

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 158 OF THE PLANNING AND BUDGET COMMITTEE  
January 15, 2014**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on January 15, 2014 at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Professor Elizabeth Cowper (In the Chair)  
Professor Steven J. Thorpe (Vice-Chair)  
Professor Cheryl Regehr, Vice-President and Provost  
Professor Scott Mabury, Vice-President, University  
Operations  
Professor Donald C. Ainslie  
Professor Benjamin Alarie  
Dr. Dimitri Anastakis  
Mr. Christopher Balette  
Mr. Harvey Botting  
Professor Wendy M. Duff  
Dr. Avi Hyman  
Ms Claire Kennedy\*  
Professor Ron Levi  
Professor Amy Mullin  
Ms Jiwon Tina Park  
Professor Lacra Pavel  
Ms Mainawati Rambali

**Non-voting Assessor**

Ms Gail Milgrom, Director, Campus and  
Facilities Planning

**Secretariat:**

Mr. Anwar Kazimi, Secretary, Planning and  
Budget Committee  
Ms Mae-Yu Tan, Assistant Secretary, Office of  
the Governing Council

**Regrets:**

Professor Eric Bredo  
Professor David Cameron  
Ms Sally Garner  
Professor Jim Yuan Lai  
Professor Douglas McDougall

\*participated by teleconference

**In Attendance:**

Prof. Cristina Amon, Dean, Faculty of Applied Science and Engineering  
Dr. Brenda Andrews, Director, Donnelly Centre for Cellular & Biomolecular Research  
Ms Yolen Bollo-Kamara, Vice-President, Equity, University of Toronto Students' Union (UTSU)  
Prof. Alison Buchan, Vice Dean, Research and International Relations, Faculty of Medicine  
Ms Andrea Carter, Director, High Risk, Employment Equity Accessibility for Ontarians with Disabilities  
Mr. Mauricio Curbelo, President, Engineering Society  
Ms Susan Froom, President, Association of Part-Time Undergraduate Students (APUS)  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Provost and Vice-President  
Ms Carla Rodney, alumna, Transitional Year Program  
Ms Archana Sridhar, Assistant Provost  
Prof. Ron Venter, Faculty of Applied Science and Engineering

ITEMS 3, 4 AND 10 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION

ITEM 10 WAS CONSIDERED *IN CAMERA*.

## OPEN SESSION

### 1. Opening Remarks

The Chair welcomed members and guests to the meeting.

### 2. Senior Assessor's Report

#### 2(i) Annual Report: The University of Toronto *Ontario Disability Act Plan 2013-2014*

Professor Regehr called on Ms Carter to present the highlights of the Annual Report: The University of Toronto *Ontario Disability Act Plan 2013-2014*.

In her comments, Ms Carter noted the following:

- The University prepared an *Ontario Disability Act Plan* annually in compliance with its obligations under the Ontario Disabilities Act (ODA) and the Accessibility for Ontarians with Disabilities Act (AODA).
- The Report highlighted a diverse range of accessibility projects and commitments at the University.
- A broad range of Accessible Service Delivery initiatives related to the University's obligations under the Customer Service Standard were available through the AODA website.
- The University had partnered with the Council of Ontario Universities (COU), the University of Guelph, York University, and the Provincial government to assemble and develop resources that supported the accessible delivery and instruction of programs and courses.
- The University remained committed to supporting students with mental health needs as well as supporting University staff and faculty in their interactions with these students.

#### *Provincial Government Announcement on Strategic Mandate Agreements (SMAs) and Tuition Administration*

Professor Regehr provided information about a Provincial government announcement in December 2013 about tuition administration and the Strategic Mandate Agreements (SMAs):

- On December 5, 2013, the Ministry of Training, Colleges, and Universities (MTCU) had released new directives on fee billing and tuition administration. This would result in a number of changes to business processes for the University.
- Under the MTCU directive, the threshold of full-time study for the purposes of charging a program fee would be raised to 4.0 credits, or 80 per cent of a full course load. The impact of the directive to raise the threshold, currently at 3.0 credits, would result in a loss of revenue of approximately \$10.8 million in 2014-15, growing to almost \$16 million per year by 2018-19.
- Revenues from program fees enabled the Faculty of Arts and Science to create opportunities for undergraduates to participate in research projects; provided for small-group learning projects and opportunities for international experiences; as well as generated resources for student aid.

**2. Senior Assessor's Report** (continued)

- Another MTCU directive required that all students have the option of per term billing by 2015-16.
- The University was in the midst of developing and implementing changes to its current and new student information systems to ensure adherence to this directive in a timely manner.
- It was anticipated that the directive regarding per term billing and the timing of student fee payments would cost the University up to \$3 million per year.
- The MTCU had confirmed the continuation of the new tuition framework, capping tuition fees at an average of 3 per cent. The impact of this tuition framework on the University would be a reduction in revenue of approximately \$15.4 million in 2014-15, growing to \$72.2 million by 2018-19, relative to the previous long range budget projections.
- In December 2013, the University submitted its Strategic Mandate Agreement to the MTCU and reaffirmed three objectives:
  - Research intensity and enrolment differentiation with undergraduate and graduate combined programs.
  - Continued focus on more international graduate students.
  - Increased entrepreneurial and experiential opportunities for students.

**3. Capital Project: Report of the Project Planning Committee for the Centre of Engineering Innovation and Entrepreneurship**

Ms Milgrom presented the highlights of the Project Planning Committee Report, dated November 22, 2013, for the Centre of Engineering Innovation and Entrepreneurship.

The Chair invited Mr. Curbelo, Dean Amon, and Professor Venter to address the Committee. Mr. Curbelo said the Engineering Society had committed \$1 million towards this capital project as the proposed Centre would provide space for student activities beyond the classroom. In the building plans, basement space had been set aside for club storage facilities and locker rooms for commuter students. There would also be a large area for fabrication space that was critical for student groups participating in various competitions.

Professor Amon reiterated that the proposed Centre would provide much-needed space for student activities and collaborative active learning through inverted classroom modalities. The Centre would allow for greater hands-on learning and meeting space for students. It was hoped that the Centre would serve as an entrepreneurial hatchery for start-up ideas in the areas of sustainable energy and robotics. Professor Venter emphasized that the Centre would allow for collaboration across various divisions and that the 500-seat lecture hall in the Centre would serve as a modern interactive classroom.

The Chair invited Ms Froom to address the Committee. Ms Froom raised concerns about the demolition of the Transitional Year Program (TYP) building at 49 St. George Street to make space for the proposed Centre on site 10. She said that accessibility and TYP's current space were important for students, and noted that the current building had kitchen facilities and child-friendly space. Ms Rodney and Ms Bollo-Kamara added that TYP had been developed for marginalized communities and called for further consultations with students about the relocation of TYP to 123 St. George Street.

Members of the Administration responded as follows:

- Professor Regehr said that University remained committed to access and academic bridging programs at the University. The Administration would continue to engage in discussions to ensure that TYP students would have access to support services across the University.
- Professor Mabury said that the renovated and fully furnished space for the TYP at 123 St. George Street exceeded the University space standards for a unit its size. The location for the program at 123 St. George Street included an elevator, accessible washrooms, student lounges and work-stations and shared space with Woodsworth College.
- On the matter of student consultations, Ms Milgrom said that the Director and Assistant Director of the TYP had met with student representatives from the TYP Preservation Alliance. The need for added space, including a kitchen, was communicated at that meeting. Ms Milgrom indicated that the space in 123 St. George Street met this need with a kitchenette and other student-friendly spaces.
- Professor Regehr noted that Professor Jill Matus, Vice Provost, Students and First-Entry Divisions, had met students and faculty from TYP on matters related to the support of TYP students and that the item before the Committee specifically addressed the issue of physical space.

On motion duly moved, seconded, and carried,

#### YOUR COMMITTEE RECOMMENDS

1. THAT the Report of the Project Planning Committee for The Centre for Engineering Innovation and Entrepreneurship (CEIE), dated November 22, 2013, attached herewith as Appendix “B”, be approved in principle; and
2. THAT the project scope totalling 7,513 nasm (15,026 gsm) for the CEIE space program, to be located on Site 10 (47- 55 St. George Street – Simcoe Hall Parking Lot) be approved in principle, to be funded by the Capital Campaign, the Faculty of Applied Science and Engineering, Provost’s Central Funds and borrowing; and
3. That the project scope of a single level of underground parking (2,900 gsm) to be located on Site 10 (47- 55 St. George Street – Simcoe Hall Parking Lot) be approved in principle, to be funded by Central Funds and the Faculty of Applied Science and Engineering (FASE).

#### **4. Proposal for the Disestablishment of the Banting and Best Department of Medical Research**

Professor Regehr presented the proposal for the disestablishment of the Banting and Best Department of Medical Research and said that the legacy of Banting and Best would continue at the University through the Banting and Best Diabetes Centre and the Banting and Best Centre for Innovation and Entrepreneurship. The Connaught Fund at the University would also remain an enduring legacy of Banting and Best.

Invited by the Chair to comment, Dr. Andrews added that diabetes research would continue at the Donnelly Centre for Cellular and Biomedical Research, where path-breaking genome research was firmly established. Two fellowships would continue to be named after Best.

On motion duly moved, seconded, and carried,

#### YOUR COMMITTEE RECOMMENDS

THAT the proposal to disestablish the Banting and Best Department of Medical Research, dated September 12, 2013 be approved effective July 1, 2014.

**5. Annual Report: Approved Endowed and Limited Term Chairs, Professorships, Distinguished Scholars and Program Initiatives, 2012-2013**

The Committee received the Annual Report: Approved Endowed and Limited Term Chairs, Professorships, Distinguished Scholars and Program Initiatives, 2012-2013 for information.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

The consent agenda was adopted and that the items on it were approved.

**6. Report of the Previous Meeting (October 28, 2013)**

Report Number 157 (October 28, 2013) was approved.

**7. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**8. Date of Next Meeting**

The Chair informed members that the next meeting of the Committee was scheduled to be held on Wednesday, February 26, 2014, in the Council Chamber, Simcoe Hall.

**9. Other Business**

There were no items of other business

***IN CAMERA SESSION***

**10. Capital Project; Report of Project Planning Committee for the Centre of Engineering Innovation and Entrepreneurship – Sources of Funding and Total Project Cost**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the Vice President, University Operations' recommendation, as outlined in the memorandum dated January 15, 2014 be approved

The meeting adjourned at 5:30 p.m.

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Secretary

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Chair

January 20, 2014