



FOR INFORMATION

PUBLIC

OPEN SESSION

TO: UTM Campus Affairs Committee

SPONSOR: Professor Alexandra Gillespie, Vice-President & Principal & Professor Nicholas Rule, Vice-Principal Academic & Dean

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PRESENTER: See Sponsor

DATE: October 8, 2024 for October 15, 2024

AGENDA ITEM: 3

ITEM IDENTIFICATION:

Status Report on UTM Campus Strategic Priorities

JURISDICTIONAL INFORMATION:

The Committee receives a status report on campus strategic priorities prior to the start of the administrative budget review process. The campus operating budget is presented for information following the annual administrative budget review process and the approval by Governing Council of the institutional operating budget.

GOVERNANCE PATH:

1. UTM Campus Affairs Committee [For Information] (October 15, 2024)
2. UTM Campus Council [For Information] (November 13, 2024)

PREVIOUS ACTION TAKEN:

At meetings on October 19, 2023, and November 14, 2023, the Campus Affairs Committee and the Campus Council, respectively, received for information and advice a presentation on UTM's strategic priorities. The presentation provided a preview of initiatives in UTM's proposed operating budget.

HIGHLIGHTS:

In this high-level overview, the Committee is being asked to consider, for information, the overall goals of the campus with reference to the priorities of [UTM's Strategic Framework](#), which aims to:

- Promote truth, openness, and reciprocity;
- Foster student success;
- Empower research discovery and impact;
- Encourage collaboration and belonging;

- Build efficient and sustainable operations; and
- Embrace our place.

This presentation represents the first step in the governance process for consideration of budget matters, providing a preview of initiatives that will inform the institutional and campus operating budgets presented later in the governance year. This presentation will summarize strategic priorities, addressing topics such as enrolment, research, teaching, programs, services, and capital projects. It will also include quantitative and qualitative assessment of progress toward long-term goals.

Following the Administrative Review process, an Institutional Operating Budget presentation will be provided to Campus Council in Cycle 4.

In Cycle 5, a presentation on the Campus Operating Budget will be presented to the Campus Affairs Committee and the Campus Council for information. The presentation will address enrolment, staff and faculty complement, expense priorities, and capital plans for the upcoming academic year.

FINANCIAL IMPLICATIONS:

Not applicable.

RECOMMENDATION:

For information and advice.

DOCUMENTATION PROVIDED:

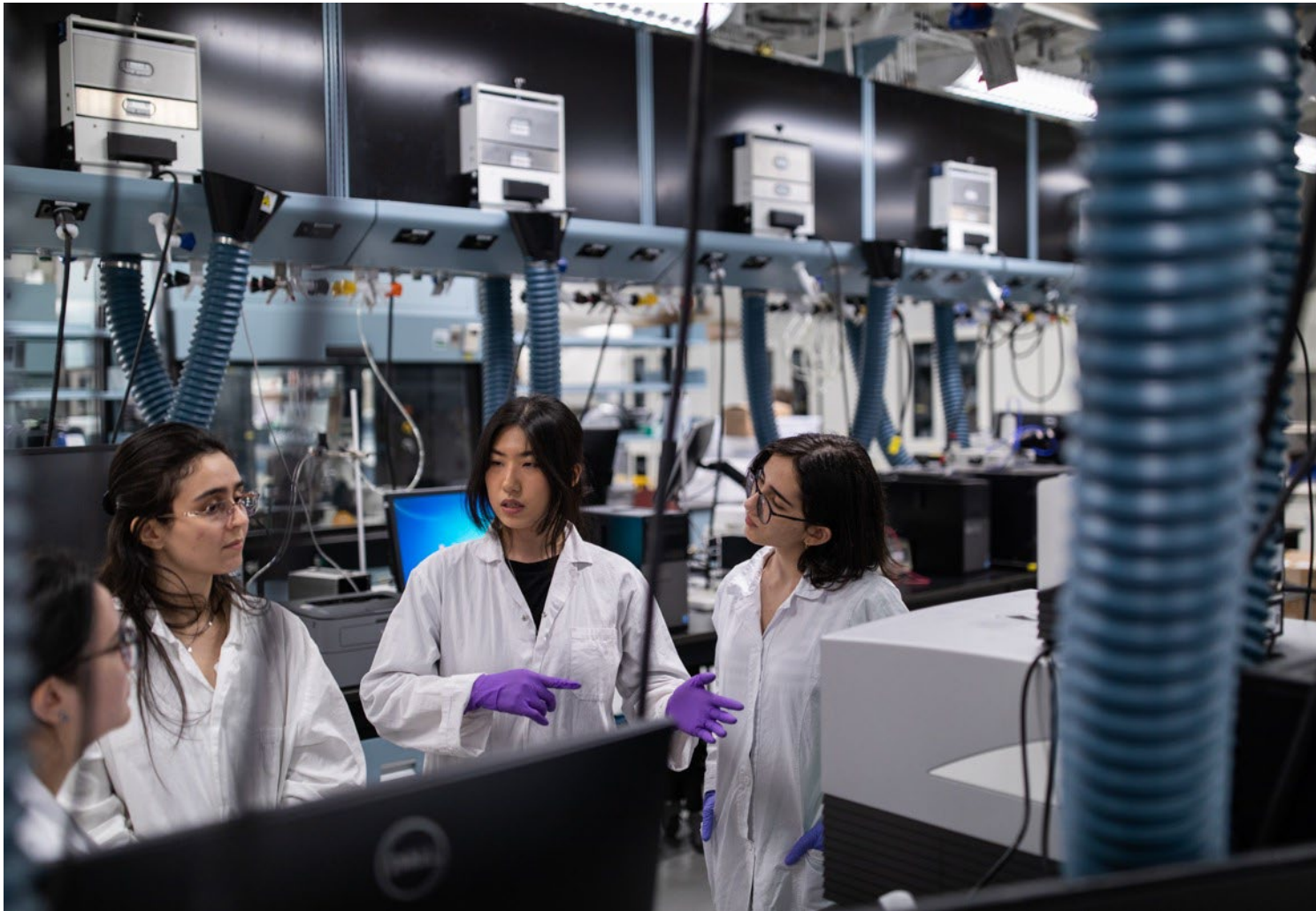
Presentation: Status Report on UTM Campus Strategic Priorities

Status Report on Campus Strategic Priorities

October 15, 2024



Extended U of T's leadership as...



- **First** among North American public universities for graduate employability
- **First** among Canadian universities in research, innovation, and economic impact
- **First** among universities worldwide for environmental sustainability
- **Top 20** among universities globally in all five major QS teaching and research fields

U of T Mississauga Strategic Framework



Foster Student Success



What we'll do

- Advance strategic enrolment management
 - Strengthen academic advising
- Publish a new five-year academic plan

What we've done

- Opened our student services hub
- Expanded experiential education by:
 - Admitting the first cohort in our new co-op internship program
 - Enhancing research-based learning opportunities

Empower Research Discovery and Impact



What we'll do

- Advance research framework goals by:
 - Increasing faculty award nominations
 - Achieving high success rates in tri-council competitions
 - Promoting funding opportunities beyond the tri-council
- Strengthen UTM's graduate research community

What we've done

- Opened the new science building
 - Welcomed 15 early-stage companies at SpinUp
 - Launched our research and innovation partnership with BIC
- Submitted proposal for our first PhD program – in media communications technology

Encourage Collaboration and Belonging



What we'll do

- Answer university-wide equity commitments, as outlined by U of T's task forces
- Implement, and build on, recommendations of the tri-campus wellness review

What we've done

- Broke ground on our new 400-bed student residence
- Strengthened student mental health resources, including in the re-designed counselling centre

Build Efficient and Sustainable Operations



What we'll do

- Advance our climate positive plan through, e.g., Project SHIFT
- Create a five-year balanced budget to 2029-30

What we've done

- Earned a gold STARS ranking, as driven by sustainability plan progress
- Launched U of T's first lean six sigma program in continuous improvement

Embrace Our Place



What we'll do

- Implement our MOU workplan with the city of Mississauga
- Lead community-based diabetes research through the Novo Nordisk Network

What we've done

- Welcomed 60+ Peel high school students through SEE UTM
- Raised \$49M in the *Defy Gravity* campaign, as grounded in local strengths

Promote Truth, Reconciliation, and Reciprocity



What we'll do

- Submit the project planning report for our Indigenous building and campus green
- Collaborate on language revitalization work

What we've done

- Hosted our second All Nations Powwow
- Championed Indigenous art, including a new installation in Maanjiwe nendamowinan

Five metrics you should ask about this time next year...

- Rates for second-year retention and six-year graduation
- Total students participating in experiential education opportunities
- Success rates in, and total dollars earned through, tri-council research funding competitions
- Reduction in campus GHG emissions, measured as a percentage compared to 2005
- Number of incoming students, compared to domestic, international, and overall targets

