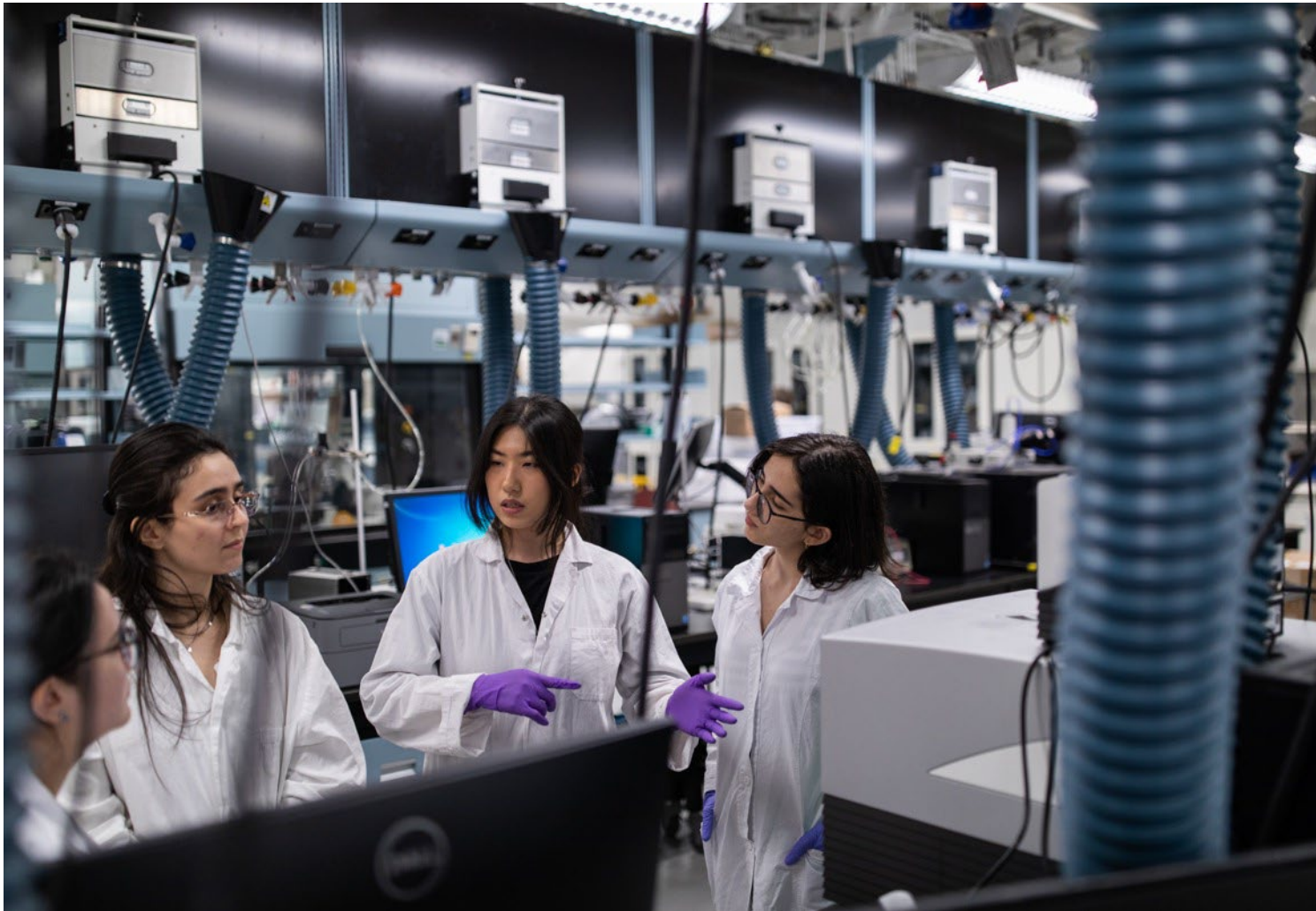


Status Report on Campus Strategic Priorities

November 13, 2024



Extended U of T's leadership as...



- **First** among North American public universities for graduate employability
- **First** among Canadian universities in research, innovation, and economic impact
- **First** among universities worldwide for environmental sustainability
- **Top 20** among universities globally in all five major QS teaching and research fields

U of T Mississauga Strategic Framework



Foster Student Success



What we'll do

- Advance strategic enrolment management
 - Strengthen academic advising
- Make progress toward our new five-year academic plan

What we've done

- Opened our student services hub
- Expanded experiential education by:
 - Admitting the first cohort in our new co-op internship program
 - Enhancing research-based learning opportunities

Empower Research Discovery and Impact



What we'll do

- Advance research framework goals by:
 - Increasing faculty award nominations
 - Achieving high success rates in tri-council competitions
 - Promoting funding opportunities beyond the tri-council
- Strengthen UTM's graduate research community

What we've done

- Opened the new science building
 - Welcomed 15 early-stage companies at SpinUp
 - Launched our research and innovation partnership with BIC
- Submitted proposal for our first PhD program – in media communications technology

Encourage Collaboration and Belonging



What we'll do

- Answer university-wide equity commitments, as outlined by U of T's task forces
- Implement, and build on, recommendations of the tri-campus wellness review

What we've done

- Broke ground on our new 400-bed student residence
- Strengthened student mental health resources, including in the re-designed counselling centre

Build Efficient and Sustainable Operations



What we'll do

- Advance our climate positive plan through, e.g., Project SHIFT
- Create a five-year balanced budget to 2029-30

What we've done

- Earned a gold STARS ranking, as driven by sustainability plan progress
- Launched U of T's first lean six sigma program in continuous improvement

Embrace Our Place



What we'll do

- Implement our MOU workplan with the city of Mississauga
- Lead community-based diabetes research through the Novo Nordisk Network

What we've done

- Welcomed ≈ 60 Peel high school students through SEE UTM
- Raised \$49M in the *Defy Gravity* campaign, as grounded in local strengths

Promote Truth, Openness, and Reciprocity



What we'll do

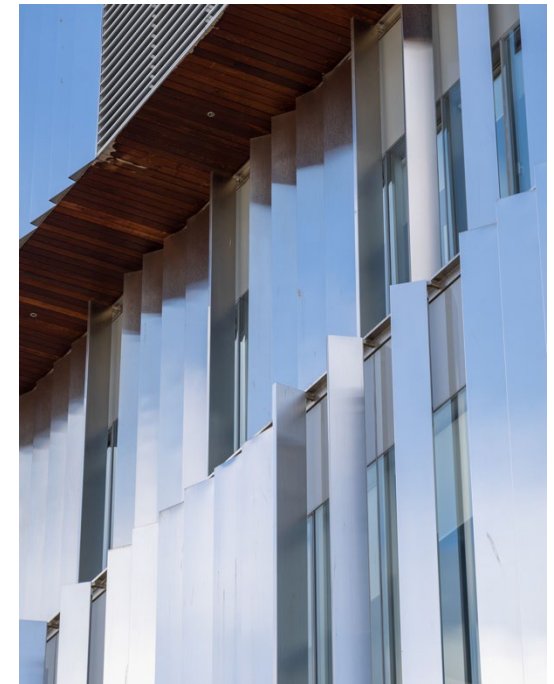
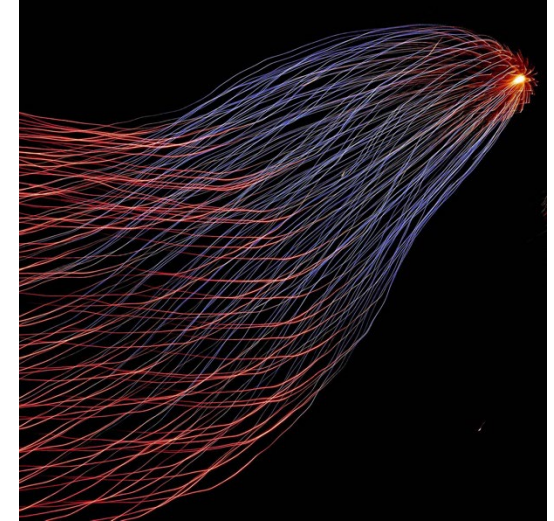
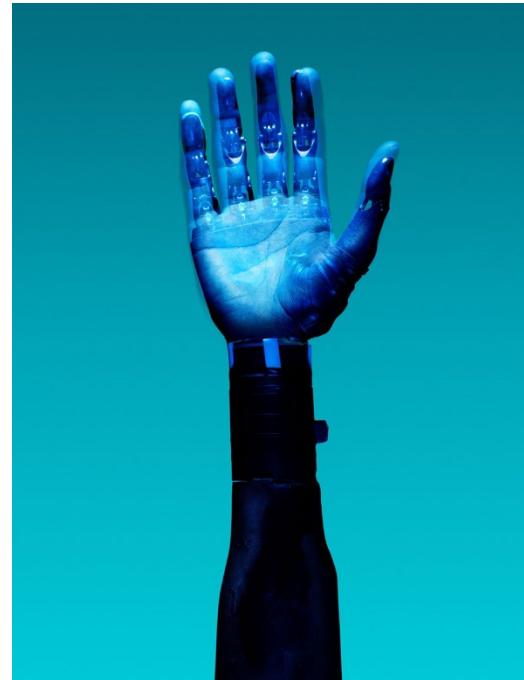
- Submit the project planning report for our Indigenous building and campus green
- Collaborate on language revitalization work

What we've done

- Hosted our second All Nations Powwow
- Championed Indigenous art, including a new installation in Maanjiwe nendamowinan

Five metrics you should ask about this time next year...

- Rates for second-year retention and six-year graduation
- Total students participating in experiential education opportunities
- Success rates in, and total dollars earned through, tri-council research funding competitions
- Reduction in campus GHG emissions, measured as a percentage compared to 2005
- Number of incoming students, compared to domestic, international, and overall targets



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UNIVERSITY OF
TORONTO
MISSISSAUGA

DEFY
GRAVITY