

THE GOVERNING COUNCIL
REPORT NUMBER 178 OF THE ACADEMIC BOARD

March 14, 2012

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday March 14, 2012 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Hugh Gunz, (In the Chair)	Professor Elizabeth Cowper	Professor John Magee
Professor Cheryl Misak, Vice-President and Provost	Mr. Tyler Currie	Professor Henry Mann
Professor Scott Mabury, Vice-President, University Operations	Mr. Michael Da Silva	Professor Angelo Melino
Professor Cheryl Regehr, Vice-Provost, Academic Programs	Professor Joseph Desloges	Professor Faye Mishna
Dr. Francis Ahia	Professor David Dubins	Mr. Liam Mitchell
Mr. Larry Alford	Professor Zhong-Ping Feng	Professor Carol Moukheiber
Professor Catherine Amara	Professor Alan Galey	Professor Amy Mullin
Mr. Louis Charpentier	Professor Robert Gibbs	Professor Emmanuel Nikiema
Ms Katherine Ball	Dr. Carol Golench	Dr. Graeme Norval
Professor Dwayne Benjamin	Professor Avrum Gotlieb	Professor Domenico Pietropaolo
Dr. Katherine Berg	Professor Rick Halpern	Ms Judith Poë
Ms Marilyn Booth	Professor Robert Harrison	Ms Melinda Rogers
Professor David Cook	Mrs. Bonnie Horne	Professor Jeffrey Rosenthal
Ms Virginia Coons	Mr. Peter Hurley	Professor Seamus Ross
Professor Brian Corman	Mr. Adnan Hussain	Professor Andrea Sass-Kortsak
	Ms Anne Kerubo	Mr. Kevin Siu
	Professor Ron Levi	Ms Helen Slade
	Mr. Ben Liu	Professor Sandy Smith
	Ms Cecilia Livingston	Miss Maureen J. Somerville
	Professor Heather MacNeil	Ms Caitlin Tillman
		Professor Howard Yee

Regrets:

Professor Donald Ainslie	Ms Maria Pilar Galvez	Professor Elizabeth Peter
Professor Benjamin Alarie	Professor Ellen Hodnett	Professor Janet Paterson
Ms Manal Al-Ayad	Professor Ira Jacobs	Dr. Neil Rector
Professor Derek Allen	Professor Alison Keith	Professor Yves Roberge
Professor Cristina Amon	Professor Paul Kingston	Professor Lock Rowe
Professor Maydianne Andrade	Dr. Chris Koenig-Woodyard	Ms Ava-Dayna Sefa
Professor Dwayne Barber	Mr. Nykolaj Kuryluk	Professor Richard Sommer
Professor Jan Barnsley	Professor Jim Lai	Professor Suzanne Stevenson
Professor Terry Carleton	Mr. Aly-Khan Madhavji	Professor Markus Stock
Professor Will Cluett	Professor Roger L. Martin	Dr. Roslyn Thomas-Long
Professor Christopher Damaren	Professor Douglas McDougall	Mr. Chirag Variawa
Professor Karen Davis	Professor Don McLean	Dr. Sarita Verma
Professor Luc De Nil	Ms Natalie Melton	Professor Njoki Wane
Professor Charles Deber	Professor Matthew Mitchell	Dr. Shelly Weiss
Professor Darryl Edwards	Professor David Mock	Professor Sandy Welsh
Professor Susanne Erb	Professor Mayo Moran	Professor Catharine Whiteside
Mr. Cary Ferguson	Professor Michelle Murphy	Professor Charmaine Williams
Mr. John A. Fraser	Professor David Naylor	Professor Joseph Wong
Professor Meric Gertler	Professor Siobhan Nelson	Mr. Tony Han Yin
	Ms Yuchao Niu	Ms Grace Yuen
	Professor Julia O'Sullivan	

Non-voting Assessors:

Professor Angela Hildyard, Vice-President, Human Resources and Equity
 Mr. David Palmer, Vice-President, University Advancement

Ms Sally Garner, Executive Director, Planning and Budget
 Ms Gail Milgrom, Acting Assistant Vice-President, Campus and Facilities Planning

Secretariat:

Ms Mae-Yu Tan

In Attendance:

Professor Bart Harvey, Member-Elect, Academic Board
 Mr. Steve Bailey, Director, Office of Space Management
 Ms Anita Comella, Assistant Dean, Faculty of Kinesiology and Physical Education (FKPE)
 Mr. Todd Coomber, Faculty Affairs Officer and Secretary, Faculty of Medicine Council

Ms Sheree Drummond, Assistant Provost
 Professor Alan Hayes, Director, Toronto School of Theology
 Professor Gretchen Kerr, Associate Dean, Undergraduate Education, FKPE
 Ms Rosanne Lopers-Sweetman, Chief Administrative Officer, FKPE

Dr. Daniella Mallinick, Coordinator, Academic Programs and Planning, Office of the Vice-Provost, Academic Programs
 Dr. Ken Pritzker, Speaker, Faculty of Medicine Council
 Ms Sally Walker, Registrar and Assistant Principal, New College

Professor Hugh Gunz, the Vice-Chair, stated that he would serve as Chair for the meeting on behalf of Professor Ellen Hodnett, who was ill. He welcomed members and guests to the meeting. He also issued a special welcome to new members who had just begun their term on the Board.

The Board moved *in camera*.

1. Capital Project: Project Planning Report for the St. George Back Campus Fields

On motion duly moved, seconded, and carried

YOUR BOARD RECOMMENDS

THAT the Acting Assistant Vice-President, Campus and Facilities Planning's recommendation, as outlined in the memoranda and supporting documents dated February 22, 2012, be approved.

2. **Appointment: Planning and Budget Committee**¹

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT Professor Elizabeth Cowper be appointed Vice-Chair of the Planning and Budget Committee for a term from March 14, 2012 to June 30, 2012.

The Board returned to open session.

The Chair congratulated Professor Cowper on her appointment. He also expressed appreciation for the long-standing service of the previous Vice-Chair of the Planning and Budget Committee, Professor Diamond, to the Academic Board and its committees. He noted that Professor Diamond was a great citizen of the University, and the leadership role that she had assumed over the years had been of particular value. The Chair also thanked the members of the Striking Committee, listed below, for their work.

- Ms Anne Kerubo, alumni representative
- Mr. Aly Madhavji, student representative
- Professor Cheryl Misak, Provost and Senior Assessor to the Board
- Mr. Liam Mitchell, administrative staff representative

On motion duly moved, seconded, and carried

It was agreed

THAT the time of meeting adjournment be extended to 6:30 p.m.

3. **Report of the Vice-President and Provost**

Professor Misak reported that the University was very pleased that the collective agreement between the University and the Canadian Union of Public Employees (CUPE) Local 3902, Unit 1² had been ratified by members. She also informed the Board that the Auditor General of Ontario would be conducting an audit with respect to the effectiveness of teaching in universities. The University of Toronto was one of the few universities that had been selected for the audit this year. The University's administration was in the process of assisting the team of auditors who were on campus gathering data.

¹ Professor Elizabeth Cowper withdrew from the meeting during consideration of this item.

² [http://www.hrandequity.utoronto.ca/Assets/HR+Digital+Assets/Policies\\$!2c+Guidelines+and+Collective+Agreements/Memoranda+of+Settlement/cupe3902u1mos.pdf](http://www.hrandequity.utoronto.ca/Assets/HR+Digital+Assets/Policies$!2c+Guidelines+and+Collective+Agreements/Memoranda+of+Settlement/cupe3902u1mos.pdf)

3. Report of the Vice-President and Provost (cont'd)

Turning to the *2012-13 Budget Report*, Professor Misak noted that a balanced budget was being presented to the Board. There had been uncertainty about a number of key factors. However, the University had been reassured to find that planning assumptions used in developing the *Budget* a number of months ago, such as a 5% cap on overall tuition fee increases and Stage 1 pension funding solvency relief, had been unfolding as anticipated. Following Professor Misak's introductory comments, Ms Sally Garner, Executive Director, Planning and Budget, and Professor Scott Mabury, Vice-President, University Operations, provided an overview of the *Budget Report*. A copy of their slides is appended to this report as [Attachment "A"](#).

4. Budget Report, 2012-2013

The Chair informed members that the proposed *2012-13 Budget Report* and *Long Range Budget Guidelines 2012-13 to 2016-17* had been considered by the Planning and Budget Committee (P&B) on February 29, 2012. If recommended by the Academic Board, the Budget would be considered for approval by the Governing Council on April 11, 2012.

Professor Gotlieb reported that Professor Mabury and Ms Garner had also delivered an excellent presentation on the Budget to the P&B. Following the presentation, there had been some discussion of efforts made by the University to recruit international students.

A Board member observed that the budget was quite constrained and asked for elaboration on the University's assumption of any further debt, given its current borrowing capacity and planned capital projects. Professor Mabury replied that the University had invested heavily in capital projects; that had been an important focus particularly since new buildings were necessary with enrolment growth. Moving forward, the University would continue to examine carefully capital project proposals, taking into consideration, among other factors, the academic rationale and need for any funding through borrowing. The University would be most prudent in acquiring further debt. Ms Sheila Brown, Chief Financial Officer, said that the University was in the process of examining possible changes to the current borrowing strategy. She noted that, to date, the Business Board had approved more than \$1.1 billion of borrowing. Any additional borrowing would be considered within the context of the University's overall financial position. In response to a question about employee contributions to the pension plan, Professor Misak explained that one of the Government's requirements for Stage 2 of the temporary solvency funding relief programme was that employees and the University more closely share the cost of providing the benefit in order to lead to increased sustainability for the pension plan. To that end, the University was seeking increased employee pension contributions.

4. ***Budget Report, 2012-2013*** (cont'd)

On motion duly moved, seconded, and carried

YOUR BOARD RECOMMENDS

THAT the *Budget Report, 2012-13* be approved, and
THAT the *Long Range Budget Guidelines 2012-13 to 2016-17* be approved in principle.

Documentation is attached hereto as [Appendix "A"](#).

5. ***The View From 2012 – Consultation***

Professor Misak gave a presentation to the Board on *The View From 2012* consultation process in which she had engaged the University community since the Fall, 2011. The focus had been on determining the progress towards the goals set out in the *Towards 2030: A Third Century of Excellence at the University of Toronto*. Feedback indicated that, despite a constrained budget, the University's strength in conducting world-class research, acquiring honours, and educating its students was proceeding well. Excellent faculty members continued to be hired, and the recruitment and admissions process of first-entry students continued to improve, as did the undergraduate student experience. New and continuing challenges included the very serious problem of recruitment of international graduate students, the institutional costs of research, and the need for improved communication both within the University and in the broader community. It would be important to continue to convey the value of a university education and the importance of the University of Toronto to the world. Professor Misak closed by stating that the University remained well-positioned and committed to take advantage of and make its own opportunities. A copy of the slides used by Professor Misak is appended to this report as [Attachment "B"](#).

A member suggested that it would be important to ensure that the University's research partners, particularly teaching hospitals, understood fully their responsibility for the University's mission, and that all faculty, regardless of their academic status, were encouraged to contribute to undergraduate teaching. Professor Misak replied that the Undergraduate Course Fund had been established in order to provide incentive for faculty members in graduate-only units to become involved in teaching undergraduate students in other Faculties. Professor Gotlieb emphasized that a number of graduate units within the Faculty of Medicine had been actively participating in initiatives with support from the Undergraduate Course Fund. He also pointed to recent reviews of departments within the Faculty of Medicine in which external reviewers had praised the Faculty's delivery of undergraduate courses for the Faculty of Arts and Science.

Speaking on behalf of students in the Faculty of Arts and Science, a member said that she was very pleased to hear of the value placed on undergraduate teaching by the administration. It was heartening to learn that graduate faculty were being encouraged to teach undergraduate students and that an appropriate tie between teaching and research was being sought.

The Chair thanked Professor Misak for her presentation to the Board.

6. Site Reassignment: Development of Site 10 on St. George Street at Galbraith Road for the Centre of Engineering Innovation and Entrepreneurship within the Faculty of Applied Science and Engineering

The Chair said that the proposal for the reassignment of Site 10 had been considered by the P&B on February 29th and if recommended by the Academic Board would be considered for approval by the Governing Council on April 11th.

Professor Gotlieb introduced the proposal for the development of Site 10 (47 to 55 St. George Street - the Simcoe Hall parking lot) for the Centre of Engineering Innovation and Entrepreneurship in the Faculty of Applied Science and Engineering (FASE). He explained that the site had been identified as a suitable location to assist in addressing the serious space needs of the FASE. Professor Gotlieb then outlined the discussion that had occurred at the P&B meeting, a summary of which is contained in the Committee's report³.

Invited by the Chair to comment, Professor Emeritus Ron Venter, Chair of the Site 10 Project Committee, thanked Professors Mabury and Misak for their support of the proposed project and of the FASE. He noted that the FASE was committed to initiating a capital project for the site and seeking funding by the deadline of March, 2017.

A member of the Board stated that his laboratory was located on 45 St. George Street and asked about the potential impact of the proposed site reassignment and subsequent capital project. Ms Gail Milgrom, Acting Assistant Vice-President, Campus and Facilities Planning, replied that the University was in the process of seeking approval from the City of Toronto for the St. George Campus Master Plan. It was too early to consider the specific details of a project on the site, but Ms Milgrom assured the member that the community would be consulted early in the process regarding any development.

On motion duly moved, seconded, and carried

YOUR BOARD RECOMMENDS

THAT Site 10 on the University of Toronto St. George Campus, at 47-55 St. George Street be assigned for the Centre of Engineering and Innovation and Entrepreneurship within the Faculty of Applied Science and Engineering for a five-year period beginning March 2012 to March 2017. If the Faculty is unable to initiate a capital project for the site by March 2017, the Site will become available for other institutional purposes.

Documentation is attached hereto as [Appendix "B"](#).

³ <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=8325>

7. Constitutional Revisions: Faculty of Kinesiology and Physical Education; Faculty of Medicine; New College; and Factor-Inwentash Faculty of Social Work

The Chair explained that the Academic Board was responsible for approval of divisional Council constitutions, subject to Executive Committee confirmation. By-laws were approved at the divisional level by the Councils themselves. If approved, the proposal for revisions to the constitutions of the Faculty of Kinesiology and Physical Education, the Faculty of Medicine, New College, and the Factor-Inwentash Faculty of Social Work would require confirmation by the Executive Committee on March 29, 2012.

Mr. Louis Charpentier, Secretary of the Governing Council, informed the Board that the main proposed constitutional changes were consistent with those submitted previously by other divisions to the Board, namely, acknowledgement of Divisional Councils' delegated authority to approve proposals for major and minor modifications to existing academic programs. The appropriate processes had been followed in the development and recommendation of approval of the proposed changes and the specific details were listed in the respective cover sheets accompanying the proposed constitutions.

No questions were raised by members of the Board.

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

- a) THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Faculty of Kinesiology and Physical Education, which was approved by the Faculty of Kinesiology and Physical Education Council on February 27, 2012, be approved;
- b) THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Faculty of Medicine, which was approved by the Faculty of Medicine Council on February 27, 2012, be approved;
- c) THAT, subject to confirmation by the Executive Committee, the amended Constitution of New College, which was approved by the New College Council on January 23, 2012, be approved; and
- d) THAT, subject to confirmation by the Executive Committee, the amended Constitution of the Factor-Inwentash Faculty of Social Work, which was approved by the Factor-Inwentash Faculty of Social Work Council on January 31, 2012, be approved.

Documentation is attached hereto as [Appendix "C"](#).

8. Toronto School of Theology / University of Toronto: Master of Religion Degree Program at Wycliffe College – Closure

The Chair stated that the proposed closure of the Master of Religion Degree Program at Wycliffe College had been considered by the Committee on Academic Policy and Programs (AP&P) on February 28, 2012. If approved by the Board, the proposal would require confirmation by the Executive Committee at its March 29th meeting.

Professor Sass-Kortsak informed the Board that enrolment in the three-year, second-entry undergraduate Master of Religion program had declined. In fact, no more than three students per year had been admitted to the program since 2003. Students could achieve the same general learning outcomes through a two-year Master of Theological Studies program and could choose to enrol subsequently in a one-year Master of Theology program. Principal George Sumner of Wycliffe College had met with each of the students currently in the program, and all would be able to complete their degree or to transfer their credits to the continuing Master of Theological Studies program.

There were no questions.

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT, subject to confirmation by the Executive Committee, the proposed closure of the Master of Religion Program, offered conjointly by Wycliffe College (Toronto School of Theology) and the University of Toronto, and with it the Master of Religion degree (M.Rel.), as described in the proposal from the Toronto School of Theology dated February 5, 2012, a copy of which is attached hereto as [Appendix “D”](#), be approved with an effective date of September 2012 for the closure of admissions and an anticipated program closure date of January 2014.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted.

9. Approval of the Report of the Previous Meeting: Report Number 177 – January 26, 2012

Report Number 177 of the meeting held on January 26, 2012 was approved.

10. Business Arising from the Report of the Previous Meeting

There was no business arising from Report Number 177.

11. Items for Information

The following items for information were received by the Board.

- (a) Appointments: President's Teaching Award Selection Committee
- (b) Report Number 179 of the Agenda Committee – March 6, 2012
- (c) Report Number 154 of the Committee on Academic Policy and Programs (February 28, 2012)
- (d) Report Number 148 of the Planning and Budget Committee (February 29, 2012)

12. Quarterly Report on Donations: November 1, 2011 – January 31, 2012

The Board received for information the Quarterly Report on Donations for the period of November 1, 2011 – January 31, 2012.

13. Date of Next Meeting

The Chair stated that the next meeting of the Board was scheduled for Thursday, April 19, 2012, at 4:10 p.m. in the Council Chamber.

14. Other Business

Academic Board Election Results

The Chair announced that two additional teaching staff seats on the Board had been filled. Professor Bart Harvey, Faculty of Medicine, had been acclaimed to the Board for a three-year term from July 1, 2012 to June 30, 2015 and Professor Ron Levi, Faculty of Arts and Science, had been acclaimed for a term from March 1, 2012 to June 30, 2013. The Chair welcomed the new members and thanked them for having agreed to serve on the Board.

2012-2013 Committee Selection for Continuing Members

The Chair said that the Secretary had sent an email to all continuing Board members asking them to complete an online form to indicate on which committee they would like to serve next year. Members were asked to fill out the form by Thursday, April 5, 2012, so that the Board's Striking Committee could consider member's requests when preparing recommendations for 2012-2013 committee membership.

14. Other Business (cont'd)

2012 Co-opted Application Process

The Chair informed the Board that an email had been sent that afternoon to the University community from the Secretary of the Governing Council, Mr. Louis Charpentier, regarding the call for applications for co-opted (appointed) positions on the Boards and Committees of the Governing Council and the University Tribunal in 2012-2013. Members were asked to encourage their peers to consider serving in co-opted positions. The deadline for the online application form to be submitted was Wednesday, April 4, 2012.

The Chair thanked members for their attendance at the Board meeting.

The meeting adjourned at 6:05 p.m.

Secretary
March 21, 2012

Chair