



**UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL**

**APRIL 23, 2014**

MINUTES OF THE MEETING OF THE CAMPUS COUNCIL held on April 23, 2014 at 4:10 p.m. in the Council Chambers, William G. Davis Building, University of Toronto Mississauga.

Professor Hugh Gunz, Vice-Chair  
Professor Deep Saini, Vice-President &  
Principal  
Ms Kelly Akers  
Ms Melissa Berger  
Mr. Jeff Collins  
Professor Shay Fuchs  
Mr. Kevin Golding  
Ms Pam King  
Dr. Rav Kumar  
Mr. Nykolaj Kuryluk  
Mr. Sheldon Leiba  
Dr. Joseph Leydon  
Ms Alice Li  
Mr. Muhammed Mahmood  
Professor Kathy Pichora-Fuller  
Professor Mihaela Pirvulescu  
Ms Judith Poë  
Mr. Ron Racioppo

Mr. Masood Samim  
Mr. David Szwarc  
Dr. Karima Velji

**Non-Voting Assessors:**

Professor Amy Mullin, Vice-Principal Academic  
& Dean  
Mr. Paul Donoghue, Chief Administrative  
Officer  
Mr. Mark Overton, Dean of Student Affairs

**Regrets:**

Mr. John Switzer, Chair  
Mr. Neil Davis  
Mr. Simon Gilmartin

**In Attendance:**

Mr. Ben Coleman, Governor-Elect  
Ms Diane Crocker, Registrar and Director, Enrolment Management  
Mr. Dale Mullings, Director of Residence and Student Life  
Mr. Amir Moazzami

**Secretariat:**

Ms Sheree Drummond, Deputy Secretary of the Governing Council  
Mr. Jim Delaney, Acting Assistant Secretary of the Governing Council  
Ms Cindy Ferencz Hammond, Director of Governance  
Ms Mariam Ali, Committee Secretary

The meeting began *in camera*.

**1. Chair's Remarks**

The Chair welcomed members.

**2. Appointments: 2014-15 Community Members of the University of Toronto Mississauga Campus Council and Campus Affairs Committee (for approval)+**

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED,

That the recommended appointment of Community Members of the University of Toronto Mississauga Campus Council and the UTM Campus Affairs Committee, as recommended by the Nominating Committee, be approved for terms of up to three years as specified in the documentation dated April 15, 2014 effective July 1, 2014, subject to changes in the Terms of Reference of the UTM Campus Council.

The Committee moved into open session.

### **3. Report of the Vice-President & Principal**

Professor Saini updated members that road closures on campus would improve over the next several weeks and the North Entrance would reopen again as construction on the North building – Phase A and the Innovation Complex were ending in August and September respectively. Professor Saini extended an invitation to Council members to attend the official launch of the Institute for Management and Innovation on June 11, 2014 from 5 – 7 p.m., at the Instructional Centre.

Professor Saini provided an update on discussions at the Leaders Roundtable on Immigration conference held in Halifax, which was also attended by Ms Diane Crocker, Registrar and Director of Enrolment Management. Matters of discussion centred on the rapid increase of international student enrolment in post-secondary institutions, the drivers behind increased enrolment and the interdependent relationship with immigration. In response to a member's question, Professor Saini remarked on the importance of attracting top quality students in the midst of two trends among international students. There is a general desire among such students to seek the best possible education, while at the same time seeking to settle into the country of study. Professor Saini noted that high quality students were more likely to be committed to their education and best able to deal with the rigors of academic life at the University of Toronto. He also noted that admission standards continued to rise, both for domestic and international students at UTM, therefore U of T was not as vulnerable as other institutions to admitting students who were primarily motivated by wanting to settle in the country. In response to a member's question, Professor Saini noted that while this conference did not focus on graduate student figures and trends, there was a general indication that international student enrolment in the United States was on the rise, particularly for PhDs.

A member asked whether the University assists students in settling in Canada following their graduation. Professor Saini explained that recent legislation (Bill C-35) made it an offence for anyone other than an authorized representative to provide immigration advice. Mr. Overton advised that though the university no longer provides formal immigration advising, there was other assistance provided as students made this transition. A member noted that the competition for attracting international students is significant and asked how UTM planned on competing for applicants. Professor Saini responded that the largest numbers of international students accepted to UTM were currently from international secondary schools in Canada and that the university continued to build relationships with these institutions. UTM would continue to foster that relationship while also diversifying recruitment of international students to beyond that source.

Professor Saini asked Mr. Mark Overton, Dean, Student Affairs to provide Council an update on another matter regarding security on campus. Mr. Overton informed members of a break-and-enter and sexual assault which occurred in a townhouse residence through an unlocked ground-floor window, when an unknown perpetrator had touched a resident on the neck, who pushed the perpetrator away and both retreated without further contact. UTM Campus Police immediately began an investigation and engaged

Peel Police. The community of residence students had been sent notice and safety reminders. The three residents of the affected townhouse were offered relocation, deferred exam support if they wished it, and campus and community counselling and safety resources. Patrols of the residences were also increased by UTM and Peel Police and UTM continued to work with residents to jointly create a safer community. Professor Saini emphasized that security on campus was an important matter and in response to a member's question, noted that UTM was a safe campus, citing very low numbers of such significant events.

#### **4. Report from the UTM Research Office: Professor Bryan Stewart, Vice-Principal, Research (for information)**

The Chair invited Professor Bryan Stewart, Vice-Principal, Research to begin his presentation<sup>1</sup> on Research at UTM. Professor Stewart informed members that the mandate of the UTM Research Office was to be competitive on the national and international stage, promote a culture of research excellence and engage in research communication, outreach and partnership. The Research Office developed several activities to promote these values including the UTM Research Council, which would meet on a monthly basis to discuss research issues and items that impact research. This year the Research Council adjudicated an internal research funding competition created to promote research on campus; funds were allocated for research and scholarly activity as well as events for outreach and promotion of research. Other activities included the Excellence Lectureship, UTM Spring Book Launch and Thirsty Thursdays, a research and networking social.

Professor Stewart gave an overview of research funding at UTM, indicating that total research funding was approximately \$9 million per year. Sources of funding included the Tri-Council Agencies, Canada Research Chairs (CRC), Canada Foundation for Innovation (CFI), and Government Research Infrastructure Programs (GRiP), which requires each university to put forward proposals that reflect institutional-level planning. Monitoring of research trends show that funding was maintained at steady levels, with a small decline in GRiP funding which is cyclical. Professor Stewart noted that on a national scale, UTM has been more successful in acquiring Tri-Council funding. Professor Stewart highlighted research at UTM by providing members an overview on several research endeavors on campus.

A member commented on the trend towards larger grants being awarded to multidisciplinary teams and asked how the Research Office can assist individual researchers that want to compete for grants at this level. Professor Stewart noted that each discipline would view individual and team researchers differently and that there needs to be flexibility for researchers so that the most appropriate method could be chosen. The Office of Research would support and facilitate research whether it was done individually or as a collaborative effort. A member asked whether there was a general concern that as the amount of government grants decreased there was increasing reliance on private funding, which would have conditions attached to the research. Professor Stewart clarified there had been an increase in federal funding for research that requires partnership or industry participation. He also noted there were significant safeguards and regulations put in place to protect researchers, however the greater concern for UTM at the divisional level was to build industry connections in order to access funding tied to industry partnerships.

#### **5. Reviews of Academic Programs and Units: Professor Amy Mullin, Vice Principal, Academic & Dean (for information)**

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<sup>1</sup>Go to the following link for the Prezi presentation: [http://prezi.com/39joizosy6gx/?utm\\_campaign=share&utm\\_medium=copy](http://prezi.com/39joizosy6gx/?utm_campaign=share&utm_medium=copy).

The Chair invited Professor Mullin, Vice-Principal Academic & Dean to present the annual report on external reviews of departments and programs for the year 2012-13<sup>2</sup>. Professor Mullin informed Council members that external reviews occurred at intervals of 8 years and were supervised by the provincial Quality Council which was responsible for the auditing process. The role of the reviewers was to determine the quality of the program or department and make recommendations for areas of opportunity.

For 2012-13, the Master of Management and Professional Accounting (MMPA) and the Diploma in Investigative and Forensic Accounting (DIFA) were reviewed together. Professor Mullin highlighted the positive elements of the reviews, including high quality applicants, quality of experiential learning and innovative components, strong relationships with external professional organizations and visionary efforts of current Director. The areas of opportunity included the following: a review of the mix of students and a suggestion to grow the program's domestic applicant pool; an assessment of optimal tuition with respect to recruitment; modify the DIFA program; and address sustainability of resources and the administrative support structure. In response, an implementation plan was created, which included steps to introduce interview screening to gauge students' communication skills, limit tuition increases and increase bursaries for domestic students. Other responses included three new hires in accounting, the possible development of the DIFA program into a Master's program, the hire of a senior professor in accounting and the development of a Professional Accounting Centre.

## **CONSENT AGENDA**

On motion duly moved, seconded, and carried

### **YOUR COMMITTEE APPROVED**

THAT the consent agenda be adopted and that Item 6 - Report of the Previous Meeting, be approved.

#### **6. Report of the Previous Meeting: Report 3 of the UTM Campus Council, February 6, 2014**

#### **7. Reports of Information**

The following items for information were received by Council.

- a) Report 5 of the Agenda Committee (April 10, 2014)
- b) Report 5 of the Academic Affairs Committee (March 26, 2014)

#### **8. Date of the Next Meeting –May 29, 2014 at 4:10 p.m.**

The Chair reminded members that the next meeting of the Council was scheduled for Thursday May 29, 2014 at 4:10 p.m. in the Council Chamber, William G. Davis Building.

#### **9. Question Period**

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<sup>2</sup>A copy of the presentation is attached as Attachment A.

A member inquired about the factors that affected the recruitment of international students. Professor Saini responded that the most effective way to attract international students was to enhance the university's academic offerings and to not only maintain, but improve upon U of T's international ranking, since that was a key factor for international student interest.

## 10. Other Business

Mr. Kevin Golding, member and President of the UTM Alumni Association invited all members of Council to attend the inaugural Alumni Awards of Distinction, which recognized three<sup>3</sup> exceptional individuals for their contributions to UTM, their community and to their profession. The event will be held at Lislehurst on May 29, 2014<sup>4</sup>, following the next Campus Council meeting.

The meeting adjourned at 5:43 p.m.

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Secretary  
April 25, 2014

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Chair

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<sup>3</sup> For more information on Alumni Awards, please visit: <http://www.utm.utoronto.ca/alumni/alumni-awards-distinction>

<sup>4</sup> For more information on the event, please visit: <http://www.utm.utoronto.ca/alumni/alumni-awards-distinction>