

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 152 OF THE ACADEMIC BOARD

October 2, 2007

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Tuesday, October 2, 2007 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

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| Professor Michael R. Marrus (Chair) | Mr. Aaron Christoff | Dr. Chris Koenig-Woodyard |
| Professor Brian Corman (Vice- Chair) | Dr. Christena Chruszez | Professor Hon C. Kwan |
| Mr. John F. Jack Petch, Chair | Professor David Cook | Professor Rhonda Love |
| Professor Vivek Goel, Vice- President and Provost | Professor Elizabeth Cowper | Professor Roger L. Martin |
| Dr. Tim McTiernan, Interim Vice-President, Research | Mr. Joe Cox | Professor John R. Miron |
| Professor Cheryl Misak, Deputy Provost | Professor Alister Cumming | Professor Faye Mishna |
| Professor Safwat Zaky, Vice- Provost, Planning and Budget | Mr. Ken Davy | Professor David Mock |
| Professor Stewart Aitchison | Professor Luc F. De Nil | Ms Carole Moore |
| Professor Varouj Aivazian | Professor Charles Deber | Professor Mayo Moran |
| Professor Derek Allen | Professor Robert Gibbs | Mr. Kaspar Ng |
| Mr. Taufik Al-Sarraj | Ms Bonnie Goldberg | Professor Linda Northrup |
| Professor Cristina Amon | Professor Avrum Gotlieb | Professor Donna Orwin |
| Professor Christy Anderson | Dr. Shari Graham Fell | Professor Susan Pfeiffer |
| Professor Gage Averill | Ms Pamela Gravestock | Ms Judith Poe |
| Professor George Baird | Ms Emily Gregor | Professor Doug W. Reeve |
| Professor Clare Beghtol | Professor Hugh Gunz | Professor Cheryl Regehr |
| Professor Katherine Berg | Professor Rick Halpern | Dr. Wendy Rotenberg |
| Professor Ragnar Buchweitz | Professor Wayne K. Hindmarsh | Mr. Joshua Rubin |
| Mr. Ryan Matthew Campbell | Professor Ellen Hodnett | Mr. Paul Ruppert |
| Professor Brian Cantwell Smith | Mrs. Bonnie Horne | Miss Pamela Santora |
| Mr. Mitchell Chan | Miss Milka Ignjatovic | Professor Andrea Sass-Kortsak |
| Ms Tiffany Chow | Mr. James Janeiro | Miss Lorenza Sisca |
| | Professor Yuki Mayumi Johnson | Professor J.J. Berry Smith |
| | Professor Gregory Jump | Miss Maureen J. Somerville |
| | Dr. Allan S. Kaplan | Professor Suzanne Stevenson |
| | Mr. Alex Kenjeev | Dr. Robert S. Turnbull |
| | Professor Bruce Kidd | Professor Njoki Wane |
| | Professor Ronald H. Kluger | Dr. Cindy Woodland |

Regrets:

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| Professor Jan Angus | Professor Robert Levit | Professor Jolie Ringash |
| Dr. Terry Blake | Professor Lori Loeb | Professor Yves Roberge |
| Ms Marilyn Booth | Professor Hy Van Luong | Professor Anthony N. Sinclair |
| Professor John W. Browne | Dr. Gillian MacKay | Professor Pekka Sinervo |
| Professor John Coleman | Professor Jill Matus | Professor Tattersall Smith |
| Professor Miriam Diamond | Professor Brenda Y. McCabe | Professor Ron Smyth |
| Dr. Alice Dong | Professor Douglas McDougall | Professor Lorne Sossin |
| Professor Dickson Eyoh | Ms Michelle Mitrovich | Professor Kim Strong |
| Professor Guy Faulkner | Professor Michael Molloy | Dr. Donald A. Wasylenki |
| Mr. John A. Fraser | Professor David Naylor | Mr. Yang Weng |
| Professor Jane Gaskell | Professor Sioban Nelson | Professor Catharine Whiteside |
| Professor Brad Inwood | Mr. Roger P. Parkinson | Mr. Ahmed Yousif |
| Miss Jemy Mary Joseph | Professor Janet Paterson | |
| Professor Audrey Laporte | The Honourable David R. Peterson | |
| Dr. Lesley Ann Lavack | | |

| Non-voting Assessors: | In Attendance (cont'd) | In Attendance (cont'd) |
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| Professor Edith M. Hillan, Vice- Provost, Academic | Professor Amrita Daniere, Graduate Chair, Department of Geography, and Chair, Department of Geography, University of Toronto at Mississauga (UTM) | Professor Peter Martin, Chair, Department of Astronomy and Astrophysics |
| Mr. David Palmer, Vice- President, Advancement | Ms Sheree Drummond, Assistant Provost | Mr. Henry Mulhall, Assistant Secretary of the Governing Council |
| Ms Catherine Riggall, Vice- President, Business Affairs | Professor Meric Gertler, Vice- Dean, Graduate Education and Research, Faculty of Arts and Science | Professor Peter Pauly, Vice Dean, Research and Academic Resources, Joseph L. Rotman School of Management |
| Ms Elizabeth Sisam, Assistant Vice-President, Campus and Facilities Planning | Professor Daphne Goring, Chair and Graduate Chair, Department of Cell and Systems Biology | Ms Mary-Ellen Yeomans, Assistant Dean, Administration, and Chief Administrative Officer, Joseph L. Rotman School of Management |
| Professor Judith Wolfson, Vice- President, University Relations | Professor Denis Grant, Chair, Department of Pharmacology | Ms Linda Vranic, Director, Operations, Office of the Vice- President, Research |
| Mr. Louis Charpentier, Secretary of the Governing Council | Mr. Matthew Lafond, Committee Secretary, Office of the Governing Council | Secretariat: |
| In Attendance: | Ms Helen Lasthiotakis, Director, Policy and Planning, Office of the Vice-President and Provost | Ms Mae-Yu Tan |
| Professor Robert Baker, Chair and Graduate Chair of the Department of Ecology and Evolutionary Biology | Dr. Howard Lipshitz, Chair, Department of Medical Genetics and Microbiology | |
| Professor Malcolm Campbell, Associate Chair for Graduate Studies, Department of Cell and Systems Biology | | |

In this report, items 9 and 10 are recommended to the Executive Committee for confirmation, items 6, 7, 8, 11, 12 and 13 are recommended to the Governing Council for approval. The remaining items are reported for information.

1. Welcome and Introductory Remarks by the Chair

The Chair welcomed new and continuing members to the first meeting of the Academic Board for 2007-2008. He introduced Professor Brian Corman, the Vice-Chair of the Board; Professor Vivek Goel, Vice-President and Provost, and the Board's senior administrative assessor; and Ms Mae-Yu Tan, Secretary to the Board. The Chair also welcomed Mr. John F. Jack Petch, the new Chair of the Governing Council for 2007-2008.

Introductions

The Chair invited Professor Goel to address the Board. Professor Goel thanked members of the Board for their service to the University and stressed that the Board was an important part of the University's governance process. He then acknowledged the voting assessors and introduced to the Board those who were in attendance: Dr. Tim McTiernan, Interim Vice-President, Research; Professor Cheryl Misak, Deputy Provost; and Professor Safwat Zaky, Vice-Provost, Planning and Budget, and the non-voting assessors: Professor Angela Hildyard, Vice-President, Human Resources and Equity; Professor Edith Hillan, Vice-Provost, Academic, and senior assessor to the Committee on Academic Policy and Programs; Professor Ian Orchard, Vice-President and Principal, University of Toronto at Mississauga (UTM); Mr. David Palmer, Vice-President, Advancement; Ms Cathy Riggall, Vice-President, Business Affairs; Ms Elizabeth Sisam, Assistant Vice-President, Campus and Facilities Planning; Professor Franco J. Vaccarino, Vice-President and Principal, University of Toronto at Scarborough (UTSC); and Ms Judith Wolfson, Vice-President, University Relations.

1. Welcome and Introductory Remarks by the Chair (cont'd)

The Chair explained that the Academic Board was the highest academic decision-making body at the University under the authority of the Governing Council, and was the largest of the Governing Council's Boards and Committees, with 121 members. Most of the business of the Board came from its Standing Committees, particularly the Committee on Academic Policy and Programs, and the Planning and Budget Committee. A third Standing Committee, the Academic Appeals Committee, occasionally reported items to the Board.

The Chair then introduced Professor Andrea Sass-Kortsak, Chair of the Committee on Academic Policy and Programs; Professor Avrum Gotlieb, Chair of the Planning and Budget Committee; and Ms Bonnie Goldberg, one of six Chairs of the Academic Appeals Committee.

Conduct of Members of the Board

The Chair highlighted the following points on the conduct of members of the Board.

Members of the Board were expected to act with civility and to add value to consideration of the matters before it. Meetings of the Board would be conducted in an atmosphere of respect and collegiality.

Members were encouraged to contribute to an atmosphere of "no surprises" by informing the Secretary, or the Chair, well before the meeting if they intended to:

- ask for more information before making a decision,
- move to refer a matter back to a Committee or to the administration,
- amend a motion or make suggestions for the correction of minutes.

Such notification would allow procedural and substantive advice to be given in a timely fashion. It might also be possible to provide the information requested in time for the meeting.

The Chair stated his commitment to fairness for all members, allowing thorough and open discussion on issues, and conducting the meetings briskly within the scheduled two hours.

Procedures Specific to the Academic Board

Members were asked to record their attendance at the meeting on the Sign-in sheets that were available at the door.

When speaking at the Board, members were requested to stand and give their names.

2. Approval of Report Number 151 of the Meeting held on June 4, 2007

Report Number 151 of the meeting held on June 4, 2007 was approved.

3. Business Arising from the Report of the Previous Meeting

There was no business arising from the Report.

4. Report Number 139 of the Agenda Committee (September 17, 2007)

The Chair informed members that the Agenda Committee meets prior to each Academic Board meeting to set the Board's agenda. Report Number 139 of the Committee had been provided to members for information.

4. Report Number 139 of the Agenda Committee (September 17, 2007) (cont'd)

The Chair drew the attention of members to the discussion of the Reviews of Academic Programs and Units that was on pages 4 and 5 of the Report. He noted that the review process was a crucial component of accountability for the University, and he explained that the Committee on Academic Policy and Programs had carefully considered each of the reviews.

5. Report from the Vice-President and Provost

Professor Goel reported on a number of matters.

(a) Enrolment

Professor Goel stated that approximately 15,000 new undergraduate students had been admitted across all three campuses this Fall. That figure was in line with targets that had been set by the University last spring. Professor Goel also reported that the University had enrolled about 5,500 new graduate students in September 2007. There were approximately 1,000 more graduate students admitted this year than last year. Final enrolment numbers would be available once the November 1st counts were produced for the Province of Ontario.

Professor Goel noted that as part of the *Towards 2030* exercise, the University's long-term enrolment strategy would be a key topic for consultation and discussion. Questions regarding the optimum enrolment for the University, and the right balance between graduate and undergraduate enrolment would be considered in detail.

(b) Multi-Year Agreement

Professor Goel explained that the first annual update report on the Multi-Year Agreement with the Province of Ontario had been filed with the Ministry of Training, Colleges and Universities. The University had reported that its key targets had been met. While it was expected that the University would continue with the framework that it had previously set, the future direction would become clearer after the provincial elections on October 10th.

(c) University Reviews

(i) Information Technology Services Organizational Review

Professor Goel stated that an internal committee to review the University's Information Technology (IT) Services organization had been struck in March 2007. A draft review report had been prepared in July 2007, and the final report would be released in the coming weeks. The key recommendation was to institute a single point of accountability for IT services. A senior administrator, who might be named the "Chief Information Officer", would provide leadership to a central IT group. The central group would have authority with respect to core IT services, such as the Student Information Systems (SIS), Administrative Management Systems (AMS), and Computing and Networking Services (CNS), that are delivered at the institutional level.

Professor Goel reported that the problems that had been experienced with the University's portal system during the past two weeks had been resolved. He noted that the portal was serving high volumes of usage, and that its success had contributed somewhat, but not exclusively, to the problems that had occurred. He noted that this was an area where improved communication between IT systems across the University would help to manage such disruptions in the future.

5. Report from the Vice-President and Provost (cont'd)

(c) University Reviews (cont'd)

(ii) Student Life Programs and Services Restructuring

Professor Goel reminded members that under the leadership of Professor David Farrar, two years ago the University had begun an exhaustive process to examine its student life programming. Many strong student services were divided between different portfolios and various central and divisional offices. In Spring 2007, reports of the working groups had been produced, and consultation with the University community had taken place. At the beginning of the summer, careful thought had been given as to how to proceed with the restructuring process. It had been concluded that additional time should be taken to consider feedback that had been provided by staff and student groups with respect to the restructuring working group reports.

Professor Goel reported that many of recommendations contained in the reports had now been implemented – a search for the position of Assistant Vice-President, Student Life, was currently ongoing; the Office of the Vice-Provost, Students, was in the final stages of being established; and more broadly, the mandate of the vice-provostial portfolios would be reviewed. Over the next few months, there would be a concerted effort to further integrate the work and services of the Student Life portfolio.

(d) Towards 2030

Professor Goel noted that in June 2007, the President had released a discussion paper outlining the issues to be considered in the *Towards 2030* initiative. Extensive discussions were underway, and feedback had been solicited and received from the wider community. The next stage of the process involved the creation of task forces focused on specific areas, such as long-term enrolment strategy, governance and administration, tri-campus issues, and expectations of the surrounding communities. A number of townhall meetings had been scheduled during the coming weeks across the campuses. Professor Goel encouraged members to participate in the public meetings, to review the material that was available online¹, and to submit their comments by email to towards2030@utoronto.ca.

(e) Provincial Election

Professor Goel referred to the provincial election that would be held on October 10th. He commented that for many first and second-year students, it would represent their first opportunity to participate in the electoral process. The University had issued guidelines for accommodations for students, faculty and staff to enable them to vote.

A member asked whether there would be polling stations on campus for the provincial election. Professor Goel introduced Mr. Daniel Atlin, Assistant Vice-President, Government, Institutional, and Community Relations, who had been working closely with the Chief Electoral Officer of Ontario and with each of the political parties. Mr. Atlin noted that he expected that voting stations would be located on campus.

(f) Campus Safety and Security

Professor Goel then addressed the matter of campus safety and security. He recalled the tragic events that had occurred during the past year at Dawson College and Virginia Polytechnic Institute and referred to incidents that had taken place at the beginning of the academic year at York University and Carleton University. The reports from Dawson College and Virginia Tech

¹ <http://www.towards2030.utoronto.ca/>
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5. Report from the Vice-President and Provost (cont'd)

(f) Campus Safety and Security (cont'd)

provided some valuable information about lessons that could be learned from these experiences. The issue of communication was central. In reviewing the situation at the University of Toronto, it became apparent that it was not technically possible to directly relay a message to the whole University community within five minutes (across three campuses, throughout more than one hundred buildings, to 90,000 people). As such, the University would need to examine the use of multiple modalities to notify the community in the event of a major crisis.

Professor Goel also discussed the communications challenge posed when sharing information about a student in difficulty. There was a need to balance privacy needs and requirements with the need to ensure that the necessary communications took place across relevant divisions and organizations within and external to the University in regard to a student at risk. Professor Goel assured members that work in this area would continue.

6. School of Graduate Studies / Faculty of Arts and Science: Proposal for a Master of Science and Doctor of Philosophy Degree Program in Ecology and Evolutionary Biology

The Chair explained that the proposal for a Master of Science and Doctor of Philosophy Degree Program in Ecology and Evolutionary Biology (EEB) had been considered by the Committee on Academic Policy and Programs (AP&P) on September 10, 2007 and by the Planning and Budget Committee (P&B) on September 18, 2007. The proposal would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Sass-Kortsak said that the reorganization of biological sciences in the Faculty of Arts and Science in 2006 had resulted in the formation of the Departments of Cell and Systems Biology (CSB) and EEB. The proposed programs in EEB aimed to provide more focused graduate studies that were well-aligned with student interest and demand. There had been extensive consultation during the development of the proposed programs.

Professor Sass-Kortsak informed the Board that some questions had been raised in discussion by members of the AP&P Committee. A member had asked why the projected ratio of Masters to Doctoral students in the EEB programs (36 Masters to 97 Doctoral in 2009-10) was lower than that projected in the CSB programs (75 Masters to 90 Doctoral students in 2009-10). Professor Robert Baker, Chair and Graduate Chair of the EEB Department, had commented that the faculty of EEB tended to be more focused on Ph.D. students than the faculty of CSB.

Professor Sass-Kortsak also reported that a member had asked why the program was a twelve-month program rather than a two-year program. In response, Professor Baker had explained that the Master's program was intended to provide students with an opportunity to prove their research potential and to prepare them to enroll in advanced graduate degree programs, as well as to allow them to seek employment in organizations such as government or private labs requiring research experience.

Professor Gotlieb reported that the Planning and Budget Committee had also considered the proposal, and had been advised that there were no planning or resource implications of the proposed programs.

Invited by the Chair to comment, Professor Baker provided clarification of his remarks made at the AP&P meeting. He had not stated that EEB faculty were "...more focused on Ph.D. students than the faculty of CSB". Rather, he had noted that CSB had recently hired a number of new faculty members, and that new faculty members tended to accept Master's rather than Doctoral students. The demographics of the faculty might explain the difference in the projected

6. School of Graduate Studies / Faculty of Arts and Science: Proposal for a Master of Science and Doctor of Philosophy Degree Program in Ecology and Evolutionary Biology (cont'd)

enrolment ratio of Ph.D. to M.Sc. students between the two departments that had been referred to at the AP&P meeting. Professor Baker added that there would be direct entry into the Ph.D. program, and that the Department was working to attract students who might be undecided about pursuing doctoral studies.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the proposal to establish the Master of Science (M.Sc.) and Doctor of Philosophy (Ph.D.) programs in Ecology and Evolutionary Biology within the Faculty of Arts and Science, a copy of which is attached hereto as [Appendix "A"](#), be approved, effective September, 2008.

7. School of Graduate Studies / Faculty of Arts and Science: Proposal for Master of Science and Doctor of Philosophy Degree Programs in Cell and Systems Biology

The Chair stated that the proposal for the Master of Science and Doctor of Philosophy Degree Programs in Cell and Systems Biology (CSB) had been considered by AP&P on September 10, 2007 and by P&B on September 18, 2007. The proposal would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Sass-Kortsak informed members of the Board that the proposed graduate programs in Cell and Systems Biology had been tailored to the research interests of CSB faculty members and current graduate students, and they were intended to provide training and mentoring to students in the fields of Cell, Molecular, and Systems Biology. There had been extensive consultation within the Department, as well as with cognate units in the faculty, and with other divisions in the University during the development of the programs. In response to a comment about the projected ratio of Master's to Doctoral students in the programs, Professor Malcolm Campbell, Associate Chair for Graduate Studies of the Department of Cell and Systems Biology, had explained at the AP&P meeting that there was a high demand for scientists with a Master of Science degree in many career paths, including education, business and policy development.

Professor Gottlieb reported that the Planning and Budget Committee had considered the proposal as well, and had been advised that there were no planning or resource implications of the proposed programs.

Invited to comment, Professor Daphne Goring, Chair and Graduate Chair of the Department of Cell and Systems Biology, stated that biology was a broad and diverse discipline; that diversity was reflected in the different areas covered by the EEB and CSB programs. The proposed programs would align research areas with graduate studies, and they would be an exciting development for the students.

A member commented that the Board was frequently informed that newly established programs involved no resource implications. The member inquired as to how such a determination was made, and whether consideration was given to the economic consequences of graduate expansion. Professor Gottlieb replied that the proposed EEB and CSB programs would result from the reorganization of existing faculty, staff, and students; for that reason there would be no significant budgetary changes within the departments. Professor Goel added that the new EEB and CSB departments had been created two years ago. Since that time, they had worked towards the development of the proposed programs.

7. School of Graduate Studies / Faculty of Arts and Science: Proposal for Master of Science and Doctor of Philosophy Degree Programs in Cell and Systems Biology (cont'd)

Professor Goel explained that when reviewing proposals, the Planning and Budget Committee carefully examined the outlined resource plans. On occasion, additional resources were required as a result of increased student enrolment, but could be managed by the division. In such a case, the Committee might still determine that there were no resource implications if there were no significant effects on other divisions or the University as a whole.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the proposal to establish the Master of Science (M.Sc.) and Doctor of Philosophy (Ph.D.) programs in Cell and Systems Biology within the Faculty of Arts and Science, a copy of which is attached hereto as [Appendix "B"](#), be approved, effective September, 2008.

8. School of Graduate Studies / Faculty of Arts and Science: Joint Master of Spatial Analysis Program (University of Toronto Department of Geography and Ryerson University) – Proposed Closure

The Chair reminded members that the proposal for the closure of the Joint Master of Spatial Analysis Program had been considered by AP&P on September 10, 2007 and by P&B on September 18, 2007. The proposal would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Sass-Kortsak explained that since the establishment of the joint program between the University of Toronto and Ryerson University in 1999, the academic focus of the Department of Geography had changed, a number of core faculty involved with the program had left the University, and no University of Toronto students were currently enrolled in the program. The proposed closure had been extensively discussed within the Department, and much consultation with Ryerson University had taken place. Following the program closure at the University of Toronto, Ryerson University would assume full responsibility for the program.

Professor Gottlieb reported that the Planning and Budget Committee had considered the resource implications of the proposed program closure at its meeting. A member had asked whether Ryerson students would be impacted, and Professor Amrita Daniere, Graduate Chair, Department of Geography, and Chair, Department of Geography, UTM, had assured members that Ryerson was no longer dependent upon resources at the University of Toronto.

The Chair welcomed Professor Daniere to the meeting of the Board. Professor Daniere commented that the joint program had mainly benefited Ryerson University as it was an opportunity for them to develop one of their first graduate programs. The program was now well-established there.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the proposal from the School of Graduate Studies and the Faculty of Arts and Science to close the Joint Master of Spatial Analysis (M.S.A.) Program at the University of Toronto, a copy of which is attached hereto as [Appendix "C"](#), be approved, effective immediately.

9. Faculty of Medicine: Name Changes of the Department of Medical Genetics and Microbiology/Graduate Department of Molecular & Medical Genetics to the “Department of Molecular Genetics”

The Chair explained that the Academic Board was responsible for approving name changes of academic units. If approved by the Academic Board, the proposed name changes of the Department of Medical Genetics and Microbiology/Graduate Department of Molecular & Medical Genetics to the “Department of Molecular Genetics” would be considered for confirmation by the Executive Committee on October 17, 2007.

Professor Goel reported that the Department had evolved over the years within the Department of Medical Biophysics, as the Department of Molecular and Medical Genetics, and with expansion in the area of microbiology. The Department, which possessed strong programs at both the undergraduate and graduate levels, now sought to highlight the common research and teaching foci of its faculty members, i.e., its work in molecular genetics. Professor Goel added that there had been extensive consultation with members of the Department, and the proposal had been approved by the Faculty of Medicine Council.

Invited by the Chair to comment, Professor Howard Lipshitz, Chair of the Department of Medical Genetics and Microbiology, contended that the proposed name changes would help to unite the eighty-five faculty members, more accurately reflecting the area in which they worked.

During the discussion that followed, some members asked whether the name “Molecular Genetics” might be too limiting and expressed concern about the removal of “Microbiology” from the name of the Department. Professor Lipshitz reiterated that faculty members had been consulted throughout the process about the proposed name changes. He stated that the name “Molecular Genetics” had been supported by an overwhelming majority of the faculty, whereas the name “Genetics” had had little support. Professor Goel stated that other units internal and external to the University also conducted work in various aspects of genetics, so the proposed name, which specified “molecular” genetics, was appropriate. Professor Gotlieb commented that there were microbiologists in other departments and divisions throughout the University, such as the Faculty of Dentistry, and he expressed his support for the proposed name changes.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the name of the Faculty of Medicine Department of Medical Genetics and Microbiology/Graduate Department of Molecular and Medical Genetics become the “Department of Molecular Genetics”, effective immediately.

Documentation is attached hereto as [Appendix “D”](#).

10. Faculty of Medicine: Name Change of the Department of Pharmacology to the “Department of Pharmacology and Toxicology”

The Chair stated that if the proposed name change of the Department of Pharmacology to the “Department of Pharmacology and Toxicology” was approved by the Academic Board, the proposal would be considered for confirmation by the Executive Committee on October 17, 2007.

Professor Goel explained that the Department of Pharmacology was proposing to add “toxicology” to its name. It had offered undergraduate programs in both pharmacology and toxicology for a number of years, and both had established graduate programs. Professor Goel referred to the importance of the areas of pharmacology and toxicology given the current

10. Faculty of Medicine: Name Change of the Department of Pharmacology to the “Department of Pharmacology and Toxicology” (cont’d)

concerns about the environment. Broad consultation had taken place within the Department, and the proposal had been approved by the Faculty of Medicine Council on June 25, 2007.

The Chair welcomed Professor Denis Grant, Chair of the Department of Pharmacology, and invited him to comment. Professor Grant noted that pharmacology and toxicology were distinct but complementary disciplines that shared many similar principles. As a number of faculty were conducting research in the area of toxicology, it was a reasonable progression to expand the Department’s name. Professor Grant added that approximately 80% of the faculty members had been in favour of the proposed name change.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the name of the Faculty of Medicine Department of Pharmacology become the “Department of Pharmacology and Toxicology”, effective immediately.

Documentation is attached hereto as [Appendix “E”](#).

11. Capital Project: Project Planning Report – University of Toronto at Scarborough Balcony Enclosures

The Chair said that the Project Planning Report for the University of Toronto at Scarborough (UTSC) Balcony Enclosures had been considered by P&B on September 18, 2007 and would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Gotlieb stated that the P&B Committee had had a thorough discussion of the proposed project. He informed the Board that there was a serious shortage of office space at UTSC, particularly in the Sciences Wing. The Project Planning Committee had identified two S-Wing balconies which, if enclosed, would provide space for sixteen new faculty and staff offices. Preliminary designs had been reviewed by the Design Committee to maintain the integrity of the building’s appearance. The total estimated cost (\$3,614,900) included all fees and contingencies and would be funded entirely through UTSC operating funds.

Professor Gotlieb said that during the Committee’s discussion, a member had asked whether the cost would impact other services at UTSC. Ms Sisam had advised members that the revenue stream had been identified and that there would be no impact on other campus operations. Another member had noted that the project would eliminate the need for some of the deferred maintenance that would otherwise be required on the exterior of the building in the area of the project.

Members of the Board inquired about the rationale for the proposal and commented on the importance of maintaining the appearance of the Sciences Wing building. Ms Sisam informed the Board that the balconies were presently not used. The enclosures would not result in a loss of space for students and faculty, but rather would provide additional space, while preserving the views of the surrounding areas. Although there was much land on the campus, development sites were very limited and difficult. Her office felt that the proposed project would provide a logical solution to the problem of limited space in the Sciences Wing. Ms. Sisam reiterated that the Design Committee had twice reviewed the preliminary designs, due to the importance of maintaining compatibility with the architecture of the original building. The Committee had conducted a very detailed analysis of the proposal and had contributed to its success.

11. Capital Project: Project Planning Report – University of Toronto at Scarborough Balcony Enclosures (cont'd)

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

1. THAT the Project Planning Report for the Balcony Enclosures at the University of Toronto at Scarborough, a copy of which is attached hereto as [Appendix “F”](#), be approved in principle.
2. THAT the total project scope comprising approximately 455 gross square meters having a total project cost of \$3,614,900 be approved with funding to be provided from UTSC operating funds.

12. Declaration of Property as Surplus to the University’s Requirements: David Dunlap Observatory Lands

The Chair stated that the proposal for the declaration of the David Dunlap Observatory lands as surplus to the University’s requirements had been considered by P&B on September 18, 2007 and would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Gotlieb explained that due to urban encroachment and changes in technology, the usefulness of the Dunlap Observatory, once a world-class facility, had diminished. Operation of the facility and lands required approximately \$800,000 per year. With the agreement of the successors of Jessie Dunlap, the University proposed to cease operations at the Observatory and to liquidate the site. Net proceeds would be invested in an endowment to create the Dunlap Institute of Astronomy and Astrophysics to further research, teaching, and training at the University. In response to a question raised at the P&B meeting about the reason for investing all of the funds in an endowment for the Dunlap Institute, Professor Goel had explained that the purpose of the original gift had been to further astronomical research at the University. The current proposal would continue to fulfill that objective.

Professor Peter Martin, Chair of the Department of Astronomy and Astrophysics, was invited to comment by the Chair. Professor Martin stated that the most important focus for the Board was the academic mission of the University. He noted that the Department had been established prior to the creation of the Observatory, and its reputation had grown with the Observatory, which had opened in 1935. However, with developments over the past few decades, the manner in which astronomical research was conducted had changed, leading to decreased usefulness of the Observatory. The proposal would provide an opportunity for the legacy that had been established in David Dunlap’s name to be revitalized, and for the University to continue its advances in the field.

During the discussion that followed, members inquired about the planned use of the lands. Professor Goel emphasized that the role of the Board was to determine whether the Dunlap lands were surplus to the academic needs of the University, and that the role of the University was to ensure that its academic mission was met. At its meeting of October 1, 2007, the Business Board had approved, subject to Governing Council approval, that the Vice-President, Business Affairs, be authorized to undertake the sale of the Dunlap lands. In response to a question of possible use of the lands by the Department of Astronomy and Astrophysics, Professor Martin stated that the Department’s presence was now firmly established on the St. George campus, and with the consolidation of its activities, the proposed Dunlap Institute would also be located on this campus. Another member asked whether there were plans to preserve the history of the Observatory for the University. Professor Martin replied that there

12. Declaration of Property as Surplus to the University's Requirements: David Dunlap Observatory Lands (cont'd)

were many possibilities, but that it was premature for any plans to be made at this point. Careful consideration would be given to a range of options. Professor Goel noted that the Observatory had served a number of purposes, including public education. While the University's role was not to preserve heritage sites, it welcomed the opportunity to discuss with others how to appropriately preserve the Observatory either on site or elsewhere. Professor Goel noted that the new Dunlap Institute would also contribute to public education in astronomy and astrophysics.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the David Dunlap Observatory lands be declared surplus to University requirements.

Documentation is attached hereto as [Appendix "G"](#).

13. Capital Project: Project Planning Report – Expansion of the Joseph L. Rotman School of Management

The Chair observed that the Project Planning Report for the Expansion of the Joseph L. Rotman School of Management had been considered by P&B on September 18, 2007. The Report would be considered for approval by the Governing Council on October 30, 2007, on the recommendation of the Academic Board.

Professor Gotlieb informed members of the Board that the Interim Project Planning Report, which had been approved in December 2006, had been developed into a final proposal to expand the Rotman School by a total of 13,280 net assignable square metres. The space would be divided between the existing building and a new structure on Site 11 that would require municipal approval. Expansion onto Site 11 would require the relocation of CIUT Radio and the Sexual Education and Peer Counselling Centre. Various options had been considered to accommodate the Executive Development Programs (EDP), including Site 12, which would locate the EDP with the proposed Varsity Centre for High Performance Sport and the proposed Student Commons. Rezoning would also be required in order for that proposal to be implemented.

Professor Gotlieb reported that funding for the project was being assembled primarily from external sources, but it was intended that \$20 million be raised through Advancement. There might be a need to allocate long-term borrowing on a contingency basis. At the Committee meeting, Mr. Brian Burchell, Station Manager of CIUT Radio, had expressed concerns that the secondary effects of the proposal had not been given sufficient consideration. Professor Goel had replied that CIUT had been consulted throughout the process, and he had reiterated the University's commitment to finding appropriate accommodations. During the discussion of the Committee, a member had observed that the motion did not outline the specific sources of funding. Professor Goel had responded that the sources were outlined in the Report, and that the wording of the motion allowed for flexibility to make minor changes in funding without requiring re-approval.

The Chair welcomed Professor Roger Martin, Dean, and Professor Peter Pauly, Vice Dean, Research and Academic Resources, of the Rotman School to the meeting. Invited to comment, Professor Martin emphasized the need for the proposed expansion due to insufficient room and dramatic growth in the School's graduate program and faculty complement. The number of full-time Master of Business Administration (M.B.A.) students would increase by 50%, while the number of doctoral students would rise by approximately 30%. Professor Martin noted that the

13. Capital Project: Project Planning Report – Expansion of the Joseph L. Rotman School of Management (cont'd)

increase of M.B.A graduates would benefit the Province of Ontario and Canada as a whole, contributing to the economy.

A member noted that approval was being sought for the assignment of Site 11 to the space program and asked why approval for development on Site 12 was not also needed at this time. Professor Goel explained that Site 11 could not accommodate all of the Rotman School's needs. The EDP, whose programs were conducted at various locations throughout the community, could be located on a separate site. Site 12 was only one of the alternatives being considered by the Project Planning Committee; it would allow the EDP to be located close to Site 11. Professor Goel reiterated that rezoning of Site 12 would be required and that other issues would need to be addressed. He indicated that the needs of the Rotman School had been outlined in the Report for completeness, but that the Board was not being asked to vote on the Site 12 option, as a final recommendation had not yet been made.

A member inquired whether consideration had been given to plans for the larger area surrounding St. George Street, given that project planning committees for the Faculty of Information Studies and Robarts Library might also be exploring ways to address their space needs. The member wondered whether one option might be to limit use of St. George Street to pedestrians. Ms Sisam commented that a number of sites in the area had been rezoned in 1997, creating an opportunity for further development. In response to the member's suggestion, she stated that it was unlikely that automotive traffic could be restricted on St. George Street. However, as part of its campus planning, the University did consider overall capacity. Sites 11 and 12 had been jointly examined in plans for potential development, and it was reasonable for Site 12 to be considered for the EDP location. Professor Goel added that the new Chief Real Estate Officer, Mr. Nadeem Shabbar, would work closely with Ms. Sisam to determine how to effectively make use of the University's real estate assets.

The Chair referred to the vision of a donor, Ms Judy Matthews, that had resulted in the revitalization of St. George Street approximately ten years ago. Through her generous gift the street had been narrowed, limiting vehicular traffic, trees and flowers had been planted, and a remarkable environment had been created on campus, for which the University was grateful. The municipality had recently provided support for the restoration of some of the objectives of the St. George Street initiative. Given the positive changes that had been achieved, any future plans for the street would need to be carefully considered.

A member asked for elaboration on Section 5 of the motion that stated "That long term borrowing capacity, maximum of \$20 million be allocated, on a contingency basis to accommodate cash flow requirements." Professor Goel explained that although there was currently a shortfall of \$20 million, the University and the Rotman School were committed to identifying donors who would provide the funding. The motion recognized that some financing might be needed if payments from donors and the Government of Ontario were provided over a period of a few years. Professor Goel stated that there would be no additional cost to the University and interest charges would be borne by the project.

A member expressed his support for the proposed expansion and encouraged members of the Board to vote in favour of the motion. The member stated that the Rotman School had become a centre of excellence and commended the achievements of Professor Martin and the School.

13. Capital Project: Project Planning Report – Expansion of the Joseph L. Rotman School of Management (cont'd)

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

1. THAT the Project Planning Report for the Rotman School of Management Expansion, a copy of which is attached hereto as [Appendix “H”](#), be approved in principle.
2. THAT the project scope of approximately 7400nasm (15,000gsm) new construction and additional renovation of existing facilities be approved with a total project cost of \$91,800,000 to complete Phase One.
3. THAT Phase Two renovations to existing spaces be approved in principle.
4. THAT the preliminary space program for the Executive Development Programs and affiliated research centers be approved in principle for the provision of approximately 2800nasm (5600gsm) to accommodate these functions.
5. THAT long-term borrowing capacity, maximum of \$20 million be allocated on a contingency basis to accommodate cash flow requirements.

14. Items for Information

(a) Status Changes and Appointments of Professors Emeriti

The Chair stated that documentation had been distributed electronically on September 28th, and that copies had been available at the door. It had been brought to his attention that two corrections to page 1 of the report should be noted - Professors Kevin Dunbar and Laura-Ann Petitto had been appointed to the Department of Psychology (formerly the Department of Life Sciences) at the University of Toronto at Scarborough, not to UTM; and that Professor Petitto's surname had been misspelled.

(b) Report on Approvals under Summer Executive Authority

The Chair noted that there had been one approval under Summer Executive Authority, the University of Toronto at Mississauga Diploma Design. The item would normally have been considered for approval by the Board, upon the recommendation of the Committee on Academic Policy and Programs. The Chair congratulated Professor Gage Averill on his appointment as Vice-Principal (Academic) and Dean, UTM, effective October 15, 2007.

(c) Report 131 of the Committee on Academic Policy and Programs (September 10, 2007)

The Chair stated that the draft Report Number 131 of the Committee on Academic Policy and Programs had been provided to the Board for information. There were no questions.

(d) Report Number 120 of the Planning and Budget Committee (September 18, 2007)

The Chair noted that the draft Report Number 120 of the Planning and Budget Committee had been circulated electronically on October 1st and copies had been available at the door. There were no questions.

14. Items for Information (cont'd)

(e) Calendar of Business 2007-08

The Chair reminded members that the proposed Calendar of Business for the upcoming year had been included in the agenda package. The Calendar provided a preview of future items of business that would be considered by the Board.

15. Date of Next Meeting

The Chair reminded members that the date of the next meeting was Thursday, November 8, 2007, at 4:10 p.m.

16. Other Business

There were no items of Other Business.

17. Quarterly Report on Donations - May 1, 2007 – July 31, 2007

Members received this report for information. There were no questions.

The meeting adjourned at 5:50 p.m.

Secretary

Chair

October 12, 2007