

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL

Tuesday, June 23, 2009

MINUTES OF THE GOVERNING COUNCIL meeting held on Tuesday, June 23, 2009 at 4:00 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Mr. John F. (Jack) Petch (In the Chair)
Dr. Alice Dong, Vice-Chair
The Honourable David R. Peterson
Professor C. David Naylor, President
Ms Diana Alli
Mr. P.C. Choo
Professor Brian Corman
Mr. Ken Davy
Ms Susan Eng
Mr. Grant Gonzales
Professor William Gough
Dr. Gerald Halbert
Professor Ellen Hodnett
Ms Shirley Hoy
Professor Ronald H. Kluger
Mr. Joseph Koo
Professor Louise Lemieux-Charles
Mr. Joseph Mapa
Professor Michael R. Marrus
Mr. Geoffrey Matus
Professor Cheryl Misak
Mr. Richard Nunn
Mr. Jeff Peters
Professor Doug W. Reeve
Mr. Timothy Reid
Professor Arthur S. Ripstein
Mr. Stephen C. Smith
Professor Elizabeth M. Smyth
Ms Maureen J. Somerville
Mr. Olivier Sorin

Mr. John David Stewart
Ms Rita Tsang
Dr. Sarita Verma
Ms B. Elizabeth Vosburgh

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Cristina Oke

Absent:

Professor Varouj Aivazian
Mr. David Asper
Mr. Ryan Matthew Campbell
Dr. Claude S. Davis
Mr. David Ford
Ms Judith Goldring
Dr. Joel A. Kirsh
Dr. Stefan Mathias Larson
Ms Florence Minz
Mr. Gary P. Mooney
Mr. George E. Myhal
Professor Ian Orchard
Miss Anna Okorokov
Ms Melinda Rogers
Mr. Larry Wasser
Mr. W. David Wilson

In Attendance:

Ms Joeita Gupta, Member-Elect of the Governing Council
Mr. John Switzer, Member-Elect of the Governing Council
Ms Oriel Varga, Former Member of the Governing Council

In Attendance: (cont'd)

Professor Angela Hildyard, Vice-President, Human Resources and Equity
Mr. David Palmer, Vice-President, Advancement and Chief Advancement Officer
Ms Catherine Riggall, Vice-President, Business Affairs
Professor Jill Matus, Vice-Provost, Students
Professor Safwat Zaky, Vice-Provost, Planning and Budget
Ms Lucy Fromowitz, Assistant Vice-President, Student Life
Mr. Adam Awad, Vice-President, University Affairs, Students' Administrative Council (operating as the University of Toronto Students' Union)
Ms Sheree Drummond, Assistant Provost
Dr. Anthony Gray, Special Advisor to the President
Ms Karen Ho, *Varsity* Newspaper
Professor David Klausner, Vice-Dean, Interdisciplinary Affairs, Faculty of Arts and Science
Ms Bryn MacPherson, Director, Office of the President and University Events
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Mr. Gavin Nowlan, President, Arts and Science Student Union
Ms Judy Pocock, External Representative, Canadian Union of Public Employees (CUPE) Local 3902
Ms Alia Rhule, Vice-President Internal, Association for Part-time Undergraduate Students (APUS)
Ms. Mae-Yu Tan, Assistant Secretary of the Governing Council

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE
PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEM 12 WAS CONSIDERED BY
THE GOVERNING COUNCIL *IN CAMERA*.

1. Chair's Remarks

(a) Welcome

The Chair welcomed members and guests to the final meeting of the 2008-09 governance year.

(b) Audio Web-cast

The Chair reminded members that the meeting was being broadcast on the web. He asked senior administrators and non-members who were invited to speak during the meeting to use a standing microphone so that their comments could be heard by those listening to the audio web cast.

(c) Speaking Requests

The Chair informed members that two speaking requests had been received for the meeting. At the appropriate point in the agenda he would call on Ms. Alia Rhule, a member of the APUS executive to speak. He would invite Mr. Adam Awad, a member of the UTSU Executive, under Other Business.

2. Minutes of the Meeting of May 20, 2009

The minutes of the meeting of May 20, 2009 were approved.

3. Business Arising from the Minutes of the Previous Meeting

There was no business arising from the previous meeting.

4. Report of the President

The President commented that, in light of the full agenda of the meeting, he had decided to forgo the customary student presentation, with assurances that the tradition would return in the new academic year.

a) Awards and Honours

The President encouraged Governors to review the list of faculty, staff, and student awards included in their agenda packages. He highlighted two of the awards:

Professor Susan McCahan of Mechanical and Industrial Engineering was the winner of the 2009 Engineers' Canada Medal of Distinction in Engineering Education for her exemplary contributions to engineering education at a Canadian University. Professor McCahan had received a President's Teaching Award in 2007 and was a member of the Teaching Academy. She was a shining example of the University's commitment to excellence in scholarship and pedagogy.

Mark Braverman and **Greg Welch** were two of four students completing their doctoral degrees at Canadian universities to receive the National Sciences and Engineering Research Council's Doctoral Prize. The Prize celebrated Canada's most promising scientists and engineers by recognizing excellence in student research.

b) Federal Knowledge Infrastructure Program

The President informed members of the results of the Federal Knowledge Infrastructure Program. The University had received \$70 million for the University of Toronto at Mississauga (UTM) and \$70 million for the University of Toronto at Scarborough (UTSC) for buildings on each campus. This would provide laboratory and classroom space that was desperately needed. The University was working with the province to obtain resources to undertake a major overhaul of the east and west campuses.

The University had also received \$11 million for the Innovation Centre for the Canadian Mining Industry in the Faculty of Applied Science and Engineering on the St. George campus. An additional \$9 million had been pledged by a benefactor to meet the total cost of this project. The University would continue to pursue funding for projects on the St. George campus.

The President stated that the University was pleased with the announcements and that they dovetailed with the capital review process separately undertaken by the province. The University was continuing to press federal and provincial governments on funding and, as always, on the importance of funding to enhance the quality of university education and the student experience.

4. Report of the President (cont'd)

c) Canadian Fund for Innovation

The President informed members that the results of the Canada Foundation for Innovation New Initiatives Fund and Leading Edge Fund had been announced last week, and that the University had had a banner year. A total of nearly \$59 million dollars had been awarded to 16 of 32 campus-led projects. It was hoped that all would be matched by the Province. This represented a 49% dollar success rate for the University's applications, compared to a national success rate of just 34%. It also marked a fourfold improvement over the 2005 competition. The University's partner hospitals had been similarly successful, resulting in a combined total for the University of Toronto community of \$103.7 million dollars, representing 20% of the total awarded nationally.

The President commented that the focus of these awards was on research and innovation which was good for all parties. The success rates of the three campuses and the ten Toronto academic hospitals also indicated that these funding decisions had been based on peer-review and excellence.

The President thanked Professor Paul Young, Vice-President Research, and his team for coordinating the most intense internal review process the University had ever undertaken. The President indicated that this internal review had contributed meaningfully to the success rates achieved by Toronto applications. He also congratulated the faculty members, researchers, team leaders, and students who continued to make the case for University of Toronto research so compelling.

d) Festival of Excellence

The President commented on the Festival of Excellence that had been held on June 11 at the Varsity Centre. It had been the University's first international track and field event in decades and it had been a wonderful success.

Usain Bolt had been the star attraction and had won the headline event, the 100-meters, in 10.00 seconds in pouring rain and after a couple of false starts. Other highlights had been two miles run in under four minutes, both by Canadians, and a photo finish in the 100m women's hurdles by two of the world's top hurdlers, both from Ontario. Elementary-school, high-school, and CIS-level athletes had competed alongside the Olympians.

The event had been a celebration of athletic brilliance, and a showcase for excellence for the University's athletes and coaches, the Varsity Centre venue and the John L. Davenport Track.

e) Convocation

The President thanked governors for their participation in the convocation season that had concluded on June 19. He also recognized the contributions of the Chancellor, the Honourable David Peterson, who had presided at the University's twenty-four convocation ceremonies involving 8,819 students as well as at ceremonies of three affiliated institutions. Members acknowledged the Chancellor's work with applause.

The President also thanked the honorary graduates and convocation speakers for the leadership and inspiration they provided, through example, to the entire university community.

5. Items for Governing Council Approval

- (a) **School of Graduate Studies and Faculty of Arts and Science: Proposal to Disestablish the Centre for Industrial Relations and Human Resources (CIRHR) within the School of Graduate Studies and Re-establish it in the Faculty of Arts and Science as an EDU:A**

Professor Marrus explained that the School of Graduate Studies (SGS) had been relinquishing authority for Centres and Institutes within the University. This proposal was for the disestablishment of the Industrial Relations and Human Resources (CIRHR) within the School of Graduate Studies and its re-establishment in the Faculty of Arts and Science as an extra-departmental unit A (EDU:A). The Centre in this proposal was the last one which was currently under the authority of SGS.

Professor Marrus noted that CIRHR housed a small research-based doctoral program and a professional master's program. It collaborated with a number of units within the Faculty of Arts and Science, especially with Woodsworth College's Employment Relations undergraduate program. There had been extensive consultation within the CIRHR, and there was strong support for the move. As with moves which had been approved previously, the administration and operating budget of CIRHR would be transferred to the Faculty of Arts and Science.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the Centre for Industrial Relations and Human Resources be disestablished as an academic unit in the School of Graduate Studies and re-established as an extra-departmental unit A (EDU:A) within the Faculty of Arts and Science, effective July 1, 2009.

- (b) **Faculty of Medicine: Proposal for a Bachelor of Science Physician Assistant Program (BScPA) and Memorandum of Understanding with the Northern Ontario School of Medicine and the Michener Institute for the BScPA**

Professor Marrus reported that the Faculty of Medicine was proposing the creation of a Bachelor of Science Physician Assistant Program which would be offered with the Michener Institute for Applied Health Sciences and the Northern Ontario School of Medicine (NOSM). This full-time, professional, second-entry, undergraduate degree program was designed to provide training for mid-level health care professionals to offer appropriate services under the supervision of a licensed physician. It was anticipated that physician assistants (PAs) would expand the services made available by physicians in under-served, rural areas of Ontario, particularly in northern Ontario.

The program was being developed in response to the healthcare shortages in Canada, at the invitation of the Ontario Ministry of Health and Long-Term Care and was consistent with the Faculty's mission, vision, and strategic plan. Applicants would be required to have completed at least two years of university study and twelve months of clinical experience involving direct patient contact. Instruction in the twenty-four month program would be provided through distance and distributed learning, complemented by group meetings and clinical placements. At least half of the students would complete part of their practicum in a NOSM-affiliated community, where it was expected they

5. Items for Governing Council Approval (cont'd)

(b) Faculty of Medicine: Proposal for a Bachelor of Science Physician Assistant Program (BScPA) and Memorandum of Understanding with the Northern Ontario School of Medicine and the Michener Institute for the BScPA (cont'd)

would live during their rotations. It was hoped that having conducted their training in northern sites, graduates would be more likely to establish their practices in those communities.

Professor Marrus noted that extensive consultation had taken place across the University. Some questions about the difference between nurse practitioners and PAs had been raised at the meetings of the Committee on Academic Policy and Programs (AP&P) and the Academic Board.

Members had been informed that nurse practitioners were independently-licensed practitioners operating within a very well-defined, regulated scope of practice, whereas PAs operated under the supervision of a physician. As well, nurse practitioners who trained at the University of Toronto completed a graduate degree program or a post-graduate diploma program, whereas PAs would complete a second-entry undergraduate degree program.

At the Board meeting, Professor Verma had commented that, while there were over 140 PA programs in the United States, this proposal would represent only the third such program in Canada.

On motion duly moved, seconded, and carried,

It was Resolved

- 1) THAT the proposed Bachelor of Science Physician Assistant (BScPA) program in the Department of Family and Community Medicine of the Faculty of Medicine be approved, with enrolment commencing January 2010; and,
- 2) THAT the Memorandum of Understanding between the University of Toronto, the Michener Institute for Applied Health Sciences and the Northern Ontario School of Medicine be approved, effective immediately.

(c) *Policy on Emeritus / Emerita Status*

Professor Marrus commented that the *Policy on Emeritus/Emerita Status* would replace the existing *Policy on Appointment of Professor Emeritus*. Currently, only full professors were permitted to use the “emeritus/emerita” qualifier on retirement. Under the proposed *Policy*, faculty and librarians who held continuing appointments in the University at the ranks of Professor, Associate Professor, Senior Lecturer, and Librarian would be able to hold the corresponding emeritus/a title upon retirement.

The proposal had been discussed at a meeting of Principals, Deans, Academic Directors, and Chairs (PDAD&C) and with University of Toronto Faculty Association (UTFA) representatives, and it had received very positive support. No questions had been raised at the Academic Board meeting.

5. Items for Governing Council Approval (cont'd)

(c) Policy on Emeritus / Emerita Status (cont'd)

On motion duly moved, seconded, and carried,

It was Resolved

THAT the *Policy on Emeritus / Emerita Status* be approved, effective July 1, 2009; and

THAT the *Policy on Appointment of Professor Emeritus* (approved May 26, 2003) be rescinded.

(d) Capital Project: Project Planning Report for the University of Toronto at Mississauga (UTM) Instructional Centre

Professor Marrus reported that the proposed University of Toronto at Mississauga (UTM) Instructional Centre capital project was designed to address the serious shortage of classroom facilities on that campus. UTM was currently at 60% of the space guidelines for classroom facilities recommended by the Council of Ontario Universities (COU), despite a 56% increase in undergraduate enrolment since 2002-03. This project complied with UTM's master plan, and if approved, the Instructional Centre would be located between the North Building and the Hazel McCallion Academic Learning Centre. Funding for the total project cost of \$70-million would be provided by the federal and provincial governments through the infrastructure program, which required that the project be materially complete by March, 2011.

In response to a question from a Board member, Professor Averill had stated that the design of the Instructional Centre would facilitate the movement of students within the building and would provide much-needed meeting spaces for students.

Mr. Nunn commented that the Business Board had considered the proposals for the UTM Instructional Centre. The Board had been satisfied with the proposal and had authorized its execution, subject to the receipt of government funding and subject to Governing Council approval.

A member commented on the shortage of student club space on the UTM campus, and asked whether some of the space in the Instructional Centre could be used for that purpose. Professor Misak replied that funding for the project had been awarded under the Federal Knowledge Infrastructure Program which had carefully stated parameters. The space could not be used for other purposes.

A member asked what was being done currently in anticipation of future maintenance costs for new capital projects. Professor Misak replied that mechanisms to address maintenance were in place on each campus.

A member expressed support for the motion and encouraged the administration to pursue funding for instructional space on the St. George campus.

5. Items for Governing Council Approval (cont'd)**(d) Capital Project: Project Planning Report for the University of Toronto at Mississauga (UTM) Instructional Centre (cont'd)**

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT the Project Planning Report for the University of Toronto at Mississauga Instructional Centre be approved in principle.
2. THAT the project scope, comprising 6,050 nasm (12,100 gsm.) at a total project cost of \$70,000,000 be approved, subject to receipt of funding.

(e) Capital Project: Project Planning Report for the University of Toronto at Scarborough (UTSC) Instructional Centre Phase 1A

Professor Marrus advised members that UTSC was also in dire need of classroom space. Enrolment had doubled over the past ten years, yet only about 62% of the Council of Ontario Universities' (COU) space guidelines for overall facilities was available on that campus. If approved, this project would provide high quality classrooms, specialized data modeling and communication laboratories, and much-needed offices for faculty and graduate students. The University was very pleased that the federal and provincial governments would provide \$70-million towards this project; UTSC would provide the remaining \$8-million of the total \$78-million cost.

At the Planning and Budget (P&B) meeting, members had raised some questions about transportation to and accessibility of the site of the proposed building in the north end of campus. Ms Sisam had said that it was a short walk between the north and south ends of campus, and had explained that the Project Planning Committee was discussing ways of providing greater accommodation for the north end. No questions had been raised at the Academic Board meeting.

Mr. Nunn commented that the Business Board had been satisfied with the proposal and had authorized its execution, subject to the receipt of government funding and subject to Governing Council approval.

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT the Project Planning Report for the University of Toronto at Scarborough Instructional Centre Phase 1A be approved in principle.
2. THAT the project scope, comprising approximately 7,000 net assignable square metres (13,990 gross square meters) at a total project cost of \$78,000,000 be approved, subject to the receipt of funding.

5. Items for Governing Council Approval (cont'd)**(f) Capital Project: Project Planning Report for the Chemistry Research and Instructional Laboratories Revitalization in the Lash Miller Building**

Professor Marrus stated that the proposed capital project for revitalization in the Lash Miller Building would allow additional renovations to be completed to further improve the forty-five year old building. Deferred maintenance matters would be addressed, asbestos would be removed, new electrical and mechanical services for new fumehoods would be provided, and state-of-the-art research laboratories would be created. The total project cost for the renovation of 1,540 net assignable square metres (nasm) was \$8-million, and approval was being sought subject to the receipt of funding. The University was hopeful that capital projects such as this one which had been submitted might receive funding through future provincial and federal government initiatives.

Mr. Nunn reported that the Business Board had reviewed the project and had approved its execution, subject to the receipt of funding and subject to Governing Council approval. The Board had been particularly pleased that the project would not only bring the laboratories up to high standards but would also deal with some long-standing items of deferred infrastructure maintenance.

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT the Project Planning Report for the Chemistry Research and Laboratory Revitalization in the Lash Miller Building be approved in principle.
2. THAT the project scope of 1,540 nasm of renovations be approved in principle at a cost of \$8 million, subject to the receipt of funding.

(g) Capital Project: Project Planning Report for the Physics Research and Instructional Laboratory Revitalization in the McLennan Physical Laboratories Building

Professor Marrus informed members that the McLennan Physical Laboratories was also an old building which was badly in need of renovations to existing laboratories. Upgrades to the obsolete facilities and dated infrastructure were required in order to improve the capacity of research and undergraduate teaching laboratories which were jointly used by physics and engineering students. Approval of this project was also being sought subject to the receipt of funding for the \$7.5-million total cost. This would allow the project to proceed expeditiously once funding had been received.

Mr. Nunn stated that the Business Board had reviewed the project and had approved its execution, subject to the receipt of funding and subject to Governing Council approval.

5. Items for Governing Council Approval (cont'd)

(g) Capital Project: Project Planning Report for the Physics Research and Instructional Laboratory Revitalization in the McLennan Physical Laboratories Building (cont'd)

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT the Project Planning Report for the Physics Research and Instructional Laboratory Revitalization in the McLennan Physical Laboratories Building be approved in principle.
2. THAT the project scope, comprising renovations of approximately 4,514 nasm at a total project cost of \$7.5 million be approved, subject to the receipt of funding.

(h) Capital Project: Project Planning Report for the School of Global Affairs

Professor Marrus reminded members that, in March 2008, the Government of Ontario had identified \$25-million of funding for the School of Global Affairs (SGA), following the School's creation in 2007. The cost for Phase 1 of the SGA project, which would include renovations to 315 Bloor Street West and the provision of a new elevator, was \$13.6-million.

Professor Marrus noted that, at the Board meeting, there had been some discussion about the scope of Phase II of the SGA project. In response to a question from a member, Ms Sisam had explained that, while it was anticipated that the SGA would be one component of the future development of Site 12 (100 Devonshire Place), the space program for Phase II had not yet been established. Professor Gertler, Dean of the Faculty of Arts and Science, had also stated that, at the appropriate point, the Phase II project planning report would be submitted for governance approval. A member of the Board had also asked for clarification on the difference between the program offered by the SGA and that of the School of Public Policy. Professor David Klausner, Vice-Dean, Interdisciplinary Affairs, Faculty of Arts and Science, had replied that the SGA, which had replaced the School of International Studies, offered a program in international relations, while the School of Public Policy offered a program that focused on the development of public policy at the municipal, provincial, and federal levels. Both Schools were EDU:As within the Faculty of Arts and Science.

A member of the Board had expressed concern about the required relocation of the offices of the Association of Part-time Undergraduate Students (APUS) which were currently housed on Site 12. In response, Professor Misak had indicated her willingness to hold further discussions with APUS on that matter, noting that it was the desire of the University to provide suitable space for APUS.

Mr. Nunn reported that the Business Board had reviewed the proposal to renovate the 1909 Meteorological Building at 315 Bloor Street West for the School of Global Affairs. The building was currently the home of the Office of Admissions and Awards, which would move in November to the newly acquired property at 172 St George Street. The Business Board was satisfied with the proposal, and approved its execution, subject to Governing Council approval.

5. Items for Governing Council Approval (cont'd)

(h) Capital Project: Project Planning Report for the School of Global Affairs (cont'd)

Discussion

A member stated that, in his view, the University was not taking into account the needs of part-time students who were faced with increased tuition and ancillary fees.

A member raised four points of concern. It was his understanding that usually students were involved only in the initial Project Planning Committee, and not in the later stages of project development. It was his belief that students would benefit from involvement in project design. He noted that the development of Site 12 was a contentious issue. It was his understanding that the site would be used for other purposes in addition to the student commons facility which, in his view, was necessary to provide carrel space and club space for students. He was also concerned with the loss of street-level parking on Devonshire Place resulting from the project, and hoped that underground parking would be provided. He suggested that the Governing Council adopt a two-round approval process for capital projects that would allow comments from members in the first round to be incorporated into capital project proposals coming forward for approval in the second round.

A member noted that only in the last few generations had North American universities addressed the non-academic needs of students and provided club space and athletics facilities. Most universities outside North America focussed on academic programs.

Professor Misak responded to the issues that had been raised. She repeated the commitment of the University to find excellent space for APUS. She noted that the administration was engaged in conversations with students to determine what students wanted to include in a Student Commons facility.

External Speaker

The Chair invited Ms Alia Rhule, Vice-President Internal of the Association of Part-Time Undergraduate Students, to address the Governing Council for three minutes. A member stated that, according to *By-law Number 2*, external speakers were allowed to speak for five minutes.¹ The Chair replied that current practice was to grant speakers three minutes for their remarks. Pursuant to section 49 of *By-Law Number 2*, the member appealed the Chair's ruling. There being no seconder, the appeal failed.

Ms Rhule stated that, in her view, the lack of space for APUS in the plans for the development of Site 12 reflected the fact that part-time students were not a priority for the University. She asked members of the Governing Council to postpone approval of the Project Planning Report for the School for Global Affairs until APUS had been offered permanent office space by the University, and referred members to the APUS Space Plan which was available on the APUS website.² The Chair thanked Ms Rhule for her remarks.

¹ Section 58 of *By-law Number 2* states: No member or other person invited to address the Council shall speak for more than five minutes at one time.

² <http://www.apus.utoronto.ca/>

5. Items for Governing Council Approval (cont'd)

(h) Capital Project: Project Planning Report for the School of Global Affairs (cont'd)

A member called the question.

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT the Project Planning Report for the School of Global Affairs be approved in principle.
2. THAT the project scope for Phase I renovations to 315 Bloor Street West, comprising an addition of approximately 400 gsm, and renovations to approximately 890 nasm or 1,685 gsm, be approved at a total cost of \$13.6 million.

(i) Audited Financial Statements

Mr. Nunn reported that the Audit Committee had reviewed the financial statements over two meetings, with the external auditors in attendance. The audit report was unqualified. The Committee and the Business Board were satisfied that the financial statements presented a fair and full picture of the University's financial results.

Mr. Nunn congratulated Chief Financial Officer Sheila Brown, Controller Pierre Piché and their colleagues for turning out clean, audited financial statements for an incredibly complex organization within six weeks of the end of the fiscal year.

On motion duly moved, seconded, and carried,

It was Resolved

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2009 be approved.

(j) External Auditors: Appointment for 2009-10

Mr. Nunn stated that the Business Board recommended the re-appointment of Ernst & Young as the University's external auditors for 2009-10. The Audit Committee and the administration were satisfied that the external auditors had been doing their job well. While the same firm had been in place for many years, their independence was ensured by the policy of rotating the partner in charge. The Audit Committee examined, on an annual basis, the external audit plan, the report on the audit, the auditors' independence letter, and their fees both for the audit and for any other assignments.

5. Items for Governing Council Approval (cont'd)**(j) External Auditors: Appointment for 2009-10 (cont'd)**

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2010; and
2. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2010.

6. Summer Executive Authority

The Vice-Chair reminded members that each June, the Governing Council was asked to delegate to the President the authority to take any actions necessary on its behalf during the summer months. Proposals for approval were normally discussed with, and had the support of, the relevant Board or Committee Chair, or, in the Chair's absence, the Vice-Chair. Supporting documentation was reviewed by the Chair of the Governing Council, who then countersigned the individual authorizations. In the fall, a report on approvals under Summer Executive Authority was made to each Board. Items which were not regarded as urgent were held for consideration in the usual manner in the fall.

On motion duly moved, seconded, and carried,

It was Resolved

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
 - (i) appointments to categories 2³ 3⁴ and 5⁵ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁶
 - (ii) approval of such additional curriculum changes as may arise for the summer and September 2009; and

³ Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

⁴ Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

⁵ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board).

⁶ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

6. Summer Executive Authority (cont'd)

- (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
- 2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

7. Reports for Information

Members received the following reports for information:

- (a) Report Number 163 of the Academic Board (June 1, 2009)
- (b) Report Number 174 of the Business Board (April 27, 2009)
- (c) Report Number 153 of the University Affairs Board (June 2, 2009)
- (d) Report Number 423 of the Executive Committee (June 15, 2009)

8. Date of Next Meeting

The Chair informed members that the next regular meeting of the Governing Council was scheduled for Thursday, October 22, 2009 at 4:30 p.m. The Orientation Session for members of the Governing Council was scheduled for September 10, 2009. Details would follow closer to the date.

9. Question Period

There were no questions for members of the senior administration.

10. Other Business

(a) Address by Non-Member

The Chair invited Mr. Adam Awad, Vice-President, University Affairs of the Students' Administrative Council (which operates as the University of Toronto Students' Union) to address the Governing Council. Mr. Awad began by stating that it was his understanding that students were not able to change their decision to accept an offer of admission from the Faculty of Arts and Science, as had been stated at the May 20th meeting of Governing Council.⁷

Mr. Awad expressed his concern at the police presence at meetings of the Governing Council, particularly at the May 20th meeting, when, in his opinion, police outnumbered the students who were present. He did not think it was appropriate for campus police to bar individuals from attending Governing Council meetings if they had not requested reserved seating.⁸ In his view, there was no

⁷ See sentences 4 and 5 on page 22 of the Minutes of the Governing Council meeting of May 20, 2009.

⁸ Secretary's Note: Meetings of the Governing Council are open to members of the public as observers in accordance with Section 18 of the *University of Toronto Act* which states that "the meetings, except meetings of committee of the whole, of the Governing Council shall be open to the public ... and no person shall be excluded therefrom except for improper conduct." Roughly half of the available guest seats may be reserved in advance of meetings upon request for: (a) staff identified as necessary for the transaction of business; (b) any other guests who have been invited by the

10. Other Business (cont'd)

(a) Address by Non-Member (cont'd)

agency for students at the Governing Council. There were eight student seats on the Council, but not all student members attended each meeting of Governing Council. Mr. Awad stated that, in his opinion, students had no resort but to disrupt governance meetings in order to make their views known.

11. Closing Remarks

The Chair thanked all members of the Governing Council, as well as its Boards and Committees, for their generous contribution of time and effort to the important work of governing the University over the past year.

The Chair acknowledged the work of members of the University's administration who contributed immeasurably to the quality of governance. The President and Vice-Presidents had shown exemplary leadership during the past year at a time of unprecedented challenges to the University and to the world beyond the University. All those who had served as assessors to the Boards and Committees of the Governing Council, along with members of their staff, had dedicated enormous amounts of time working collaboratively with Board and Committee Chairs and Vice-Chairs in agenda planning and in meetings to ensure that Board and Committee members had the relevant information to carry out their governance responsibilities. On behalf of all of the members of the Governing Council and its Boards and Committees, the Chair thanked members of the administration for their dedication and commitment to governance.

The Chair extended particular thanks to those members of the Council who were completing their terms on June 30th.

Ms Susan Eng

Ms Eng was completing nine years of service as an alumni member of the Governing Council. During that time, she had been an active and dedicated member of the Business Board. For the past seven years, she had also served with distinction on the Executive Committee. In addition, she had been a member of the Committee to Review the Office of the University Ombudsperson, the President's Advisory Committee on the Vice-President, Advancement, and

Chair to speak at a meeting of Council; (c) representatives of certain University-wide or campus-wide groups (maximum two advance reserved seats per group), including the University of Toronto Faculty Association, the United Steelworkers Local 1998, the Students' Administrative Council, the Association of Part-Time Undergraduate Students, the Graduate Students' Union, and the Scarborough Campus Students' Union; (d) executive members of the University of Toronto Alumni Association; (e) accredited members of the campus and the public media; and appropriate Governing Council and Campus Community Police staff. Reservations for the remaining non-member seats are available to current members of the University by e-mail request made to the Governing Council Office on a "first-come first-served" basis beginning one week prior to meetings. Admission tickets for any remaining seats are available at the entrance to the meeting beginning fifteen minutes prior to the start time. Entrance to the meeting is monitored by Governing Council staff to ensure that seats are available during the course of the meeting. Standing is not permitted.

11. Closing Remarks (cont'd)

the *Towards 2030* Task Force on University Relations and Context. Ms Eng had been a passionate advocate for equity and accountability in governance, and had served as a mentor and role model to student governors. The Chair thanked Ms Eng for her outstanding service to University governance.

Mr. Larry Wasser

Mr. Wasser had served as an alumni member of Council and the Business Board for the past two years. As many members knew, Mr. Wasser was well known in business circles, especially from his time as founder, Chairman and C.E.O. of Beamscope, a large distributor of consumer-electronic and computer products. Although his service on the Governing Council was ending, the University would continue to profit from his extraordinary talents in his role as Entrepreneur in Residence at the Rotman School of Management.

Professor Brian Corman

Professor Brian Corman was now completing his ninth year as a teaching staff member of the Governing Council. Professor Corman had had extensive involvement in governance at the University, including as a member of the Executive Committee and Chair of the Elections Committee from 2001-2002, as Vice-Chair of the Academic Board and the Agenda Committee from 2001-2009, and as a member on the Academic Appeals Committee and a number of advisory and review committees and groups over the years. Professor Corman had actively led the work of the *Towards 2030* Task Force on Long-Term Enrolment Strategy in his capacity of Chair, assisting in the University's long-term planning process. He had always provided a carefully reasoned perspective in governance deliberations, and his contributions had been invaluable. The Chair thanked Professor Corman for his dedicated service, and extended his best wishes as Professor Corman began his new role as Dean of the School of Graduate Studies and Vice-Provost, Graduate Education.

Professor Michael Marrus

Michael Marrus would be retiring as of June 30th and would be stepping down from his seat on the Governing Council, having completed his seventh year as a teaching staff member of the Council. He had previously served as a member of Council from 1987 to 1996. Professor Marrus' contributions to governance over the years had been invaluable. He had been a dedicated leader of the Academic Board, most recently serving as Chair since 2006-07. During that time, he had facilitated crucial discussions of weighty issues which the Board had considered, including numerous capital projects. As Chair of the Agenda Committee, Professor Marrus had ensured that the Committee carried out its responsibility of carefully setting the Board's agenda and reviewing a multitude of academic administrative appointments year-round since the Academic Board delegated that duty to the Committee three years ago.

In addition to carrying out, in his lively manner, his more visible duties of chairing Academic Board meetings and attending and reporting to the Executive Committee and Governing Council on the Board's activities, Professor Marrus had committed countless hours to governance of the University. Prior to chairing the Academic Board, Professor Marrus had chaired the Elections Committee for two years, and had served as a member of the University Affairs Board, the Committee on Academic Policy and Programs, and advisory committees for vice-presidential appointments.

11. Closing Remarks (cont'd)

Over the years, Professor Marrus' attentive, impartial, and fair manner when participating in many hearings had added value to the Academic Appeals Committee. More recently, Professor Marrus had served on the Ceremonials Subcommittee of the Academic Board, the Academic Board's subcommittee to consider all earned degrees granted by the University, the Committee for Honorary Degrees, and the Task Force on Governance, in addition to liaising with members of the University community in person, via email, and over the phone. The Chair thanked Professor Marrus for his extraordinary care and leadership and noted that his presence would be sorely missed.

Student Members

Each year, Governing Council was fortunate to have the invaluable service of student members, who provided a unique perspective to the governance process. The Council was grateful for their dedication to the University, and although many students serve for short terms, it was hoped that their time on Council had been as rewarding for them as it had been for the Council.

Mr. David Ford

Mr. Ford, who had been a graduate student in Health Administration, had completed a one-year term on the Governing Council. He had served on the Business Board and the Executive Committee.

Mr. Grant Gonzales

Mr. Gonzales had served a one-year term on the Governing Council as a full-time undergraduate representative. He had been an engaged member of the University Affairs Board and the Executive Committee and had participated in a hearing of the Academic Appeals Committee. Mr. Gonzales would continue to contribute to governance next year by serving as the Governing Council appointee on the Hart House Board of Stewards.

Mr. Joseph Koo

Mr. Koo had completed a one-year term as a full-time undergraduate professional faculty student representative on the Council. He left Council having been a member of the Academic Board, and the Committee on Academic Policy and Programs.

Ms Anna Okorokov

Ms. Okorokov, a full-time undergraduate student at Woodsworth College, was completing her one-year term on the Council. She had served on the University Affairs Board, the Business Board, and the Academic Appeals Committee.

Mr. Jeff Peters

Mr. Peters was completing an active year as a part-time undergraduate representative on the Council. He had been a consistent advocate for students in general, and part-time students in particular, and he had contributed to numerous discussions of the Academic Board and the Council, frequently putting forth probing questions. The Chair thanked Mr. Peters for his dedication which had been much appreciated.

The Chair again thanked all departing governors and wished them success in their future endeavours.

11. Closing Remarks (cont'd)

The President thanked governors for their dedication and commitment to the University. He thanked the Chair for his steadfast leadership during a financially-challenging year. He also thanked the Secretary of the Governing Council and members of the Secretariat for their work in support of governance.

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEM 12 WAS CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

12. Committee for Honorary Degrees: Membership

On motion duly moved, seconded, and carried,

It was Resolved

THAT the proposal for membership on the Committee for Honorary Degrees, 2009-2010, as recommended by the Academic Board and outlined in the memorandum from the Secretary of the Governing Council, dated June 16, 2009, be approved.

Administrative Staff

Mrs. Bonnie Horne, Librarian

Lay Members

Mr. Harvey Botting

Mr. Geoff Matus

Mr. Thomas Rahilly

Students

Mr. Grant Gonzales (full-time undergraduate student, Faculty of Arts and Science)

Ms Jemy Joseph (graduate student, Institute of Medical Science)

Teaching Staff

Professor Gary Crawford, UTM (Department of Anthropology)

Professor Miriam Diamond, Faculty of Arts and Science (Department of Geography)

University Professor Brad Inwood, Faculty of Arts and Science (Departments of Classics and Philosophy)

Professor Elizabeth Smyth, OISE/UT (Curriculum, Teaching, and Learning)

The meeting adjourned at 5:30 p.m.

Secretary

Chair

July 4, 2009