



FOR INFORMATION

PUBLIC

OPEN SESSION

TO: UTM Campus Council

SPONSOR: Professor Alexandra Gillespie, Vice-President & Principal & Professor Nicholas Rule, Vice-Principal Academic & Dean

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PRESENTER: See Sponsor

DATE: November 7, 2023 for November 14, 2023

AGENDA ITEM: 4

ITEM IDENTIFICATION:

Status Report on UTM Campus Strategic Priorities

JURISDICTIONAL INFORMATION:

The Committee receives a status report on campus strategic priorities prior to the start of the administrative budget review process. The campus operating budget is presented for information following the administrative budget review process and the approval by Governing Council of the institutional operating budget.

GOVERNANCE PATH:

1. UTM Campus Affairs Committee [For Information] (October 19, 2023)
2. **UTM Campus Council [For Information] (November 14, 2023)**

PREVIOUS ACTION TAKEN:

At meetings on October 18, 2022, and November 16, 2022, the Campus Affairs Committee and the Campus Council respectively received for information and advice a presentation on the themes and priorities of UTM's proposed operating budget and its themes and priorities.

HIGHLIGHTS:

In this high-level overview, the Committee is being asked to consider, for information, the overall goals of the campus with reference to the priorities of [UTM's Strategic Framework](#), which express plans to:

- Promote truth, openness, and reciprocity;
- Foster student success;
- Empower research discovery and impact;
- Encourage collaboration and belonging;

- Build efficient and sustainable operations; and
- Embrace our place.

This presentation represents the first step in the governance process for consideration of budget matters. The presentation will focus on strategic objectives, and address topics such as enrolment, research, programs, services, capital projects, and assessment of progress toward long-term goals.

Following the Administrative Review process, an Institutional Operating Budget presentation will be provided to Campus Council in Cycle 4.

In Cycle 5, a presentation on the Campus Operating Budget will be presented to the Campus Affairs Committee and the Campus Council for information. The presentation will address enrolment, complement, expense priorities, and capital plans for the upcoming academic year.

FINANCIAL IMPLICATIONS:

There are no net implications for the campus' operating budget.

RECOMMENDATION:

For information and advice.

DOCUMENTATION PROVIDED:

Presentation: Status Report on UTM Campus Strategic Priorities

U of T Mississauga: Strategic Priorities

Campus Council
November 14, 2023



Strategic Framework



Looking Ahead: U of T Mississauga 2023/24



Foster Student Success

On the horizon

- Accelerate plans for UTM-based programs with other U of T divisions, including
 - robotics with FASE
 - healthcare and health sciences with DLSPH, TFoM, and BFoN
- Implement strategic enrolment management plan
- Begin new student advising project





Empower Research Discovery and Impact

On the horizon

- Launch new Strategic Research Framework
- Plan to renovate Davis Building research lab space
- Explore locating Acceleration Consortium Self-Driving Labs at UTM
- Develop UTM-based work of Robotics Institute and Canadian Robotics Council





Embrace our Place

On the horizon

- Strengthen connections with Mississauga employers through new campus-wide co-op program
- Build community partnerships for biodiversity and climate resilience projects
- Enact new MOU with City of Mississauga

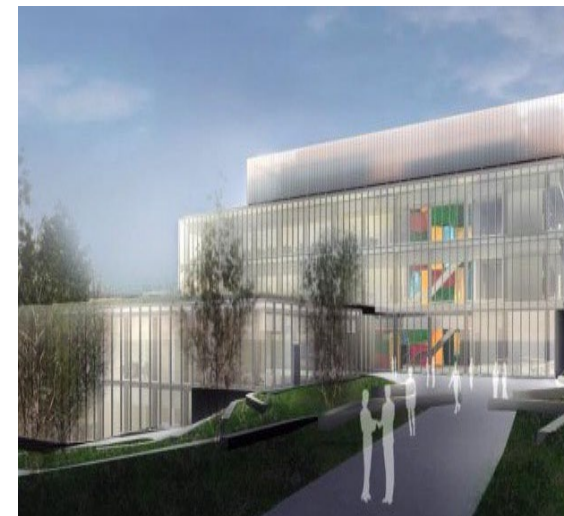




Build Efficient and Sustainable Operations

On the horizon

- Launch UTM's climate positive strategy
- Open New Science Building and Student Services Hub
- Submit governance proposal for new student residence
- Develop plans for Indigenous placemaking and student recreation at central and south fields
- Continue planning for building at the F2 site





Encourage Collaboration and Belonging

On the horizon

- Pursue goals of Student Mental Health Task Force with new supports for Black, Indigenous, and racialized students
- Connect UTM's wellbeing and belonging initiatives through new cross-portfolio partnerships
- Assess and expand achievements of the STEM Scholars and SEE@UTM initiatives





Truth, Openness and Reciprocity

On the horizon

- Plan Indigenous-led curricula, including undergraduate courses in Ojibwemowan and Anishinaabemowan
- Organize second All Nations Powwow with MCFN
- Prepare to return Indigenous belongings by supporting work by Special Advisor on Rematriation with Wendat and MCFN
- Facilitate learning and gathering in tipi and teaching lodge



Academic Plan, 2024-29

A Timeline

- **Late Spring 2023**
Host external review
- **Early Fall 2023**
Recruit consultant to support Plan development
- **Late Fall 2023**
Begin consultation sessions with UTM community
- **Early Winter 2024**
Synthesize information and develop Plan



U of T Mississauga: Strategic Priorities

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