

**UNIVERSITY OF TORONTO**  
**COLLEGE OF ELECTORS**

Minutes of the College of Electors meeting held on Wednesday, February 15, 2012 at 4:00 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Dr. Françoise Ko (UTAA) (Chair)	Rev. David Harrison (SGS)
Mr. Scott MacKendrick (Engineering) (Vice-Chair)	Mr. Rodney Hurd (UTSC)
Mr. Ryan Ackers (University College)	Dr. Sema Kenan (OISE)
Dr. Alexandra Berezowskyj (Medicine)	Dr. Francesca La Marca (St. Michael's College)
Mr. Bob Boeckner (University College)	Dr. Lesley Pollard (Dentistry)
Ms Sadia Butt (Forestry)	Ms Ceta Ramkhalawansingh (New College)
Mr. Corwin Cambray (SGS)	Mr. John Richardson (Victoria College)
Ms Tiffany Chow (Engineering)	Professor Peter Russell (Trinity College)
Ms L. Diane Dyer (Victoria College)	Ms Denise Ryner (Woodsworth College)
Mr. Tye Farrow (Architecture)	Dr. Edward Thompson (OISE)
Ms Tammy Fernandes (University College)	Ms Joanne Uyede (Innis College)
Ms Bobbie France (Woodsworth College)	Professor Emerita Judy Watt-Watson (Nursing)
Ms Sue Graham-Nutter (UTSC)	Mr. Todd Will (OISE)
Mr. Norm Hann (Engineering)	Mr. David Windross (Pharmacy)

**Regrets:**

Ms Jeannie An (Information)	Mr. David Lucatch (UTSC)
Ms Carol Bisnath (UTM)	Ms Sadia Mahmood (Public Health)
Mr. David Clark (Victoria College)	Ms Paula Paunic (Kinesiology and Physical Education)
Ms Elizabeth Di Chiara (Physical Therapy and Occupational Therapy)	Ms Mary Shenstone (Trinity College)
Mr. Aran Hamilton (Rotman)	Mr. Al Smith (UTM)
Mr. Craig Hegins (New)	Dr. Malcolm Stewart (Social Work)
Mr. Kristopher Kibsey (UTM)	Ms Anne Venton (OISE)
	Ms Susan Wilson (Music)
	Mr. Grant Worden (Law)

**Guests:** Mr. Richard Nunn, Chair of Governing Council  
Professor David Naylor, President, University of Toronto  
Mr. Louis Charpentier, Secretary of the Governing Council

**Secretary:** Ms Mae-Yu Tan

The College met *in camera* to consider items 3, 4 and 5.

The Chair welcomed members of the College. She also welcomed Mr. Richard Nunn, Chair of the Governing Council, and President David Naylor, who had attended the meeting for agenda item 3, Chancellor Search Process Update.

**1. Minutes of the Previous Meeting – November 16, 2011**

The minutes of the meeting of November 16, 2011 were approved.

**2. Business Arising**

There was no business arising from the minutes of the previous meeting.

On a motion duly moved, seconded, and carried, the College moved *in camera*.

**3. Chancellor Search Process Update**

The College received an update on the work of the Chancellor Search Committee.

**4. Review of Alumni Governor Applications**

The Vice-Chair of the College reported on the work of the Nominating Committee for Alumni Governors (NC-AG), which had met on February 3, 2012 to conduct an initial assessment of the alumni governor application forms that had been received. He reviewed the governors' attributes that had been identified previously by the Chair of Governing Council and the President as being desirable in 2012:

- Pension and investment knowledge;
- Expertise in broad resource areas and in technology-related fields; and
- Profiles such as chief executive officers and Board directors who understood governance process and separation from management.

The College then discussed the applicants and identified a list of candidates to be invited to attend an interview with the NC-AG.

**5. Review of Interview Questions and Interview Procedures**

The College reviewed the draft interview questions for 2012 and discussed suggested revisions. The Secretary reported that following the meeting, each applicant would be informed as to whether or not he/she had been invited to attend an interview with the NC-AG on Thursday, February 23, 2012.

The College returned to open session.

**6. Candidate Identification and Recruitment Process**

The Chair said that an evergreen list of potential alumni governor candidates would be developed over time. The intent was that in the future, candidates would be actively recruited, based on guidance from the Chair of the Governing Council on the required attributes for a particular year. Members of the College were encouraged to identify suitable individuals for the list. A member remarked that it would be important to continue to

**6. Candidate Identification and Recruitment Process (cont'd)**

manage candidate's expectations. The election process should be clearly explained and candidates should be informed that, due to the limited number of alumni governor vacancies, only a few applicants could be elected to serve in any given year.

**7. Date of the Next Meeting**

The Chair said that the next meeting, during which the election of two alumni governors would occur, would be held on Thursday, March 8, 2012, from 4:00 to 6:00 p.m.

**8. Other Business**

The Chair noted that a summary of future Governing Council items of business had been included in the agenda package so that members of the College might be informed of upcoming agenda items. Members who had attended recent Governing Council and Board meetings shared their observations.

The meeting adjourned at 5:45 p.m.

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Secretary  
February 27, 2012

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Chair