



**FOR APPROVAL**

**PUBLIC**

**OPEN SESSION**

**TO:** Committee on Academic Policy and Programs

**SPONSOR:** Susan McCahan Vice-Provost, Academic Programs

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**PRESENTER:** Same as above

**CONTACT INFO:**

**DATE:** April 27, 2023 for May 4, 2023

**AGENDA ITEM:** 9

**ITEM IDENTIFICATION:**

Proposal for the closure of the Major in Finnish Studies (HBA), Faculty of Arts & Science.

**JURISDICTIONAL INFORMATION:**

The Committee on Academic Policy and Programs approves the closures of undergraduate programs within an existing degree, as defined by the University of Toronto Quality Assurance Process (UTQAP). (*AP&P Terms of Reference, Section 4.4.b.i.*)

**GOVERNANCE PATH:**

1. **Committee on Academic Policy and Programs [for Approval] (May 4, 2023)**

**PREVIOUS ACTION TAKEN:**

The proposal to close the Major in Finnish Studies was approved at the Faculty of Arts and Science Faculty Council meeting on April 19, 2023.

## **HIGHLIGHTS:**

This is a proposal to close the Major in Finnish Studies offered by the Department of Slavic Languages and Literatures. The Department offers an extensive range of courses and programs in Russian, Polish, Ukrainian, Czech and Slovak, Bosnian, Croatian, and Serbian languages, literatures, culture, and film. In addition, the Department offers courses and programs in Estonian Studies and Finnish Studies. The Major in Finnish Studies has been offered by the Department since 1989.

The proposed closure of the Major in Finnish Studies, associated with the Finnish Studies Minor (closed through a separate proposal), and the full integration of the Finnish Studies curriculum into the suite of the Department's modified undergraduate programs responds to the findings of the 2018-19 University of Toronto Quality Assurance Process (UTQAP) review of Finnish Studies. The external review identified several areas of concern including the long-term sustainability of the Finnish Studies programs due the low number of faculty supporting the program and barriers for students due to the low enrolment in the programs. The Department and the Dean's office agreed with the external reviewers' concerns, and the [Dean's 2020 implementation plan](#) indicated that the Department had initiated discussions to integrate the Finnish Studies Major and Minor into the suite of Slavic programs, including the development of shared core curriculum.

During 2022-23 the Department developed several proposals to restructure its programs, including this closure proposal. Separate Faculty of Arts & Science proposals were approved on April 19, 2023 to integrate Finnish Studies into the Specialist and Major, renamed "Slavic and East European Languages and Cultures" programs and to close the associated Minor in Finnish Studies.

Closing the Major and integrating Finnish Studies into the existing Major and Specialist will bring Finnish Studies within the Department's focus on comparativity and cultural diversity, broadening and deepening students' understanding of Finnish cultural history in its larger regional context. It will also bring the Finnish academic area within the mainstream of the Department's teaching and intellectual activities through a shared set of core courses and additional comparative course options, therefore broadening students' pedagogical perspective.

There is one in-progress student in the Major who will be supported to complete their program and is expected to complete by the end of the 2022-23 academic year. Enrolment in the Finnish Studies Major will be administratively suspended as of September 21, 2023. This will enable interested students one final opportunity to select the existing Major in Finnish Studies in spring

2023. The Department will inform any students who have selected the Finnish programs that they may either continue in the Finnish Studies Major or choose to switch into the new programs as of March 1, 2024. The closure date of August 31, 2027 has been selected to allow students selecting the program in spring 2023 to complete it without switching to the restructured Slavic and East European Languages and Cultures Programs.

Consultation has occurred with faculty members and students in the Department as part of the UTQAP review process. In addition, in July and August 2022, two drafts of the modified suite of the Slavic Department's undergraduate programs reflecting the full integration of the Finnish curriculum were circulated among the Department's faculty; the feedback received was incorporated into the final draft of the modified program suite, which was discussed and unanimously approved at the departmental meeting on 19 September 2022. The feedback from this process was fully taken into account in the proposed suite of program modifications which includes the closure of the Finnish Studies Minor and Major and the full integration of the Finnish Studies curriculum into the modified suite of the Department's undergraduate programs.

#### **FINANCIAL IMPLICATIONS:**

There are no negative financial implications to the closure of the Major.

#### **RECOMMENDATION:**

Be it Resolved

THAT the proposed closure of the Major in Finnish Studies, Faculty of Arts & Science, dated March 20, 2023, to which admissions will be administratively suspended on September 21, 2023, be approved with an anticipated program closure date of August 31, 2027.

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#### **DOCUMENTATION PROVIDED:**

- *Cover*
- *Proposal for the closure of the Major in Finnish Studies, Faculty of Arts & Science*

# University of Toronto Proposal:

## Closure of an Existing Program (Graduate or Undergraduate)

This template has been developed in line with the University of Toronto's Quality Assurance Process. The process followed for the closure of any program is the same as that required for the approval of any new such program.

<b>Closure proposed; please specify precisely what is being closed:</b> i.e., graduate diploma, field, certificate, option within a program (e.g., specialist, major or minor), entire program or degree (graduate or undergraduate).	Finnish Studies Major (Arts Program) – ASMAJ1089
<b>Department/unit if applicable:</b>	Slavic Languages and Literatures
<b>Faculty/academic division:</b>	Arts and Science
<b>Faculty/academic division contact:</b>	Bill Ju, Acting Vice-Dean, Undergraduate Kevin Mak, Associate Director, Governance and Curriculum Services
<b>Department/unit contact:</b>	Leonid Livak, Chair, Department of Slavic Languages and Literatures
<b>Effective date program will be administratively suspended to new admissions:</b>	September 21, 2023
<b>Effective date of full closure of program:</b> date by which students currently in the program will be expected to graduate.	August 31, 2027
<b>Version date:</b> please change as you edit this proposal.	March 20, 2023

## 1 Brief Summary

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- Please clarify precisely what is being closed.
- What is the relationship between what is being closed and any remaining offerings:
  - ▶ If only part of a program is being closed, please clarify the relationship between this and those portions of the program that will remain open.

The Department of Slavic Languages and Literatures offers an extensive range of courses and programs in Russian, Polish, Ukrainian, Czech and Slovak, Bosnian, Croatian, and Serbian languages, literatures, culture, and film. In addition, the Department offers courses and programs in Estonian Studies and Finnish Studies.

Currently, the Slavic Languages and Literatures Department (Slavic Department) offers the following Specialist, Major, and Minor programs (totalling 15, including the streams in the Major in Slavic Languages and Cultures):

- Estonian Studies Minor (ASMIN1756)
- Finnish Studies Major (ASMAJ 1089)
- Finnish Studies Minor (ASMIN1089)
- Slavic Languages and Cultures Specialist (ASSPE1200)
  - ▶ Note: as part of the program requirements, students must complete language and culture courses selected from 2 of the following language and culture areas: Czech & Slovak, Polish, Russian, South Slavic, Ukrainian
- Slavic Languages and Cultures Major:
  - ▶ Students must choose one of the following five streams:
    - Slavic Languages and Cultures Major: Czech and Slovak (ASMAJ1200A)
    - Slavic Languages and Cultures Major: Polish (ASMAJ1200B)
    - Slavic Languages and Cultures Major: Russian (ASMAJ1200C)
    - Slavic Languages and Cultures Major: South Slavic (ASMAJ1200D)
    - Slavic Languages and Cultures Major: Ukrainian (ASMAJ1200E)
- Russian Literature in Translation Minor (ASMIN1281)
- Slavic Languages and Cultures Minor: Czech and Slovak (ASMIN1200A)
- Slavic Languages and Cultures Minor: Polish (ASMIN1200B)
- Slavic Languages and Cultures Minor: Russian (ASMIN1200C)
- Slavic Languages and Cultures Minor: South Slavic (ASMIN1200D)
- Slavic Languages and Cultures Minor: Ukrainian (ASMIN1200E)

In direct response to recommendations from the most recent UTQAP Cyclical Review of the Finnish programs (initiated 2018-19 and completed 2019-20), as well as to support the continuous improvement of its offerings, the Department of Slavic Languages & Literatures has actively engaged in a review of its undergraduate

curriculum that has resulted in a suite of proposals to concurrently restructure its programs.

As a result of the review of its programs, the department has decided to close its Finnish Studies Major (ASMAJ1089). The associated Finnish Studies Minor (ASMIN1089) is also proposed to be closed, as part of a separate proposal. The existing Finnish curriculum will be fully integrated into the suite of modified undergraduate programs resulting from the proposed restructuring (Minor, Major, and Specialist in Slavic and East European Languages and Cultures). Admissions to the Finnish Studies Major will be administratively suspended as of September 21, 2023 to coincide with the end of the 2023 program enrolment period for open enrolment programs in the Faculty of Arts & Science (2023 program enrolment period runs from March 1, 2023 to September 20, 2023).

## 2 Academic Rationale

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Background:

- You may wish to speak to when the program was first created; how long has it been offered; past success of the program.
- What has led to the decision to close the program?
- Please provide a full academic rationale:
  - ▶ You may wish to refer to changing enrolment; changing disciplinary landscape; shifting expertise of the professoriate; poor quality of the academic offering; overlap with other existing programs.
  - ▶ Where appropriate, you may want to quote from recent unit or program reviews.
  - ▶ Explain alignment with the unit's academic plan.

The Slavic Department has been the administrative home of Finnish Studies since 1989, when an agreement was signed between the Finnish government and the University of Toronto to establish a Visiting Professorship in the field of Finnish Studies in order to promote the study of the Finnish language, literature and culture in Canada. In 1990 a charitable organization, the Canadian Friends of Finland Education Foundation (CFFEF), was founded for the purpose of raising funds for the program. Starting in 1991, the Slavic Department has offered the Minor and Major

programs in Finnish Studies, taught and directed by Prof. Börje Vähämäki, who retired in 2009 and was replaced by Prof. Pia-Maria Päiviö. Professor Päiviö left U of T in 2014 and since 2014, Prof. Anu Muhonen has directed and taught the Minor and Major programs in Finnish Studies. At this point, teaching in the programs are completely funded by grant money from the Finnish government and the local Finnish community which is currently working to raise money for a permanent endowment for a position of professor in Finnish Studies.

The proposed closure of the Finnish Studies Major, associated with the Finnish Studies Minor (also to be closed), and the full integration of the Finnish Studies curriculum into the suite of the Department's modified undergraduate programs follows the findings of the UTQAP review of Finnish Studies at the University of Toronto. The external review (report submitted on June 28, 2019) identified several areas of concern:

- a) The reviewers observed “an unfortunate divide between the Finnish program and the Slavic Department.” As a result of this divide, “student morale suffered from the positioning of Finnish as a different entity within the Slavic Department,” whereas students in Finnish Studies showed “no attachment or identification” to the Department, contrary to their wish to see more attention to their area of study at the departmental level.
- b) The reviewers stressed the need to “improve communication and establish shared best practices and common goals” between Finnish and Slavic programs.
- c) The reviewers questioned the long-term sustainability of the Finnish Studies programs if they continued to rely on the sole faculty member designing and delivering Finnish curriculum. The reviewers recommended that the Slavic Department should use all available teaching resources (i.e., other faculty members) to support the delivery of the Finnish programs, diversifying their curricular offerings and teaching methods.

The Slavic Department and the Dean's office agreed with the external reviewers' concerns. In 2020, in response to the reviewers' recommendations, the [Dean's implementation plan](#) linked low enrollments in the Finnish Studies POSTs to the

structural problems outlined above and proposed that the Slavic Department should “draw on the expertise of other faculty members” to provide the Finnish programs with a “core curriculum shared with other streams in Slavic languages and literatures,” thereby producing “a more stable and sustainable curriculum” and allowing Finnish Studies students “to be part of a larger student cohort.” To these ends, Dean Woodin endorsed the Department’s readiness to “integrate the Finnish studies major and minor into the suite of Slavic programs, including the development of shared core curriculum,” because such an integration would make Finnish Studies more pedagogically sustainable and methodologically diversified, raising student morale by “connecting the Finnish faculty member and students in Finnish Studies to the larger Department, enhancing communication and providing a greater sense of community.”

Closing the Finnish Major (and associated minor), and integrating the academic content into the existing Minor, Major, and Specialist in Slavic and East European Languages and Cultures, which are being modified through a series of proposals approved at the divisional level, will have a positive impact on the existing programs and student experience. For example, it will bring Finnish Studies within the Department’s focus on comparativity and cultural diversity, broadening and deepening students’ understanding of Finnish cultural history in its larger regional context. It will also bring the Finnish academic area within the mainstream of the Department’s teaching and intellectual activities through a shared set of core courses and additional comparative course options, therefore broadening students’ pedagogical perspective, as per the UTQAP implementation plan.

Enrolment in Finnish Studies Minor and Major will be administratively suspended as of September 21, 2023 to coincide with the end of the 2023 program enrolment period for open enrolment programs in the Faculty of Arts & Science (the 2023 program enrolment period runs from March 1, 2023 to September 20, 2023). The Slavic Department would like to give interested students the opportunity to enroll during the spring program enrolment cycle in March 2023. Once the new suite of programs is officially approved and reflected in the Faculty of Arts and Science 2023-24 Academic Calendar, set to take effect September 2023, the Slavic Department will inform all students in the Finnish programs that they may choose to switch into the new programs as of March 1, 2024 or remain in their current ones.

### 3 Impact on Other Programs/Units of the Proposed Closure

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- Please provide evidence of consultation with any programs/units/faculties that will be affected.
- What are the positive and negative implications that need to be considered in the closure.
- Impact on the nature and quality of the division's program of study.
- Impact of closure on other units including inter-divisional and inter-institutional agreements/contracts.
- Please mention if the courses that supported this degree, program or program option will continue to be offered.

No academic units or programs outside the Slavic Department will be affected by the closure of the Finnish Studies Major (and the associated Minor) because the proposed undergraduate program modifications do not concern any courses cross-listed with other academic units or programs outside the Slavic Department. All courses offered in the Finnish Major that are currently offered by the Slavic Department and cross-listed with units or programs outside the department will continue to be offered in their present form without any changes.

In the summer and fall of 2022, the Slavic Department's Chair met, on separate occasions, with the Director of the Center for European Russian and Eurasian Studies, Prof. Edward Schatz, and with Ksenia Kiebusinski, the head of the Petro Jacek Slavic and East European Resource Center (Robarts Library). Among other issues, the Slavic Department's proposed program modifications were discussed at these meetings.

All FIN- and SWE-designated courses that currently form the Finnish Studies Minor and Major POSTs will be integrated into the Department's modified suite of undergraduate programs – Minor, Major, and Specialist in Slavic and East European Languages and Cultures.

In July and August 2022, two drafts of the modified suite of the Slavic Department's undergraduate programs reflecting the full integration of the Finnish curriculum were circulated among the Department's faculty, including Prof. Muhonen who is the current director and instructor in the Finnish Studies programs. The feedback received

from faculty members was incorporated into the final draft of the modified program suite which was discussed and unanimously approved at the departmental meeting on 19 September 2022.

Prof. Muhonen communicated to the Canadian Friends of Finland Education Foundation, the charitable body in charge of raising funds for Finnish Studies at the University of Toronto, the Department's proposed curricular modifications, including the integration of Finnish Studies into the main suite of the Slavic Department's undergraduate programs. On November 4, 2022, the Department's Chair met with the representatives of the Canadian Friends of Finland Education Foundation, Messrs. Heikki Walden and Ismo Heikkila, accompanied by Prof. Muhonen, for consultations regarding the proposed changes to the delivery of the Finnish curriculum at the University of Toronto. After a detailed discussion, the Foundation's representatives agreed that the proposed modifications represented a positive solution to the issues outlined by the Finnish Studies' UTQAP review, because the curricular integration of Finnish Studies into the main suite of the Department's programs does not compromise the national distinctness of Finnish language and culture as a pedagogical area funded by The Canadian Friends of Finland. Reiterating their commitment to funding Finnish Studies at UofT, the Foundation's representatives agreed that the proposed modifications created a favorable framework for Finnish Studies as a sustainable and distinct academic area in the Department's undergraduate curriculum.

On 30 August 2022 the Chair of the Slavic Department met with the representatives of the GTA's Estonian community which funds UofT's Estonian curriculum – Mr. Peeter Einola, President of the Estonian Studies Foundation, and Professor of Baltic History Andres Kasekamp (Munk School and Department of History, UofT). At this meeting the proposed restructuring of the Department's undergraduate curriculum were discussed in detail. Prof. Kasekamp has expressed his support for the intellectual rationale behind the proposed integration of Estonian and Finnish into the main suite of Slavic Department's undergraduate programs and voiced his willingness to develop courses in comparative Baltic cultural history that will complement the comparative emphasis of the Slavic Department's newly proposed curriculum. One such course, HIS331H1, which currently exists, has been included, at Prof. Kasekamp's request, among optional courses in the Estonian and Finnish areas of the proposed Minor, Major, and Specialist in Slavic and East European Languages and Cultures.

In November 2022, the Slavic Department launched an online survey of its alumni, soliciting their feedback with regard to the proposed program modifications. The results of the survey show general support from respondents who find the proposed modifications – especially the added support for smaller programs, the increased comparativity and diversity of curriculum, as well as the new opportunities for interdisciplinary collaboration among students and the concomitant building of a more cohesive learning community – an improvement on the Department’s extant undergraduate curricular structure. The alumni have expressed understanding, and in some cases appreciation, for the Slavic Department’s efforts to adapt its curriculum to the tragic geopolitical situation in Eastern Europe. Several respondents have also expressed hope that the modifications will allow the department to place even greater emphasis on language instruction, including the expansion of its language offerings beyond those presently available in the Department’s curriculum (Hungarian was specifically mentioned as the missing piece of the proposed program structure). The overwhelming majority of respondents have stressed their strong preference for preserving the clear distinctness of each national language and culture area included the modified suite of programs.

## 4 Student Accommodation

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- Please include the current enrolment showing breakdown, by year, in the program or option being closed.

**Table 1: Undergraduate Enrolment in Finnish Studies Major**

	Year 1	Year 2	Year 3	Year 4
2022-23 enrolment	0	0	0	1

- Provide details concerning how students in progress will be accommodated.
  - ▶ Will students be allowed to complete their program or be transferred to another program? In the latter instance, please comment on the ease with

which they can complete the requirements of the new program and show evidence of consultation, if relevant.

- ▶ Deadline by which accommodated students must complete the program—if there are grounds for concern, what are their options if they have not completed the program by that deadline?
- ▶ Capacity/course availability to accommodate affected students.
- ▶ Can inactive students reactivate to the closed program?
- What will the impact of the proposed closure be on the range of academic options available to students in the future (i.e., are there other programs or options that will fill the void that may or may not be created by the closure)?
- Consultation with students.
  - ▶ Please provide details concerning consultation with students around the proposed change, including:
    - meetings, town halls, emails, questionnaires
    - any response or feedback received
  - ▶ How will students be notified of the change following approval?

**Student accommodation:**

The one remaining in-progress student will be supported to complete their program and is expected to complete the program by the end of the 2022-23 academic year. The FIN-designated courses students will have taken by the time the modified suite of programs takes effect will continue to count toward their degree completion requirements at the Slavic Department. Since the integration of the Finnish Studies curriculum into the modified suite of programs does not entail the elimination of FIN-designated courses, students who choose to switch to a modified POST will see their course options expand considerably, because in the proposed curriculum they will be able to count many EST- and SLA-designated courses toward their Finnish Studies area in the Minor, Major, and Specialist programs in Slavic and East European Languages and Cultures.

Recognizing that the Finnish Studies Major is open for selection for the final time for the 2023 enrolment period, the Department plans to collaborate with the Faculty of Arts & Science's Governance team, the Office of the Faculty Registrar, and the Faculty Communications team to ensure all students enrolled in this program are informed about the program closure and the options available (e.g., to remain in the current

program or to switch to the modified suite of programs as of March 2024) once the proposed closure has been approved and reflected in the 2023-24 Academic Calendar (slated for publication in mid-May 2023).

The Department plans to make use of its website to announce details of the closure of the Major and options available for students. Additionally, these details will be provided in an e-mail announcement to be sent out to all students currently enrolled in the Department's POSTs. The website and e-mail announcements will also encourage students to contact the Department's Undergraduate Coordinator if they have further questions or wish to discuss their options in more detail.

Furthermore, the Department will collaborate with colleagues in the Faculty of Arts & Science (see above) to ensure details of the program closure and modifications to related programs are published in the appropriate sections of the 2023-24 Academic Calendar and the Sidney Smith Commons website.

**Consultations with students:**

As part of the Finnish Studies' UTQAP review, the external reviewers and the Slavic Department's Chair met, in March 2019, with students enrolled in the Finnish Studies Minor and Major, as detailed in the reviewers' report (submitted on June 28, 2019). Students at these meetings expressed concerns regarding their lack of communication with the Slavic Department at large, the curricular and administrative barriers existing between the Finnish Studies programs and the Slavic Department's main suite of undergraduate programs, and the low student morale in the Finnish Studies programs, resulting from their existence as a separate entity on the margins of the Department's undergraduate curriculum. The findings of this meeting are fully taken into account in the proposed program modification which includes the closure of Finnish Studies Minor and Major POSTs and the full integration of the Finnish Studies curriculum into the modified suite of the Department's undergraduate programs.

As part of the consultation process, two undergraduate town hall meetings were held on 3 October 2022 (in person) and on 14 October 2022 (online). All students currently enrolled in the Department's undergraduate POSTs (Finnish and Slavic) were invited to attend these town halls during which the Department's proposed program modifications were presented and discussed. Students who did not attend the town

hall meetings were given further opportunity to familiarize themselves with the proposed program modifications (a link to the online townhall recording was communicated to all students registered in the Department's POSTs) and asked to provide feedback to the Department's Chair by email or in person.

Students in Finnish Studies Major and Minor POSTs who attended the town hall meetings expressed excitement at the new opportunities offered by the proposed program modifications, including the possibility of taking EST- and SLA-designated courses as well as SLA-designated comparative courses with Finnish content as a way of broadening and deepening their understanding of the geographic area taught at the Slavic Department.

Some students in Finnish Studies expressed concerns that the closure of Finnish Studies POSTs will hamper their chances of securing outside funding for study abroad programs in Finland. However, once they familiarized themselves with the proposed structure of the modified suite of the Department's undergraduate programs (Minor, Major, and Specialist in Slavic and East European Languages and Cultures – please see separate forms), they were reassured that the integration of the Finnish curriculum into the Department's main suite of programs fully preserved the national distinctness of the Finnish Studies area, allowing students in that area to qualify for Finnish study abroad funding.

In general, consultations with students in Finnish Studies yielded an overwhelmingly positive response since the proposed changes offer more curricular and intellectual opportunities as well as greater program flexibility.

Once the modified program suite appears in the 2023-24 Faculty of Arts and Science Academic Calendar, set to take effect September 2023, the Department will notify electronically all students currently enrolled in the Major and Minor in Finnish Studies POSTs. The message will reiterate their options – to switch to one of the modified Slavic and East European Languages and Cultures POSTs as of March 1, 2024 or to remain in their current Finnish Studies Minor or Major POST.

## 5 Faculty/Staff Accommodation

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- What is the impact, if any, on faculty and staff of the closure?

The closure of the Finnish Studies Major and Minor and the concurrent integration of the Finnish curriculum into the Department's main suite of modified undergraduate programs will provide Prof. Anu Muhonen, the current director and only instructor in Finnish Studies, with more teaching flexibility, since she will no longer be solely responsible for delivering the Finnish Studies curriculum: all faculty members at the Department will contribute to the instruction of students in the Finnish area of the Minor, Major and Specialist POSTs in Slavic and East European Languages and Cultures. They will do so by teaching the core curriculum courses (a half course in Slavic and East European Folklore, as well as a half course in Slavic and East European civilizations) as well as additional comparative courses in which students in the Finnish area will be enrolled along with students from other national areas.

The proposed modifications will also allow the Department fully to integrate Prof. Muhonen into its teaching and intellectual activities. Like the rest of the Department's faculty, Prof. Muhonen will be contributing to the teaching of the core courses required across the national areas in the modified Minor, Major and Specialist programs. Prof. Muhonen will also see enrollments grow in several of her FIN-designated courses which will be placed in the common pool of comparative courses all students in the Department will be able to count toward their program completion requirements.

The closure of the Major will have no impact on staff in the department.

## 6 UTQAP Process

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The governance pathway is summarized in the table below.

Steps	Approvals
Decanal sign-off	March 1, 2023
VPAP sign-off	March 22, 2023

Proposal for the Closure of an Existing Program (Graduate or Undergraduate)

Faculty/divisional council (approval of closure of minors, where there is a continuing specialist or major)	Joint Undergraduate Curriculum meeting: March 29, 2023 Arts & Science Council meeting: April 19, 2023
Submission to Provost's office	
AP&P (approval of program closures: undergraduate specialists/majors; minors where there is no specialist or major; graduate fields or diploma; and collaborative programs)	May 4, 2023
Academic Board (approval of degree, graduate program, diploma closures)	NA
Executive Committee of Governing Council (executive confirms degree, graduate program, closures)	NA
Inclusion in annual report to Quality Council	July 2023
Inclusion in annual report to MCU (in case of closure of degree)	