UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

FEBRUARY 27, 2014

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on February 27, 2014 at 4:30 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Ms Judy Goldring (Chair) Ms Shirley Hoy (Vice-Chair)

The Honourable Michael H. Wilson (Chancellor)

Professor Meric S. Gertler (President)

Mr. Harvey Botting Mr. Yuan Chung Mr. Jeff Collins

Professor Elizabeth Cowper

Mr. Rastko Cvekic Mr. Aidan Fishman Mr. Andrew Girgis Mr. Gary D. Goldberg Professor Avrum I. Gotlieb Professor William A. Gough Professor Hugh P. Gunz Ms Alexandra Harris Ms Zabeen Hirji Professor Ellen Hodnett

Ms Claire M.C. Kennedy Mr. R. Mark Krembil Mr. Nykolaj Kuryluk Mr. Brian Lawson Ms N. Jane Pepino Professor Cheryl Regehr Ms Catherine Riddell Ms Melinda M. Rogers

Professor Hargurdeep (Deep) Saini Professor Andrea Sass-Kortsak

Mr. Howard Shearer

Professor Elizabeth M. Smyth Professor Salvatore M. Spadafora

In Attendance:

Mr. Stan Gasner, College of Electors Mr. David Windross, College of Electors Mr. W. John Switzer Mr. Andrew Szende Mr. W. Keith Thomas Professor Steven J. Thorpe

Ms Rita Tsang

Ms B. Elizabeth Vosburgh

Secretariat:

Mr. Louis R. Charpentier

Ms Mariam Ali Mr. Jim Delanev Ms Sheree Drummond

Ms Cindv Ferrencz-Hammond

Mr. Anwar Kazimi Mr. Henry Mulhall Ms Rena Parsan

Ms Amorell Saunders N'Daw

Mr. David Walders

Absent:

Ms Alexis Archbold Professor John Bland Mr. Adrian De Leon

Professor Edward Iacobucci

Mr. Asad J. Jamal Ms Paulette L. Kennedy Ms Nancy Carolyn Lee Dr. Gary P. Mooney Ms Mainawati Rambali Professor Janice Gross Stein

Professor Angela Hildyard, Vice-President, Human Resources & Equity Professor Scott Mabury, Vice-President, University Operations Mr. David Palmer, Vice-President, Advancement

Ms Judith Wolfson, Vice-President, University Relations Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions Professor Sioban Nelson, Vice-Provost, Academic Programs

Professor Cristina Amon, Dean, Faculty of Applied Science & Engineering Professor Catherine Whiteside, Dean, Faculty of Medicine

Ms Marny Scully, Assistant Vice-President, Government, Institutional and Community Relations

Mr. Andrew Arifuzzaman, Chief Administrative Officer, University of Toronto Scarborough

Mr. David Curtin, Director, Communications Services, Office of the President

Ms Kim Derrick, Executive Assistant (Interim), Office of the President

Ms Sally Garner, Executive Director, Planning & Budget

Ms Vinitha Gengatharan, International Relations, Office of the Vice-President, University Relations

Ms Vanessa Laufer, International Relations, Office of the Vice-President, University Relations

Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Vice-Provost, Academic Programs

Ms Bryn MacPherson, Executive Director, Office of the President

Mr. Steve Moate, Senior Legal Counsel, Office of the President

Ms Meredith Strong, Director, Office of the Vice-Provost, Students and First-Entry Divisions

Professor Charmaine Williams, Provostial Advisor on Access Programs

Mr. David Wang, Student, Asian Institute

Mr. Hormuz Dabathoy, Student, Asian Institute

Ms Ericka Delgado, Transitional Year Program Alliance

Ms Yolen Bollo-Kamara, Vice-President, Equity, Student's Administrative Council (operating as the University of Toronto Students' Union, UTSU)

Mr. Brad Evoy, Chair, Council on Student Services (COSS)

Ms Susan Froom, President, Association of Part-time Undergraduate Students (APUS)

Mr. Brian Gladue, Student, Transitional Year Program

Ms Carla Rodney, Transitional Year Program Alliance

Mr. Ian Sinclair, Transitional Year Program Alliance

Ms Agnes So, Vice-President, University Affairs, UTSU

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTIONS 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 10 AND 11 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1. Chair's Remarks

The Chair welcomed and thanked members and guests for attending the meeting.

She congratulated Mr. Gary Goldberg and Mr. Keith Thomas for being re-elected to a second term as alumni governors and Mr. David Bowden for his election as an alumni governor for a term beginning July 1, 2014 to June 30, 2017. The Chair also congratulated Mr. Howard Shearer for his re-appointment as a Lieutenant-Governor-In-Council member ending on February 8, 2017. The Chair announced the appointment of Mr. John Paul Morgan as an LCIC member for a three-year term effective February 26, 2014.

The Chair reported that eight speaking requests had been received for Item 3 (b.) the Centre for Engineering Innovation and Entrepreneurship. She advised that the requests from the Association of Part-Time Students (APUS), the Graduate Students' Union (GSU), and University of Toronto Students' Union (UTSU) had been granted. She reported that four requests had been received from individuals affiliated with the Transitional Year Program (TYP) and that they had been advised that one person could address the Council. The requesters subsequently indicated that two people would share the allotted time. A request from a representative of the Basics Community News Service was declined and the requester was invited to make a written submission. Two requests to address item 6 (a.) were declined given that Professor Matus was undertaking a survey to assess intercampus transportation and to investigate options based on the results of the survey. As such the requesters, APUS and the Scarborough Campus Students' Union (SCSU) were encouraged to communicate with Professor Matus about providing input to that process.

a. Update on Citizenship Requirements

The Chair reported that at the recent Executive Committee meeting she had advised members that consideration was being given to the issue of the citizenship requirements set out in the *University of Toronto Act*, 1971 for Members of the Governing Council, the President and the Chancellor. She said that the serious nature of the issue was well understood, especially with respect to students who might wish to serve as Governors but who were not Canadian citizens, but also with respect to Members from the other estates of the Governing Council. She indicated that more work and analysis would be undertaken before a decision could be made as to whether to proceed, how to proceed, and the scope of any possible judicial consideration. However, the Chair reported that the goal was that, if formal steps were chosen, they could be initiated in the Fall, 2014. She added that members would be kept apprised of any developments, with regular updates as needed at Executive Committee meetings.

2. Report of the President

At the invitation of the Chair, the President provided his report to the Governing Council. He noted that he would begin with a few updates which would be followed by a presentation on 'The Internationalized University'.

He drew Governors' attention to the list of awards and honours that had been provided in the meeting package. He highlighted the recent accomplishments by two of U of T's most celebrated alumna in Sochi: Ms Jayna Hefford, who won a gold medal with the Canadian women's hockey team, and Ms Heather Moyse who won a gold medal (with partner Kaillie Humphries) in bobsled.

The President reported that the 2014 Federal Budget saw the creation of the Canada First Research Excellence Fund, which represented the success of more than two years of coordinated advocacy efforts from across the PSE sector. The Fund would provide \$50 million for the sector in 2015–16, growing by \$50 million annually to a steady-state of \$200 million annually in 2018–19 and beyond. He pointed out that the Fund would be administered on a competitive, peer-reviewed basis. He congratulated all involved, in particular, President Emeritus David Naylor, Judith Wolfson (Vice-President, University Relations) and Marny Scully (Assistant Vice-President, Government, Institutional, and Community Relations). He noted that other positive news in the Federal Budget included

inflationary adjustments to the budgets of the Granting Councils and the Indirect Costs Program.

At the invitation of the President, Professor Cheryl Regehr, Vice-President and Provost, provided an update on the Undergraduate Student Societies Summit. She reported that there had been eight meetings of the Summit. She said that the faculty experts leading the Summit had asked the student participants to focus on equitable principles in democracy and in democratic student government. She said that a key question related to the degree to which the four representative student bodies interrelated with, and were informed by, the work of divisional societies. She advised that two further meetings of the Summit had been scheduled and that it was anticipated that a written report would be submitted to her as soon as possible thereafter. Professor Regehr and her team would consider the report and its recommendations, if any, and then would discuss whether there might be any policy or other governance implications. She would continue to provide the Governing Council with updates as appropriate.

Professor Regehr also provided a brief overview of the results of the survey by the Collaborative on Academic Careers in Higher Education (COACHE) at Harvard University that had recently been conducted at the University. She said that the results demonstrated a high level of satisfaction among the University's tenure-stream faculty and that the University had scored well, including in comparison with its peers, on measures of overall satisfaction, autonomy (influence over research, scholarly work, and teaching), department culture, quality of colleagues, compensation and benefits. She said that the results also highlighted areas where there was room for improvement (e.g., work resources, University facilities, communication from all levels of leadership).

The President closed by reading into the record the list of honour degree graduands for 2014.

Ms Jeanne Lamon

For her exceptional contributions to the arts, particularly her wonderful leadership as the Music Director of Canada's Tafelmusik Baroque Orchestra.

Ms Jacqueline Novogratz

For her outstanding contributions to the public good, specifically in the area of non-profit global venture capital.

Sir Paul Nurse

For excellence in the academy and pioneering contributions to the field of cell biology.

President Indira Samarasekera

For her exceptional contributions to the engineering profession and her world-class leadership in advanced research and research-intensive education.

Mr. Peter Stein

For his exceptional contributions to the arts, particularly his wonderful achievements in theatre and opera.

Dr. David Brillinger

For his pioneering contributions to the fields of stochastic analysis and time series analysis.

President Ron Daniels

For his extraordinary record of excellence in the academy and academic leadership.

Mr. Mychael Danna

For his singular contributions to the arts, particularly his wonderful achievements composing music for films.

Professor Annabel Patterson

For her remarkable contributions to the academy, particularly in early modern literary and historical studies.

a. Strategic Topic: "The Internationalized University"

The President began by stating that the starting point for a discussion on the internationalized university was that the University of Toronto was a world-renowned research-intensive institution with a mission to produce scholarship that had a global impact and well as to help educate graduates who would succeed and thrive in an increasingly globalized era. He said that the University benchmarked itself against global competition, and that its global reputation and ranking were increasingly critical to its success.

The President said that over the past few years roughly one-half of all the University's academic hires had degrees from international universities and the University's international standing was a critical factor in its success at attracting and retaining these faculty members. He noted that the University's faculty engaged in collaborative partnerships in research with colleagues around the world (e.g., counting publications with at least 25 citations, University of Toronto faculty collaborated with over 1,200 institutions in more than 950 municipalities spread across the globe – in 2012 alone). He also commented on the increasing internalization of the student body in recent years with 20% of the University's first-entry class this year being comprised of international students. He noted that this was within a local context in which 50% of the population living in the University's host cityregion was itself born outside of Canada. In addition, he pointed to increased efforts and resources in providing international opportunities for students. These efforts were important in helping the University to achieve its goal of educating global citizens. Finally, he noted the importance of the University's large number of international alumni and alumni living abroad, who served as the University's finest ambassadors and who helped the institution connect to many places around the world.

At the invitation of the President, Ms Judith Wolfson gave a presentation¹ that described a three-fold strategy: academic and research opportunities; student mobility; and reputational

¹ http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=10395

matters. She also spoke of the University's approach to building a wide range of relationships, as well as the tools and resources that were available.

Following Ms Wolfson's presentation, the President invited Professor Joe Wong, Director of the Asian Institute, along with two of his students, Mr. Hormuz Dadabhoy and Mr. David Wang to speak about the joint program with Fudan University (Shanghai) in International Studies, which involved up to 25 U of T students and 10 Fudan students. They described the unique opportunity the program provided and the life-long impact of the experience.

The President then spoke about Brazil's Science Without Borders (SWB) program, or Ciencia sem Fronteiras, a large-scale scholarship program primarily funded by the Brazilian federal government with support from the private sector. He said that the main goal of the initiative was to promote the development of science, technology and innovation in Brazil by enabling Brazilian students to study abroad. The program was providing 100,000 scholarships to be awarded between 2012 and 2016 for students to study in several countries. He indicated that according to SWB recent statistics, U of T was host to the largest number of SWB students of any institution in the world. He introduced three students in the program: Ms Laila Mesquita, Ms Luiza Silva and Mr. Fernando Abreu. They spoke about their positive experience at U of T and the opportunity it provided them to be involved with internationally recognized research and researchers.

The President thanked all the presenters.

3. Items for approval

a. Disestablishment of the Banting and Best Department of Medical Research (BDMR) in the Faculty of Medicine be disestablished

Professor Ellen Hodnett, Chair, Academic Board, provided an overview of the proposal and of the discussion that had taken place at the Academic Board meeting on January 30, 2014. She noted that there had been a question about the effect of the closure of the BBDMR on faculty appointments, especially if the Donnelly Centre were disestablished at some point. She said that Professor Regeher had explained that every proposal for the establishment or disestablishment of an academic unit underwent extensive study and consultation and that it was the University's practice to carefully consider carefully issues such as implications for faculty with respect to such proposals. Professor Hodnett also reported that a member had inquired about the legacy of the Banting and Best names and that Professor Regehr had reassured members that the named Chairs would still exist, and that their legacy would also continue through the sale of the Connaught Laboratories and the development and award of the Connaught Funds.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposal to disestablish the Banting and Best Department of Medical Research dated September 12, 2013 be approved, effective July 1, 2014.

b. Capital Project: Project Planning Report for the Centre for Engineering Innovation and Entrepreneurship (CEIE)

The Chair noted that the project would be considered in two parts. The Project Planning Report, the space program, scope of project and sources of funds would be considered in open session. The funding details and the total project cost would be considered *in camera*.

Professor Ellen Hodnett, Chair, Academic Board, provided an overview of the proposal and of the discussion that had taken place at the Academic Board meeting on January 30, 2014. She noted that one effect of the project was that the Transitional Year Program (TYP) would need to be relocated from 49 St. George Street to 123 St. George Street and that because of this impact on the TYP, the Academic Board meeting had been very well attended by members of the TYP community. She noted, as well, that many Faculty of Applied Science and Engineering students attended to demonstrate their support of the proposed project. Professor Hodnett reported that representatives of the Association of Part-time Undergraduate Students (APUS), the TYP, and the University of Toronto Students' Union (UTSU) had expressed support for the FASE students, but had called for further consideration of the planned relocation of TYP. In addition, they had asked that a task force be created to further examine the matter of space allocation and to consider increased funding and faculty for the TYP, and that the speakers had pointed to the unique and valuable qualities of the TYP and its community. She concluded by saying that there was full support from the Board for recommendation of approval of the CEIE project.

A member asked for further information about the mandate of the recently appointed special Provostial Advisor on Access Programs and whether there was a need for a particular focus on the TYP. The Provost replied that Professor Charmaine Williams would be looking at the suite of access, outreach and bridging programs at the University, including the TYP; and that Professor Williams would report her findings to the Provost.

In response to a question from a member as to whether the concerns related to the design and construction of this capital project that had been expressed at the Executive Committee had been addressed, the Secretary replied that they would be taken into account by the administration

The Chair invited the first external speaker, Mr. Brad Evoy, Chair, Council of Student Services (COSS) to address the Council. Mr. Evoy said that at the recent COSS meeting members had expressed the view that the displacement of the TYP would have a negative impact on the TYP's informal student services. He indicated that COSS and the GSU endorsed the plan put forward by the TYP Preservation Alliance and asked governors to consider it.

Ms Susan Froom, President, APUS, referred to the University's Statement of Institutional Purpose and asked governors to ensure that the TYP be provided with conditions within which it could flourish. She stated that, in her view, the space currently occupied by the TYP had shaped the community and that the new space being proposed would not provide the same level of support. Ms Froom said that APUS recommended that one of the houses in the University's Huron-Sussex neighbourhood be assigned to the TYP.

On behalf of the UTSU, Ms Agnes So, Vice-President, University Affairs, and Ms Yolen Bollo-Kamara, Vice-President, Equity, stated their support for Engineering students and their proposed new building, but also indicated that they stood in solidarity with the TYP. They

expressed concerned about the level of student consultation prior to the decision and noted the importance of the TYP as a critical access and equity program. Ms Bollo-Kamara stated that, in her view, the current building was like a home to students, with family-friendly space, and that she did not feel that the space in 123 St. George would address the same needs.

Ms Carla Rodney said that she loved the University of Toronto but that she was not happy with what the University was proposing for TYP. She indicated that she was the first in her family to go to university and that the current TYP building had been a second home to her. Ms Ericka Delgado indicated that without the TYP she would not be in her third year in the Faculty of Arts and Science. She believed that the move to the Woodsworth building would kill the TYP's autonomy. She said that it was important that future TYP students have access to the same level of support that she had had. Mr. Brian Gladue spoke about his personal experience and the challenges in his life that had made the opportunity for a university education seem impossible. He said that the TYP had allowed him to attend university as a mature student and that it had provided him with the kinds of personalized supports for which he had need. He commented on the powerful impact it had had on his life.

Professor Regehr thanked the students for their passionate and articulate interventions and affirmed the University's commitment to access. She said that Professor Williams would assist her in better understanding what kinds of supports were needed to ensure ongoing success of the TYP and other access programs. She referenced the various other access programs that were in place at the University and noted that the University dedicated \$165 million in student aid to ensure access. Professor Regehr stated that the TYP was part of an overall commitment to access and that it played an important role. She emphasized that the TYP's physical move that was part of the CEIE project was separate from the support for, and continuation of, the program.

At the Provost's invitation, Professor Mabury explained that the proposed location at 123 St. George was a good location for the TYP. He said that it provided ready access to transit, it would be fully rehabilitated space which would far better serve the needs of the program, and it was a heritage building which would mean that it would always be maintained.

A member commented that the information provided from the TYP Preservation Alliance suggested that the response from members of the TYP had been negative in regard to the new space. He asked whether Professor Williams could be tasked to look into what would be required to bring TYP back to its former state (10 faculty positions, 400 nasms, annual enrolment of 65 students). The Provost replied that she was unaware of any plans to reduce the enrolment of the TYP. She said that Professor Williams would be looking into the way in which the various access programs connected with other programs and areas of the university, and to consider when it was best to have unique resources and when it was best to leverage resources in other areas. Professor Mabury said that he had met with current TYP students and had given them an extensive presentation on the plans for the rehabilitation of the space at 123 St. George St. He said that the University intended to provide what was needed in the space for the program and its students to thrive and that adjustments would made as necessary.

A member expressed concern that the TYP students were being asked to move into a space that was half the size of what they had, and she inquired as to whether they would have access to the same services and facilities. In response Professor Mabury clarified that while the current space was 400 nasms it was far larger than the amount of space that would normally be allocated to a program of that size. He said that space re-allocation was routine

in academic divisions. Professor Regehr said that the TYP students would be closer to some resources than before, and noted that, in response to concerns expressed about the limited kitchen space, that plans for that space had since been doubled.

A member asked whether the University had any plans to eliminate the TYP or to merge it with another program. The Provost replied that there was no intention to end the TYP and commented on its long and wonderful history. She said that the program was anomalous in that it sat as an independent unit reporting to the Provost's Office and that every other program was within an academic division. She said that if ever there was a decision to merge or close TYP it would be brought forward through governance.

A member commented that while she would like to commend the TYP students for their commitment to education, she wanted to speak in support of the Engineering project. She said that the CEIE was important to the University and its ability to solve global issues, and noted that the CEIE would improve the student experience, not just for engineers, but for others. She believed it was critical to the Faculty's goals and the University's goals.

At the invitation of the Chair, the Dean of the Faculty of Applied Science and Engineering, Professor Cristina Amon, said that the auditorium that was planned for the facility would be shared by other students. She described the TEAL (technology enhanced active learning) rooms and said that they would enable collaborative learning.

A member commented that while the CEIE sounded like an excellent project he was unsure about the impact it would have on the TYP. He asked whether shared space was appropriate to the needs of what seemed to be a very special group. Professor Mabury replied that the shared space would be in addition to the space that was being specifically allocated to the TYP.

A member noted that the need to demolish the building currently assigned to the TYP was part of the original proposal for the allocation of site 10 that had been approved by governance in 2012.

A member asked for clarification that the essence, quality and size of the TYP would not be affected. The Provost replied that this was a physical move only.

The President thanked the guests for their heartfelt comments and said that as the former Dean of Arts & Science he was aware of the value of the TYP. He said that the University's aspiration was for the TYP to thrive and that it occupied a valuable place in the University's system of access programs. He said that he believed that the space being proposed would create further opportunity for the program to develop its unique profile and benefit from leveraging other resources.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the Report of the Project Planning Committee for the Centre for Engineering Innovation and Entrepreneurship (CEIE), dated November 22, 2013, be approved in principle;

THAT the project scope totalling 7,513 nasm (15,026 gsm) for the CEIE space program, to be located on Site 10 (47-55 St. George Street – Simcoe Hall Parking Lot), be approved in principle, to be funded by the Capital Campaign, the Faculty of Applied Science and Engineering, Provost's Central Funds and borrowing; and

That the project scope of a single level of underground parking (2,900 gsm) to be located on Site 10 (47-55 St. George Street – Simcoe Hall Parking Lot) be approved in principle, to be funded by Central Funds and the Faculty of Applied Science and Engineering.

CONSENT AGENDA

The Chair noted that of the items listed on the Consent Agenda, one required approval, the report of the previous meeting (item 4), and that the others were for information only.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the consent agenda be adopted.

4. Minutes of the Previous Meeting of the Governing Council held on December 12, 2013

5. Reports for Information

- a. Report Number 189 of the Academic Board (January 30, 2014)
- b. Report Number 209 of the Business Board (January 27, 2014)
- c. Report Number 179 of the University Affairs Board (February 4, 2014)
- d. Report Number 2 of the University of Toronto Mississauga Campus Council (December 9, 2013)
- e. Report Number 2 of the University of Toronto Scarborough Campus Council (December 10, 2013)
- f. Report Number 460 of the Executive Committee (January 22, 2014)
- g. Report Number 461 of the Executive Committee (February 12, 2014)

END OF CONSENT AGENDA

6. Business Arising from the Report of the Previous Meeting

a. Update: Intercampus Transportation between UTSC and St. George Campus

The Chair reminded members that she had asked Professor Jill Matus to look further into the issues that were raised at the previous meeting with respect to intercampus transportation between St. George and UTSC. It was noted that Professor Matus had submitted documentation that had been distributed to Governors that provided background and which indicated that a survey would be conducted to determine the need for a new intercampus service, and a number of related questions. In this context, the speaking requests from SCSU and APUS for this item had been declined and the organizations had been encouraged to be in touch with Professor Matus about providing input into the process.

7. Date of the Next Meeting

The Chair reminded members that the next meeting was scheduled for Tuesday, April 8, 2014, from 4:30 p.m. to 6:30 p.m.

8. Question Period

In light of the discussion related to Item 3 (b.) earlier in the meeting, a member sought further clarity with respect to the relationship between the TYP and Woodsworth College. Professor Regehr responded by indicating that some academic programs were organizationally situated within the Arts and Science Colleges on the St. George Campus. Those programs had access to the resources that were available within the academic unit, i.e., the College. The administrative unit called the Transitional Year Program had decided not to become a program of Woodsworth College and therefore stood on its own. Professor Regehr added, however, that students who completed the Program were then free to apply to any academic program of any division of the University for which they were academically eligible, and would be so eligible even if the TYP were situated within a single College.

9. Other Business

There was no other business.

THE GOVERNING COUNCIL MOVED IN CAMERA.

10. Capital Project: Project Planning Report for the Centre of Engineering Innovation and Entrepreneurship – Sources of Funding and Total Project Cost

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

That the recommendation regarding the allocations among the Sources of Funding and Total Project Cost for the Centre of Engineering Innovation and Entrepreneurship as contained in the memorandum from Professor Scott Mabury dated December 10, 2013, be approved.

11. Senior Appointment

On a motion, duly moved, seconded and carried,

IT WAS RESOLVED,

THAT Professor Bruce Kidd be appointed to the position of Interim Vice-President, University of Toronto, concurrent with his appointment as Interim Principal, University of Toronto Scarborough, effective March 1, 2014, for a term of 12 months or until a Vice-President and Principal is appointed, whichever comes first.

THE GOVERNING COUNCIL MOVED TO OPEN SESSION.

On behalf of governors, the Chair offered congratulations to Professor Kidd and thanked him for his service.	
Meeting adjourned at 6:52 p.m.	
Secretary	Chair
April 3, 2014	