



THE GOVERNING COUNCIL

**BUSINESS BOARD**

Wednesday, February 11, 2009 at 5:00 p.m.

**Council Chamber, Simcoe Hall**

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**AGENDA**

**OPENING ADMINISTRATIVE ITEMS**

**1. Reports of the Previous Meetings:**

- (a) [Report Number 170 - December 15, 2008\\*](#)
- (b) [Report Number 171 - January 14, 2009\\*](#)

**2. Business Arising from the Reports of the Previous Meetings**

**3. Government of Canada Budget - University Response - and Other Matters** (oral report by the Vice-President and Provost)

**MAJOR THEME 1 – FINANCIAL UPDATE AND BORROWING**

- 4. Financial Forecast, 2008-09** (for information)\* ([Item](#))
- 5. Borrowing Status Report to January 31, 2009** (for information)\* ([Cover](#)) ([Item](#))
- 6. Borrowing Strategy Review, January 2009\*** ([Cover](#)) ([Item](#))

**7. Borrowing Authorization, February 2009\* ([Item](#))**

Be it Recommended to the Governing Council

- (a) THAT the University be authorized to borrow such amount, not exceeding \$200 million, as may be determined by the senior officer of the University responsible for financial matters, as so designated by the President, in addition to the \$160 million approved by the Business Board on January 15, 2001, the \$200 million approved by the Governing Council on June 26, 2003 and the \$150 million approved by the Governing Council on June 24, 2004;
- (b) THAT such senior officer responsible for financial matters be authorized to determine, in consultation with the University financial advisor, the most appropriate financing structure for this borrowing, including without limitation, by way of private debt placement, a public debenture issue, syndicated bank financing, or securitization and to negotiate, approve and execute and deliver for and on behalf of and in the name of the University, all agreements, documents, certificates and instruments, including without limitation any underwriting or agency agreement and any offering document, and to take all such other actions as such officer may determine to be necessary or desirable to give effect to such financing and offering of debt securities, the execution and delivery of any such agreements, documents, certificates or instruments, and the taking of such actions being conclusive evidence of such determination;
- (c) THAT such senior officer responsible for financial matters is further authorized to authorize any other officer of the University to execute and deliver, for and on behalf of and in the name of the University, such certificates, documents and instruments as may be contemplated by the principal agreements entered into with respect to such debt offering or as may be required in connection with the closing of the offering of debt securities authorized hereby;
- (d) THAT the borrowed funds be added to the Long-Term Borrowing Pool and invested by University of Toronto Asset Management Corporation until the funds are required for each project;
- (e) THAT the senior officer of the University responsible for financial matters be authorized to allocate borrowing as internal financing for spending that has been approved by the Business Board or is within the approval authority of the administration;
- (f) THAT principal and interest repayments related to debenture borrowing be placed in the Long-Term Borrowing Pool, or other sinking fund mechanism, and, together with investment income, be used to pay periodic interest payments to lenders, to pay issue and ongoing administrative costs, with the expectation that the net sum from these additions and draw downs will be sufficient to repay the bullet debentures at maturity; and
- (g) THAT the senior officer of the University responsible for financial matters report periodically to the Business Board on the status of the Long-Term Borrowing Pool.

8. **Investments: Benchmarking - A Reference Portfolio for Evaluating Investment Management** (for initial discussion)\* ([Cover](#)) ([Item](#))

#### MAJOR THEME 2 – THE CAPITAL PROGRAM

9. **Capital Projects Review, September 2006 - January 2009\*** ([Item](#))
10. **Capital Projects Report as at January 31, 2009\*** ([Cover](#)) ([Items](#))
11. **Annual Report: Deferred Maintenance to December 2008\*** ([Cover](#)) ([Item](#))
12. **Annual Report: Sustainability Office, 2007-08\*** ([Cover](#)) ([Item](#))

#### OTHER REPORTS FOR INFORMATION

13. [Report Number 89 of the Audit Committee – December 3, 2008](#) (for information)\*
14. **Reports of the Administrative Assessors** (oral reports for information)

#### CLOSING ADMINISTRATIVE ITEMS

15. **Date of Next Meeting - Monday, March 23, 2009**
16. **Other Business**

#### CLOSED SESSION ITEMS

17. **Human Resources: Recently Ratified Collective Agreements\*\***
18. **Other Closed Session Reports**
19. **Striking Committee: Appointment\*\***

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\* Documentation attached.  
\*\* Confidential documentation attached for members only.  
\*\*\* Documentation to follow.