outcome of the decision with regard to student societies and student-facing programs and services.

The Provost responded to members’ questions regarding maintenance of the Student Access Guarantee, potential increases to international student enrolment, and the future of the Strategic Mandate Agreements. Specifically, she reiterated the University’s
commitment to student aid and explained that enrolment targets are determined at the
divisional level with Provostial oversight. She noted that Deans have been asked if they
wish to re-assess their international student recruitment plans but that revised
submissions had not yet been received. In response to an inquiry pertaining to the
Strategic Mandate Agreements (SMA), the Provost stated there have been no
indications as to when negotiations might begin for SMA3.

Members voiced support for the important role that the full complement of programs
and activities subsidized by ancillary fees play in student development, and encouraged
the University to communicate the value of these programs to the University
community and the Provincial Government.

3. **Academic Plan: Faculty of Medicine**

The Board received the [Academic Plan for the Faculty of Medicine](#) for information. In a
presentation from Professor Trevor Young, Dean of the Faculty of Medicine, the year-
long process undertaken to develop the plan was outlined, as was the extensive
consultation and engagement process undertaken to develop three strategic areas of
focus and two enablers. Dean Young shared that the Faculty Council’s support had been
provided and that work on implementation had begun with several committees having
been struck.

Members congratulated Dean Young on the plan and asked how he envisioned
maintaining the level of consultation as the plan was implemented. Dean Young
explained that every strategic priority had an implementation committee and that
student, faculty and staff members were included. He also welcomed continued
feedback from students of the Faculty and encouraged students to take up the priorities
and to help develop initiatives.

4. **Capital Project: Report of the Project Planning Committee for FitzGerald Building
Revitalization**

The Board received the [Report of the Project Planning Committee for the FitzGerald
Building Revitalization](#) for recommendation. A comprehensive presentation was given
by Professor Scott Mabury, Vice-President, Operations and Real Estate Partnerships and
Gilbert Delgado, Chief, University Planning, Design and Construction. Professor Mabury
explained that the project had been made possible because the Faculties of Medicine
and Dentistry had vacated the building for more modern laboratory space elsewhere on
campus. This shift would make possible the transformation of the building from
primarily wet-laboratory space to innovative mixed-use administrative space for
approximately 300 people.
Mr. Delgado explained that the plan had been designed by the world-renowned architectural firm *Office of Metropolitan Architecture (OMA)*, and would be a modern, flexible and creative workspace that encouraged socialization among previously siloed units, including, Advancement Communication & Marketing; Internal Audit; Human Resources & Equity; the Chief Financial Officer; University of Toronto Communications; Ancillary Services; Parking & Transportation; and Planning & Budget.

Members’ questions were received in advance and during the meeting. In response, Mr. Delgado confirmed the placement of gender neutral washrooms on the first and lower floors, and that the environmentally conscious development exceeded minimum standards for new buildings. Professor Mabury confirmed that many architectural features of the historic building would be integrated into the new design and that modern elements such as secure bicycle parking were also part of the plan.

On motion duly moved, seconded and carried

**YOUR BOARD RECOMMENDED**

THAT the *Project Planning Committee Report for FitzGerald Building Revitalization*, dated November 23, 2018, be approved in principle; and,

THAT the project totaling 4,900 net assignable square metres (nasm) (10,092 gross square metres (gsm)), be approved in principle, to be funded by Central Funds and Financing.

**OPEN SESSION CONSENT AGENDA**

The Chair notified the Board that the Secretary had received a request to remove Item 6 “Business Arising from the Report of the Previous Meeting” to be discussed as part of the regular agenda. Professor Regehr was invited to speak to the portion of the Report the member wished to be updated, and noted that it was her intention to bring forward a presentation on Academic Integrity education initiatives during the Cycle 5 Academic Board on April 17, 2019. The Chair thanked the Provost for her update.

The Board proceeded with the Consent Agenda.

On a motion duly moved, seconded, and carried

**YOUR BOARD APPROVED THAT**

the consent agenda be adopted.

5. **Report of the Previous Meeting:** [Report Number 218 – November 22, 2018](#)

Report Number 218, from the meeting of November 22, 2018 was approved.
6. Business Arising from the Report of the Previous Meeting

This item was removed from the Consent Agenda and discussed in open session.

7. Item for Information

Members received the following reports for information:

a) Report Number 248 of Agenda Committee – December 17, 2018
b) Report Number 249 of Agenda Committee – January 22, 2019
c) Report Number 194 of the Committee on Academic Policy and Programs – January 14, 2019
d) Report Number 184 of the Planning and Budget Committee – January 10, 2019

8. Date of the Next Meeting – Thursday, March 14, 2019 @ 4:10 to 6:10 p.m.

The Chair reminded members that the next meeting would be held on Thursday, March 14, 2019 at 4:10 p.m.

END OF CONSENT AGENDA

9. Other Business

The Chair notified the Board that a new Status Change Report from the Office of the Vice-President and Provost had been posted on the Academic Board website and encouraged members to review the Report and submit any questions to the Secretary, at least 14 days prior to the next meeting.

THE BOARD MOVED IN CAMERA.

10. Appointment: Assistant Discipline Counsel

The Board approved the appointment of Ms. Lauren M. Pearce as an additional Assistant Discipline Counsel for the University.

11. Capital Project: Report of the Project Planning Committee for FitzGerald Building Revitalization – Total Project Cost and Sources of Funding

On a motion duly made, seconded and carried

It was RESOLVED
THAT the recommendation, outlined in the memorandum from Professor Scott Mabury, Vice-President, University Operations and Real Estate Strategy, dated January 15, 2019 be approved.

The Board returned to closed session.

The Chair thanked members for their attendance and participation in the Board meeting.

The meeting adjourned at 6:10 p.m.

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Secretary                              Chair

January 31, 2019