



UNIVERSITY OF  
TORONTO

# CHARTING A COURSE FOR GLOBAL IMPACT

Leveraging our Unique Strengths

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Vice-President, Research & Innovation

INSIDE THE  
WORLD'S  
GREAT  
QUESTIONS

THE POWER OF RESEARCH NETWORKS



May 22, 2014

BOUNDLESS

# THE U of T DIFFERENCE

## History

Nearly **200 years of research excellence** in all disciplines, generating civic returns for Canada and the world.

## Culture

A **collaborative and entrepreneurial research culture** of faculty, post-doctoral fellows, graduate and undergraduate students, and highly trained staff.

## Change

U of T research is a **driver of change** fuelled by a unique combination of **curiosity, discovery, invention and solution.**

# VPRI: SUPPORTING RESEARCH EXCELLENCE

## Research Services

**2,800** New funding applications  
**9,000** Active accounts  
**800** Unique sponsors  
**2,000** Different programs

## Oversight & Compliance

**7,000** Financial reports  
**100** External audits  
**4,600** Ethics protocols reviewed

## Innovations & Partnerships

**150** Invention disclosures  
**17** Companies created  
**\$19M** in industry funding

# HOW DOES U of T STAY COMPETITIVE?

- **We hire the best faculty**, enabling students to learn from – and work alongside – leaders in the field;
- **We adopt a holistic view** to research and teaching by hiring well-rounded faculty who bring leading-edge thinking and practice into the classroom;
- **Our researchers are evaluated** through peer review, both internally (promotion & tenure) and externally (publication);
- **We support academic freedom**, balancing investigator-led research against serving the public good; and
- **We advocate on issues of national concern** through the U15 (e.g., the Canada First Research Excellence Fund).

# EXCELLENCE, INNOVATION, LEADERSHIP: Strategic Research Plan 2012–2017



The **SRP** provides a **roadmap** to overcoming our challenges and increasing our competitiveness globally, and has been embraced by the U of T community.

# CELEBRATING OUR SUCCESSES

Over the last decade, we have increased our success in several key strategic areas.

Thanks to our incredible ecosystem of investigators, students and research partners,

**U of T attracted record research funding in 2011-12.**

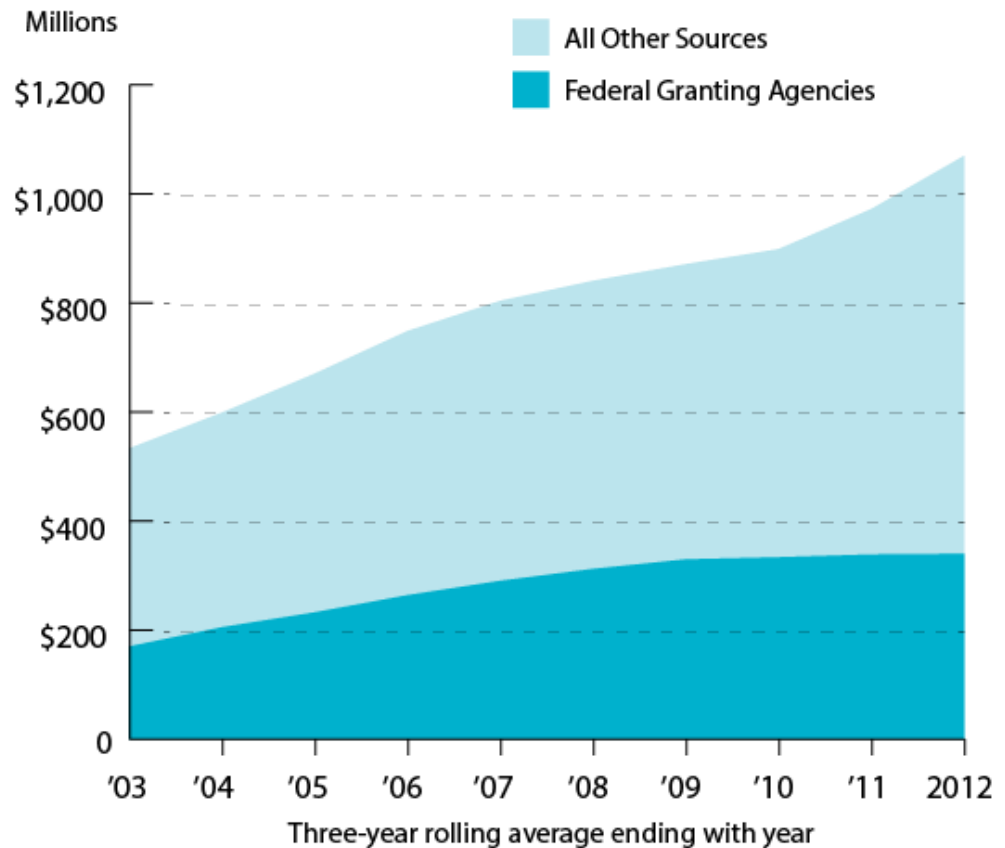
# RESEARCH FUNDING

U of T captured a **record \$1.2 billion in research funding** in 2011-12.

This continues a **steady upward trend** over the past 10 years.

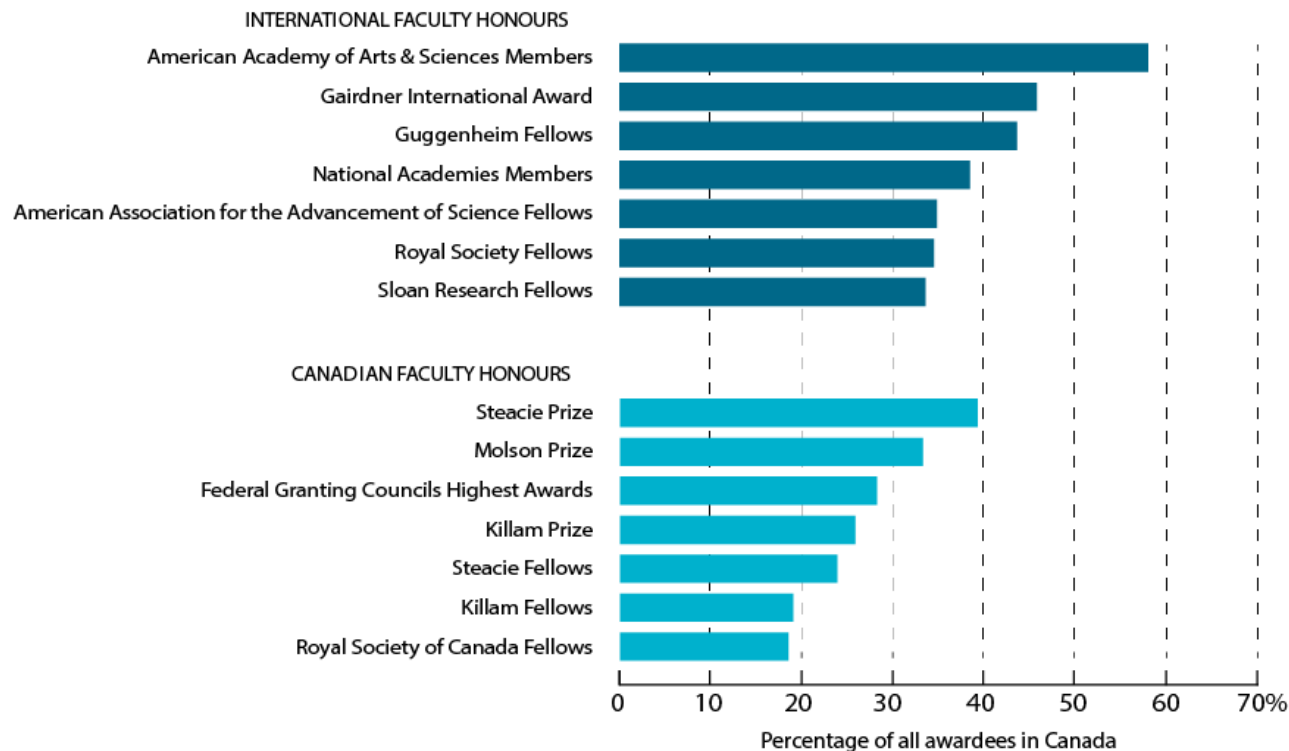
## Research Funds Awarded – Ten-Year Trend in Current Dollars

U of T and Partner Hospitals



# AWARD-WINNING FACULTY

## Faculty Honours (1980-2013)



U of T faculty win more prestigious national and international awards than any other university in Canada.



# PUBLICATIONS & CITATIONS

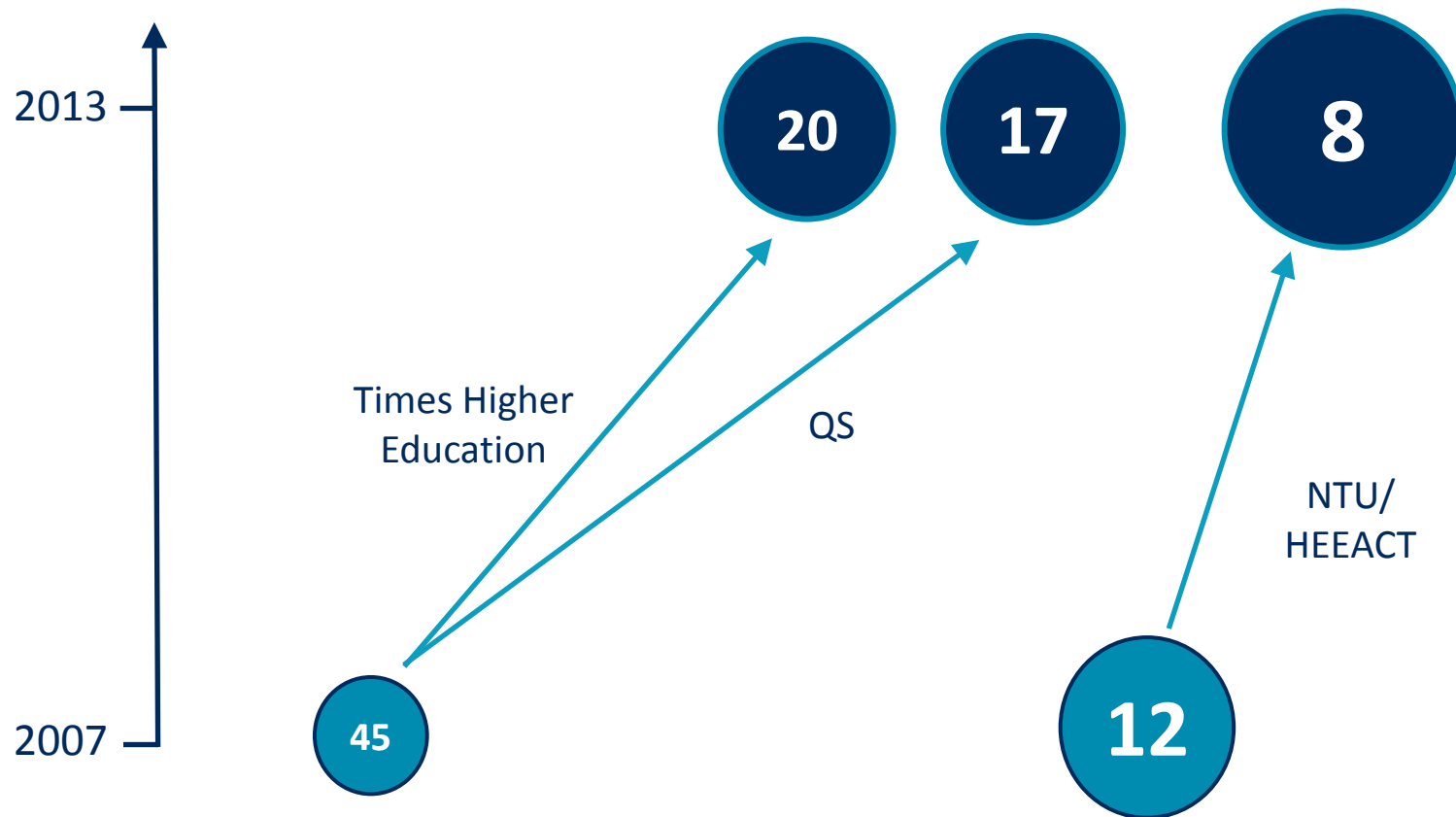
## Research Output Compared to North American Peers (n = 76)

In the last six years, U of T has **moved up five places** in our rank on **citations in all fields**, compared to North American peers.

Compared to peer institutions *globally*, **U of T ranks second only to Harvard** on number of publications.

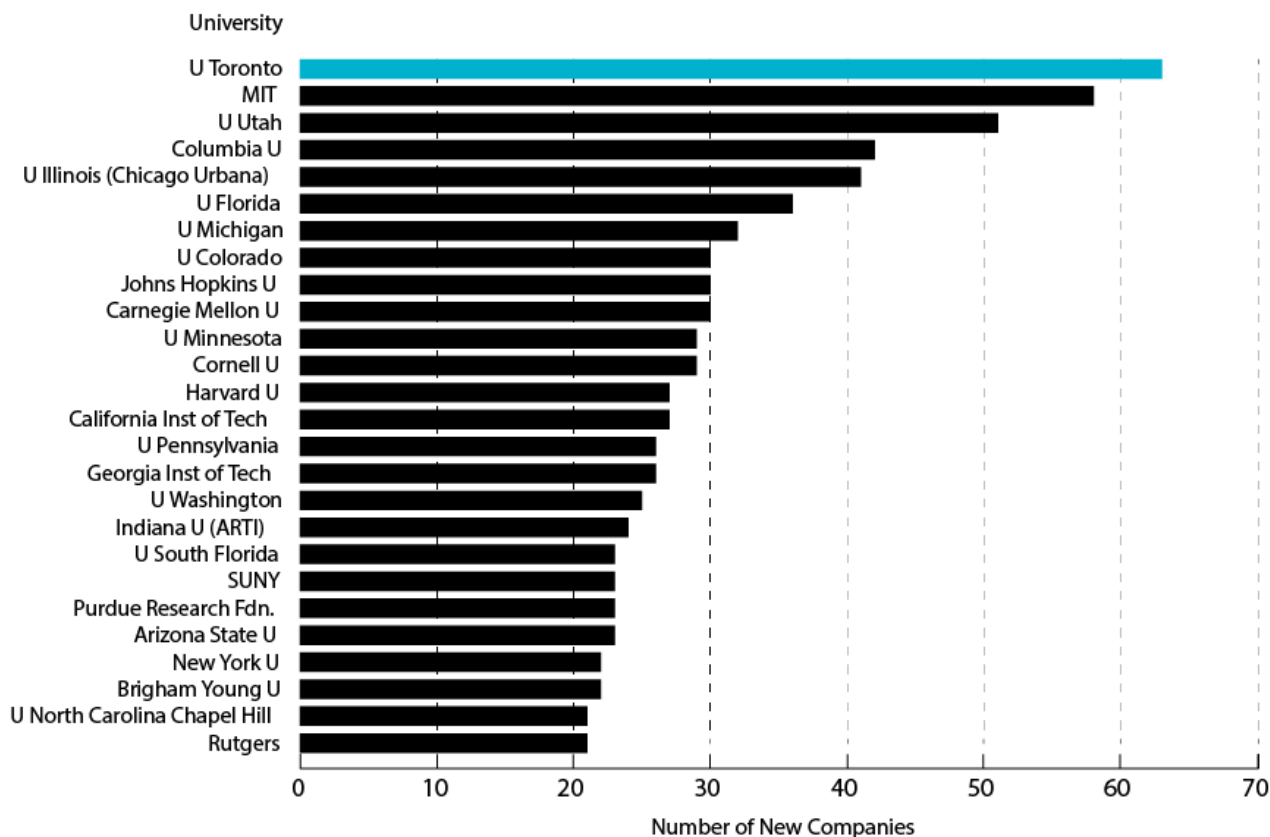
	2002–2006		2008–2012	
	Publications	Citations	Publications	Citations
All Fields	2	7	2	2
Health & Life Sciences	2	4	2	2
Engineering & Materials Sciences	10	11	10	10
Social Sciences	5	10	2	5

# GLOBAL UNIVERSITY RANKINGS



# ENTREPRENEURISM & PARTNERSHIPS

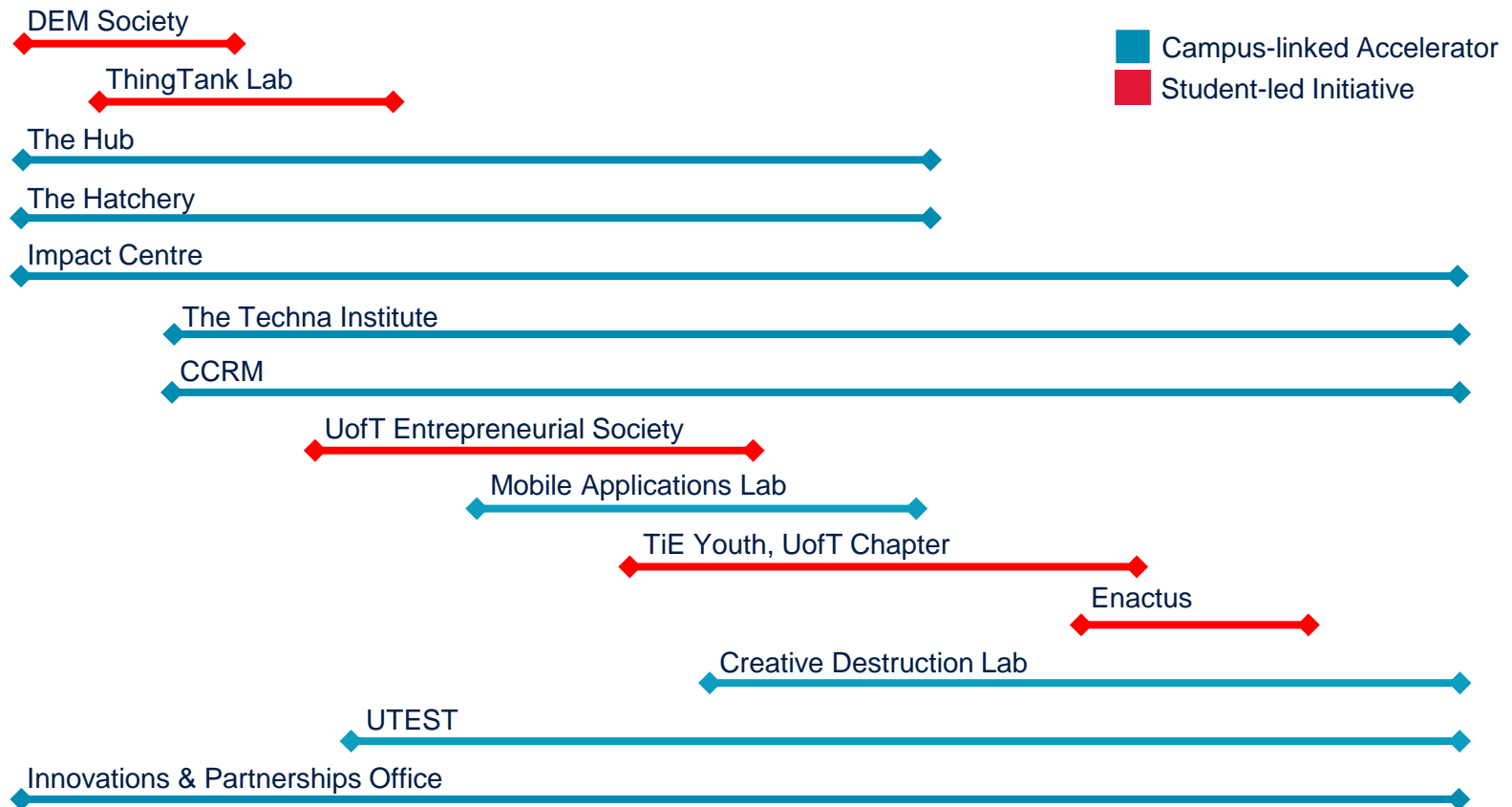
New Start-Up Companies (2009-10 to 2011-12)  
U.S. & Canadian Universities



For the first time,  
U of T is **#1 in  
North America**  
for new start-up  
companies.

**Industry  
sponsored  
research** is  
projected to  
double to \$25M  
in the current  
decade.

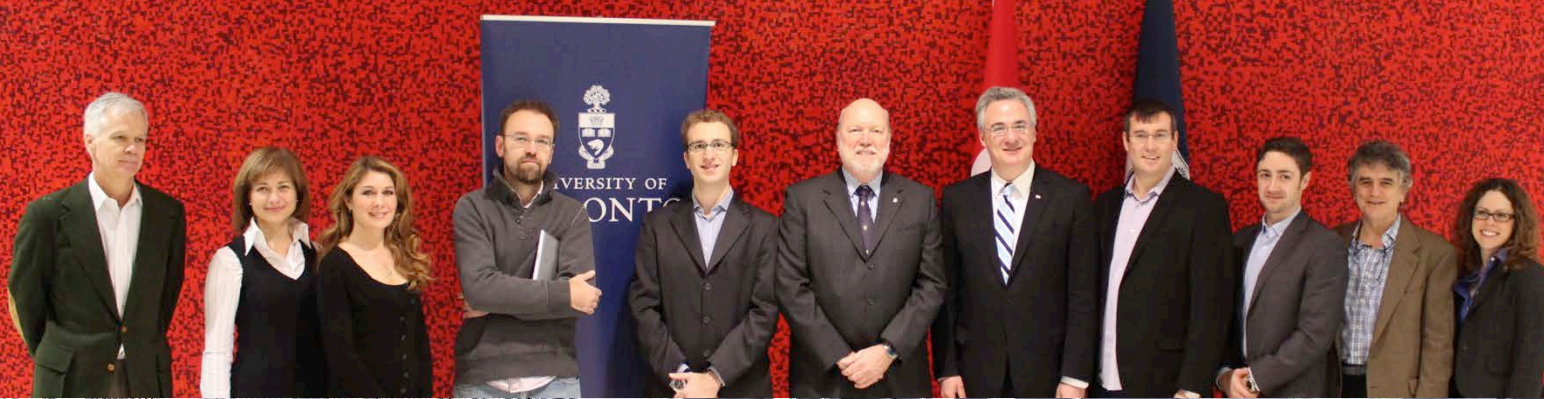
# U of T's ENTREPRENEURIAL ECOSYSTEM



# OVERCOMING KEY CHALLENGES

With an ongoing mandate to leverage and enhance our research mission,

**We continue to make progress** in addressing three key institutional challenges outlined in last year's annual report.



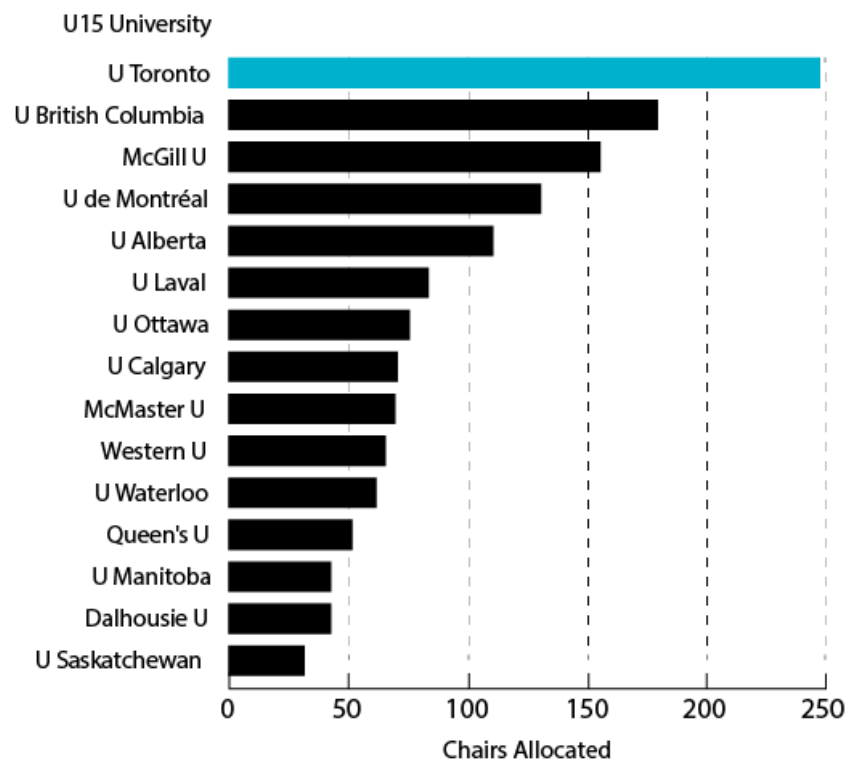
# SUSTAINING CANADA RESEARCH CHAIRS

U of T has sustained **248 Chairs** through 2013-14 but we cannot become complacent.

**Goal:** To achieve and maintain 250 CRCs.



Canada Research Chairs  
Regular Chairs Allocation (2013-14)  
U15 Universities



# SAFEGUARDING THE UNIVERSITY

Key investments in Research Oversight & Compliance include:

- 1. Prof. Lori Ferris, Associate Vice-President, Research Oversight & Compliance**

This new position was created to manage risks associated with research and to improve processes and resources.

- 2. Dr. David Hanwell, University Regulatory Veterinarian**

This new position will focus on regulatory compliance and oversight.

- 3. New tools for reporting and accountability**

Project RAISE will implement modules for research ethics protocols.

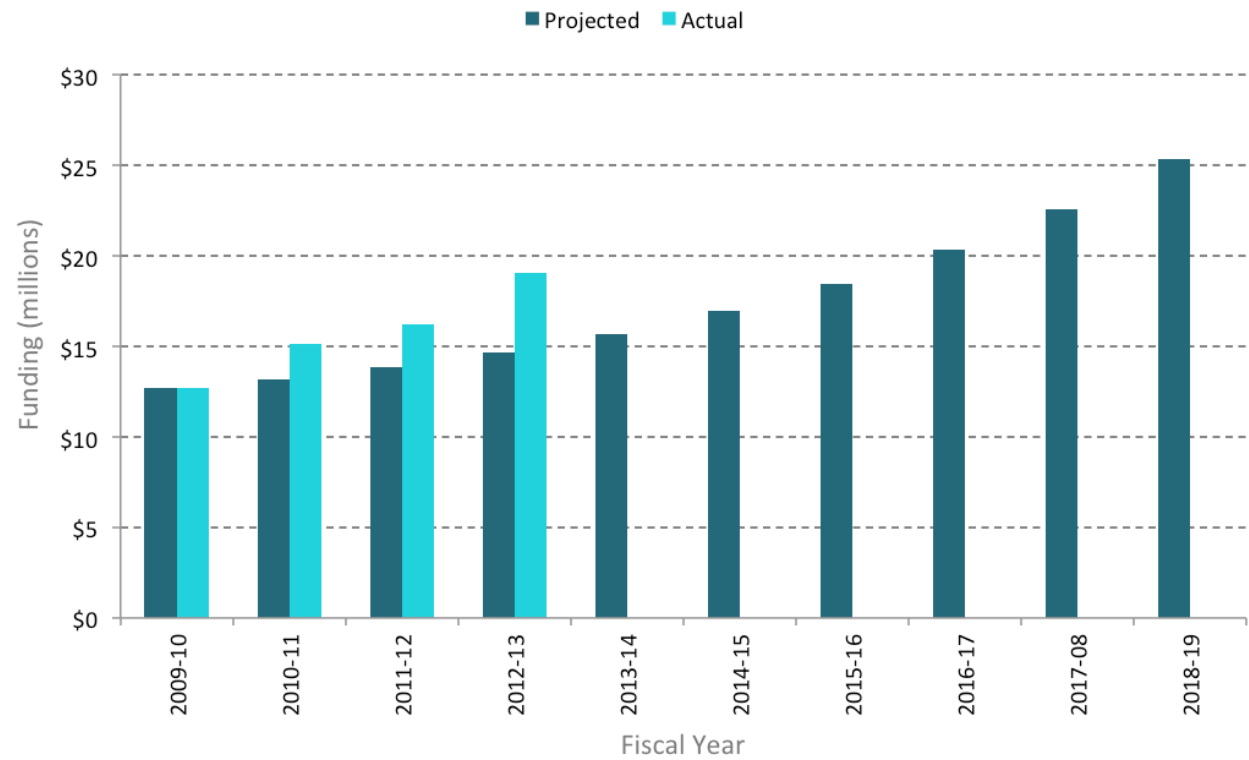


# STRENGTHENING RESEARCH PARTNERSHIPS

We are **ahead of schedule** in our goal to double our private-sector funding by 2018-19.

We are on track to becoming the **top university in Canada** for industry sponsored research.

Increasing Private Sector Funding by 100% Over Ten Years



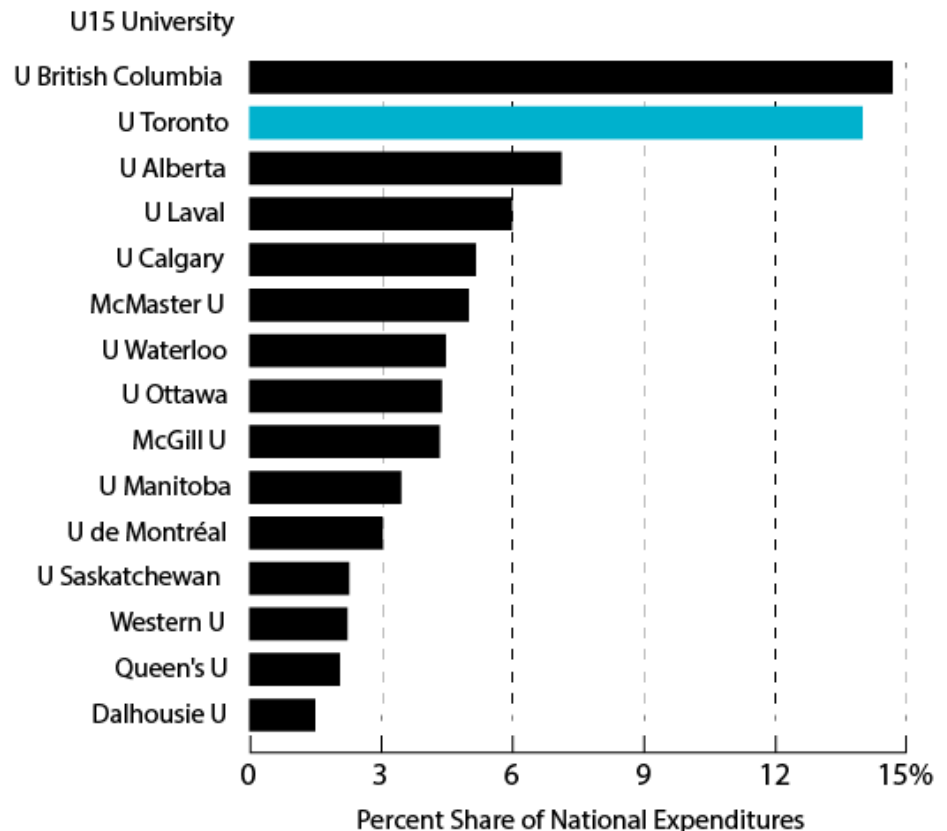


# CASE STUDY: STRATEGIC FOCUS PAYS OFF

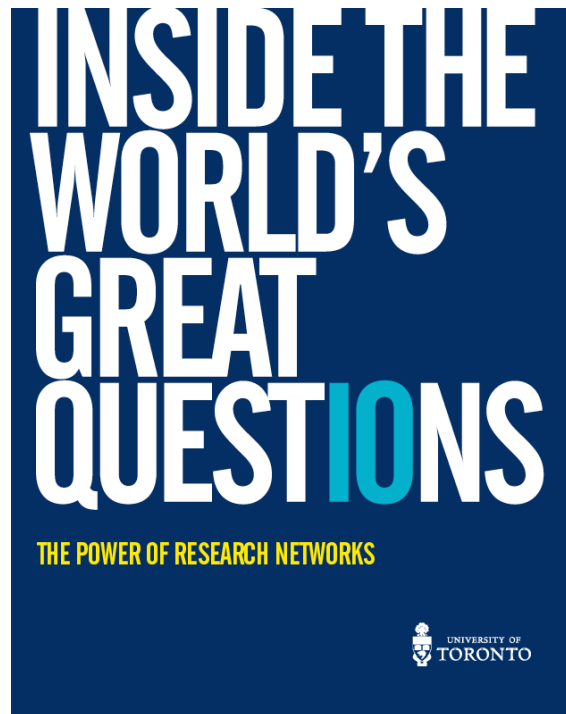
In 2007, U of T's funding from NCE reached a low of 10% of the national share.

With a strategic focus on expanding research partnerships, **today our share is 14%.**

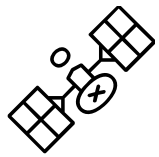
## Networks of Centres of Excellence Expenditure (2009-10 to 2011-12) U15 Universities



# THE POWER OF RESEARCH NETWORKS



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**Explore**



**Advance**



**Build**



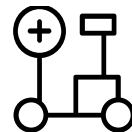
**Promote**



**Sustain**



**Engage**



**Enable**



# S OSCIP

SOUTHERN ONTARIO SMART  
COMPUTING INNOVATION PLATFORM

## TWO YEARS OF IMPACTS

Key industrial partners:



Founding southern Ontario  
partner universities:



Joint research  
projects underway:



Projects with SME partners  
(matched by the Ontario  
Centres of Excellence):



Postdoctoral fellows  
providing research and  
technical expertise:



Related jobs created  
so far, doubling initial  
estimates:



# LOOKING TO THE FUTURE

A key to achieving global impact will be leveraging the unique strengths of our research community,

While remaining committed to **supporting research excellence.**

# CHALLENGES IN THE COMING YEAR

## 1. **Maintaining Canada Research Chairs**

We are on track to realize our goal of 250 CRCs, but maintaining this level of funding will require a proactive strategy.

## 2. **Accessing partnerships funding and providing support for entrepreneurship**

Competition is fierce for partnerships programs funding; entrepreneurship is vibrant but could benefit from coordination.

## 3. **Remaining vigilant**

Meeting our ongoing obligations to research oversight and accountability will require continued vigilance.





# CHARTING OUR COURSE



UNIVERSITY OF  
TORONTO

## THANK YOU:

To the **Principal Investigators, students, administrative staff and academic champions** who have stepped up and kept us on a positive course toward global impact.

**BOUNDLESS**