

THE GOVERNING COUNCIL

REPORT NUMBER 190 OF THE ACADEMIC BOARD

March 20, 2014

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, March 20, 2014 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Andrea Sass-Kortsak, Vice-Chair	Professor Elizabeth Cowper	Professor Douglas McDougall
Professor Meric Gertler, President	Professor Gary Crawford	Ms Lorraine McLachlan
Professor Cheryl Regehr, Vice-President and Provost	Professor Maria Cristina Cuervo	Professor Faye Mishna
Professor Scott Mabury, Vice-President, University Operations	Mr. Rastko Cvekic	Professor Amy Mullin
Professor Sioban Nelson, Vice-Provost, Academic Programs	Professor Charles Deber	Ms Jessica Ng
Dr. Francis Ahia	Professor Joseph Desloges	Professor Emmanuel Nikiema
Professor Donald Ainslie	Professor David Dubins	Dr. Graeme Norval
Professor Benjamin Alarie	Professor Angela Esterhammer	Professor Peter Pauly
Mr. Larry Alford	Professor Zhong-Ping Feng	Professor Domenico Pietropaolo
Dr. Dimitri Anastakis	Mr. Peng Fu	Dr. Helen Polatajko-Howell
Professor Maydianne Andrade	Professor Avrum Gotlieb	Professor Russell Pysklywec
Professor John Bland	Professor Rick Halpern	Ms Daisy Qin
Ms Marilyn Booth	Professor Bart Harvey	Ms Jennifer Raso
Professor David Cameron	Professor Richard Hegele	Professor Michael Ratcliffe
Professor Terry Carleton	Mrs. Bonnie Horne	Professor Sonia Sedivy
Mr. Ken Chan	Dr. Avi Hyman	Professor Salvatore Spadafora
Dr. Caroline Chassels	Ms Jenna Jacobson	Professor Markus Stock
	Professor Alison Keith	Professor Nhung Tuyet Tran
	Professor Paul Kingston	Professor Cameron Walter
	Professor Linda Kohn	Professor Sandy Welsh
	Mr. Yingxiang Li	Ms Songyi Xu
	Mr. Ian Lin	Professor Howard Yee

Regrets:

Dr. Ramona Alaggia	Ms Alexandra Harris	Ms Aditi Ratho
Professor Cristina Amon	Professor Robert Harrison	Professor Neil Rector
Professor Dwayne Benjamin	Professor Edith Hillan	Ms Melinda Rogers
Ms Laura Amodio	Professor Ellen Hodnett	Professor Seamus Ross
Mr. Christopher Balette	Professor Howard Hu	Professor Mohini Sain
Professor Jan Barnsley	Professor Douglas Hyatt	Professor Andrew Spence
Dr. Katherine Berg	Mr. Asad Jamal	Professor Suzanne Stevenson
Professor Eric Bredo	Mr. David Kleinman	Professor Scott Thomas
Professor Markus Bussmann	Professor Jim Lai	Ms Caitlin Tillman
Professor Aziza Chaouni	Professor Ron Levi	Professor Vincent Tropepe
Mr. Yuan Chung	Dr. Linda McGillis Hall	Professor Joseph Wong
Ms Sara Dolcetti	Ms Michelle Mitrovich	
Ms Hanan Domloge	Dr. Gary P. Mooney	

Professor Luc De Nil	Professor Janet Paterson
Professor Wendy Duff	Ms Jiwon Tina Park
Professor Susanne Ferber	Professor Lacra Pavel
Mr. John A. Fraser	Professor Elizabeth Peter
Professor Robert Gibbs	Professor Michele Peterson- Badali

Non-voting Assessors:

Professor Angela Hildyard, Vice-President, Human Resources and Equity	Ms Gail Milgrom, Director, Campus and Facilities Planning
Ms Sally Garner, Executive Director, Planning and Budget	Mr. David Palmer, Vice- President, Advancement

Secretariat:

Mr. David Walders

In Attendance:

Ms Abigail Barker, OISE	Professor Gretchen Kerr, Vice-Dean, Academic Affairs Faculty of Kinesiology and Physical Education	Ms Mila Miller, Office of Advancement
Mr. Bob Boeckner, College of Electors	Professor Jill Matus, Vice- Provost, Students and First- Entry Divisions	Ms Agnes So, Vice-President, University Affairs, University of Toronto Students' Union
Ms Caroline Cardorople, Special Projects Officer, Office of the Vice- President and Provost.		Professor Anthony Sinclair, Engineering.
Ms Susan Froom, President, Association of Part-time Undergraduate Students		Ms Archana Sridhar, Assistant Provost
Mr. Tony Gray, Director, Strategic Initiatives and Research, Office of the President		

Chair's Remarks

Professor Sass-Kortsak welcomed members and guests and noted she would Chair this meeting since the Chair was out of the country.

She announced that Professor Suzanne Akbari had been acclaimed to the Board to serve as a teaching staff representative of the Faculty of Arts and Science for a one-year term from July 1, 2014 to June 30, 2015.

Members were reminded that Friday, March 21st at 5:00 p.m., was the deadline for administrative staff, alumni, and students to submit an online application to serve as co-opted members of the Board in 2014-2015. Members who would continue to serve on the Board in 2014-15 were reminded to complete the form (that was distributed today) and indicate on which of the Board's standing committees they would like to serve next year.

1. Report of the Vice-President and Provost

Professor Regehr offered congratulations to Professor Elizabeth Cowper on receiving the Vivek Goel Award for Faculty Citizenship. She noted the outstanding contribution that Professor Cowper had made to the University and that the award was apt recognition of her dedicated service.

Turning to the Budget, Professor Regehr highlighted four themes that would be discussed during the budget presentation: Provincial uncertainty and the potential impact of differentiation; the internationalization of the; and University the increasing costs with respect to compensation in all sectors of the University, and; addressing challenges relating to the student experience.

Professor Regehr informed members that the recently announced Federal budget would have a significant impact on the University, particularly the new funding commitments to post-secondary research, including the creation of a new Canada First Research Excellence Fund, which amounted to \$1.5 billion for the sector over the next decade. The intent of the Fund was to help Canada's post-secondary institutions excel globally in research areas that created long-term economic advantages for Canada. Further details about the Fund's parameters and administration would be coming from the government later this year.

Professor Jill Matus provided an update on the Student Societies Summit. To provide some context for her report, Professor Matus reminded members that the Summit was formed after members of the Executive Committee had raised concerns regarding the management agreement for the Student Commons project. An attempt to address the issues among the student societies through mediation was unsuccessful. Concerns raised by the Executive Committee ultimately led to the approval of a resolution whereby the Student Commons Agreement would be brought back to the Executive Committee for consideration for inclusion of a Governing Council meeting agenda after the issues among the student societies had been "satisfactorily resolved or constructively dealt with by the societies and the Administration."¹

The Summit was led by four faculty members with expertise in the area of democratic principles, federal and provincial relations and student organizations: Joe Desloges (Chair), Donald Ainslie, Graham White and Linda White. The last meeting of the Summit took place on Friday March 14. The Summit met ten times since October 2013 and discussed in depth the issues that the Provost identified for its consideration when it was established. Though not all student delegates were able (or ultimately chose) to attend every meeting, the faculty experts leading the Summit had ample opportunity to lead discussion of important issues and hear a range of views. It had still not been possible to effect a resolution to the fee diversion and other issues dividing UTSU and some of the Divisional and College societies.

The Faculty Summit members would now write a report which would likely include recommendations and be submitted to the Provost. The Provost would then bring a response forward to Executive Committee and Governing Council. From what the Faculty Summit

¹ In discussion, at their meeting on July 16, 2013, Executive Committee members noted the support of the Planning and Budget Committee and that of the Academic and University Affairs Boards for the capital project, but expressed reservations about recommending approval of the management agreement in the absence of a resolution to, or further clarity regarding, the questions arising from the continuing discussion of UTSU's democratic reform and divisional societies' fee diversion referenda.

members had indicated at the last meeting, one of their recommendations would relate to a policy review of existing Governing Council policies that dealt with student organizations and a recommendation for additional policy or policy change. In this regard, they would take into account the discussions and formal submissions from the student delegates at the Summit requesting policy change. They had also indicated that they may set out in more detail than policies currently do, the minimum requirements that all student organizations, on behalf of which the University administration collects compulsory fees, need to fulfill.

Professor Regehr provided an introduction to the presentation of the Budget. She also reminded members of the important role the Academic Board had in the budget process and introduced Professor Scott Mabury to make the presentation.

Professor Mabury's presentation addressed the following topics and highlighted the following main points:²

- **Balanced Budget**
 - A balanced budget of \$2.0B was projected for 2014-15 with a projected structural deficit of 1.5%
- **Enrolment**
 - In 2013, there was an increase in both the raw number of undergraduate students and in the quality (as defined by entering averages) of these students. International student enrollment was almost 5% above the 2013 target and the quality of these students was also higher;
 - By 2018, the goal was to realize almost a steady increase in full-time graduate students overall, and a dramatic increase (33%) in professional masters students;
- **Revenue:**
 - While tuition increases were capped by the Provincial Government at 3% per year, Provincial funding as a share of total operating revenue continued to decline. This was projected to cost the University \$55M per year.
- **Student Aid:**
 - Total student aid in 2012-13 was \$164 million and 46% of direct and second-entry undergraduate students are eligible for assistance under the Ontario Student Assistance Program (OSAP). Overall, these students paid approximately 48% of the advertised tuition rate. This did not account for any loans students may receive.
 - Student debt service as a percentage of after-tax income was declining and was now less than 8%
- **Expense:**
 - Professor Regehr described the University Fund allocations for 2014-15 (the total of which was \$10.5M); \$4M to matching funds at UTM and UTSC; \$3.3M tri-campus tuition relief for the Faculty of Arts and Science; \$1M for the expansion

² <http://uoft.me/ABprestrn20Mar2014>

of the Undergraduate Course Development Fund; \$0.8M in matching funds for the Faculty of Music; \$0.6M for graduate expansion success of the Faculty of Applied Science and Engineering; \$0.25 for the expansion of the Faculty of Dentistry; \$0.55M for adjustments from prior year.

Professor Mabury concluded by noting that the fact that University had continued to thrive despite a very challenging economic environment evidenced the strength of the University's management and the power of the new budget model to allow for effective local decision-making about budgetary activities by Chairs and Deans.

In response to a question from a member, Professor Mabury confirmed that there would be continued assistance provided to Deans to manage their surplus funds.

Members also raised questions about funding for graduate students, specifically Professional Investigators and Professional Masters students. With respect to the former, Professor Mabury noted efforts by the University to align Professional Investigators with partnership programs. In addition, many of these students would be likely to benefit from the aforementioned Canada First Research Excellence Fund. Turning to Professional Masters, Professor Mabury noted that there are various sources of funding, including financial aid under the University of Toronto Advance Planning for Students (UTAPS) programme.

In response to a question from a member about the budget model as a whole, Professor Mabury emphasized the strength of the model and reiterated the importance of decision making by Chairs and Deans.

2. Budget Report, 2013-2014

Professor Cowper introduced the report, noting the excellent and detailed presentation given at the Planning and Budget Committee meeting on February 26th, and noted that there was a consensus among the Committee members that the University was continuing on an upward trajectory in terms of attracting top international students.

On motion duly moved, seconded and carried,

YOUR BOARD RECOMMENDED

THAT the Budget Report, 2014-2015 be approved, and
THAT the Long Range Budget Guidelines 2014-2015 to 2018-2019 be approved in principle.

3. Capital Project: University of Toronto Libraries High-Density Library Storage Facility Expansion at the Downsview Campus –Change in Space Program, Budget and Sources of Funding

Professor Cowper introduced the proposal. She highlighted the productivity improvements and cost-savings that would be realized by the expansion, including:

- Reduced storage costs accruing from an off-site, high-density environment

- Improvements in access to high-use materials
- Freed-up library space re-purposed for study and collaboration
- Secure and shared 'last copy of record' for important but lesser-used scholarly works

She informed the Board that the Planning and Budget Committee, at their February 26th meeting, had fully supported the proposal and commented on the positive effect the expansion would have across all campuses.

On motion duly moved, seconded and carried,

YOUR BOARD RECOMMENDED

THAT the University of Toronto Libraries High-Density Library Storage Facility Expansion at the Downsview Campus (three bay project) with a scope of 2,435 net assignable square meters (2,675 gross square metres) be approved in principle to be funded by the following sources:

- University of Toronto Operating Budget
- University of Toronto Libraries
- Productivity and Innovation Fund, Ministry of Training, Colleges, and Universities
- Graduate Expansion Funds University Wide

4. Constitutional Amendments: Faculty of Applied Science and Engineering (FASE)

Professor Regehr introduced the amendment, reminding the Board that this Constitutional Amendment, like many which had come before the Board in the past, was the result of a redistribution of authority, giving academic divisions greater responsibility over their own Constitutions. Given the size of the Faculty Council at FASE, approval of the amendments had taken longer than expected, and one of the amendments that was not approved at Council was the reduction in the size of Council itself. The proposed amendments being presented were the result of extensive consultation within the Division.

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Faculty of Applied Science and Engineering (FASE), approved by the FASE Council on April 18, 2013, be approved.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted.

5. Change in the Name of the “Department of Humanities, Social Sciences and Social Justice Education” to the “Department of Social Justice Education”, Ontario Institute for Studies in Education

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

The Change in the Name of the “Department of Humanities, Social Sciences and Social Justice Education” to the “Department of Social Justice Education”, Ontario Institute for Studies in Education .

6. Approval of the Report of the Previous Meeting: Report Number 189 – January 30, 2014 was approved.

The report of the previous meeting, Report 189, was approved.

7. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes.

8. Items for Information

The following items for information were received by the Board

- (a) Appointments: President’s Teaching Award Selection Committee
- (b) Report Number 198 of the Agenda Committee – February 24, 2014
- (c) Report Number 199 of the Agenda Committee – March 11, 2014
- (d) Report Number 165 of the Committee on Academic Policy and Programs – January 14, 2014
- (e) Report Number 166 of the Committee on Academic Policy and Programs – February 25, 2014
- (f) Report Number 159 of the Planning and Budget Committee – February 26, 2014

9. Date of the Next Meeting – Thursday, May 1, 2014, 4:10 – 6:00 p.m.

10. Other business

The Chair noted that the 2014-2015 meeting schedule was now available from the Governing Council’s website and a link was included in the email communication notifying members that material was available for this meeting. Continuing members were asked to make note of the Academic Board meeting dates.

The Chair also reminded members that one teaching staff seat on the Academic Board for 2014-15 remained vacant (from the Faculty of Medicine), and that all other seats had now been filled through the elections process, and recommendations for co-opted seats would be brought forward from the Striking Committee to the May 20th Agenda Committee meeting.

The Board moved *in camera*.

11. Capital Project: University of Toronto Libraries High-Density Library Storage Facility Expansion at the Downsview Campus -Change in Space Program, Budget and Sources of Funding

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the recommendation, regarding the University of Toronto Libraries High-Density Library Storage Facility Expansion at the Downsview Campus, contained in the memorandum from Prof. Scott Mabury, Vice-President, University Operations, dated February 14, 2014 be approved.

IN CAMERA CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the *in camera* consent agenda be adopted.

12. Quarterly Report on Donations: November 1, 2013 – January 31, 2014

There were no questions from the Board.

The Board returned to closed session

The meeting adjourned at 5:50 p.m.

Secretary
March 20, 2014

Chair