

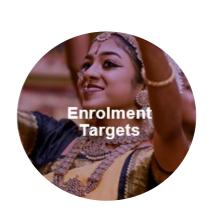
Today's Agenda



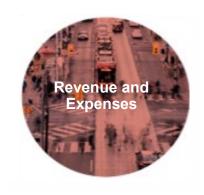














Budget Context



Provincial

Extended freeze on in-province domestic tuition

Long-term decline in real value of operating grants



Federal

Changing immigration policies

New cap on international students

Growing geopolitical tensions



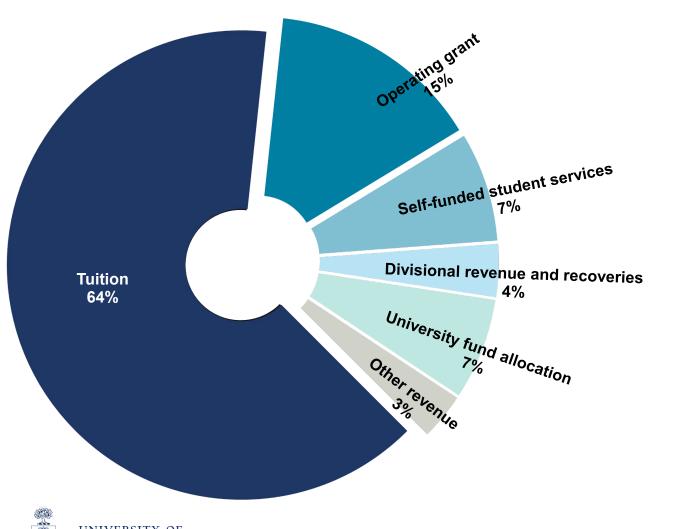
Institutional

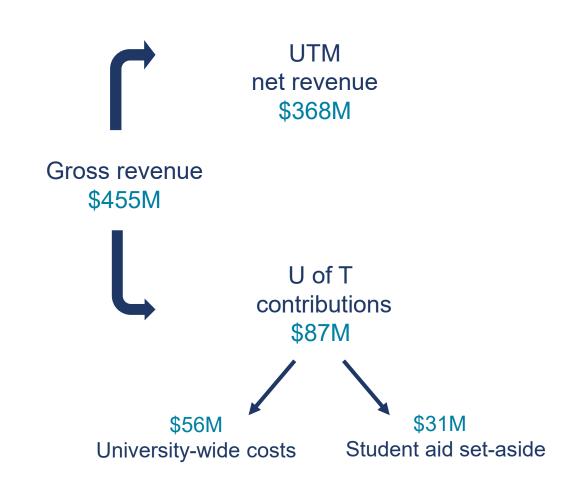
Inflationary pressures on expenditures, especially on construction

Growing investment in compensation



2025-26 UTM Revenue



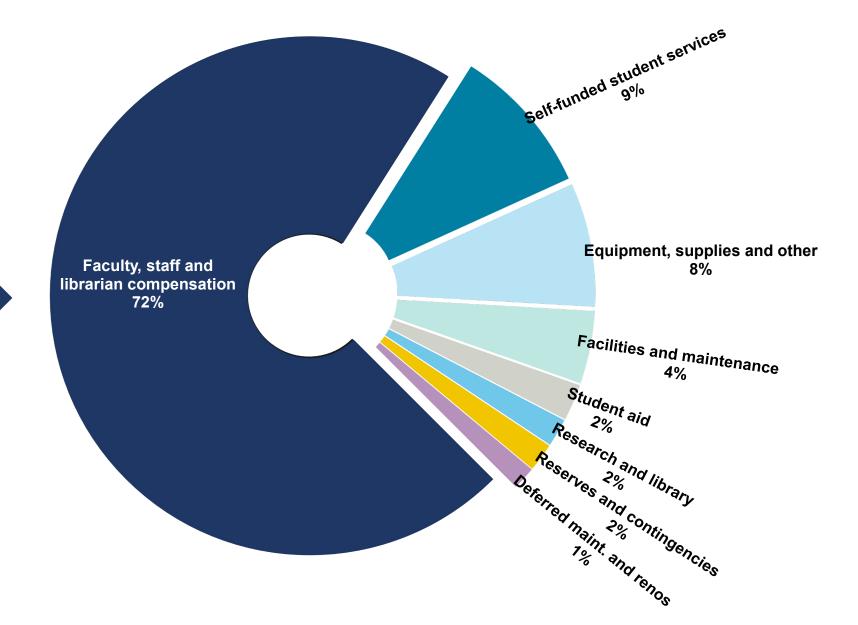




2025-26 UTM Operating Expenditures



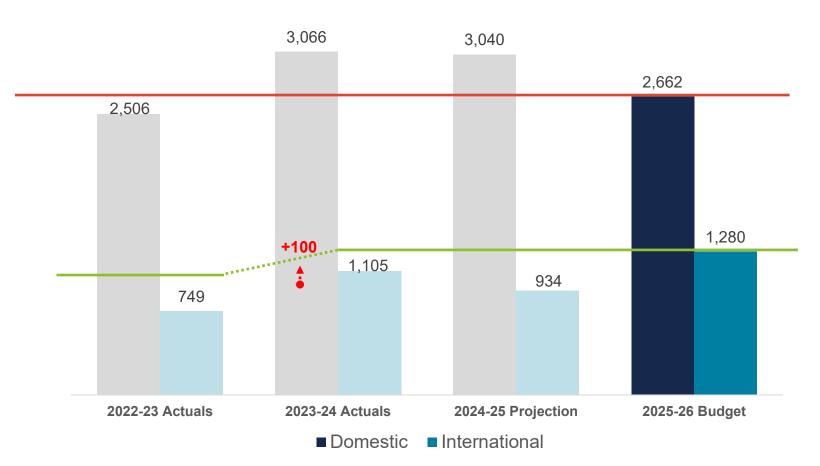
Operating expense budget





2025-26 UTM Enrolment Budgets

Total undergraduate new full-time students



3,942

Total new student intake target

2,662Domestic target

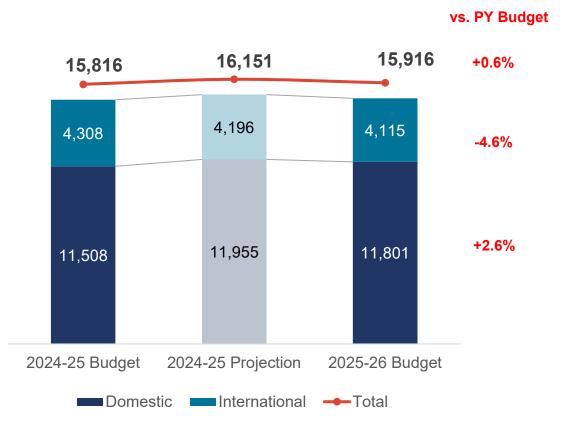
1,280
International target



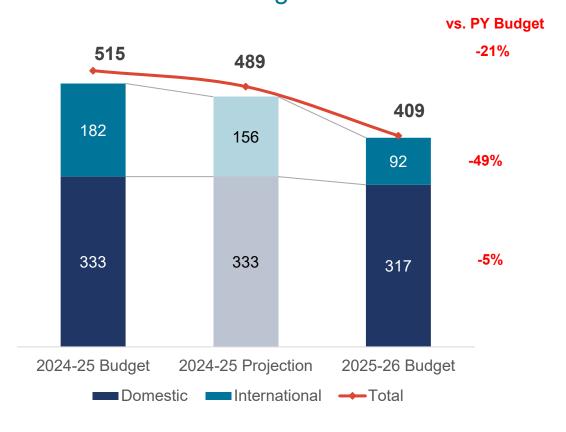
2025-26 UTM Enrolment Budgets

Total continuing students

UTM - Undergraduate

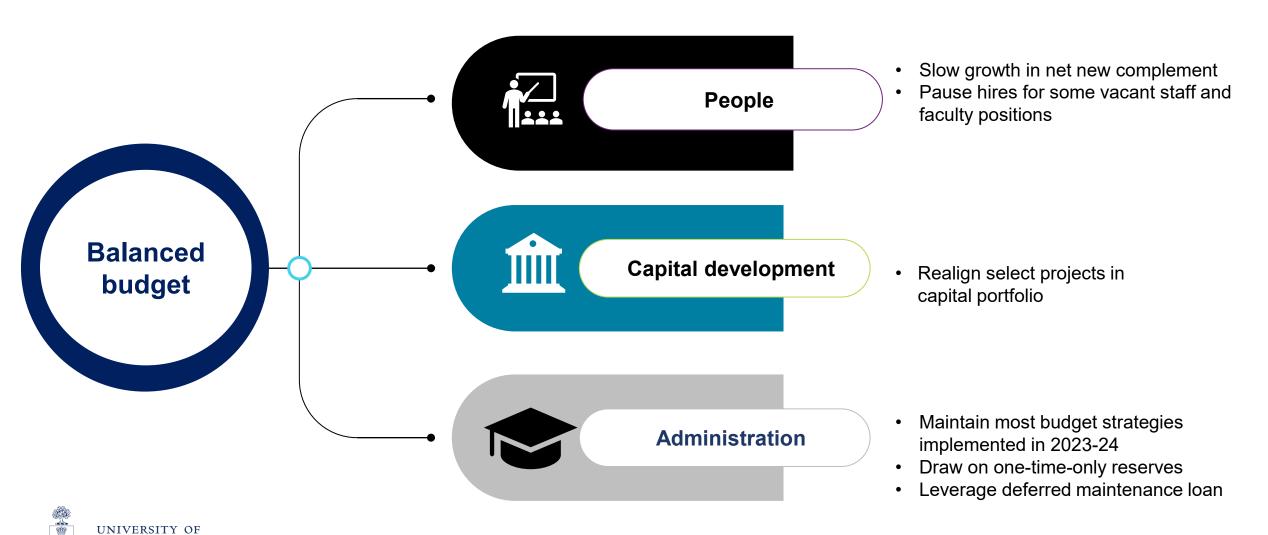


UTM - Professional graduate at IMI





Budget Tactics



Student Scholarships

- Diversify international enrolment
 - Contribute a percentage of international tuition revenue for the purpose, including:
 - o 3.0% in 2021-22
 - o 4.5% in 2022-23
 - 6.0% in 2023-24 and on-going
- Fund entrance award scholarships of \$25K or \$45K annually, renewable for three years









2025-26 Snapshot of Investments in New Initiatives



Foster student success

- Strengthen academic advising
- Extend pre-arrival student supports



Encourage collaboration and belonging

- Deliver SEE UTM
- Promote student mental health and wellbeing



Empower research discovery and impact

- Advance graduate program plans
- Facilitate knowledge translation



Embrace our place

 Expand workintegrated learning



Build efficient and sustainable operations

- Reinforce digital security and IT infrastructure
- Resource continuous improvement program



Questions





