

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

APRIL 7, 2011

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on April 7, 2011 at 4:30 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Mr. John F. (Jack) Petch (In the Chair)
Mr. Richard Nunn (Vice-Chair)
The Honourable David R. Peterson, Chancellor
Professor C. David Naylor, President
Professor Philip H. Byer
Mr. P. C. Choo
Mr. William Crothers
Professor William Gough
Ms Joeita Gupta
Mr. Steve (Suresh) Gupta
Dr. Gerald Halbert
Professor Ellen Hodnett
Mr. Kent Kuran
Professor Louise Lemieux-Charles
Mr. Joseph Mapa
Professor Emeritus Michael Marrus
Ms Natalie Melton
Professor Cheryl Misak
Mr. Gary P. Mooney
Mr. James Yong Kyun Park
Mr. Jeff Peters
Mr. Tim Reid
Professor Arthur S. Ripstein
Ms Melinda Rogers
Professor Andrea Sass-Kortsak
Ms Priatharsini Sivananthajothy
Professor Elizabeth M. Smyth
Miss Maureen J. Somerville
Mr. Olivier Sorin
Professor Janice Gross Stein
Mr. W. John Switzer
Mr. W. Keith Thomas
Professor Franco J. Vaccarino
Ms B. Elizabeth Vosburgh
Mr. Greg West

Secretariat:

Mr. Louis R. Charpentier
Mr. Anwar Kazimi
Mr. Henry Mulhall

Regrets:

Professor Varouj Aivazian
Ms Diana A.R. Alli
Professor Robert L. Baker
Mr. Brent S. Belzberg
Ms Judith Goldring
Ms Shirley Hoy
Professor Christina E. Kramer
Mr. Nykolaj Kuryluk
Ms Florence Minz
Mr. George E. Myhal
Mr. Howard Shearer
Ms Rita Tsang
Dr. Sarita Verma
Mr. W. David Wilson

In Attendance:

M. Robert Bennett, former member, Governing Council
Ms Celina Rayon Caesar-Chavannes, member-elect of the Governing Council
Mr. Kenneth Davy, member-elect of the Governing Council
Mr. Aly Madhavji, member-elect of the Governing Council
Mr. Manveen Puri, member-elect of the Governing Council
Ms Morgan Vanek, member-elect of the Governing Council
Professor Angela Hildyard, Vice-President, Human Resources and Equity
Professor Hargurdeep (Deep) Saini, Vice-President and Principal, University of Toronto
Mississauga (UTM)
Dr. Tim McTiernan, Assistant Vice-President, Government, Institutional and Community
Relations
Ms Gillian Morrison, Assistant Vice-President, Divisional Relations and Campaigns
Ms Christina Sass-Kortsak, Assistant Vice-President, Human Resources
Mr. William (Bill) Simmons, Assistant Vice-President, University Development
Ms Elizabeth Sisam, Assistant Vice-President, Campus and Facilities Planning
Professor Edith Hillan, Vice-Provost, Faculty and Academic Life
Professor Scott Mabury, Vice-Provost, Academic Operations
Professor Jill Matus, Vice-Provost, Students
Professor Cheryl Regehr, Vice-Provost, Academic Programs
Mr. Steve Bailey, Director, Office of Space Management
Mr. Horatio Bot, Assistant Dean, John H. Daniels Faculty of Architecture, Landscape, and
Design
Dr. Louise Cowin, Warden, Hart House
Mr. Jim Delaney, Director, Office of the Vice-Provost, Students
Ms Sheree Drummond, Assistant Provost
Ms Sally Garner, Executive Director, Planning and Budget
Ms Nora Gillespie, Legal Counsel, Office of the Vice-President and Provost, Office of the Vice-
President Human Resources and Equity
Dr. Anthony Gray, Special Advisor to the President
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of Vice-President and
Provost
Professor Ira Jacobs, Dean, Faculty of Physical Education and Health
Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances
Ms Bryn Macpherson, Executive Director, Office of the President
Professor Don McLean, Dean, Faculty of Music
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Professor Richard Sommer, Dean, John H. Daniels Faculty of Architecture, Landscape, and
Design
Ms Angela Regnier, Executive Director, Students' Administrative Council (SA) which operates
as the University of Toronto Students' Union (UTSC)
Dr. Sandy Smith, Dean, Faculty of Forestry
Ms Laurie Stephens, Director of Media Relations and Stakeholder Communications
Ms Meredith Strong, Director of the Office of the Vice-President, University Relations

1. Chair's Remarks

(a) Welcome

The Chair welcomed the members and guests to the meeting. He indicated that there were several items on the agenda and that the Council would consider two items of particular significance – tuition fees and the annual operating budget. The Chair stated that his intention was to ensure that a robust discussion took place within a reasonable time. With this goal in mind, he requested members to be succinct and focussed in their remarks so that all those who had relevant points to make could do so.

The Chair explained the presence of uniformed officers of the Campus Community Police at the entrance of Simcoe Hall, and two Campus Community Police officers within the Council Chamber. The Chair said that this had been arranged in response to a rally that was taking place outside the building. This was a precautionary measure made in light of the disruptive action of some guests at the Council's meetings held on October 28, 2010 and February 19, 2011, which had caused concern among some members and staff for their safety. It was hoped that this would be only a temporary measure.

(b) Announcement of Chair and Vice-Chair

The Chair offered his congratulations on behalf of the Council to Mr. Richard Nunn on his being elected as Chair and to Ms Judy Goldring on her being acclaimed as Vice-Chair, both for the period July 1, 2011 to June 30, 2012.

(c) Appointment of Lieutenant-Governor-In-Council Members to Governing Council

The Chair announced that the Lieutenant-Governor had issued orders that Ms Rita Tsang be reappointed to the Governing Council for a period of three years, effective the 9th day of July, 2011, and that Ms Melinda Rogers be reappointed to the Governing Council for a period of three years, effective the 3rd day of September, 2011.

(d) Governing Council Election Results

The Chair welcomed Mr. W. Keith Thomas who had been elected to the Governing Council as an alumni governor effective March 11th, 2011. Professor Elizabeth Smyth and Ms Elizabeth Vosburgh had also been re-elected to the Governing Council.

In addition, the Chair congratulated and welcomed the following individuals who had been newly elected or acclaimed as members of the Council and would begin their terms on July 1, 2011: Mr. Donald Andrew (Alumni), Ms Celina Rayon Caesar-Chavannes (Alumni), Mr. Kenneth Davy (Part-time Undergraduate Student), Mr. Cary Ferguson (Full-time Undergraduate Student), Ms Maria Pilar Galvez (Part-time Undergraduate Student), Professor Hugh Gunz (Teaching Staff), Professor Edward Iacobucci (Teaching Staff), Mr. Aly Madhavji (Full-time Undergraduate Student), Mr. Jorge Prieto (Full-time Undergraduate Student), Mr. Manveen Puri (Full-time Undergraduate Student), Ms Morgan Vanek (Graduate Student), and Mr. Chirag Variawa (Graduate Student).

1. Chair's Remarks (cont'd)

(d) Governing Council Election Results (cont'd)

On behalf of the Governing Council, the Chair congratulated and welcomed both new and returning Governors.

The announcements made by the Chair were acknowledged with applause.

(e) Speaking Requests

The Chair noted that three speaking requests had been granted for the University of Toronto Students' Union (UTSU).

2. Minutes of the Previous Meeting

The minutes of the meeting of February 17, 2011 were approved.

3. Business Arising from the Minutes of the Previous Meeting

The Chair reported that a Notice of Motion was reported on page 15 of the Minutes. The disposition of this Notice of Motion was reported on page 2 of Report 437 of the Executive Committee (March 28, 2011).

4. Report of the President

The President said that in light of the agenda for the meeting, he had decided to depart from the practice of extending an invitation to a student group to make a presentation, and would also defer any formal longer report to the Governing Council. Instead, the President had invited leaders from five student groups – the Graduate Students' Union (GSU), the Association of Part-Time Undergraduate Students (APUS), the University of Toronto Students' Union (UTSU), the University of Toronto Mississauga Students' Union (UTMSU), and the Scarborough Campus Students' Union (SCSU) – to make a presentation to the Council and had made available to them the bulk of the time normally reserved for his Report. The intent was to provide the University's student unions with a block of time at the Governing Council meeting at which the Budget Report, Long Range Budget Guidelines, and Tuition Fee Schedule were subject to final consideration. . Mr. John Aruldason, President and CEO, SCSU, Ms Vickita Bhatt, President, UTMSU, and Mr. Adam Awad, President, UTSU, had responded to the invitation. The Chair noted that the student leaders were not present to address the Council. (When Mr. Aruldason subsequently joined the meeting and addressed the Council, he noted that the disruption and security measures outside Simcoe Hall and the Council Chamber had prevented him from arriving on time; he also noted that Ms Bhatt and Mr. Awad, who had not joined the meeting, faced similar difficulties.)

5. Items for Governing Council Approval

(a) Student Financial Support: Report of the Vice-Provost, Students, January 2011

The Chair drew members' attention to the Report of the Vice-Provost, Students on Student Financial Support that had been provided for information as context for the consideration of the Tuition Fee Schedules and the Budget Report. Governance responsibility for the Report resided with the Committee on Academic Policy and Programs, which had received it at its March 1, 2011 meeting, and had raised no concerns.

(b) Tuition Fee Schedule for Publicly Funded Programs, 2011-12
(Arising from Report Number 187 of the Business Board (March 7, 2011))

At this point the Chair announced a brief adjournment, consistent with his authority under section 47 of By-Law Number 2, as there was a noisy demonstration outside the Council Chamber, and the Secretary was required to leave the meeting to attend to a related matter.

The Chair called the meeting to order. Professor Misak provided members with brief background information for the tuition fee schedule and the budget report. Professor Misak reminded members that the University's primary funder – the provincial government - continued to operate under a significant fiscal deficit. Fiscal pressures extended globally to educational institutions, including those in the U.S. and the U.K. Concurrently, the University's defined-benefit pension plans were in deficit, as were the pension plans of other public sector institutions. The University was required to make special payments to address the pension deficit. The special payments of \$30 million reflected in the 2011-12 budget would affect the individual budgets of divisions. Professor Misak said that, nevertheless, a balanced budget and a tuition-fee schedule that stayed within the provincial government's mandated tuition fees framework were being presented.

Ms Garner provided a presentation on both the Tuition Fee Schedules and the Budget Report (the PowerPoint slides are attached hereto as Appendix "A").

In the course of the presentation, a member requested that it be curtailed due to the disruption outside the Council Chamber. The member said that information in the presentation on the budget had been sent earlier to the members. At the request of another member, the Chair ruled that the presentation should be concluded, despite a member's objection.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the Tuition-Fee Schedule For Publicly Funded Programs in 2011-12, as described in Professor Misak's February 28, 2011 report to the Business Board, and the tuition fees in 2011-12 and 2012-13 for the special programs identified in Tables B2 and C2 of Appendices B and C of the report, be approved.

Documentation is attached to Report Number 187 of the Business Board as Appendix "A".

5. Items for Governing Council Approval (cont'd)

(b) Tuition Fee Schedule for Publicly Funded Programs, 2011-12 (cont'd)

Some members expressed the view that the Governing Council had voted on an increase in tuition fees without adequate consultation. In the opinion of a member, an increase of \$250 in tuition fee was substantial for many students. A member expressed his disappointment that student group leaders had not taken up the formal offer made by the President to address the Council and to present the perspective of students. A member responded that the absence of the student leaders was likely because access to the Council Chamber had been blocked by protestors. In the opinion of another member, an increase in tuition fees would hurt access by students from average income families. The member added that even the students who qualified for OSAP (Ontario Student Assistance Program) did not receive adequate funding to cover their costs.

A member asked the reason for the public acceptance of universities charging tuition fees, whereas there was an outcry when some high schools charged tuition fees for some courses. Another member clarified that the fees charged by some high schools was, in fact, not for tuition but to cover the costs of supplies and equipment.

A member said that while she supported the changes to the Noah-Meltz Student Assistance Program for Part-time Undergraduate Students, the University's access guarantee did not apply to part-time students who, in the member's opinion, needed it the most. The member said that part-time students contributed to the funds set aside for financial aid but were not covered by the access guarantee. The member said that even though the University had made a commitment to students that tuition would not be increased by more than five per cent over the course of the completion of their degrees, this was not the case for students who had started their studies in 2009-10, when the threshold for the program fee has been set at 4.0 credits. According to the member, these students were being subjected to an increase that exceeded the five percent threshold because of the introduction of the program fee. A member noted that student fees had continued to increase over several years and asked whether the University had adequately explored possibilities to curtail expenditures to curb some of the tuition.

The Chair invited Mr. Aruldason, who had joined the meeting, to address the Council. Mr. Aruldason said that as an undergraduate student body, the SCSU preferred that the University draw on sources other than tuition fees to meet its costs. Mr. Aruldason said that a significant proportion of UTSC students came from seven high priority neighbourhoods surrounding the campus. The students from SCSU had contributed to the University through their support for the levy for the Sport and Recreation Centre at UTSC. Mr. Aruldason concluded his remarks by noting that the tension on the issue was a matter between the government and the University, and not the students and the University. Mr. Aruldason called for greater advocacy from the University to elicit more support from the provincial government. In conclusion, Mr. Aruldason thanked the President for the opportunity to address the Council. The Council applauded Mr. Aruldason's remarks.

5. Items for Governing Council Approval (cont'd)

(b) Tuition Fee Schedule for Publicly Funded Programs, 2011-12 (cont'd)

Professor Misak responded to the members' questions as follows:

- There was general agreement across the country that the cost of a university education was borne partially by the government and partially by students, who were the beneficiaries of the education. The political will, as manifested by voting, attested to this.
- The University remained committed to the tuition fee framework as mandated by the provincial government. Tuition fee increases would be less than five percent for 2011-12, as had been the case for the tuition fees set for 2010-11.
- Fiscally responsible decisions continued to be made across the University in recognition of the budgetary constraints.
- The University would continue to lobby the federal and provincial governments for further funding.

(c) Tuition Fee Schedule for Self-Funded Programs, 2011-12

(Arising from Report Number 187 of the Business Board (March 7, 2011))

On motion duly moved, seconded, and carried,

It was Resolved

THAT the tuition-fee schedule for self-funded programs for 2011-12, a copy of which is attached to Professor Misak's January 14, 2011 memorandum to the Business Board as Table 1, be approved.

Documentation is attached to Report Number 187 of the Business Board as Appendix "B".

A member stated that the people who continued to engage in disruptions outside the Council Chamber had infringed on the member's freedom of speech. The member said that even though he may not agree with the comments made by some of the student governors and Mr. Aruldason, the views had been expressed well and these individuals were representative of the student body.

5. Items for Governing Council Approval (cont'd)

(d) Budget Report, 2011-2012 and Long Range Budget Guidelines, 2011-12 to 2015-16
(*Arising from Report Number 172 of the Academic Board [March 17, 2011], and from Report Number 187 of the Business Board (March 7, 2011)*)

Professor Lemieux-Charles summarized the thorough consideration of the Budget Report that had occurred at the Academic Board meeting of March 17, 2011.¹ The Provost, the Vice-Provost, Academic Operations, and the Executive Director of Planning and Budget had provided a detailed presentation to the Board, followed by extensive discussion and questions by members.

Ms Vosburgh reported that the Business Board had considered the Budget Report at its meeting on March 9, 2011, focusing on its role to advise the Governing Council of the financial prudence of the document.² In addition to a detailed presentation from the Vice-Provost, Academic Operations and the Executive Director of Planning and Budget, the Board had also received an evaluation of the prudence of the Budget from the President. The Business Board had voted to support the Budget Report. Ms Vosburgh reminded members that there had also been an excellent presentation on the budget in an offline session in February 2011.

In the discussion that followed, a member sought information on the reduction in income based on the assumptions made on investment income. The President replied that there was not a significant loss based on the investment assumption. The member asked what would be the revenue reduction if there was no program fee in the Faculty of Arts and Science. Professor Misak said that the overall effect would not be significant to the budget as a whole, but it would be very significant for the Faculty of Arts and Science.

In response to further questions from members, Professor Misak said that financial aid for students would be highlighted as a priority in the University's forthcoming campaign. Program fees remained in place and reviews of the fees would continue. However, the preliminary findings of a report suggested that there were no significant effects of the program fees on enrolment. She also noted that part-time students continued to pay fees on a per course basis. In response to a question, the Secretary undertook to provide clarification about the further information that was to be provided to the Council on the subject of program fees.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the *Budget Report 2011-12* be approved, and

THAT the *Long-Range Budget Guidelines, 2011-12 to 2015-16*, be approved in principle.

Documentation is attached to Report Number 172 of the Academic Board as Appendix "A".

¹ See: Report Number 172 of the Academic Board (March 17, 2011), pages 3-7, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

² See: Report Number 187 of the Business Board (March 7, 2011), pages 2-20, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7702>.

5. Items for Governing Council Approval (cont'd)

(e) Framework on Off-Campus Safety

(Arising from Report Number 187 of the Business Board (March 7, 2011))

Ms Vosburgh outlined the purpose and key principles of this health and safety policy that had been recommended for approval by the Business Board at its meeting of March 7, 2011.³ She noted that four sets of guidelines, established under the authority of the *Framework*, had also been provided to members for information. The four sets of guidelines dealt with: safety in field research, safety abroad, travel, and sponsorship of off-campus activities. There was no discussion on this item.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the proposed Framework on Off-Campus Safety be approved, effective immediately, replacing the Policy on Safety in Field Research approved by the Governing Council on May 19, 1988.

Documentation is attached to Report Number 187 of the Business Board as Appendix “C”.

(f) Capital Project: Interim Project Report for the Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design

(Arising from Report Number 172 of the Academic Board (March 17, 2011))

Professor Lemieux-Charles summarized the proposal as it had been presented to the Academic Board at its meeting of March 17, 2011, as well as the highlights of the subsequent discussion by members of the Board.⁴

A member said that he had been impressed by the plans for the proposed site of the John H. Daniels Faculty of Architecture, Landscape and Design at 1 Spadina Crescent.

Another member said that the building at 1 Spadina Crescent was a unique structure. Dean Sommer clarified that there would not be a competition for the development of the site at 1 Spadina Crescent. The architect selected for the project had won numerous competitions locally and globally.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the plans for relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to new facilities as outlined within the Interim Project Planning Report, dated February 2011, be approved in principle with implementation subject to approval of a detailed final project planning report.

Documentation is attached to Report Number 172 of the Academic Board as Appendix “B”.

³ See: Report Number 187 of the Business Board (March 7, 2011), pages 22-23 at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7702>.

⁴ See: Report Number 172 of the Academic Board (March 17, 2011), pages 7-8, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

5. Items for Governing Council Approval (cont'd)

(g) Capital Projects: Site Reassignments for the St. George Campus
(Arising from Report Number 172 of the Academic Board [March 17, 2011])

Professor Lemieux-Charles summarized this proposal for three site reassignments on the St. George campus that had been recommended for approval by the Academic Board at its recent meeting.⁵

In the discussion that followed, a member sought information on the status of the relocation of APUS office from its current location on site 12. According to the member, the board of directors of APUS had rejected an alternative site offered by the University. The member suggested that APUS be given additional space on the second floor of the Margaret Fletcher building.

Professor Misak said that the current location of the APUS office was temporary. The University had offered APUS site where a garden could have been created, as had been requested by APUS for any proposed site. However, APUS had declined the relocation to the proposed site. The University had subsequently sent APUS a written communication with two options.

To another question by a member, Professor Misak said that the University had received a letter from APUS prior to the end of the fall 2010 term. Due to a clerical oversight, there had been a delay with the University's response to that letter.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the following sites be assigned to capital projects now in the project planning phase:

- (i) Site 12 (100 Devonshire Place) to the Varsity Centre for High Performance Sport;
- (ii) Site 7 (1 Spadina Crescent) to the John H. Daniels Faculty of Architecture, Landscape and Design with the Faculty of Arts and Science's programs in Visual Art; and
- (iii) 230 College Street to the Student Commons.

Documentation is attached to Report Number 172 of the Academic Board as Appendix "C".

⁵ See: Report Number 172 of the Academic Board (March 17, 2011), pages 8-9, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

6. Reports for Information

Members received the following reports for information:

- (a) Report Number 172 of the Academic Board (March 17, 2011)
- (b) Report Number 186 of the Business Board (January 31, 2011)
- (c) Report Number 187 of the Business Board (March 7, 2011)
- (d) Report Number 161 of the University Affairs Board (February 1, 2011)
- (e) Report Number 162 of the University Affairs Board (March 15, 2011)
- (f) Report Number 1 of the Pension Committee (March 9, 2011)
- (g) Report Number 437 of the Executive Committee (March 28, 2011)

7. Report of the Implementation Committee for the Task Force on Governance

Mr. Nunn reported on the Committee's meeting held on March 10, 2011. In addition, he said that a "Town Hall" meeting was held on March 28, 2011, as was an information session for the College of Electors on March 29, 2011.

The following topics were discussed at the March 10th meeting:

Election/Selection of Governors

The Implementation Committee had discussed the draft proposal for the Nominating Committee for Alumni Governors. With members' feedback and endorsement, the proposal was presented and discussed at an information session with the College of Electors. Further feedback was sought from the College of Electors, and this would be discussed at the next meeting of Committee.

Terms of Reference Revision

The Committee had reviewed the draft proposals for revisions to the terms of reference for the Committee on Academic Policy and Programs, Planning and Budget Committee and Academic Board. The proposed changes had arisen from the continuing work of Ontario's Quality Council and were made in relation to the University's *Policy for Approval and Review of Academic Programs*. The proposals delegated authority to lower levels – divisional Councils and the Committee on Academic Policy and Programs – even as they ensured strong accountability.

The Committee on Academic Policy and Programs and the Planning and Budget Committee had recommended the approval of the proposed revisions to their terms of reference.

Governing Council Agendas and Framework for Assigning Responsibility (Delegation of Authority)

The Committee had discussed and agreed in general on two matters:

- organizing Governing Council meetings in relation to potential themes reflecting strategic topics, and
- a framework for the assignment of responsibilities to bodies of the Governing Council and to the administration.

7. Report of the Implementation Committee for the Task Force on Governance (cont'd)

The Committee's discussion had focused on:

- (a) Thematic approach to governance cycles ("bundling") as noted above;
- (b) Consent agendas ("delegation with continued oversight");
- (c) Increased role for the Executive Committee; and
- (d) Enhanced transparency.

Detailed Review of Calendar of Business and Terms of Reference

The Committee had asked the Secretariat and the Assessors' Liaison to draft a proposal that would outline specific items that could be handled differently than they were currently. For example, items could be considered as consent agenda items, at a lower level in governance, or by the administration.

The Committee would consider the proposals at its next meeting.

Recommendations for Immediate Action

The Committee had agreed that two of the Task Force's recommendations could be addressed expeditiously:

- (a) *Recommendation 17* (Streamline Consideration of Capital Planning and Capital Projects) - a review of the *Policy on Capital Planning and Capital Projects* had been initiated by the Offices of the Vice-President, Business Affairs and the Vice-Provost, Academic Operations. The Committee expected a revised Policy would be brought forward by the administration for consideration by fall 2011.
- (b) *Recommendation 18* (Eliminate Connaught Committee and Re-assign Its Responsibilities) – the Vice-President, Research would prepare a proposal for the Committee's consideration. The intent was to assign responsibility within the Vice-President's portfolio. Such a body would have responsibilities consistent with the existing committee that had responsibility for similar major research funds.

"Town Hall" Session

The Town Hall held on March 28, 2011, had been attended by a cross-section of the University's community.

The attendees had concurred with recommendations 15 to 21 of the Report on the need for early engagement by governors.

There had been agreement on the importance of

- (a) opportunities for the Governing Council to consider overarching strategic matters;
- (b) approving some form of academic plans – as frameworks/context for other proposals that would come to governance;
- (c) discussion of two or three relevant Performance Indicators at each Board meeting; clarification of the role of the Executive Committee, which was not a forum for re-debating matters that had been considered in detail by other bodies. Part of the concern about clarification was the Executive Committee's role in referring matters to the Governing Council for further consideration rather than confirming them.
- (d) finally, it was recognized that flexibility existed at points in the system where changes could be introduced.

8. Date of Next Meeting

The Chair reminded the members that the next meeting of the Governing Council was scheduled for Thursday, May 19, 2011 at 4:30 p.m. The meeting was scheduled to be held in the Council Chamber at the University of Toronto Mississauga.

9. Question Period

A member questioned the Executive Committee's decision regarding the Notice of Motion. The Chair once again referred the member to the Executive Committee Report and said that the matter had been disposed under Business Arising from the Minutes of the Previous Meeting.

10. Other Business

There was no other business.

11. Code of Behaviour on Academic Matters: Recommendation for Expulsion

The item was deferred to the meeting of May 19, 2011.

The meeting adjourned at 6:04 p.m.

Secretary

Chair

April 13, 2011