



**FOR INFORMATION**

**PUBLIC**

**OPEN SESSION**

**TO:** Business Board

**SPONSOR:** Jeff Lennon, Interim Chief Financial Officer  
**CONTACT INFO:** 416-978-2065, [jeff.lennon@utoronto.ca](mailto:jeff.lennon@utoronto.ca)

**PRESENTER:** Jeff Lennon, Interim Chief Financial Officer  
**CONTACT INFO:** 416-978-2065, [jeff.lennon@utoronto.ca](mailto:jeff.lennon@utoronto.ca)

**DATE:** January 21, 2026, for January 28, 2026

**AGENDA ITEM:** 7

**ITEM IDENTIFICATION:**

Revision to the Procurement Policy

**JURISDICTIONAL INFORMATION:**

The Business Board is responsible for approval of policies governing the financial operations of the University, including policies delegating financial authority.

**GOVERNANCE PATH:**

1. **Business Board [For approval] (January 28, 2026)**

**PREVIOUS ACTION TAKEN:**

At its November 26, 2025, meeting, the Business Board approved revisions to the Procurement Policy that included removal of the Approval Authority Schedule (AAS) from an appendix to the Policy, removal of the provisions for geographic neutrality to align with provincial requirements, and minor wording updates.

**HIGHLIGHTS:**

During the November 26, 2025, Business Board discussion on removing the Approval Authority Schedule (AAS) from an appendix to the Procurement Policy, the CFO committed to keep the Business Board informed of any future changes to the AAS such as updates to thresholds.

The proposed revision to the Procurement Policy formalizes this commitment by adding a provision requiring the university administration to inform the Business Board of any changes to the Approval Authority Schedule.



**FINANCIAL IMPLICATIONS:**

None.

**RECOMMENDATION:**

Be it Resolved

THAT revisions to the *Procurement Policy* dated January 28, 2026, be approved, replacing the *Procurement Policy* dated November 26, 2025.

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**DOCUMENTATION PROVIDED:**

- Procurement Policy, January 28, 2026 – track changes from version dated November 26, 2025
- Procurement Policy, January 28, 2026 – clean copy



# UNIVERSITY OF TORONTO

University of Toronto

Governing Council

## **Procurement Policy**

~~November 26,~~

~~2025~~ January 28, 2026

To request an official copy of this policy, contact:

The Office of the Governing Council Room  
106, Simcoe Hall  
27 King's College Circle  
University of Toronto  
Toronto, Ontario M5S 1A1

Phone: 416-978-6576

Fax: 416-978-8182

E-mail: [governing.council@utoronto.ca](mailto:governing.council@utoronto.ca)

Website: <http://www.governingcouncil.utoronto.ca/>

## Preamble

The University of Toronto's Procurement Policy (the "Policy") is governed by legislation and regulations that may be introduced from time to time, as noted in (a) through (e) and includes the Supply Chain Code of Ethics (Appendix 1):

- (a) the *Broader Public Sector Procurement Directive*, issued by Management Board of Cabinet (the "BPS Procurement Directive");
- (b) the *Canadian Free Trade Agreement (CFTA)*;
- (c) the *Comprehensive Economic and Trade Agreement (CETA)*;
- (d) the *Ontario-Quebec Trade and Cooperation Agreement (OQTCA)*; and
- (e) applicable laws of Ontario and Canada, including contract law, the law of competitive processes, privacy legislation, accessibility legislation and any other legislation that may be applicable.

Ongoing operation of this Policy is delegated to the Chief Financial Officer, who will establish and maintain procurement processes, procedures, and related financial guidelines to comply with institutional policies, applicable procurement legislation and regulations, domestic and international trade agreements, and good business practice. These include:

- (f) the University of Toronto Policy of Approval and Execution of Contracts and Documents;
- (g) the University of Toronto Provostial Guideline for Academic Divisions on Contracts; and
- (h) the University of Toronto Statement on Conflict of Interest and Conflict of Commitment.

## Purpose

The purpose of this Policy is:

- (a) to ensure that goods and services including construction, consulting services and information technology are acquired by the University through a process that is fair, open, and transparent, subject only to the permitted exceptions set out in this Policy and applicable laws;
- (b) to ensure that the University complies with its obligations under applicable trade agreements and other legislation and regulations; and
- (c) to ensure consistency in the administration of procurement processes and purchasing decisions by the University.

# Principles

Procurement activities are to be undertaken in accordance with the following principles, as articulated in applicable domestic and international trade agreements and other legislation and regulations:

## **Supplier Access, Transparency, and Fairness**

Access for qualified suppliers to compete for the University's business must be open and the procurement process must be conducted in a fair and transparent manner providing equal treatment to suppliers, to the extent required under applicable laws. Suppliers must have equal access to information on procurement opportunities, processes and results.

Where the University imposes conditions for participation in a procurement, it shall limit such conditions to those that are required by law, or those that are essential to ensure that a supplier has the legal and financial capacities, and the commercial and technical abilities, to undertake the relevant procurement.

## **Procurement Planning**

Prior to any procurement activities, the University shall undertake planning to identify the goods and/or services required to meet its needs, to determine the appropriate procurement method and the appropriate approvals required. The University shall not prepare, design, or otherwise structure a procurement, select a valuation method, or divide procurement requirements in a way which circumvents the obligations of this Policy.

## **Conflict of Interest**

Conflict of interest, whether actual, potential or perceived, must be avoided during the procurement process and the ensuing contract. It is the responsibility of individuals involved in procurement decision making or a procurement process to disclose any actual, perceived or potential conflicts of interest according to the University's institutional policies on conflict of interest.

## **Accountability**

The University must be accountable for the results of its procurement decisions and the appropriateness of the processes.

## **Sustainability**

Procurement planning and activities should be undertaken with a view to promoting social, environmental and financial sustainability.

# Scope

This Policy governs the acquisition of goods and services, including construction, consulting services and information technology with University funds from all sources, including the operating, research, capital and ancillary funds and all other funds held in trust, at its disposal. In addition to applicable legislation, regulations, domestic and international trade agreements, the University is also bound by requirements of funding agencies, to the extent that those

requirements comply with applicable legislation, regulations, domestic and international trade agreements.

This Policy does not apply to the following:

- (a) acquisition of a good, a service, or any combination thereof, procured with a view to commercial sale or resale, or for use in the production or supply of a good or service for commercial sale or resale; and
- (b) participation in any commercial arrangements where the University is not acquiring any goods or services such as affinity programs, sponsorships, and memberships.

The University will determine whether a given purchase of goods or services will be carried out by means of a competitive or non-competitive procurement. The Chief Financial Officer will establish and amend procurement processes, procedures and related financial guidelines including applicable approval thresholds, in accordance with applicable legislation, regulations, domestic and international trade agreements. The Business Board will be informed of updates to the Approval Authority Schedule, as may be required from time to time.

## Compliance

### Exceptions

Exceptions to competitive procurement requirements must not be for the purposes of avoiding competition or to discriminate against or favour specific suppliers. In rare circumstances, limited tendering (single or sole source purchases) provisions may be used. Details of these circumstances are outlined in procurement processes, procedures and related financial guidelines.

Jeff Lennon  
Chief Financial Officer

~~November 26, 2025~~ January 28, 2026.

# Appendix 1

## Supply Chain Code of Ethics

In accordance with the Broader Public Sector (BPS) Procurement Directive, effective April 1, 2024, and as amended from time to time, the University of Toronto formally adopts the Ontario BPS Supply Chain Code of Ethics, as follows:

<b>Ontario Broader Public Sector (BPS) Supply Chain Code of Ethics</b>	
G	Goal: To ensure an ethical, professional and accountable BPS supply chain.
I.	I. Personal integrity and Professionalism
Ir	Individuals involved with Supply Chain Activities must act, and be seen to act, with integrity and
p	professionalism. Honesty, care and due diligence must be integral to all Supply Chain Activities
w	within and between BPS organizations, suppliers and other stakeholders. Respect must be
d	demonstrated for each other and for the environment. Confidential information must be
si	safeguarded. Participants must not engage in any activity that may create, or appear to create,
a	a conflict of interest, such as accepting gifts or favours, providing preferential treatment, or
p	publicly endorsing suppliers or products.
II	II. Accountability and Transparency
S	Supply Chain Activities must be open and accountable. In particular, contracting and purchasing
a	activities must be fair, transparent and conducted with a view to obtaining the best value for
p	public money. All participants must ensure that public sector resources are used in a
re	responsible, efficient and effective manner.
II	III. Compliance and Continuous Improvement
Ir	Individuals involved with purchasing or other Supply Chain Activities must comply with this Code
o	of Ethics and the laws of Canada and Ontario. Individuals should continuously work to improve
si	supply chain policies and procedures, to improve their supply chain knowledge and skill levels
a	and to share leading practices.



# UNIVERSITY OF TORONTO

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Governing Council

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January 28, 2026

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