



University of Toronto

---

OFFICE OF THE VICE-PRESIDENT, RESEARCH

**Business Board Item 4**

**TO:** Committee on Academic Policy and Programs

**SPONSOR:** Professor R. Paul Young  
Vice-President, Research

**CONTACT INFO:** vp.research@utoronto.ca

**DATE:** March 18, 2011

**ITEM IDENTIFICATION:** 2010 Annual Report of the Vice-President, Research

**JURISDICTIONAL INFORMATION:** The Committee is responsible for monitoring academic matters as may be required by general policy, as specified by the Committee's Terms of Reference, or by resolution of the Academic Board, the Executive Committee or the Governing Council. The Committee receives annual reports on matters within its purview, including reports on Research.

• **HIGHLIGHTS:**

Responding to major changes in Canadian research funding in recent years, the Office of the Vice President Research (OVPR) has undertaken a critical analysis of the Canadian research funding landscape and the services provided by our office to ensure that the University of Toronto's (U of T) research administration best serves researchers' needs.

This analysis resulted in major transformations in the OVPR's organizational structure, business practices, use of technology, human resources and budget and planning framework. Many of these changes have been successfully implemented or are soon to be underway.

In 2009-2010 the OVPR reorganized its human resources to identify and address specific issues within its three main administrative pillars: Research Services, Research Oversight & Compliance and Innovations & Partnerships.

In implementing these changes, the OVPR was successful in its case for targeted institutional investments in its partnerships and commercialization activities and in information technology to modernize business practices. These steps are designed to enhance the University of Toronto's research success and profile.

Looking beyond 2011, the OVPR is committed to continuous evaluation of its resource use and business practices to ensure that it takes all necessary steps to support the University of Toronto's longstanding position as a global powerhouse of research and innovation.

**FINANCIAL AND/OR PLANNING IMPLICATIONS:** None

**RECOMMENDATION:**  
For Information