

Budget 2026-27

and Long-Range Budget Guidelines
2026-27 to 2030-31



UNIVERSITY OF
TORONTO

BUDGET HIGHLIGHTS

\$3.66B balanced budget in tight planning environment, with resources to invest in priorities and focus on operational excellence

STRONG FUNDAMENTALS

- \$3.66B balanced budget
- significant reserves and strong credit rating
- Strong student demand

CHALLENGING 2026-27

- \$39M growth in 26-27
- \$101M less than planned
- Recalibrated int'l enrolment plans; domestic tuition freeze

LIMITED REVENUE GROWTH

- Average 3% annual growth
- Roughly same as general inflation

COST REDUCTIONS

- 5% cut to shared services
- Staff complement reductions & slowed faculty hiring plans
- Less discretionary spending

PRIORITY INVESTMENTS

- Talent recruitment
- Student aid and funding
- Student housing & rsch space
- Digital Strategies & AI

OPERATIONAL EXCELLENCE

- Whole-of-University priority
- Evolve admin operations
- Empower our people and strengthen academic mission

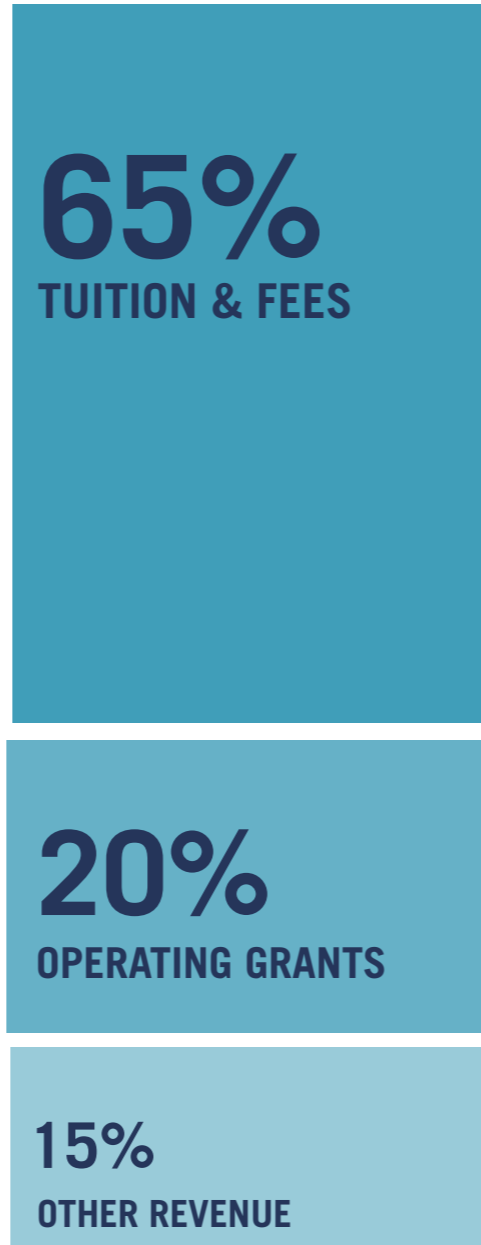
2026-27

Balanced Budget

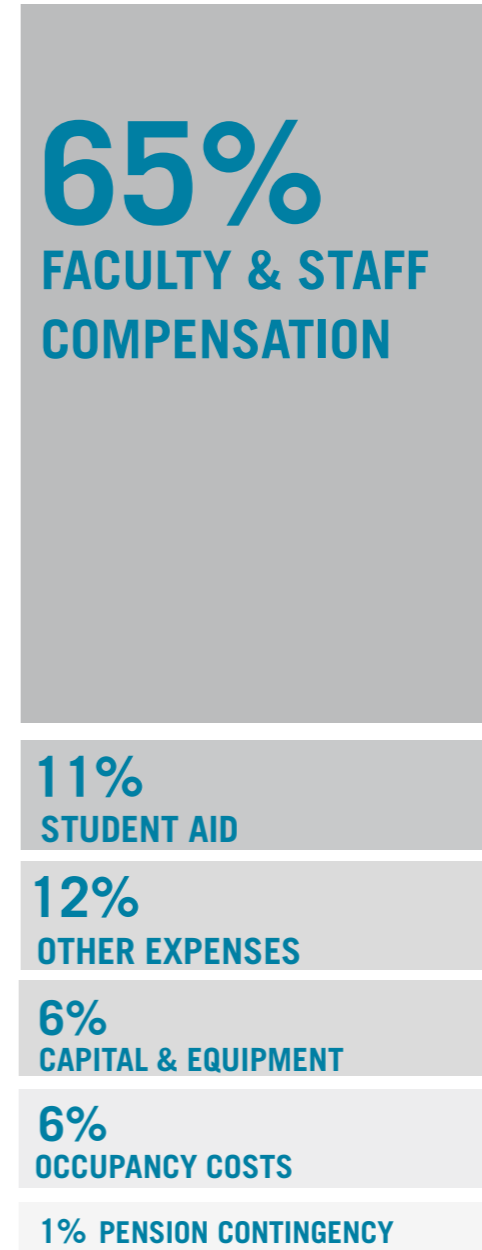
\$3.66 BILLION

\$39 million increase
over 2025-26 Budget

REVENUES



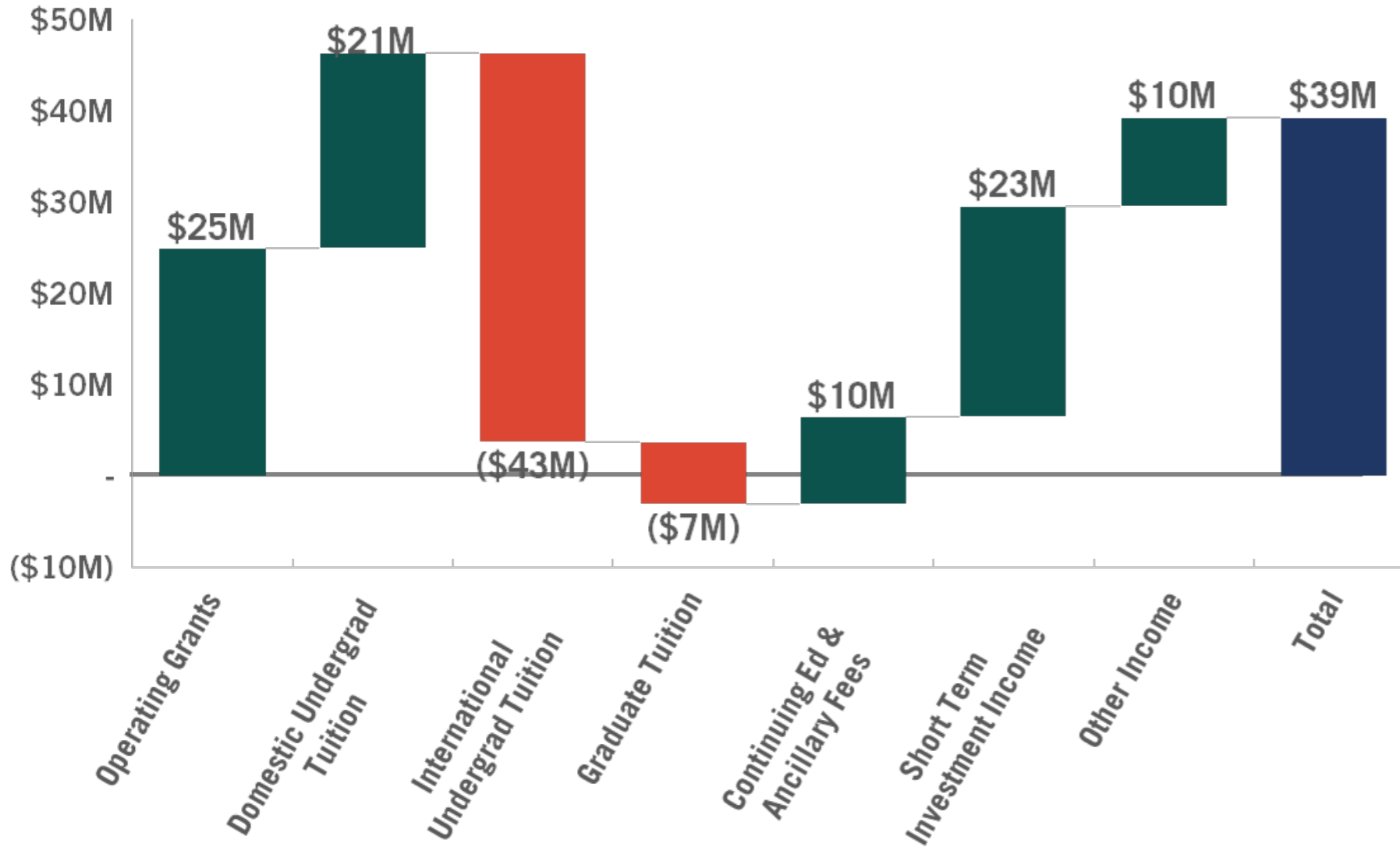
EXPENDITURES



2026-27 REVENUE GROWTH BY SOURCE

Planned Growth over 2025-26 Budget

■ Increase ■ Decrease ■ Total

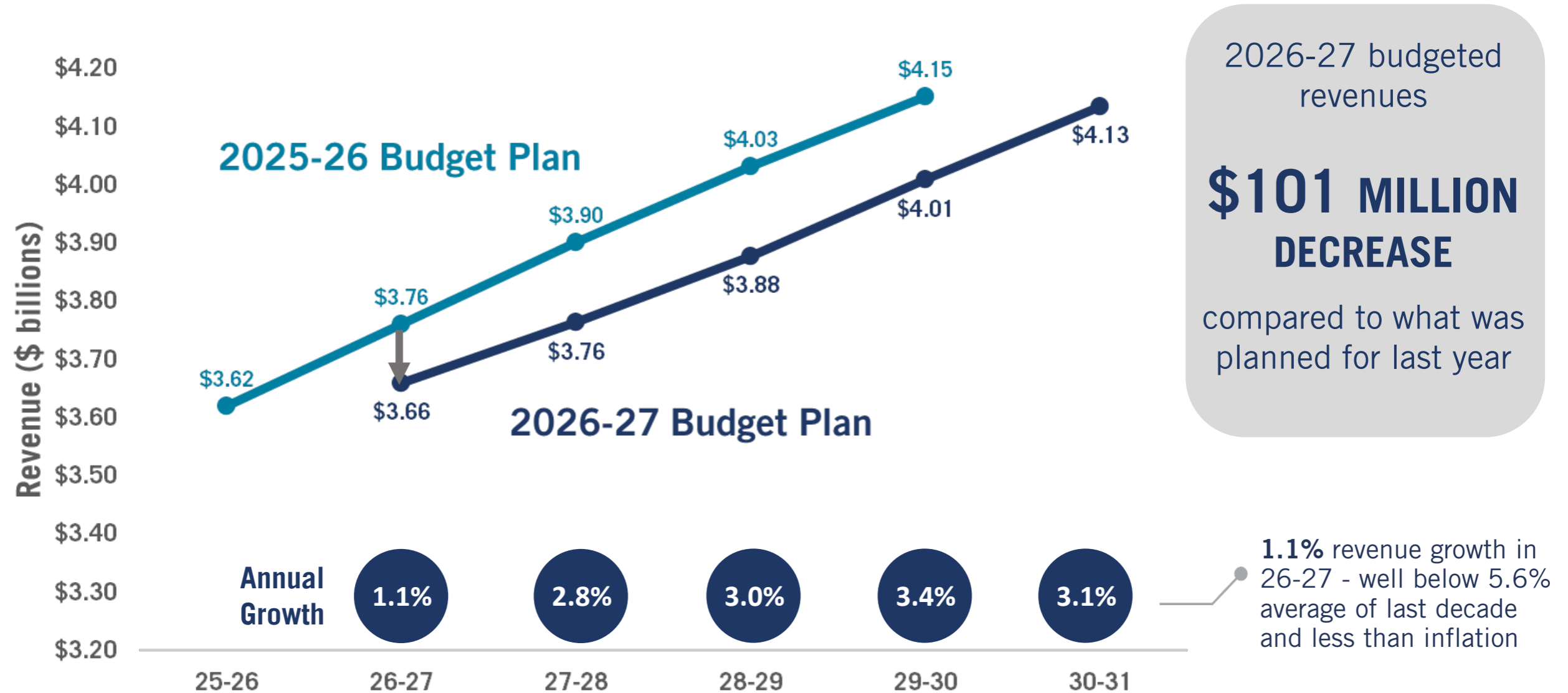


\$39M
INCREASE

In budgeted revenues compared to 2025-26

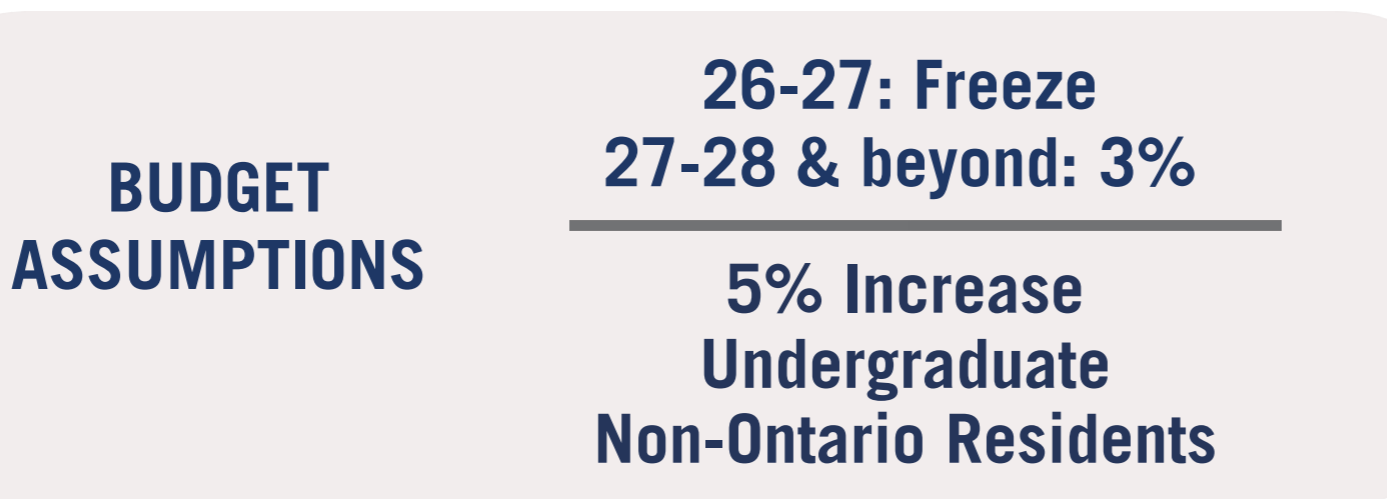
Does not include additional tuition and grant revenues from recent gov't announcement

2026-27 Five-Year Plan in Context



PROVINCIAL TUITION FEE FRAMEWORK

****NEW**** Province will permit up to 2% fee increases to domestic tuition fee starting 2026-27.
Represents ~\$10M additional revenue next year.



Current fees are 27% lower than 2018-19 when adjusted for inflation

The University is committed to student affordability, and continues to increase its student aid budget to help support students with financial need



Incoming tuition for MA & MSc will increase 3.1% and MScAC will increase by 7.5% under Government's anomaly adjustment program.

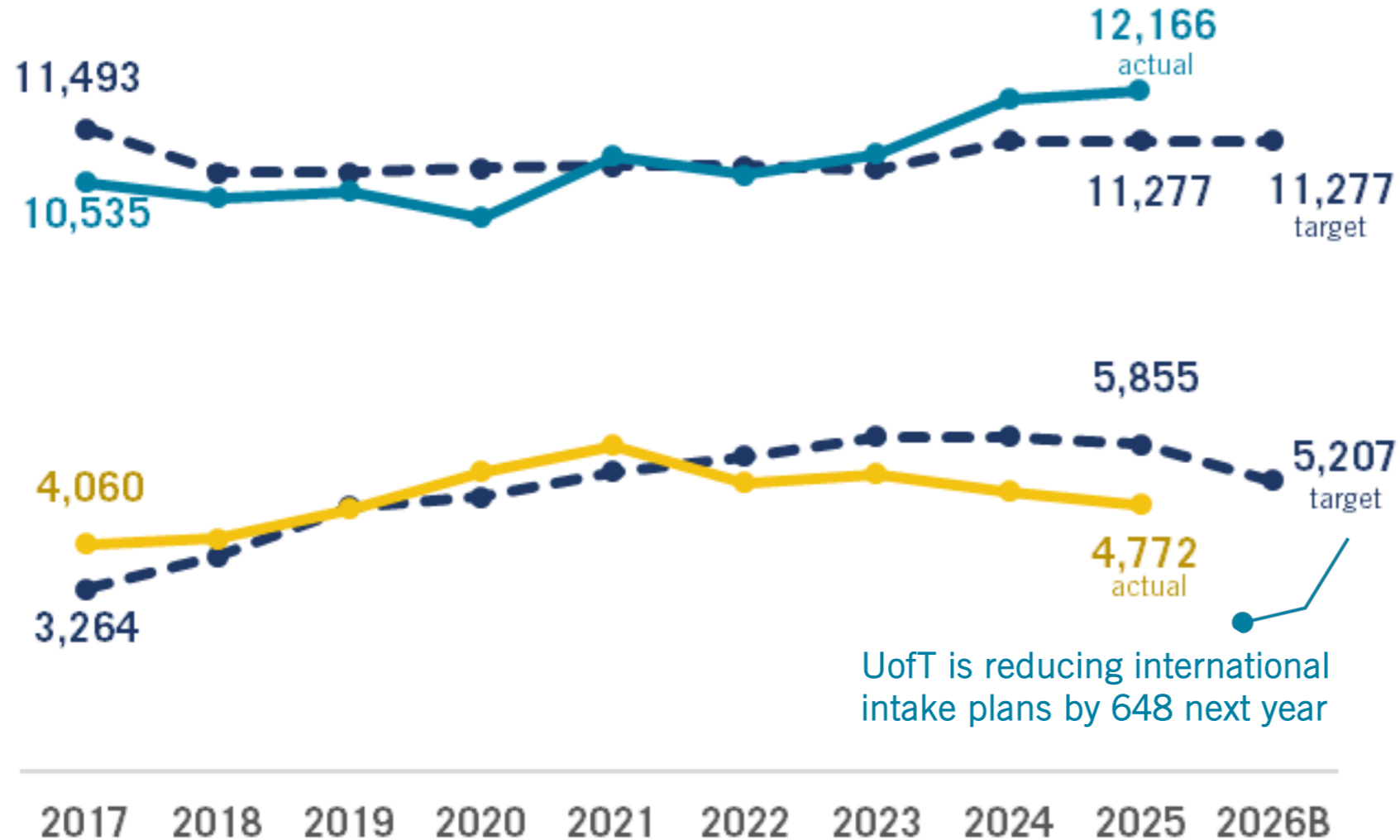
GOVERNMENT FUNDING MODEL CHANGES

****NEW** February 12, 2026: Government announced major investments and changes to Provincial operating funding for 2026-27. Changes are not captured in 26-27 Budget.**

- **Increase SMA4 Corridor midpoint** to capture actual enrolment in 2024-25
- **Adjustment of per-student (WGU) funding levels** to standardize across institutions and roll existing Sustainability Funding.
- **Increases to Program funding weights** across select STEM and health science programs
- **Funded Expansion of 40,000 spaces** in select STEM, health, education and trades programs
- New accountabilities to support

Overall **NET POSITIVE IMPACT** relative to current budget – making a difficult 26-27 a bit easier. These welcome investments, however, do not fundamentally mitigate the challenge of slowed revenue growth of ~3% per year.

UNDERGRADUATE DIRECT ENTRY PROGRAM INTAKE



DOMESTIC

student intake
+889 to target
(1.3% over 2024)

INTL

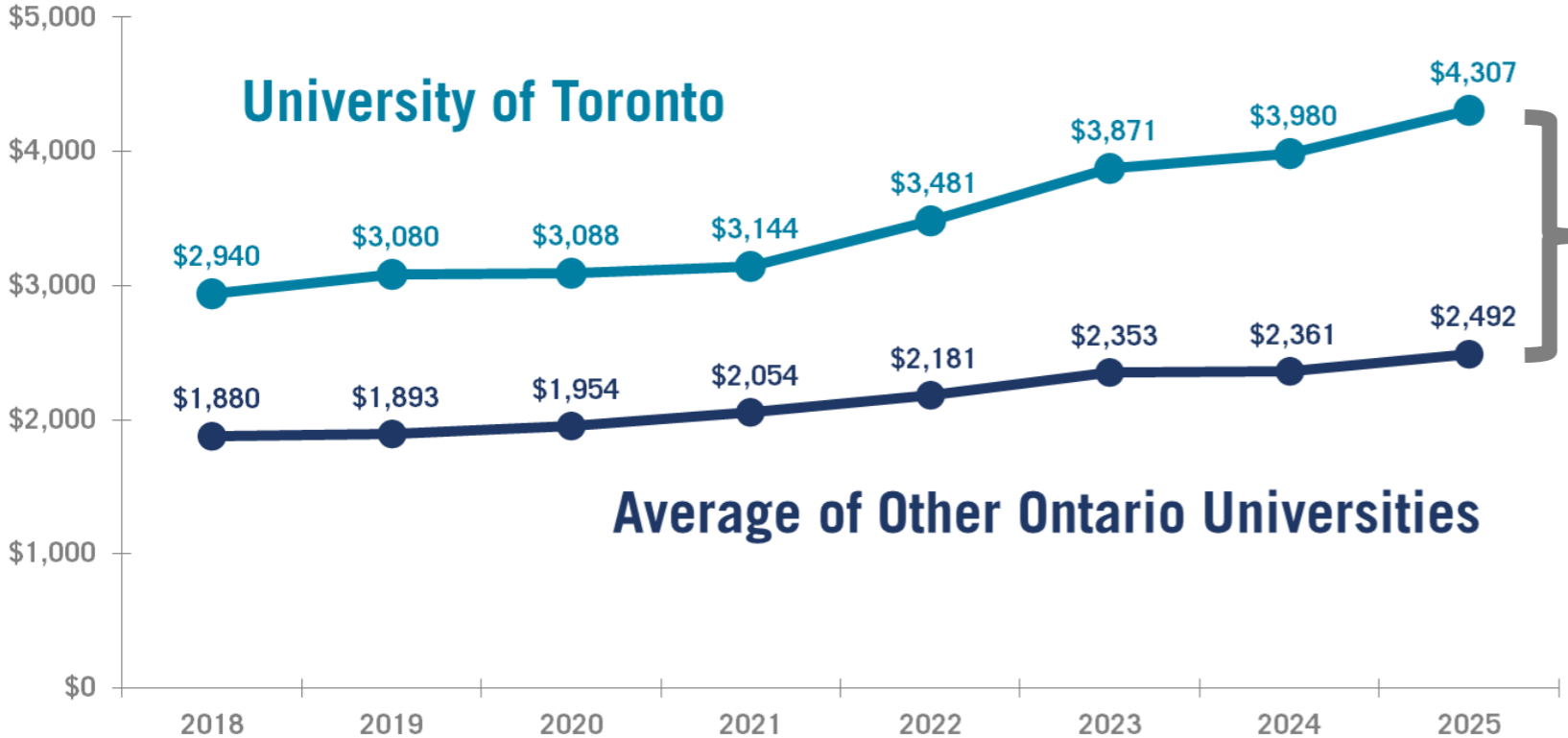
student intake
-1,083 to target
(4.8% below 2024)

STUDENT FINANCIAL SUPPORT

\$1.7B Endowed Funds for Student Support

(43% of total Endowment)

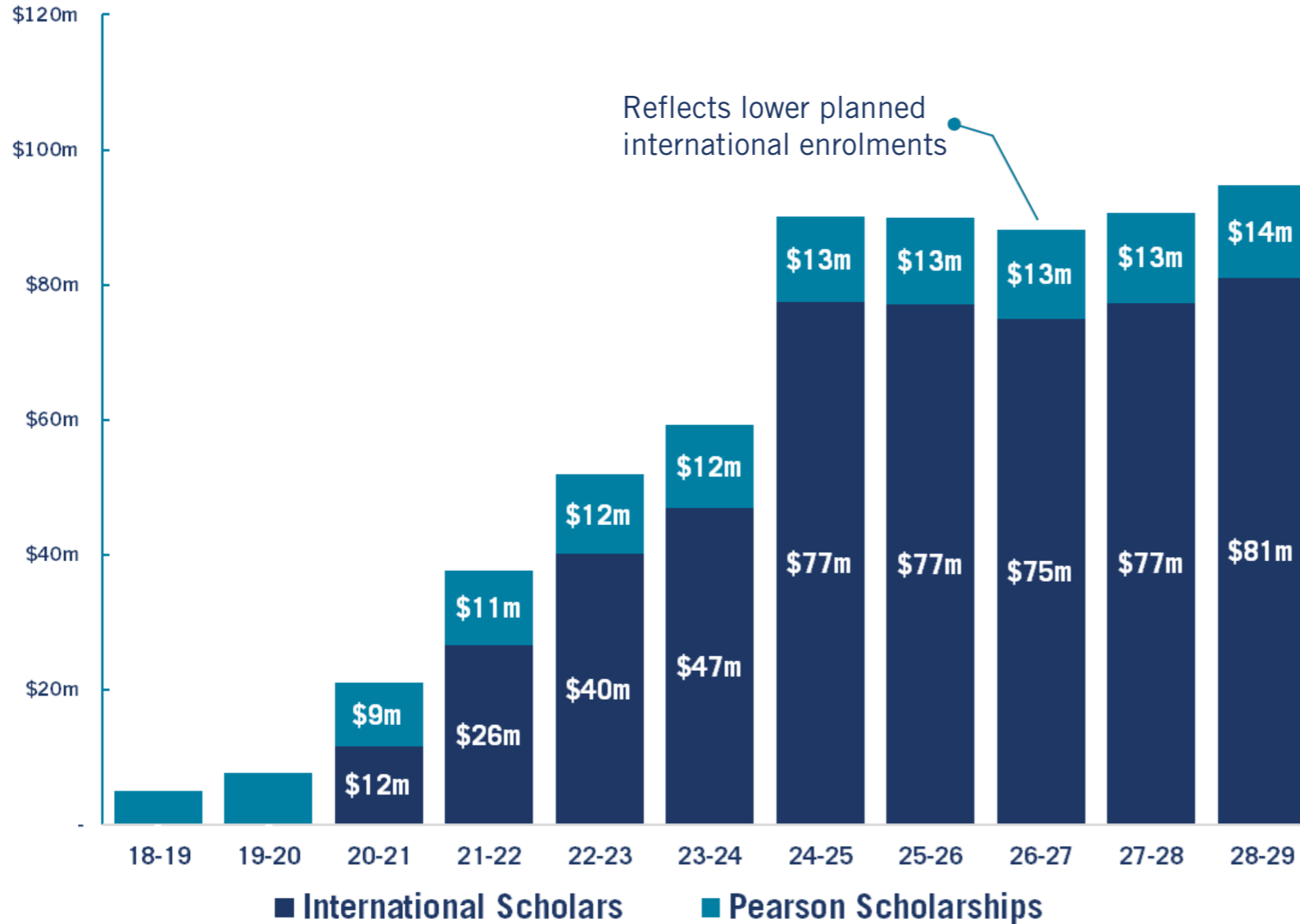
Financial Support per Full-Time Equivalent Student



+73%

\$408 MILLION
Financial Aid Budget 2026-27

INTERNATIONAL SCHOLARSHIP PROGRAMS



**\$88
MILLION**

2026-27 Budget plan for
International Scholars and
Pearson Scholarship
programs

+ Additional funding from reserves

BUDGET INITIATIVES

UNIVERSITY FUND

- Emerging talent recruitment – faculty and postdocs
- Support for divisional initiatives
- Research strategy supports
- Research Networks

ACADEMIC DIVISIONS

- Outreach & recruitment
- Student financial support
- Academic advising
- Experiential Learning
- New management programs
- Limited faculty hiring

SHARED SERVICES

- Digital Strategies and AI
- Library acquisitions
- Employee Central HR system
- Enterprise Risk Mgmt Office leadership
- Comms tools for student & researcher recruitment

OPERATIONAL EXCELLENCE

The University is launching a multi-year effort focused on operational excellence to evolve administrative operations. We are enhancing systems, developing new capabilities, and empowering our people so students, faculty, and staff can focus more time and talent on teaching, research, and student success

Some examples and opportunities

ENHANCED COLLABORATION

- Admin Service Hubs
- Re-alignment of IT, communications, and events staff across Vice-Presidential portfolios

MODERNIZING TECHNOLOGY

- Employee Central HR system upgrade
- IT Technology Alignment Task Force
- AI Adoption Table

PROCESS STREAMLINING

- Travel & Expense
- Procurement and Invoicing
- LEAN process reviews
- Online forms & workflows

LEVERAGING DATA

- Identity management to facilitate system access
- Vendor data cleanup
- Administrative Reporting & Analytics

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