

UNIVERSITY OF TORONTO

COLLEGE OF ELECTORS

Minutes of the College of Electors meeting held on Monday, November 19, 2012 at 4:00 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Mr. Luke Pollard (UTAA – Chair)	Dr. Ivan Owen McFarlane (Trinity)
Mr. Ryan Ackers (University College)	Dr. Lesley Pollard (Dentistry)
Ms Jeannie An (Information)	Ms Ceta Ramkhalawansingh (New)
Ms Fariba Anderson (Rotman)	Mr. John Richardson (Victoria)
Dr. Alexandra Berezowskyj (Medicine)	Ms Lesley Riedstra (New)
Mr. Bob Boeckner (University College)	Mr. Peter Rogers (St. Michael's)
Mr. Corwin Cambray (SGS)	Ms Lindsay Shaddy (OISE)
Mr. Ken Davy (Woodsworth)	Ms Margaret Shaw (Physical Therapy and Occupational Therapy)
Ms L. Diane Dyer (Victoria College)	Ms Mary Shenstone (Trinity)
Mr. Tye Farrow (Architecture, Landscape and Design)	Mr. Mathew Szeto (Engineering)
Ms Tammy Fernandes (University College)	Ms Joanne Uyede (Innis)
Mr. Norm Hann (Engineering)	Ms Anne Venton (OISE)
Rev. David Harrison (SGS)	Professor Emerita Judy Watt-Watson (Nursing)
Ms Sara Hipson (Forestry)	Ms Lucinda Williams (Woodsworth)
Dr. Sema Kenan (OISE)	Ms Susan Wilson (Music)
Dr. Francesca La Marca (St. Michael's)	
Ms Sadia Mahmood (Public Health)	
Mr. Paul Malozewski (Engineering)	

Regrets:

Ms Carol Bisnath (UTM)	Mr. Al Smith (UTM)
Ms Sue Graham-Nutter (UTSC)	Dr. Malcolm Stewart (Social Work)
Mr. Rodney Hurd (UTSC)	Mr. David Windross (Pharmacy)
Mr. Kristopher Kibsey (UTM)	Mr. W. Grant Worden (Law)
Mr. David Lucatch (UTSC)	Dr. Helen Parsan Ziral (OISE)
Ms Paula Paunic (Kinesiology and Physical Education)	

Secretary: Mr. Anwar Kazimi

Guests: Mr. Richard Nunn, Chair, Governing Council
Professor David Naylor, President, University of Toronto
Mr. Louis Charpentier, Secretary of the Governing Council
Ms Anne Cobban, Director, Alumni Engagement and Partnerships

1. Chair's Remarks

The Chair welcomed members to the meeting. On behalf of the College, he also welcomed Mr. Richard Nunn and Professor David Naylor, to address the College on the attributes and requirements in alumni governors that were being sought by the Governing Council for 2013.

2. Attributes and Requirements for Alumni Governors 2013

In his opening remarks, Mr. Nunn thanked the members of the College and acknowledged their contributions as alumni leaders. He said that the College had continued to identify and elect highly qualified alumni members who, in turn, contributed to the process of strengthening and renewing the Governing Council. In assessing the applications for alumni governors, the College needed to address a broad spectrum of considerations such as demonstrated insight into the University community and culture, and the involvement of incumbents in University work.

Mr. Nunn then highlighted some required attributes for alumni governors that members of the College could keep in mind when considering candidates. They included the following:

Postsecondary Education, Interest, and Experience

- Knowledge of the University's organization.
- Interest in being an advocate for post-secondary education in general and for the University in particular.
- Interest in the academic mission of the University – individuals should respect and share the vision.
- Experience from across a number of sectors including the following:
 - Entrepreneurship - individuals whose successful track records and integrative thinking would bring added value to the work of the Council;
 - Prominent presence in the GTA; and
 - International experience.

Diversity

- More recent as well as less recent graduates who might reflect new and emerging areas of business and/or community service were needed.
- Diversity of alumni from across campuses and divisions of the University should be considered, including:
 - Graduates from the University of Toronto Mississauga (UTM), the University of Toronto at Scarborough (UTSC), as well as the St. George campus, who would bring varied experiences, perspectives, and ideas with them.
 - Graduates of humanities and social sciences programs whose career paths would enable them to offer valuable insights.
 - Graduates of innovative programs and alumni who had expertise in emerging disciplines who could also offer unique perspectives among members of the Governing Council.
 - When evaluating candidates, the College should take into account the profiles of LGIC appointees, consider their complementary experiences, and endeavour to strengthen the overall mix of skills available to the Governing Council.

2. Attributes and Requirements for Alumni Governors 2013

Leadership Potential

- Potential to rise to positions of leadership:
 - As chairs and vice-chairs of Governing Council's Boards and Committees.
 - As mentors to new governors from all constituencies.
 - As leaders elsewhere in the University, such as on advisory groups, committees, and within divisions.
 - International exposure and experience would be an asset when assuming a leadership role.

Broad Skills

- Should possess strong community connections or a strong interest in building such connections.
- Willingness to invest a significant amount of time to activities in support of the University.
- Ability to serve as a skilled ambassador, representing the University and its mission.

In conclusion, Mr. Nunn expressed his confidence that the College, under the leadership of its Chair, would generate an excellent list of candidates; and that the College would elect capable and effective alumni governors who would be tireless in their support of the University.

The President thanked the College for its role in giving the Governing Council the best possible alumni governors. He acknowledged the generosity of the alumni in their many contributions to the University.

The President then provided a high-level overview of nationally and internationally University's success as a leading research institution. The University continued to do well in all ranking indices. This was all the more remarkable given the climate of financial stringency in the province. The University continued to attract the best and brightest faculty, staff, and students from all over the world.

The Chair read some comments on behalf of Mr. Matt Chapman, President, University of Toronto Alumni Association (UTAA). In his comments Mr. Chapman stated that the UTAA shared with the College the collective responsibility for bringing forward the best candidates for consideration by the College as alumni members of the Governing Council. The UTAA's awareness of the breadth and depth of alumni talent, accomplishment and influence, could assist in identifying a pool of potential alumni governor candidates. Mr. Chapman encouraged the College to look at potential alumni governor candidates from the perspective of the needs of the University's existing needs, while balancing the need to reflect the increasing diversity of the University's alumni and student body.

3. Election of the Alumni Members of the Governing Council

Members agreed to recommend to the Executive Committee of the Governing Council, changes to the COE Constitution that would remove the requirement for the nomination forms to be signed by the nominators. The College would also take the opportunity to recommend to the Executive Committee amendments to section VIII.1 (referring to Constitutional amendments) and Appendix C (Election of the Chancellor).

4. 2011-2012 College of Electors Survey

Members received a memorandum from the Executive Committee of the College with proposed changes to the revisions to the Constitution of the COE. The proposed revisions related to the section of the Constitution that outlined the specific procedure for the election of alumni governors (Appendix B – Section III). The Chair said that these proposed revisions to the Constitution had resulted from the suggestions made by the members in the *2011-2012 College of Electors Survey*.

The College agreed to discuss the proposed revisions at its next meeting on Monday, February 11, 2013, before forwarding these on to the Executive Committee of the Governing Council for approval. The approval of the provisions would allow the COE to adopt the amendments of the election of the alumni governors at its meeting on March 6, 2013¹.

5. Minutes of the Previous Meeting (October 17, 2012)

A member referred to section 8(b) *2011-2012 College of Electors Survey*. She said that the report had not accurately captured the temporal context of the comment made by a member on the merits of the election process for alumni governors prior to 2012. The member said that, following the meeting she had been advised that some references made to potential applicants' concerns with the previous selection process had occurred several years previously. Another member noted that the report could not be amended as this detail had not been shared at the meeting. Other members noted that they had expressed their satisfaction with changes in the COE Constitution that had resulted in the creation of the NC-AG and that this had not been included in the minutes.

6. Business Arising from the Minutes of the Previous Meeting

There was no other business arising from the Minutes of the previous meeting.

7. Date of the Next Meeting

The next meeting of the College was scheduled on Monday, February 11, 2013.

¹ *Secretary's Note*: According to section VIII of the College of Electors Constitution, amendments to the Constitution of the College are considered by the College and the Executive Committee of the Governing Council and recommended for approval to the Governing Council. The proposed revisions would, therefore, be considered by the Executive Committee at its meeting on February 15, 2013 and then recommended for approval to the Governing Council at its meeting on February 28, 2013.

8. Other Business

The College agreed to amend the timings for the remainder of its meeting for the 2012-2013 governance years. The revised timings meetings scheduled to be held on Monday, February 11, 2013, Wednesday, March 6, 2013, and Wednesday, May 22, 2013, would be from 5:00 to 7:00 p.m.

The College moved *in camera*.

In Camera Session

9. Election of the 2012-2013 Nominating Committee for Alumni Governors

Ms Jeannie An, Mr. Kenneth Davy, and Ms Joanne Uyede were elected to the 2012-2013 Nominating for Alumni Governors.

10. Election of a Member of the 2012 -2013 Nominating Committee for the Executive Committee of the College of Electors

Mr. Norm Hann was acclaimed as a member of the 2012-2013 Nominating Committee for the Executive Committee of the College of Electors.

The meeting adjourned at 6:26 p.m.

Secretary

Chair

February 4, 2013