

## THE GOVERNING COUNCIL

### REPORT NUMBER 184 OF THE ACADEMIC BOARD

March 21, 2013

To the Governing Council,  
University of Toronto

Your Board reports that it held a meeting on Thursday, March 21, 2013 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Hugh Gunz, (In the Chair)  
Professor Cheryl Misak, Vice-President and Provost  
Professor Scott Mabury, Vice-President, University Operations  
Professor Cheryl Regehr, Vice-Provost, Academic Programs  
Professor Catherine Amara  
Professor Robert Baker  
Ms Katherine Ball  
Professor Dwayne Benjamin  
Ms Marilyn Booth  
Professor Eric Bredo  
Mr. Louis Charpentier  
Ms Celina Caesar-Chavannes  
Professor Terry Carleton  
Professor Brian Corman  
Professor Elizabeth Cowper  
Professor Gary Crawford

Mr. Tyler Currie  
Professor Christopher Damaren  
Professor Karen Davis  
Professor Joseph Desloges  
Ms Hanan Domloge  
Mr. Michael Donnelly  
Professor David Dubins  
Professor Suzanne Erb  
Mr. Peng Fu  
Professor Robert Gibbs  
Mr. Andrew Girgis  
Professor Avrum Gotlieb  
Professor Bart Harvey  
Mrs. Bonnie Horne  
Mr. Peter Hurley  
Professor Paul Kingston  
Professor John Magee  
Professor Henry Mann  
Ms Beth Martin  
Professor Douglas McDougall  
Professor Amy Mullin

Professor Sioban Nelson  
Professor Emmanuel Nikiema  
Professor Laca Pavel  
Professor Russell Pysklywec  
Ms Judith Poë  
Ms Mainawati Rambali  
Professor Michael Ratcliffe  
Mr. Layton Reynolds  
Professor Yves Roberge  
Professor Jeffrey Rosenthal  
Professor Lock Rowe  
Ms Deanne Saunders  
Ms Ioana Sendroiu  
Miss Maureen J. Somerville  
Mr. Andrew Szende  
Professor Vincent Tropepe  
Professor Cameron Walter  
Professor Njoki Wane  
Professor Sandy Welsh  
Professor Howard Yee

#### Regrets:

Dr. Francis Ahia  
Professor Donald Ainslie  
Professor Benjamin Alarie  
Mr. Larry Alford  
Professor Cristina Amon  
Professor Maydianne Andrade  
Professor Dwayne Barber  
Professor Jan Barnsley  
Mr. James Bateman  
Dr. Katherine Berg  
Ms Ching Lucy Chau  
Ms Yifan Chen  
Professor Luc De Nil  
Professor Charles Deber  
Mr. Michael Dick  
Professor Wendy Duff  
Professor Anthony Duggan  
Professor Angela Esterhammer  
Professor Zhong-Ping Feng

Mr. John A. Fraser  
Mr. Omar Gamel  
Professor Meric Gertler  
Professor Daniel Haas  
Professor Rick Halpern  
Professor Robert Harrison  
Professor Ellen Hodnett  
Professor Ira Jacobs  
Professor Alison Keith  
Mr. David Kleinman  
Professor Jim Lai  
Professor Ron Levi  
Professor Roger L. Martin  
Dr. Don McLean  
Professor Faye Mishna  
Professor Matthew Mitchell  
Ms Michelle Mitrovich  
Dr. Gary P. Mooney  
Professor Carol Moukheiber  
Professor David Naylor  
Dr. Graeme Norval

Professor Julia O'Sullivan  
Professor Janet Paterson  
Professor Elizabeth Peter  
Professor Domenico Pietropaolo  
Professor Neil Rector  
Professor Seamus Ross  
Professor Mohini Sain  
Professor Richard Sommer  
Professor Suzanne Stevenson  
Professor Markus Stock  
Ms Tisha Tan  
Dr. Roslyn Thomas-Long  
Ms Caitlin Tillman  
Mr. Vijay Unnithan  
Mr. Abhishek Vaidyanathan  
Dr. Sarita Verma  
Dr. Shelly Weiss  
Professor Catharine Whiteside  
Professor Charmaine Williams  
Professor Joseph Wong

**Secretariat:**

Ms Mae-Yu Tan

**Non-voting Assessors:**

Ms Sally Garner, Executive  
Director, Planning and Budget  
Ms Gail Milgrom, Director,  
Campus and Facilities Planning

**In Attendance:**

Mr. Rastko Cvekic, Member-  
Elect of the Governing  
Council  
Mr. Steve Moate, Senior Legal  
Counsel, Office of the  
President

Ms Gillian Morrison, Assistant  
Vice-President, Divisional  
Relations and Campaign  
Ms Archana Sridhar, Assistant  
Provost

**Chair's Remarks**

Professor Gunz welcomed members and guests to the meeting. He stated that he would chair the meeting on behalf of Professor Hodnett, who was out of the country.

The Chair announced that Professor Linda Kohn had been elected to serve on the Academic Board as a University of Toronto Mississauga (UTM) representative from the Department of Biology. He thanked Professor Sasa Stefanovic, the other candidate, and all UTM teaching staff who had participated in the election. The Chair also announced that Professor Michele Peterson-Badali had been acclaimed as an Ontario Institute for Studies in Education (OISE) teaching staff representative on the Board. Both Professors Kohn and Peterson-Badali would serve three-year terms beginning July 1, 2013.

Members were reminded that applications for co-opted (appointed) members of the Academic Board, including administrative staff, alumni, and students, were now being accepted online. The deadline to submit an application was Friday, April 5<sup>th</sup> at 5:00 p.m. Members who would continue to serve on the Academic Board in 2013-2014 were asked to complete an online form indicating on which of the Board's standing committees they would like to serve next year. Questions could be directed to the Secretary of the Board.

**1. Report of the Vice-President and Provost**Presentation on the *Budget*

Professor Misak gave some opening remarks prior to the presentation on the *Budget Report, 2013-2014*. She described the current uncertainty with regard to the provincial tuition framework. Professor Scott Mabury, Vice-President, University Operations, then gave a presentation, which included the following key points.<sup>1</sup>

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<sup>1</sup> A copy of the slides is attached as Attachment A.

## 1. Report of the Vice-President and Provost (cont'd)

### Presentation on the Budget (cont'd)

- A balanced budget in 2013-14 was projected, despite ongoing economic uncertainty.
- Increased enrolment (both international and domestic) was being managed carefully, with the majority of undergraduate growth planned for UTM and the University of Toronto Scarborough (UTSC).
- With Phase 3 of the University's planned graduate expansion to 2017-18, increases in professional and research-stream masters and doctoral students were expected.
- The total operating budget for 2013-14 was projected to be \$1.9 billion, given key budget assumptions; expenses were also projected at \$1.9 billion.
- \$156.8 million in financial assistance had been provided by the University to its students in 2011-2012; on average, students who received support from the Ontario Student Assistance Program (OSAP) paid only 48% of their gross tuition fee.
- Each year, as part of the budget planning process, the Provost's Executive Committee was consulted with respect to University Fund allocations to divisions in accordance with the University's academic values and priorities.
  - In this budget, such funding had been allocated for faculty positions in cities research and teaching across the divisions, related to the University's participation in the Center for Urban Science and Progress (CUSP); for writing centres; and to enable structural change and interdivisional teaching.
- The University continued to experience significant capital activity. Under the new *Debt Strategy*,<sup>2</sup> there was capacity to borrow funds for some capital projects. In recent years, there had been a shift to a "scope-to-budget" approach for the University's capital projects, ensuring that the projects that were imagined would be possible to fund.

The Chair thanked Professors Mabury and Misak for their excellent presentation.

Members asked questions about planned growth for undergraduate and graduate international student enrolment. Professor Mabury said that each division would continue to review its academic plans in determining the right balance of international and domestic students for its programs. In considering this matter, related issues such as student services and support for international students would also continue to be examined.

A member commented that the number of international students in some graduate departments within the Faculty of Medicine was decreasing, in large part because of supervisors' difficulty in providing the required minimum stipend to support their students. Professor Misak acknowledged that problem was faced by all divisions. Due to lack of funding for

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<sup>2</sup> <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=9188>

## 1. Report of the Vice-President and Provost (cont'd)

### Presentation on the *Budget* (cont'd)

international students by the Province, the University was required to identify its own funding sources. Some divisions had successfully raised funds in support of international students and had benefitted from the University's matching program.

A member sought clarification with respect to proposed tuition increases for the Commerce program offered jointly by the Faculty of Arts and Science and the Joseph L. Rotman School of Management. Professor Mabury explained that the Ministry of Training, Colleges, and Universities permitted institutions to increase tuition for the second year of certain professional programs (which included Commerce and Computer Science) by 8%.<sup>3</sup>

## 2. *Budget Report, 2013-2014*

The Chair stated that the proposed *Budget Report, 2013-14* had been considered by the Planning and Budget Committee (P&B) at its meeting of February 27, 2013. On March 4<sup>th</sup> the Business Board had concurred with the Academic Board's prospective recommendation that the *Budget Report, 2013-14* be approved. If recommended by the Academic Board, the *Budget* would be considered for approval by the Governing Council on April 9<sup>th</sup>.

Before inviting Professor Gotlieb to report on the P&B meeting, the Chair congratulated Professor Gotlieb on having been awarded the *Distinguished Service Award* from the Association of Pathology Chairs. The Chair read the citation, provided below, and the Board applauded Professor Gotlieb.

Your influence in the field of pathology has been profound. You have made lasting contributions as a mentor and role model for generations of faculty, graduate, and medical students that would alone justify this recognition. You have had an impressive commitment to medical education at the undergraduate, graduate, and post-graduate levels. Your impact as a leader in the field of cardiovascular pathobiology cannot be overstated. Your contributions as an educator, investigator, and leader in pathology and academic medicine will have lasting impact.

Professor Gotlieb thanked the Chair and the Board for their congratulations. Referring to the February 27<sup>th</sup> P&B meeting, he noted that Professor Mabury and Ms Sally Garner, Executive Director, Planning and Budget, had also given an excellent presentation on the *Budget*. The Committee had been advised that the balanced budget for 2013-2014 was being presented despite the continuing economic and political uncertainty, and the University's budget model had allowed the institution to overcome most of the fiscal challenges. The P&B had then recommended to the Board the approval of the *Budget* and the *Long-Range Budget Guidelines*.

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<sup>3</sup> The proposed *Tuition Fee Schedule for Publicly-Funded Programs for 2013-14*, which will be considered by the Governing Council for approval on April 9, 2013, is available from <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=9579>.

**2. Budget Report, 2013-2014** (cont'd)

A Board member recalled that, a number of years ago, discussions about the relocation of the Department of English to 1 Spadina Crescent had occurred, and some community members had expressed concerns about the site's safety. Professor Corman replied that, at the time, departmental resources required to appropriately modify the 1 Spadina site had not been available, so the Department had ultimately moved to its present location at 170 St. George Street. In response to the member's question about planned development for 1 Spadina, Professor Mabury outlined the John H. Daniels Faculty of Architecture, Landscape and Design and Dean Sommer's plans for relocation from the current building at 230 College Street. Renovation of the existing building at 1 Spadina, together with new construction, would allow for design research and innovation in support of the Faculty's academic program and vision.

On motion duly moved, seconded, and carried

YOUR BOARD RECOMMENDS

THAT the *Budget Report, 2013-2014* be approved, and

THAT the *Long-Range Budget Guidelines, 2013-2014 to 2017-2018* be approved in principle.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted.

**3. Constitutional Amendments: Faculty of Kinesiology and Physical Education and Dalla Lana School of Public Health**

On motion duly moved, seconded, and carried

IT WAS RESOLVED

- a) THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Faculty of Kinesiology and Physical Education, which was approved by the Council of the Faculty of Kinesiology and Physical Education on January 16, 2013, be approved; and
- b) THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Dalla Lana School of Public Health, which was approved by the Council of the Dalla Lana School of Public Health on February 4, 2013, be approved.

**4. Approval of the Report of the Previous Meeting:** Report Number 183 – February 7, 2013

Report Number 183 of the meeting held on February 7, 2013 was approved.

**5. Business Arising from the Report of the Previous Meeting**

There was no business arising from Report Number 183.

**6. Items for Information**

The following items for information were received by the Board.

- a) Appointments: President's Teaching Award Selection Committee
- b) Report Number 189 of the Agenda Committee Meeting – March 12, 2013
- c) Report Number 160 of the Committee on Academic Policy and Programs – February 26, 2013
- d) Report Number 153 of the Planning and Budget Committee – February 27, 2013

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**7. Date of the Next Meeting**

The Chair stated that the next meeting of the Board was scheduled for Thursday, May 2, 2013, at 4:10 p.m. in the Council Chamber. At that meeting, Professor Paul Young, Vice-President, Research and Innovation, would give a presentation on his Annual Report.

***IN CAMERA CONSENT AGENDA***

**8. Quarterly Report on Donations:** November 1, 2012 – January 31, 2013

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**9. Other Business**

There were no items of other business.

The Chair thanked members for their attendance and participation in the Board meeting.

The meeting adjourned at 5:35 p.m.

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Secretary  
March 25, 2013

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Chair