

FOR INFORMATION

PUBLIC

OPEN SESSION

TO: UTSC Campus Council

SPONSOR: Wisdom Tettey, Vice-President and Principal, UTSC
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PRESENTER: See above
CONTACT INFO:

DATE: November 12, 2019 for November 19, 2019

AGENDA ITEM: 7

ITEM IDENTIFICATION: Campus Strategic Priorities

JURISDICTIONAL INFORMATION:

Under section 5.7 of the Terms of Reference for the University of Toronto Scarborough Campus Affairs Committee, *“the annual budget is considered by the Committee for recommendation to the UTSC Council for inclusion in the University’s annual operating budget”*.

GOVERNANCE PATH:

1. UTSC Campus Council [For Information] (November 19, 2019)

PREVIOUS ACTION TAKEN:

On September 11th and September 25th, Andrew Arifuzzaman, Chief Administrative Officer, presented the Current Year Campus Operating Budget to the Campus Affairs Committee and UTSC Campus Council.

HIGHLIGHTS:

In this high-level overview of the campus strategic priorities, the Committee is being asked to consider, for information, the overall goals and direction of the campus with reference to the relevant planning information (e.g. academic plan, strategic plan).

The presentation will address enrolment, programs and services, capital projects, etc. In addition, the assessment of progress toward long term goals and key priorities will be discussed.

This represents step two in the governance process for consideration of budget matters.

- (1) an integrated presentation outlining the current year campus operating budget
- (2) an overview of the proposed campus strategic themes and priorities;**
- (3) the Provost's budget review meetings; and
- (4) governance consideration of the University's operating budget.

FINANCIAL IMPLICATIONS:

Not applicable.

RECOMMENDATION:

Presented for information.

DOCUMENTATION PROVIDED:

PowerPoint Presentation.

UTSC Campus Council November 19, 2019

Campus Strategic Priorities

Strategic Plan

***Inspiring Inclusive Excellence Beyond
2030:
A strategic vision for the University of
Toronto Scarborough***

- Enrolment
- Reputation and Recognition
- Organizational Structures
- Space
- Diversification of our community

Informed by community consultations and our vision, mission, and values, our strategic plan focuses on five priorities:

1. Innovative, High Quality Undergraduate and Graduate Experience & Success
2. Scholarly Prominence in Established and Emerging Areas
3. Intentional Inclusion and Relational Accountability
4. Local and Global Partnerships & Networks
5. Supportive Administrative and Institutional Capacity

The priorities are meant to achieve particular measurable outcomes that are enabled by clearly articulated strategic directions, objectives, initiatives, and measures of success.

Here are some ongoing enabling initiatives to build capacity, support the priorities, and to address the challenges:

1. Decanal self-study and restructuring
2. Enhance our local and international reputation
3. Revision of internal communications
4. (Re)Create innovative & attractive programs
5. Restructure decision-making and strategic leadership
6. Equity, Diversity and Inclusion

Key Initiatives

International Enrolment



- Diversification
- 31% of incoming Class

Domestic Enrolment



- Reputation and profile
- Access Pathway
- Program Development and curriculum renewal

Inclusive Excellence

- Indigenization
- Diversification
- Sr Hires
- Support to tenure
- Research and Teaching stream

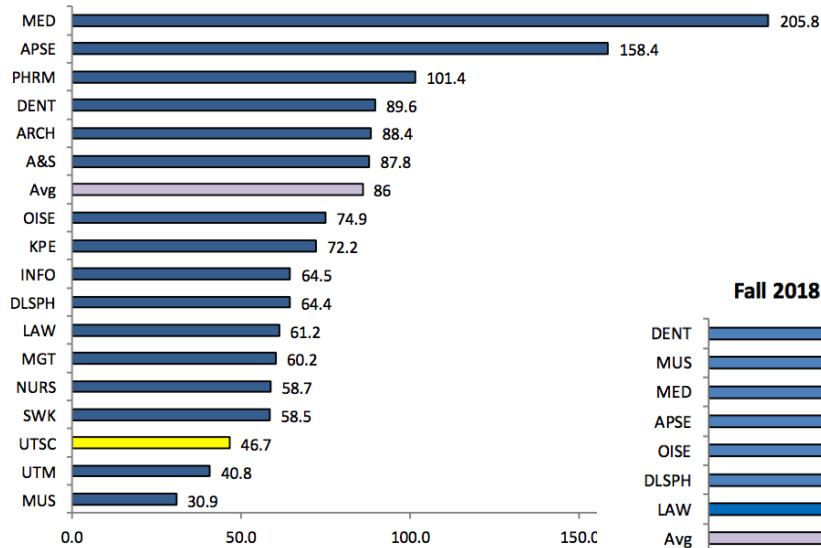
- Curriculum renewal
- Teaching enhancement initiatives
- New infrastructure (IC2)
- Learning Commons

Key areas

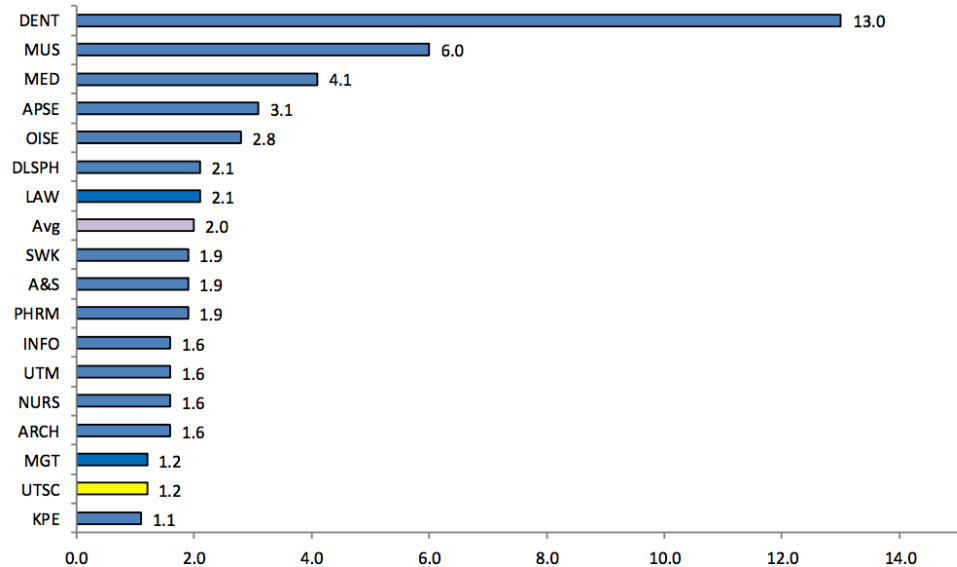
- Areas of Excellence
 - GTA- RISE (Globalization, Transnationalism, and the Advancement of Resilient, Inclusive, Suburbs and ecosystems
 - EaRTH – Earth and Environment Related Technologies Hub
 - CERA – Centre for Environmental Research and the Anthropocene
- Growing Partnerships
- Research Support Framework and Related Administrative Support to facilitate large collaborative grant success
- Integration with faculty complement strategy

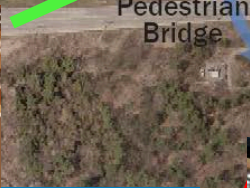
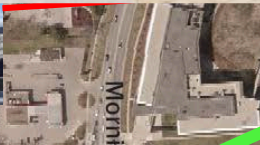
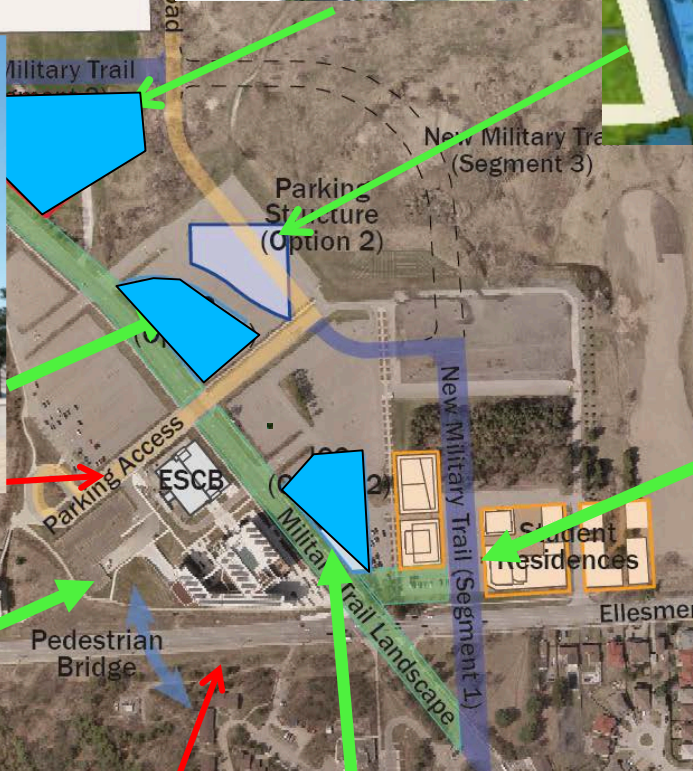
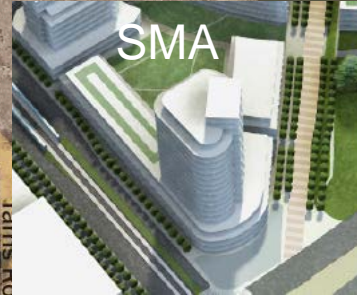
Space and Capital Plan

Fall 2018 Research and Office Space NASM per Faculty FTE



Fall 2018 Teaching Space NASM per UG and PMAS FTE





Timeline for Capital Planning

Project	Phase	Target Completion
Residence	Contractor Selection	2022
Instructional Centre 2	Design Development	2023
Indigenous House	Design Development	2022
Parking Structure	Architect Selection	2023
Arts, Clutures and Pluralism Centre	Project Planning Report Development	2025
Scarborough Medical Academy	Pre-Planning	TBD

Student centered health lens to enhance the student experiences

- Curriculum renewal
- Mental Health
- Physical activity and spaces
 - Valley land Trail
 - Field house
 - Campus Farm
 - Learning Commons

Questions