

# Budget 2023-24

and Long Range Budget Guidelines  
2023-24 to 2027-28



UNIVERSITY OF  
TORONTO

2023-24

# Balanced Budget

**\$3.36 BILLION**

\$124 million increase  
over 2022-23 Budget

## REVENUES

**68%**

TUITION & FEES

**20%**

OPERATING GRANTS

**12%**

OTHER REVENUE

## EXPENDITURES

**60%**

FACULTY & STAFF  
COMPENSATION

**12%**

OTHER EXPENSES

**11%**

STUDENT AID

**7%**

OCCUPANCY COSTS

**7%**

CAPITAL & EQUIPMENT

**3%**

PENSION CONTINGENCY

Compensation is up from 58% and Student Aid from 10% in 2022-23 Plan. Other Expenses down from 14%.

# PROJECTED REVENUE GROWTH RATES

IS OUR REVENUE GROWTH COVERING OUR COSTS?

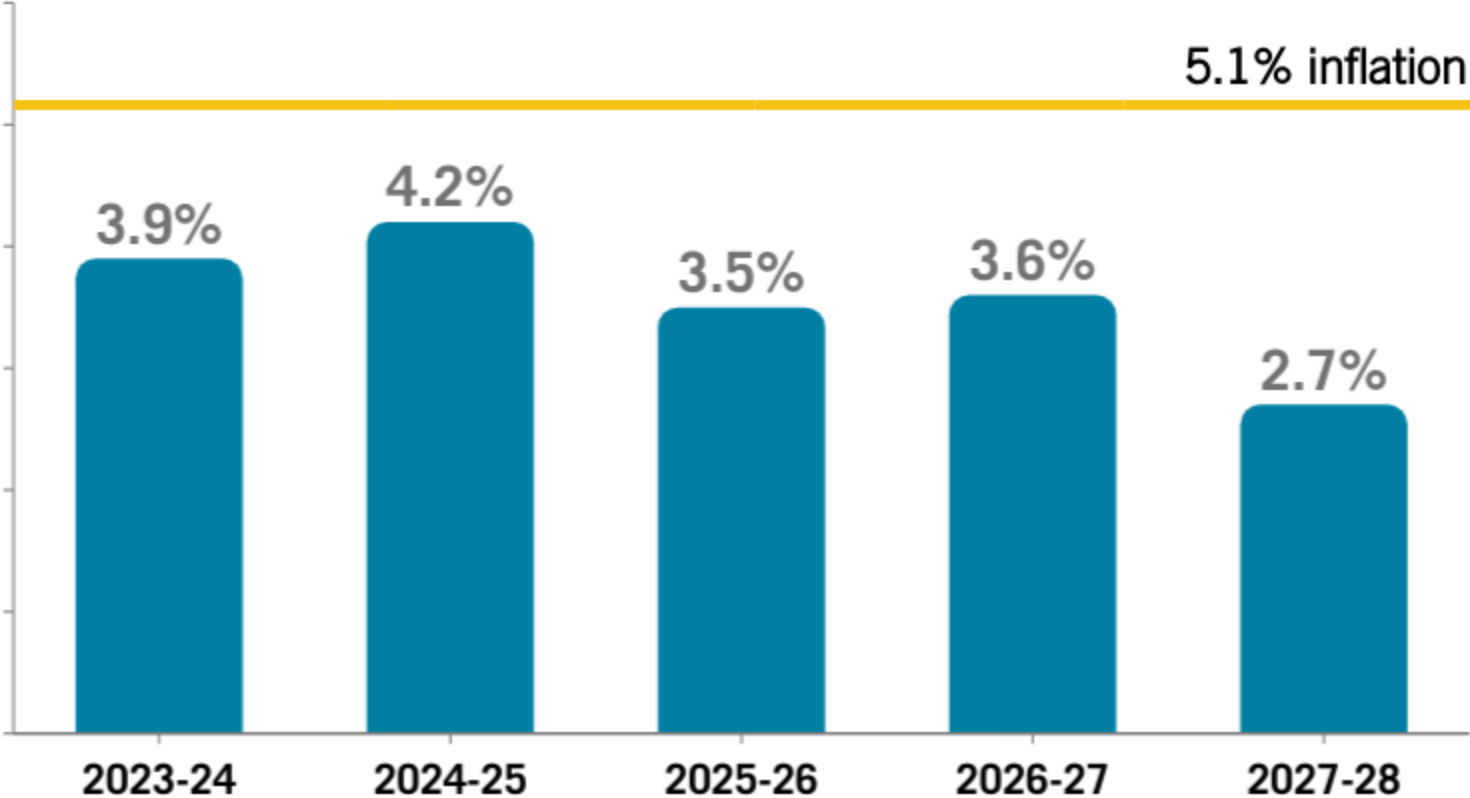


**3.9% average**

BUT GROWTH RATE VARIES  
WIDELY BY DIVISION

**-3.9%** ↔ **13.4%**

Annual Revenue Growth



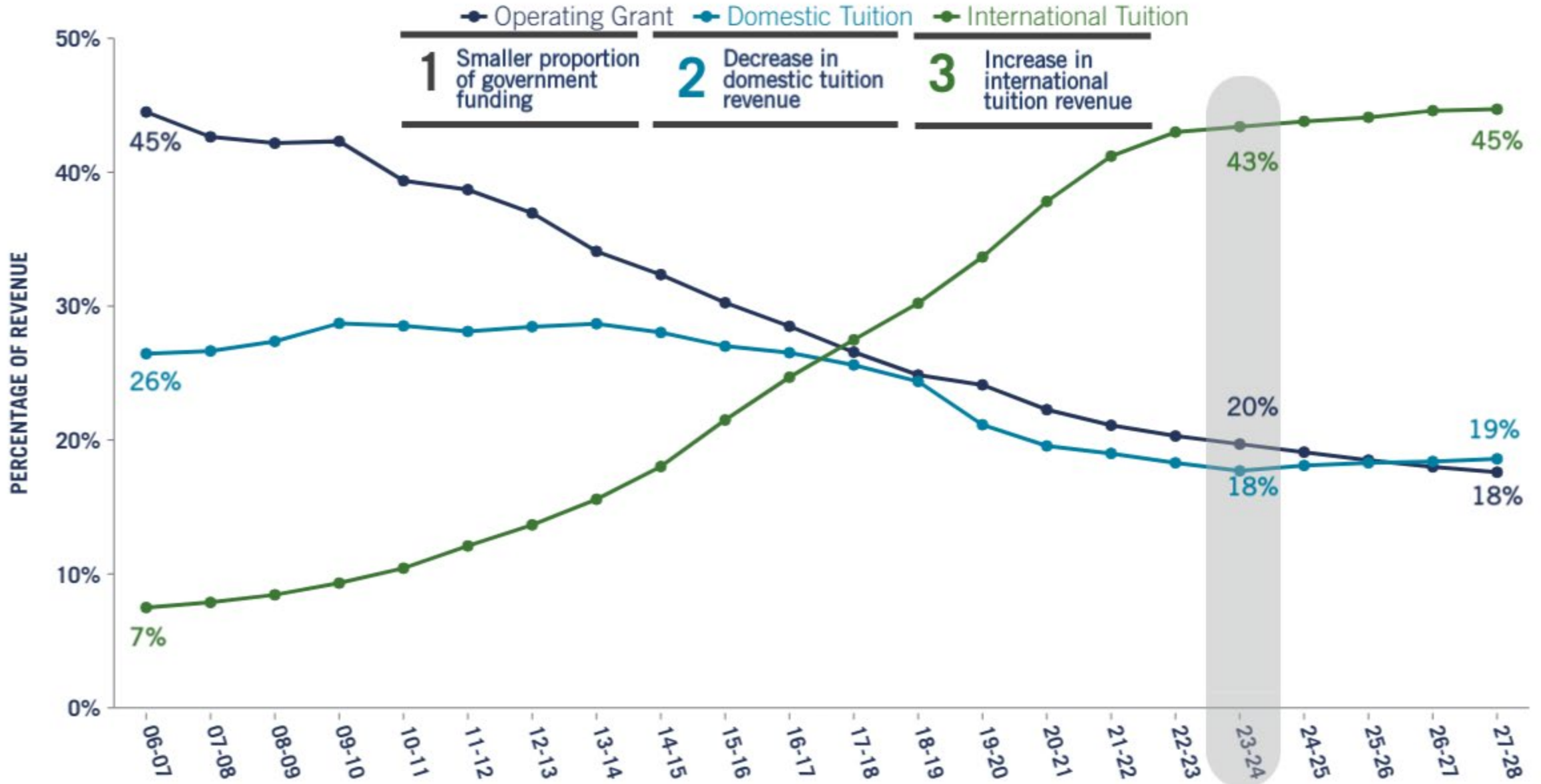
# PROVINCIAL TUITION FEE FRAMEWORK



Freeze on domestic Ontario resident tuition fees extended for another year. Out of Province domestic undergraduate fees will increase by 5%.

Second set of tuition schedules proposed with 3% increase in case Province makes late announcement allowing more flexibility for next year.

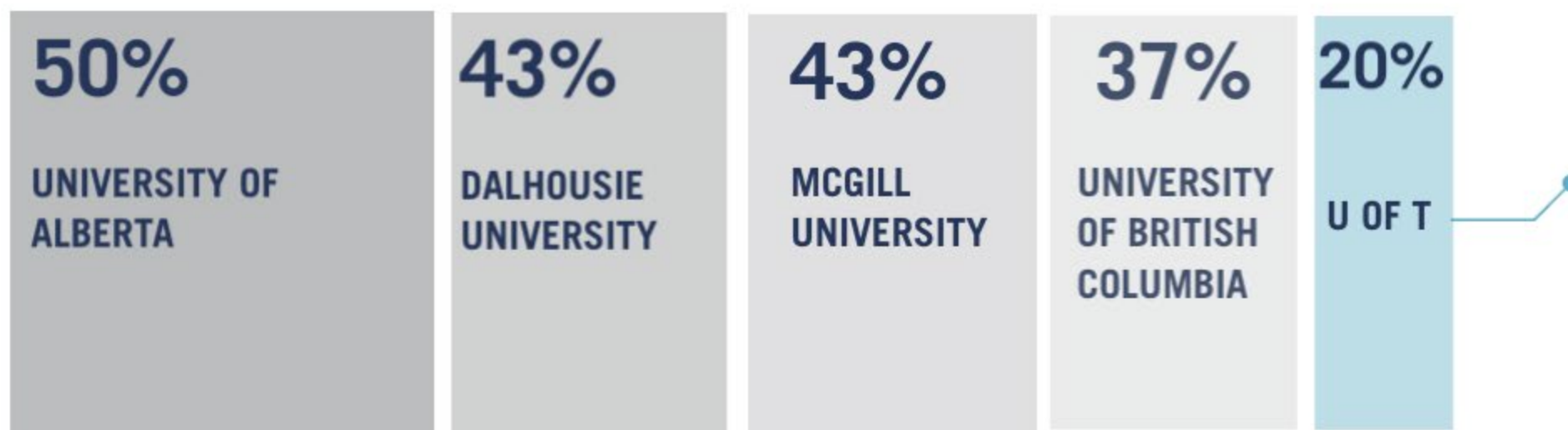
# CHANGE IN SOURCES OF REVENUE





# PROVINCIAL FUNDING PEER COMPARISON

2020-21



PROVINCIAL OPERATING GRANT AS A PROPORTION OF TOTAL OPERATING REVENUE

## DID YOU KNOW...

The University of Toronto receives the lowest amount of per-student government funding among peers.

**58%**

OF THE PER STUDENT FUNDING AT U of A.

# Students: Affordability, Access & Outcomes



# UNDERGRADUATE ENROLMENT RESULTS

2022-23

## DOMESTIC ENROLMENT VARIANCE TO PLAN



ST GEORGE



UTM



UTSC

OVERALL VARIANCE OF  
**-1.5%**  
IN DOMESTIC  
ENROLMENT TO  
PLAN

## INTERNATIONAL ENROLMENT VARIANCE TO PLAN



ST GEORGE



UTM



UTSC

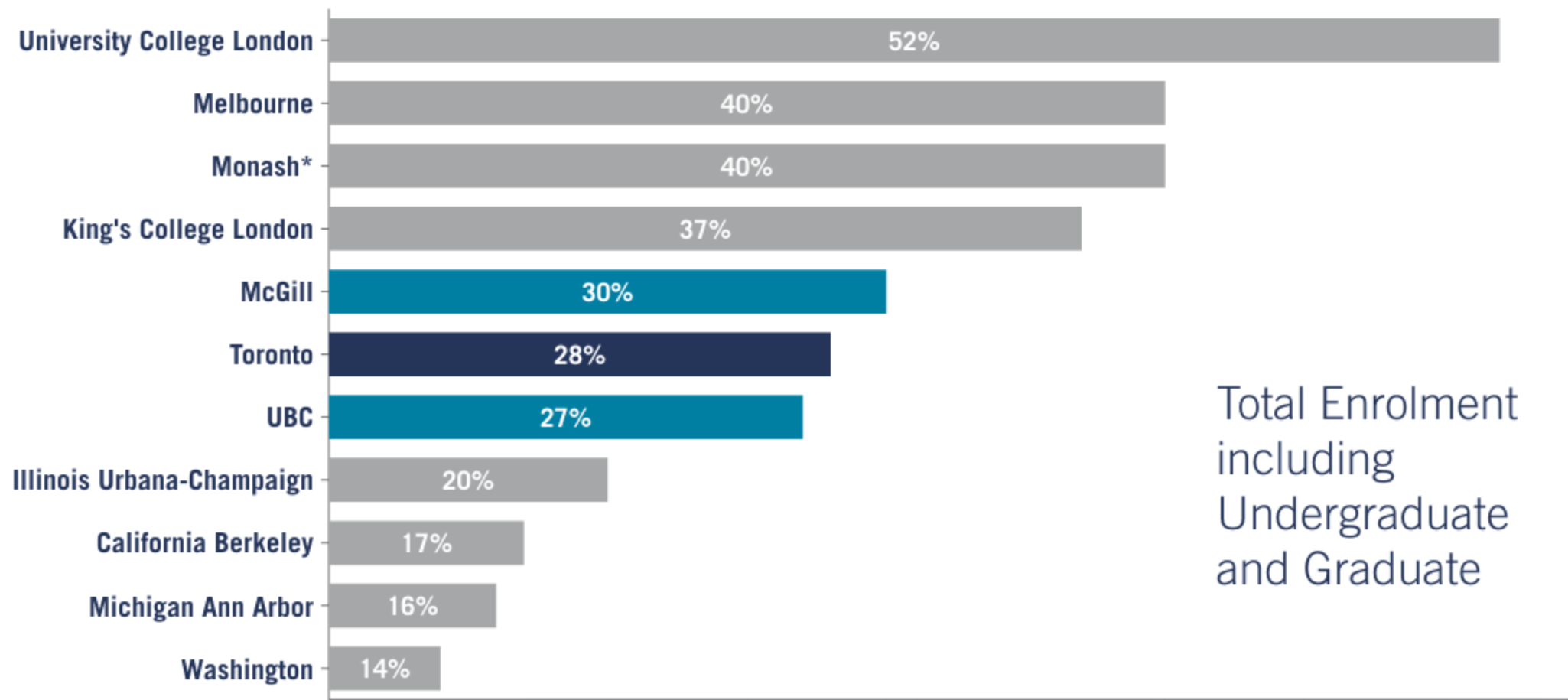
OVERALL VARIANCE OF  
**-0.5%**  
IN INTERNATIONAL  
ENROLMENT TO  
PLAN



# International Enrolment - Fall 2021

## International Percentage of Total Enrolment - Fall 2021

International & Canadian Peer Institutions



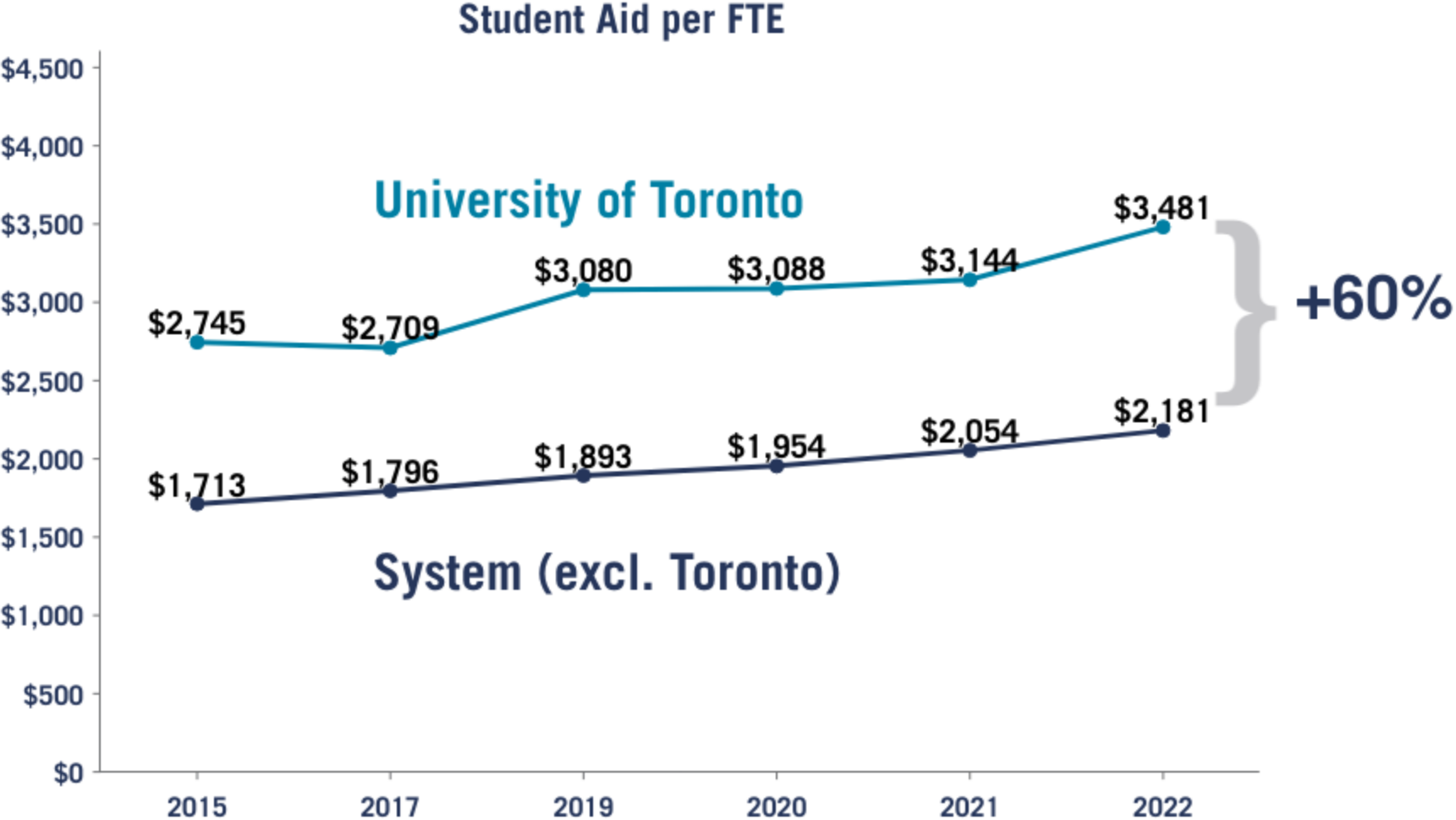
Total Enrolment including Undergraduate and Graduate

\* as of Fall 2020 for Monash

# STUDENT AID EXPENDITURES

\$1.36B Endowed Funds for Student Support

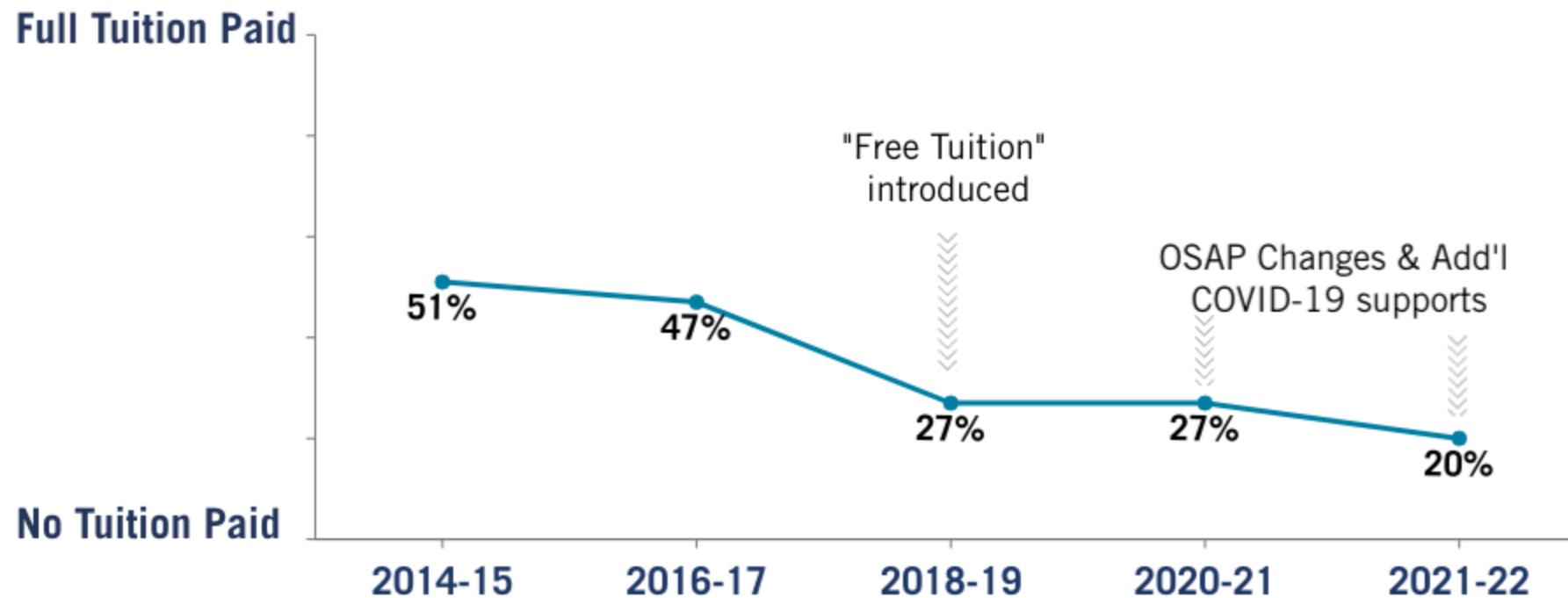
(43% of total Endowment)



**\$365 MILLION**  
Financial Aid Budget  
2023-24

# UNDERGRADUATE NET TUITION

## Net Tuition Paid by Students Receiving OSAP (including UofT grants)



In 2021-22 Engineering tuition and fees were \$15,900 but the average student paid **\$4,700** after OSAP and UofT grants

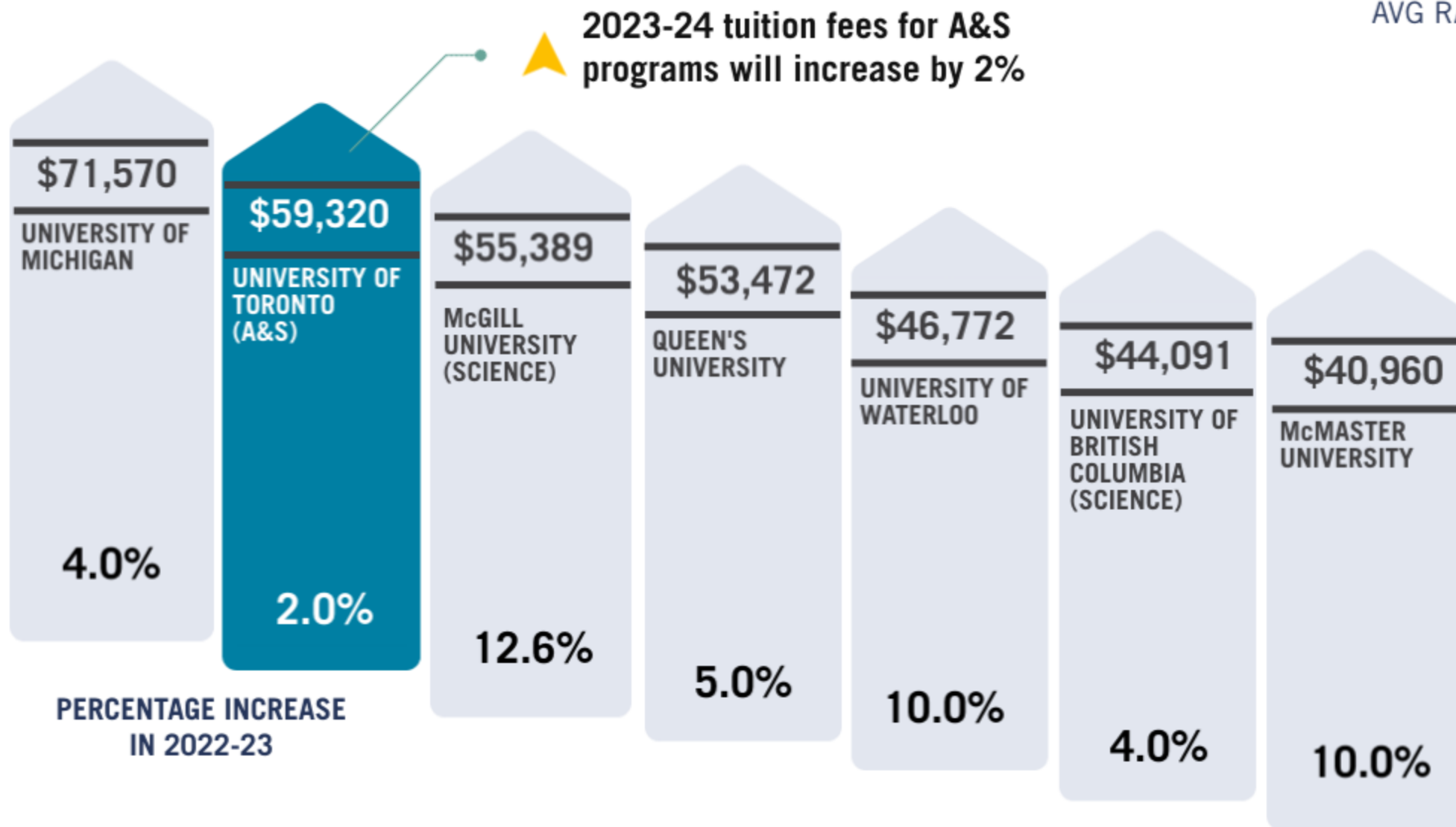


Net tuition is expected to return closer to 2016-17 levels in the coming years as special pandemic supports wind down and 2019-20 OSAP policy changes take effect.

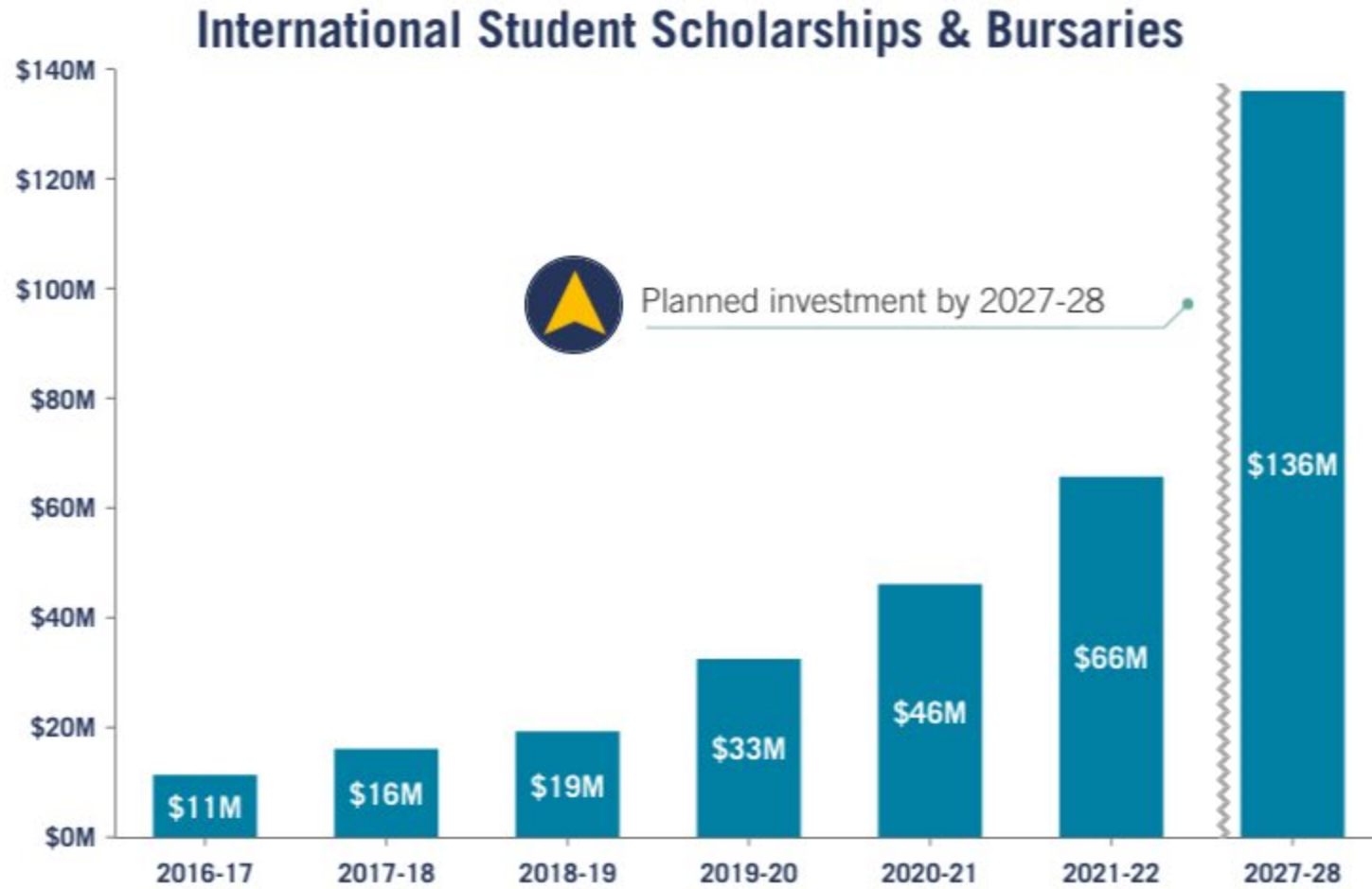
# International and Out-of-state Arts & Science Tuition

Peer Institutions (2022-23)

TUITION IN CANADIAN DOLLARS  
USD CONVERTED AT 2022 BoC  
AVG RATE of \$1.30



# INTERNATIONAL SCHOLARSHIP PROGRAMS



**\$89**

**MILLION**

International Scholars  
planned budget in 2027-28

In addition to the Pearson  
scholarships and expanding  
bursary support for  
international students



# GLOBAL RANKINGS - GRADUATE EMPLOYABILITY



**11th**

OVERALL IN  
THE WORLD



**1st**

OUT OF ALL  
PUBLICLY FUNDED  
INSTITUTIONS IN  
NORTH AMERICA



**5th**

OUT OF ALL  
PUBLICLY FUNDED  
INSTITUTIONS  
GLOBALLY



\*based on Times Higher Education Rankings (2022)

# Strategic Priorities



# UNIVERSITY FUND ALLOCATION



- Support for 30 additional Black and Indigenous faculty hires.
- Sexual Violence Prevention & Support Centre

- Mental Health services
- Classroom renewal
- Student Advising Service

- Major gift officers in divisions for the **Defy Gravity** campaign (OTO)

- Support for divisional priorities
- Support for dental clinics operating pressures

- Support for interdisciplinary research projects (Institutional Strategic Initiatives)
- Support for large scale research projects

# BUDGET PRIORITIES: ACADEMIC DIVISIONS



## BUILDING INCLUSIVE CITIES & SOCIETIES

- Equity, Diversity & Inclusion initiatives including student outreach, dedicated application review pathways, and scholarships.
- Increases to graduate funding and scholarship programs for international students from diverse global regions.



## SUPPORTING STUDENT SUCCESS

- Improving student advising services.
- New programs in development: Bachelor of Computer Science, MA in Kinesiology, MPH in Black Health.
- Summer academies.



## DRIVING SCIENTIFIC DISCOVERY

- Experiential learning & research opportunities.
- Cross-divisional research networks and industry collaborations to enhance training and UG research experiences locally and abroad.



## FACULTY

- Hiring of up to 54 incremental faculty positions.
- Continued priorities to expand diversity, support new programs, and increase quality of the student experience.

# BUDGET PRIORITIES: SHARED SERVICES



## SUPPORTING STUDENT SUCCESS

- New technology to improve student advising services.
- Improving registrarial tools for students.
- Redesign of UTAPS bursary program.



## POWERING INNOVATION

- Information security program to address risks facing university systems and community.
- Improving financial systems and processes.
- Increasing support for researchers on ethics issues.



## INFRASTRUCTURE

- Addressing deferred maintenance and AODA compliance.
- Renewal of aging utilities infrastructure.



## BUILDING INCLUSIVE CITIES & SOCIETIES

- Support for Equity, Diversity & Inclusion (EDI) initiatives in all aspects of the University community and advancement activities.
- Supporting the diverse needs of the University community.
- Black Studies librarian and early career residency program.



# BUDGET PRIORITY: INFORMATION SECURITY

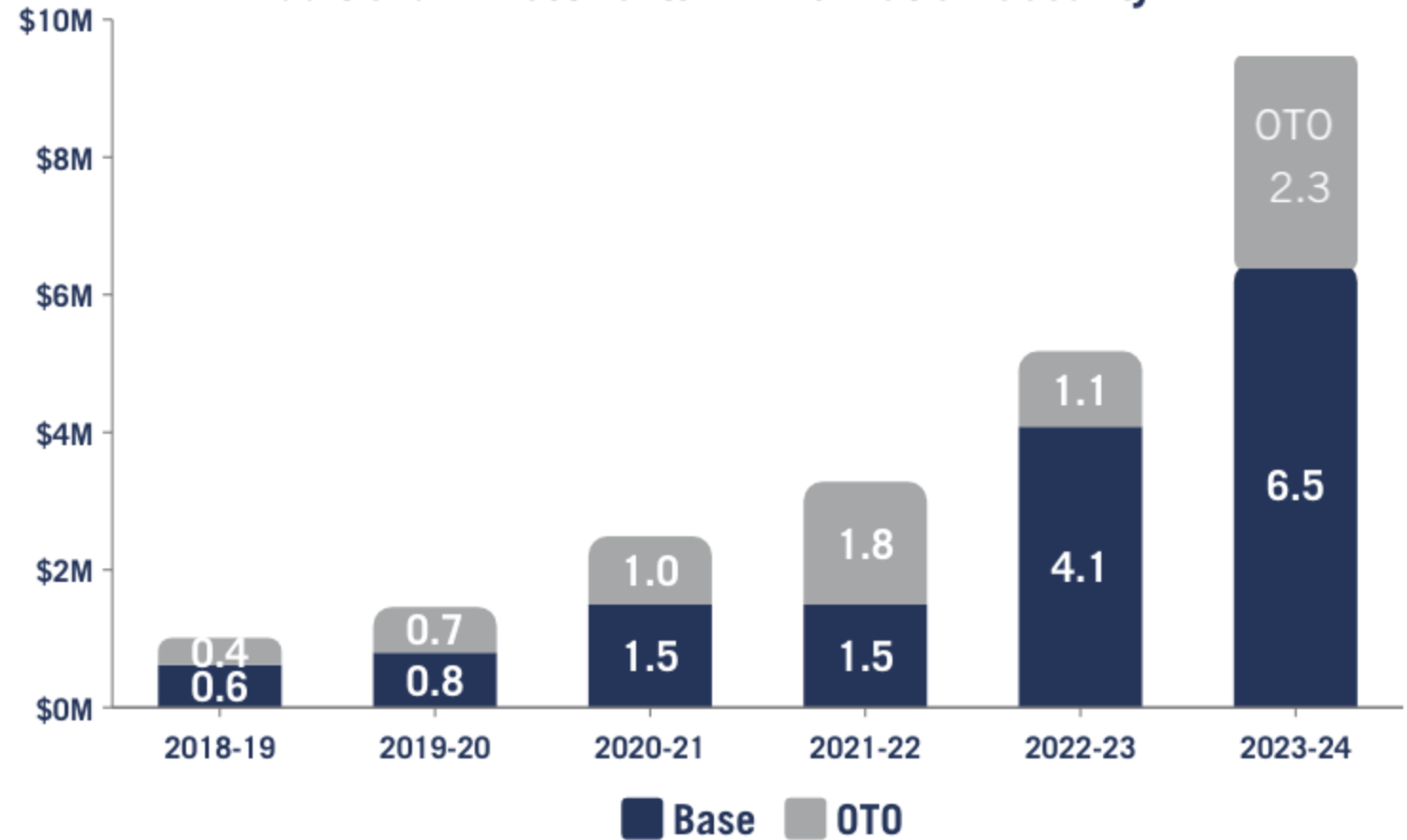
**+\$2.4M** BASE INCREASE  
PER YEAR FOR 2023-24

+ OTO FUNDING FROM  
INSTITUTIONAL RESERVES



In addition to on-going program support provided by IT units across all three campuses.

### Additional Investments in Information Security



# CAPITAL PROJECTS & PLANNED INVESTMENTS

5 YEAR PROJECTION



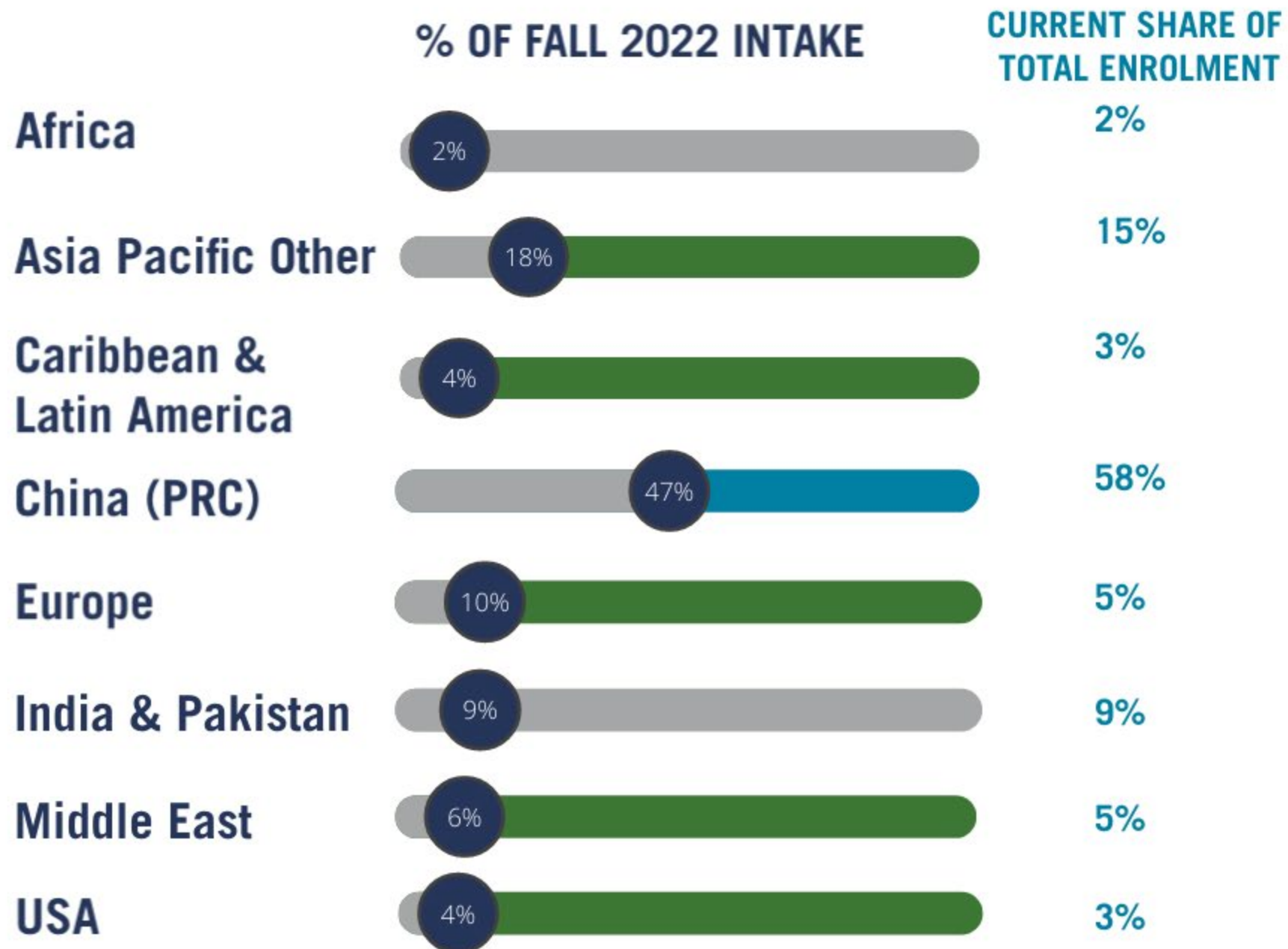
# Risk



# Incoming Undergraduate International Students by Region



UofT brings in 40+ students from 14 countries, up from 7 countries in 2016

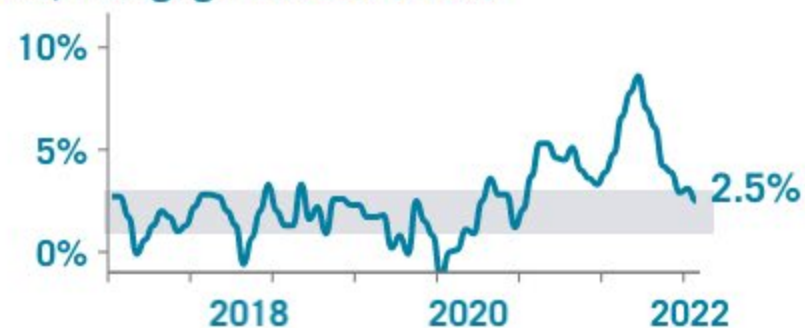


# INFLATION PRESSURES

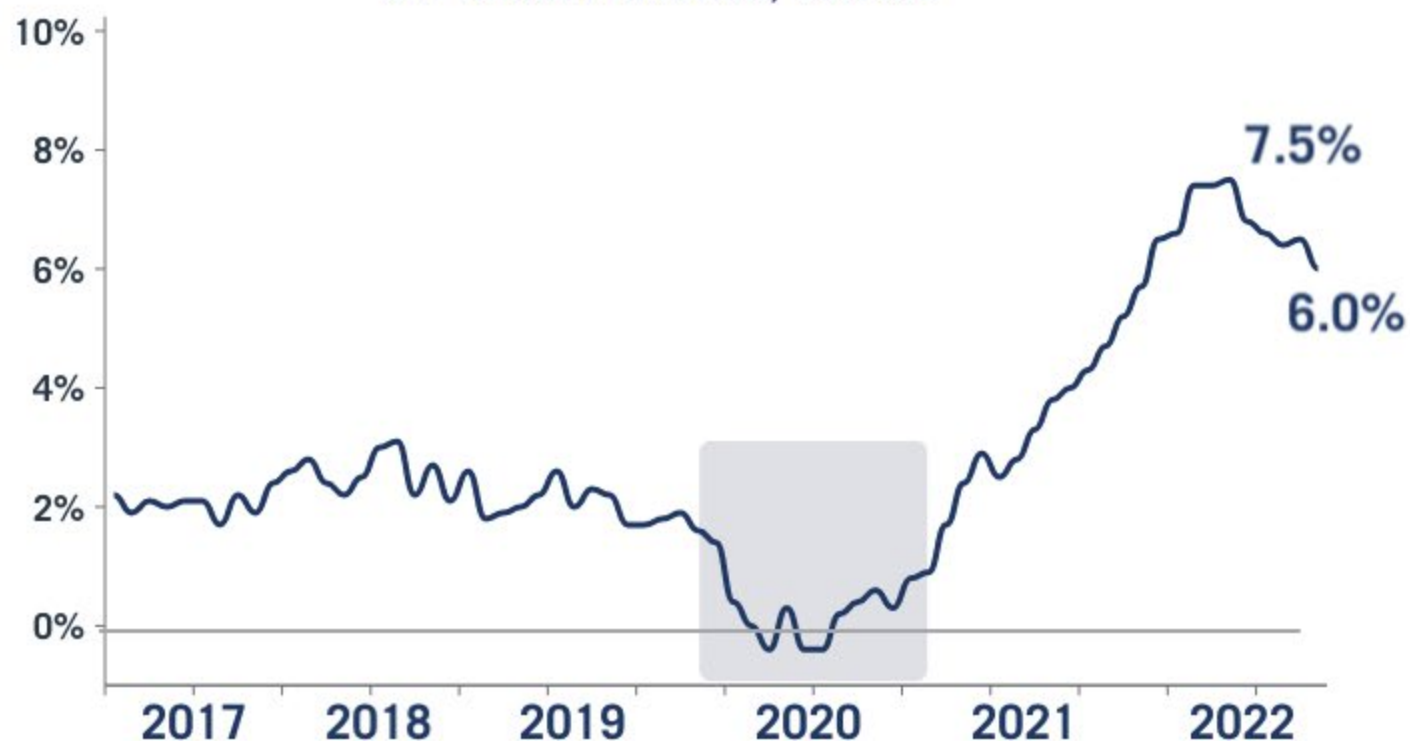
**6.0%** ANNUAL INFLATION  
ON CPI (DEC 2022)  
PER YEAR

**3.6%** AVERAGE OVER THE  
LAST THREE YEARS  
PER YEAR

3 month annualized CPI excluding energy, food, mortgage interest (CIBC)



CPI Annual Inflation, Toronto





# COMPENSATION RISK: 1% SENSITIVITY

**\$19  
MILLION**

Estimated cost of  
every 1% increase  
in Compensation

**Every 1% increase is equivalent to:**



150 new Assistant Professors

or



260 new USW12 staff positions

or



4.4% increase to domestic  
undergraduate tuition fees

or



320 more international students

or



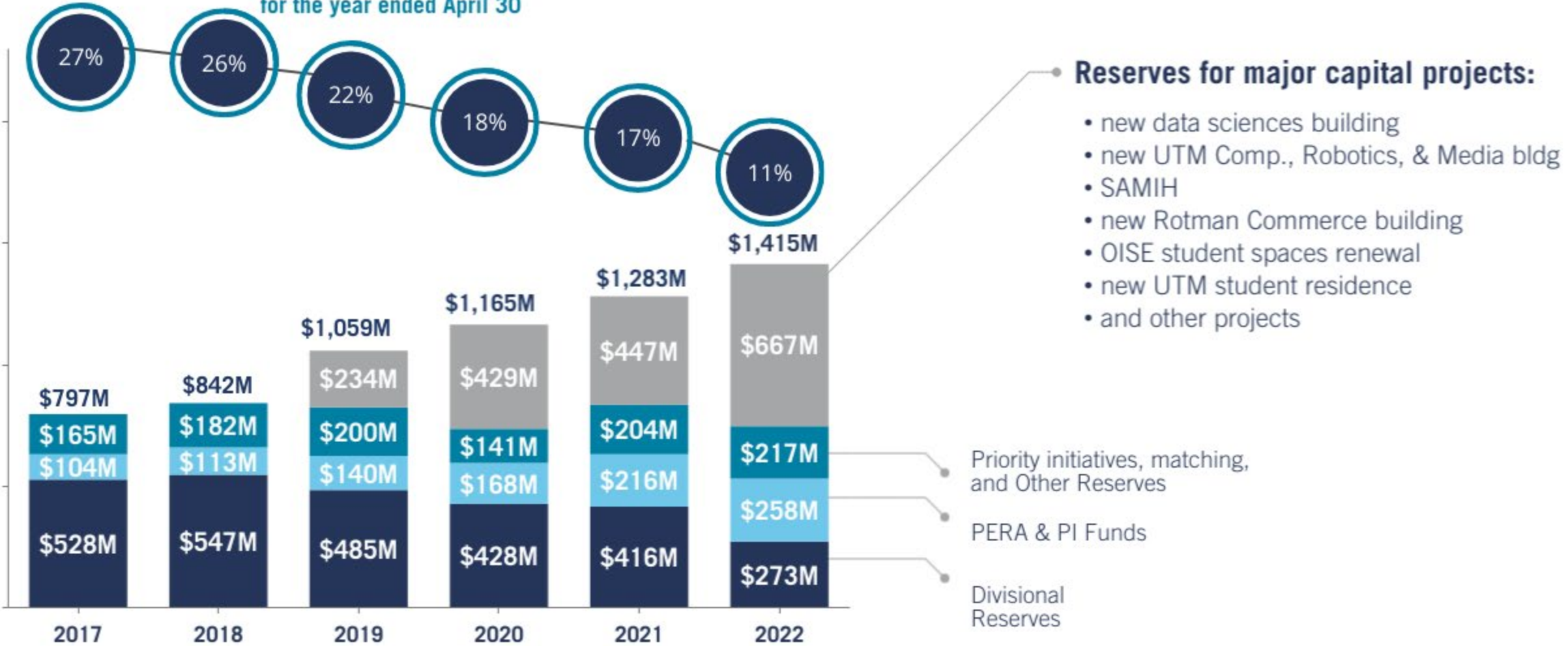
3,100 more domestic A&S students

**Impact of Compounding:** Each 1% increase would increase annual spending by \$97M by year 5 and cost a total of \$289M over five years.

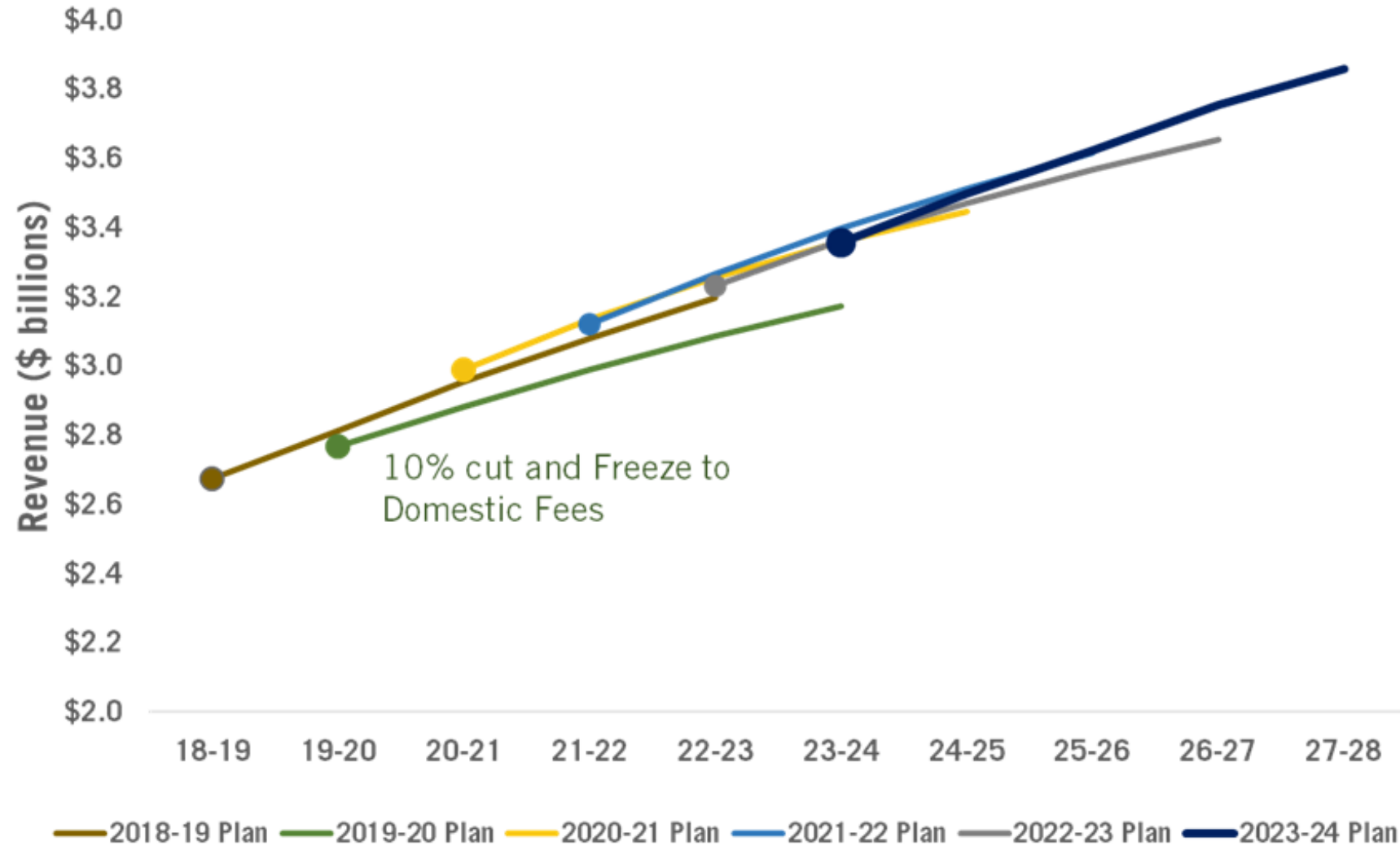
# OPERATING RESERVES

Operating Reserves with Divisional Reserves % of Budget

for the year ended April 30



# Comparison of Long-Range Plans over Time



# BUDGET SUMMARY



## ENROLMENT

Domestic enrolment stable within fixed enrolment corridor + expansion for SAMIH. Modest increase in international enrolment.



## IMPACT OF COVID-19

Enrolment demand remains strong. Ancillary operations recovering well with full occupancy in residences. Food and transportation services will take more time to recover.



## TUITION

Domestic fees for Ontario Residents frozen for another year. 5% increase on domestic non-Ontario Resident undergraduate fees; international fees increase 2.3% on average.



## COMPENSATION

Risk of higher compensation increases post-Bill 124. Planned incremental faculty and staff hires in future years within constrained revenue growth.



## FINANCIAL AID

Increases to Federal support offsetting cuts OSAP funding during pandemic - uncertain for future. University's financial aid commitment remains. Redesign of UTAPS bursary program. Increases to int'l student scholarships.



## INSTITUTIONAL

Diversity and inclusion initiatives, student supports and advising services, support for research initiatives. \$5 billion capital plan. Inflationary pressures.