

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 454 OF
THE EXECUTIVE COMMITTEE

Thursday, March 28, 2013

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Thursday, March 28, 2013 at 12:00 noon in the Boardroom, Simcoe Hall, with the following members present:

Mr. Richard Nunn, Chair Ms Judy Goldring, Vice-Chair Professor David Naylor, President Mr. P. C. Choo Professor William Gough Mr. Nykolaj Kuryluk Regrets: Mr. Brent S. Belzberg Mr. Andrew Girgis Professor Edward Iacobucci	Dr. Gary P. Mooney Ms N. Jane Pepino Ms Maureen J. Somerville Professor Elizabeth M. Smyth Mr. Chirag Variawa** Non-Voting Member: Mr. Louis R. Charpentier, Secretary of the Governing Council Secretariat: Ms Mae-Yu Tan
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In Attendance:

Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council
Professor Cheryl Misak, Vice-President and Provost and Member of the Governing Council
Mr. John Switzer, Chair, Business Board and Member of the Governing Council
Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council**
Professor Scott Mabury, Vice-President, University Operations
Ms Sheree Drummond, Deputy Secretary of the Governing Council
Mr. Anwar Kazimi, Assistant Secretary of the Governing Council
Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances*
Mr. David Walders, Acting Assistant Secretary of the Governing Council

* In attendance for Item 11.

** Absent for Item 12b).

The meeting began in closed session.

Chair's Remarks

The Chair suggested an addition to the agenda under Item 14 - a second Senior Appointment to be forwarded to the Governing Council - and that the matter be considered *in camera*. The Committee agreed.

At the invitation of the Chair, Professor Mabury introduced a video about the University's budget process¹ that had been produced as part of the University's nomination for the Institute of Public Administration of Canada (IPAC)/Deloitte Public Sector Leadership Award. It had been announced at the IPAC Gala Dinner that the University had won the gold award. The award had been presented by Mr. Robert P. Taylor, CEO of IPAC, and the Chair on behalf of Deloitte & Touche LLP at a recent meeting of the Principals, Deans, Academic Directors and Chairs. Committee members applauded the video and the Chair congratulated Professor Mabury and his team on their excellent work.

1. Report of the President

a) Federal Government Budget

The President highlighted items in the recently-released Federal Budget that would have significant implications for the University. These included modest increases in investment in the granting councils,² albeit with some unfortunate earmarking; support for the International Education Strategy, which would facilitate international student recruitment and enable Canadian students to study abroad; the Building Canada Fund, in which Canadian universities would be able to participate for the first time; new funding for Genome Canada; and continued support for the Canada Foundation for Innovation. Changes to the federal skills development program suggested the possibility of greater flexibility for employers and greater opportunities for educational institutions.

The President reminded members that, each year, the University of Toronto had to cover the bulk of its institutional costs of federally-supported research from its operating budget. There had been active advocacy by the U15, led by Heather Munroe-Blum of McGill and the President, to create an Excellence Fund that would offset some of these losses and improve the global competitiveness of Canadian universities. He noted that, while the proposal had not been approved as yet, the Budget signaled the Federal Government's plans to examine the Indirect Costs Program in consultation with stakeholders, aiming specifically at "reinforcing excellence".

b) Provincial Tuition Framework

The Provincial Government's announcement that morning of a new four-year tuition framework for Ontario's higher education institutions would have a significant impact on the University's

¹ <http://news.utoronto.ca/u-t-budget-model-wins-gold-public-sector-innovation>

² The Natural Sciences and Engineering Research Council, the Canadian Institutes of Health Research, and the Social Sciences and Humanities Research Council.

1. Report of the President (cont'd)

b) Provincial Tuition Framework

budget. The new policy limited overall average annual increases to 3% across all programs, and capped annual increases for undergraduate students to 3% for all years. Increases for graduate and professional programs were capped at 5%. Both represented decreases and would have adverse effects on revenues, particularly in the outer years.

Professor Misak informed the Committee that the University had been preparing for a range of scenarios in anticipation of this possibility. As well, she had been in discussion with the Deans about such scenarios and the potential impact on their divisional budgets.

Professor Mabury reported that loss of approximately \$6.5 million in tuition fee revenue was anticipated in the first year of implementation of the new framework but confirmed that the losses would rise sharply thereafter as against previous predictions. The administration planned to seek Business Board approval of a revised domestic tuition fee schedule at its April 8th meeting, prior to seeking Governing Council approval on April 9th.

In response to a question from a member, Professor Misak clarified that the new tuition framework did not apply to fees for international students or self-funded programs. In response to another question, she replied that the re-examination of issues related to University program fees had been delayed for a year.

2. Items for Forwarding to the Governing Council

a) **Annual Report on Student Financial Support: Report of the Vice-Provost, Students 2011-12**

The Chair stated that the Report had been provided to the Committee for background information to the tuition fees item, and it would also be forwarded to the Governing Council when it considered the tuition fees on April 9th.

b) ***Tuition Fee Schedule for Publicly Funded Programs, 2013-14***

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT a revised *Tuition Fee Schedule for Publicly Funded Programs, 2013-14* be placed on the agenda of the Business Board meeting of April 8, 2013 for recommendation for approval by the Governing Council at its meeting of April 9, 2013.

2. Items for Forwarding to the Governing Council (cont'd)

c) Tuition Fee Schedule for Self-Funded Programs, 2013-14

Mr. Switzer reported that, at its meeting of March 4, 2013, the Business Board had recommended the approval of the *Tuition Fee Schedule for Self-Funded Programs, 2013-14*.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the *Tuition Fee Schedule for Self-Funded Programs, 2013-14* be approved.

d) Budget Report, 2013-14 and Long Range Budget Guidelines, 2013-14 to 2017-18

Professor Misak explained that the *2013-14 Budget* had included the assumption of a rollover of the existing tuition fee framework. With the announcement of a revised framework, the administration would still proceed with a balanced budget for 2013-14. However, the \$6.5 million shortfall in tuition fee revenue would need to be absorbed. The Office of the Vice-President and Provost would work closely with Deans on this matter. Subsequent changes to the projected *2014-15 Budget* would be formalized next year, taking into account the impact of the new tuition framework.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the *Budget Report, 2013-14* be approved, and

THAT the *Long Range Budget Guidelines, 2013-14 to 2017-18* be approved in principle.

CONSENT AGENDA

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

3. Item for Confirmation by the Executive Committee

Constitutional Amendments: Faculty of Kinesiology and Physical Education and Dalla Lana School of Public Health

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

- a) THAT the amended Constitution of the Faculty of Kinesiology and Physical Education, which was approved by the Council of the Faculty of Kinesiology and Physical Education on January 16, 2013, be approved; and
- b) THAT the amended Constitution of the Dalla Lana School of Public Health, which was approved by the Council of the Dalla Lana School of Public Health on February 4, 2013, be approved.

4. Reports of the Previous Meetings of the Executive Committee

Reports Number 452 (February 15, 2012) and 453 (March 4, 2013) of the Executive Committee were approved.

5. Business Arising from the Reports of the Previous Meetings

There was no business arising from the reports of the previous meetings.

6. Minutes of the Governing Council Meetings

The Minutes of the Governing Council meetings held on February 28 and March 4, 2013 would be distributed for the April 9th Governing Council meeting.

7. Business Arising from the Minutes of the Governing Council Meetings

8. Reports for Information

Members received the following reports for information.

- a) Report Number 184 of the Academic Board (March 21, 2013)
- d) Report Number 10 of the Pension Committee (December 12, 2012)

END OF CONSENT AGENDA

9. Date of Next Meeting – Monday, May 13, 2013 from 5:00 to 7:00 p.m.

10. Other Business

Governing Council Meeting

The Chair informed members that one speaking request on the topic of the Back Campus Field capital project had been submitted by Professor Suzanne Akbari. Members decided that Professor Akbari's request would not be granted as the item was not on the agenda for the meeting and the matter had been decided upon in April 2012. However, any written submissions from Professor Akbari would be made available to governors.

A member noted that she had been receiving inquiries on the Back Campus matter from members of the community. Professor Mabury stated that interested parties should be directed to the website that provided information about the project.³ The administration would continue working on measures that would minimize the esthetic impact of the functional improvements to the back-campus fields.

The Committee moved *in camera*.

11. Code of Behaviour on Academic Matters: Recommendation for Expulsion

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the President's recommendation for expulsion, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated March 21, 2013, be confirmed.

³ http://www.physical.utoronto.ca/FacilitiesAndMemberships/Back_Campus_Fields_Project.aspx

12. Items to be Forwarded to the Governing Council

a) Appointments: Members of the Governing Council to Governance Bodies, 2013-2014

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

1. THAT the three-part motion outlined in the memorandum from the Chair of the Governing Council, dated March 26, 2013, be endorsed and forwarded to the Governing Council;

and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider the item *in camera*.

b) Appointments: Committee for Honorary Degrees Membership, 2013-2014

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

1. THAT the proposed membership of the 2013-2014 Committee for Honorary Degrees outlined in the memorandum from the Chair of the Governing Council, dated March 21, 2013, be endorsed and forwarded to the Governing Council;

and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider the item *in camera*.

12. Items to be Forwarded to the Governing Council (cont'd)

c) Report of the Committee to Review the Office of the University Ombudsperson, 2012-2013

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

1. THAT the motion outlined in the memorandum from the Chair of the Committee to Review the Office of the University Ombudsperson, 2012-13, dated March 27, 2013, be endorsed and forwarded to the Governing Council;

and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider the item *in camera*.

d) Senior Appointment

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

1. THAT the motion outlined in the memorandum from the President, dated March 27, 2013, be endorsed and forwarded to the Governing Council;

and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider the item *in camera*.

13. Appointments

a) Chair of the Elections Committee, 2013-2014

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT the motion outlined in the memorandum from the Chair of the Governing Council, dated March 21, 2013, be approved.

13. Appointments (cont'd)

b) External Appointment - University of Toronto Asset Management Corporation Board

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

- (a) THAT the following individuals be approved and nominated as members and directors of the University of Toronto Asset Management Corporation for one-year terms until the 2014 annual meeting of the Corporation and until their successors are appointed;

Ms Sheila Brown (*ex officio*)

Professor George Luste (University of Toronto Faculty Association)

Mr. William W. Moriarty (*ex officio*)

Mr. Jack Petch (*ex officio*)

- (b) THAT Mr. Jack Petch be approved and nominated as a member and director of the University of Toronto Asset Management Corporation, and as Chair of its Board, effective immediately, for a term continuing to June 30, 2014, and until his successor is appointed; and
- (c) THAT Professor David Naylor be approved and nominated as a member and director of the University of Toronto Asset Management Corporation until the final day of his Presidency, and THAT Professor Meric Gertler, current President-Designate, be approved and nominated as a member and director of the University of Toronto Asset Management Corporation on the first day of his Presidency.

c) Senior Appointment

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT the position of Vice-Provost, Students be re-named to Vice-Provost, Students and First-Entry Divisions; and

THAT Professor Jill Matus be appointed as Vice-Provost, Students and First-Entry Divisions for a three-year term from July 1, 2013 to June 30, 2016.

14. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met privately with the President.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

1. THAT the motion outlined in the memoranda from the President, dated March 26, 2013, be endorsed and forwarded to the Governing Council;

and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider the item *in camera*.

15. Committee Members alone

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 1:50 p.m.

Secretary
April 5, 2013

Chair