

The International Strategic Plan

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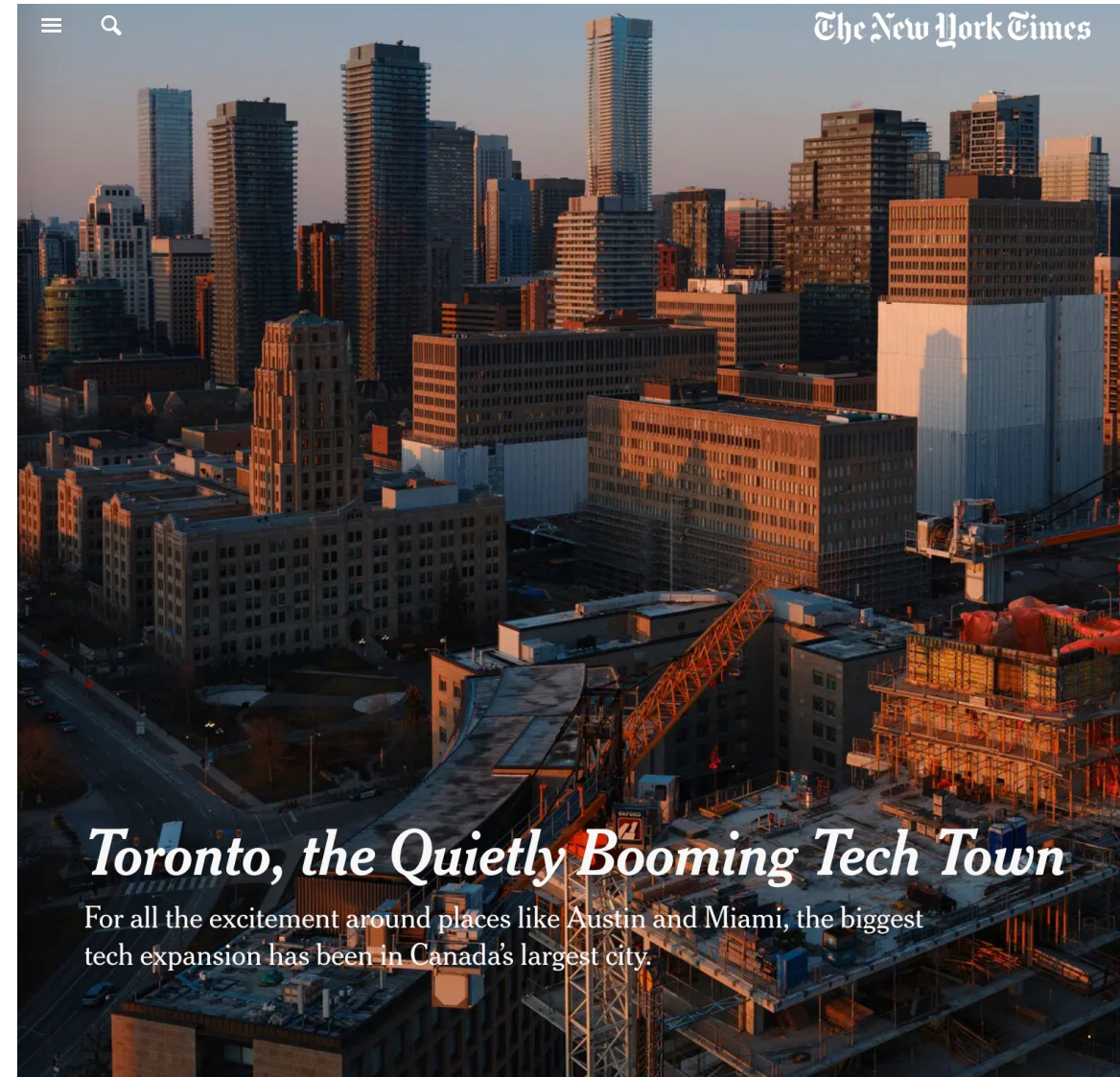
“The University of Toronto is one of the world’s top-ranked universities with one of the world’s most extensive global research networks – and our faculty are deeply engaged in partnerships with academic and industry leaders ... across the globe”

President Gertler at the launch of U of T’s Centre in India,
February 2023

Our global advantage

Global strategy supports our ranking as one of the best universities in the world

- Extensive global network
- Work collaboratively with others for enhanced impact and reputation
- Attract international faculty, students
- Leverage Canada's openness to the world
- Dynamic tech and entrepreneurship ecosystem, powered by talent at U of T



The International Strategic Plan 2022-27

Over the past year, we proudly launched the new International Strategic Plan, focussed on deepening the university's global impact across multiple dimensions:

- Global learning and fluency
- International student diversification and strengthened support
- Academic partnerships
- Entrepreneurship networks and programming
- Strategic communications and profile raising
- Philanthropic engagement and corporate partnerships

Partnership Network in Africa with MCF support

- A strong partnership with Mastercard Foundation since 2013, recently renewed with a \$94.6M grant
- Taking our lead from the identified priorities of 8 university partners in Africa, and leveraging U of T assets, we have built a robust network of collaborators focused on developing health capacity and economic development
- Team in Toronto and 4 staff in Africa working closely with divisions -- the first year of this exciting ten-year grant has established a strong foundation on which to build



Engagement in Asia-Pacific

- U of T's leadership in existing and new markets (Vietnam, Singapore, S. Korea, Taiwan)
- Connect with alumni and potential students
- Built new relationships with corporate partners
- Expanded existing and develop new academic partnerships for more comprehensive & strategic engagement



U of T Centre in India launched

In partnership with Tata Trusts

Our goal: to have a measurable and lasting impact through partnership, by generating transformative innovations and implementing specific solutions to address urban & rural, environmental, health and other challenges.

The Centre will:

- Catalyze mutual opportunities for students, faculty, and entrepreneurs, with support of staff in Mumbai
- Provide an Indian base for public outreach, alumni and student engagement, business development, etc.



Expanding Corporate Partnerships through U of T's *Blue Door*

- The Blue Door is a portal for Corporate Partners to facilitate partnership development
- The portal supports U of T to become one of the world's most-sought-after university partners for corporate organizations aiming to achieve impact in the world.
- International corporate-sponsored research for FY 2022 was \$25.5M; with the Blue Door and collaboration across the institution, we will continue to attract new corporate partners and look for opportunities to engage them in broader opportunities



Leadership in the U7+ Alliance of World Universities

Convening university leaders to develop solutions to the world's most pressing issues

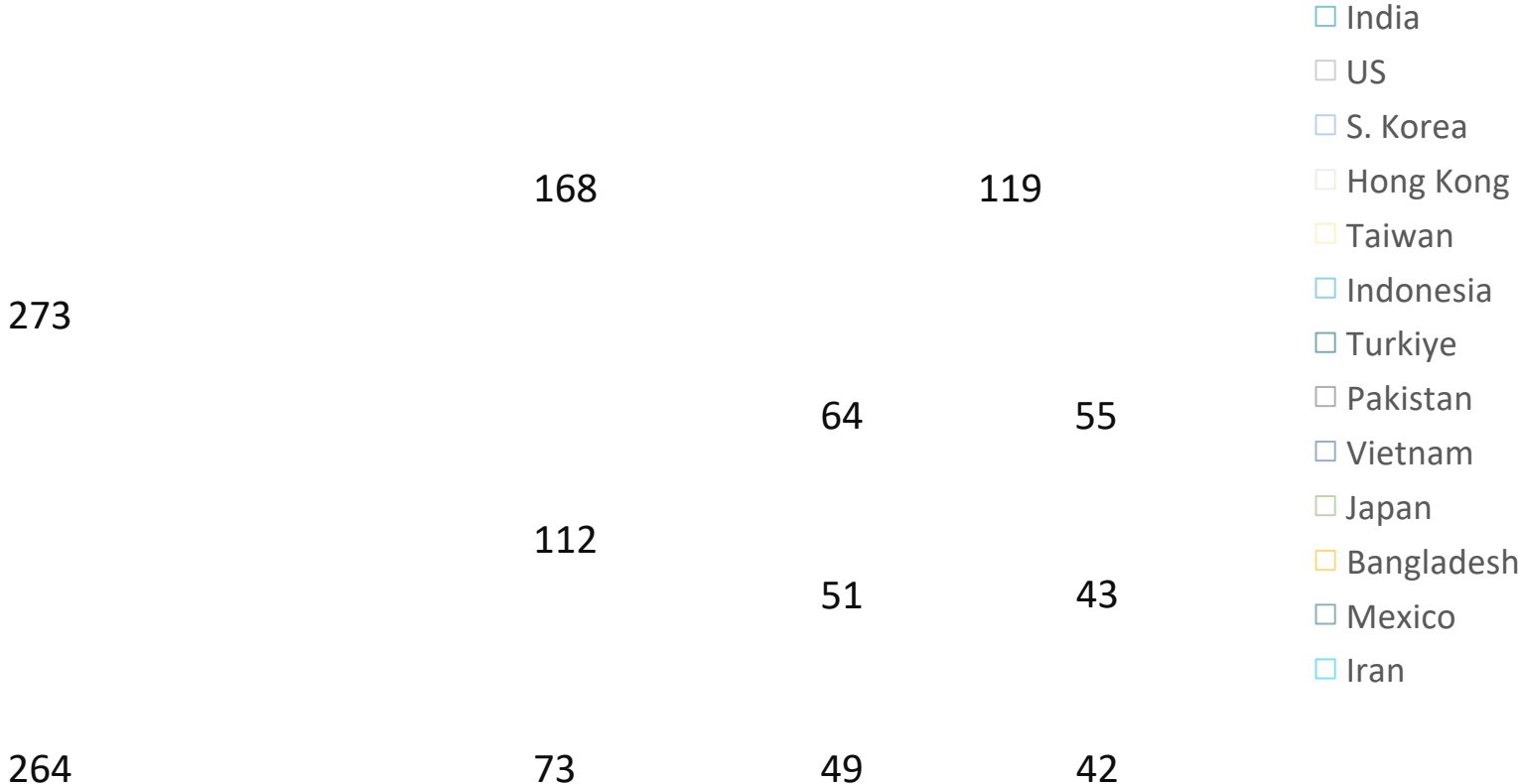
- The Alliance is committed to concrete action for global impact
- 2023 priority areas: peace and security, access to education, environmental sustainability
- Engaging governments re. the role of universities in contributing to multilateralism
- Leadership presented Peace and Security statement to Japanese PM Kishida, host of 2023 G7 Summit
- U of T also convened an official side event at COP27 on the role of universities in generating solutions for climate change



Progress against international student diversification

Up from 7 citizenships in 2016 to 14 in 2022, including China (3,236 new students); goal to grow to 16 in 2023, 17 in 2025, and 20 in 2027

Fall 2022: 13 Citizenships with 40+ New International Registrants (excluding China)



Support for international students



Reaching international students early and creating welcoming spaces

U of T's Authorized Immigration Advisors across all three campuses supported over 5,950 students through individual appointments and over 17,000 email exchanges



Ensuring U of T's robust student supports are attuned to student needs

U of T's My Student Support Program, which provides mental health support 24/7, assisted 943 international students during 2020-21



International Student Experience Fund

At the conclusion of its final competition round, \$2.6m committed to 29 projects. 11 projects are now completed (remainder will conclude 2023-24) and have reached thousands of students.



Advocacy at the federal level

Continued engagement with Immigration, Refugees, and Citizenship Canada (IRCC) on study permit processing times.

U of T's international enrolments do not impact the set spaces for domestic intakes determined by the Government of Ontario.