

Status report on campus strategic priorities

October 16, 2025



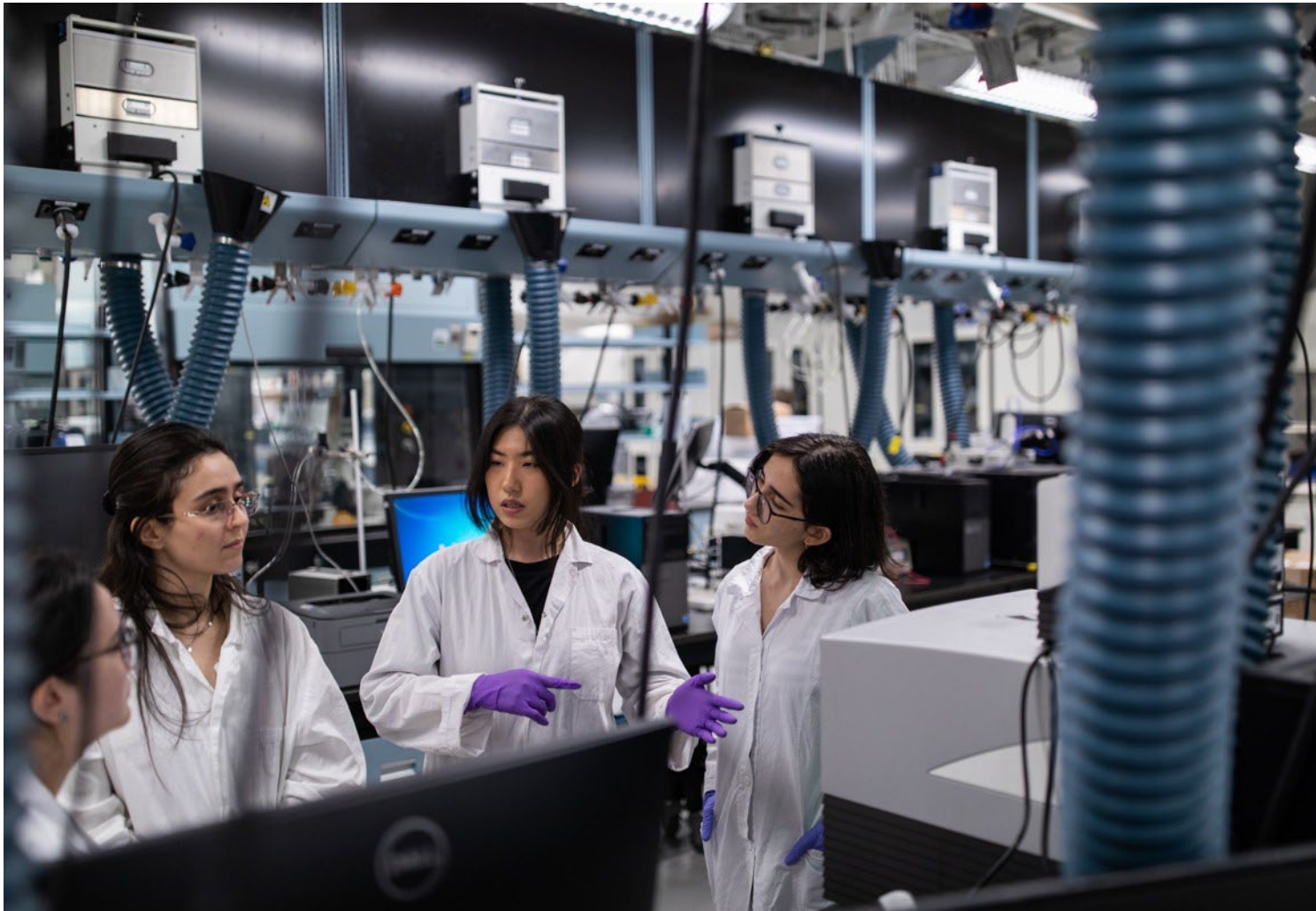
UNIVERSITY OF
TORONTO
MISSISSAUGA

DEFY
GRAVITY

Excellence across the big five rankings

University	US News	NTU	QS	Shanghai	THE
Toronto	16	4	29	25	21
Princeton	16	129	25	7	3
Columbia	10	14	38	8	20
UCLA	13	15	46	16	18
Michigan	21	9	45	33	23
McGill	62	50	27	76	41
UBC	41	33	40	53	45

Extended U of T's leadership as...



- **First** among North American public universities for graduate employability
- **First** among Canadian universities in research, innovation, and economic impact
- **First** among universities worldwide for environmental sustainability
- **Top 20** among universities globally in all five major QS teaching and research fields

U of T Mississauga: Strategic Framework



2025-26 priorities



Student success

- Complete program proposals for:
 - MFA in creative theatre practice
 - PhD in media communication technologies
 - Specialist in accounting and finance
- Advance strategic enrolment management
- Strengthen student spaces
 - e.g., 400-bed residence



Research discovery and impact

- Grow tri-council and other major research funding
 - Increase participation rates in SSHRC competitions
 - Facilitate ambitious collaborations for high-value science grants
- Power research-based innovation
- Build exceptional research facilities
 - e.g., Pre-engineered building.

2025-26 priorities



Collaboration and belonging

- Exceed U of T's anti-racism commitments through, e.g., our:
 - Black flourishing framework
 - Campus equity network
- Publish wellbeing and belonging plan



Efficient and sustainable operations

- Deliver a balanced budget that:
 - Prioritizes investment in research and teaching
 - Streamlines administrative services
- Implement sustainability and climate positive plans with, e.g., Project SHIFT

2025-26 priorities



Place-based connections

- Expand co-op with regional employers
- Plan 2026 launch of UTM-based nursing program, alongside BFoN and THP
- Develop locally-grounded fundraising proposals for, e.g., South Asian studies



Truth, openness, and reciprocity

- Advance design process and approvals for our Indigenous building
- Propose a minor, major, and/or EDU:C in Indigenous studies
- Celebrate Indigenous arts, languages, and traditions

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