

The International Strategic Plan 2022-2027

Presented by:

Professor Joseph Wong, Vice-President, International
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Office of the Vice President International Executive:

- Professor Alex Mihailidis, Associate Vice-President, International Partnerships
- Professor Alexie Tcheuyap, Associate Vice-President and Vice-Provost, International Student Experience
- Gwen Burrows, Assistant Vice-President, International Engagement and Impact

Consultations

- Business Board
- Dalla Lana School of Public Health
- Division of University Advancement
- Division of the Vice-President, Research & Innovation
- Factor-Inwentash Faculty of Social Work
- Faculty of Applied Science and Engineering
- Faculty of Arts and Science
- Faculty of Dentistry
- Faculty of Information
- Faculty of Law
- Faculty of Kinesiology and Physical Education
- Faculty of Music
- John H. Daniels Faculty of Architecture, Landscape, and Design
- International Student Experience Advisory Committee
- Lawrence S. Bloomberg Faculty of Nursing
- Leslie Dan Faculty of Pharmacy
- Ontario Institute for Studies in Education
- Presidential International Councils on Africa and on Latin America & Caribbean
- Rotman School of Management
- School of Continuing Studies
- School of Graduate Studies
- Temerty Faculty of Medicine
- University of Toronto Communications
- University of Toronto Mississauga
- University of Toronto Scarborough
- Vice Deans, International table
- Vice Provosts Group

U of T's Evolving International Strategy

Moving from TISP 2017-2022 to TISP 2022-2027

- Enhanced emphasis on impact and its measurement
- Implementing regional strategies, engagement, and approaches with a focus on scaling up and attracting philanthropic support where possible
- Continued focus on global north THE top-ranked universities *as well as* increased focus on new partnerships in the global south
- Fostering globalization and global fluency at home
- Using data and evidence from the past 5 years as a strategic driver

International Strategy in a Changing Context

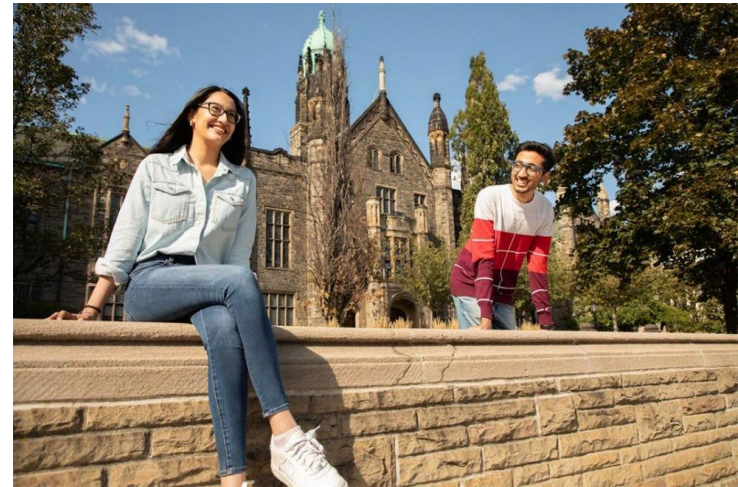
The world has changed dramatically since the creation and implementation of our previous plan, reinforcing the need for a principles-driven, coherent international strategy for the University

- Global conflict and geopolitical tensions
- Post-pandemic impact on and expectations for international student engagement
- Increasing focus on reciprocal, mutually beneficial partnerships with LMICs in the global south
- Universities as sites of civic engagement and community partnership
- Growing urgency and responsibility for climate action

2022-2027 Strategic Objectives

Global Learning

- Attract the best and brightest students to our campuses from a wider range of places and backgrounds.
- Create an inclusive and welcoming environment in which all international students can thrive.
- Nurture a globally fluent community (faculty, students, staff) across our three campuses through the creation of global engagement opportunities while in Toronto.
- Increase the number and diversity of students who participate in a broad range of learning abroad experiences.
- Expand, as well as develop new, international entrepreneurship programming to support the entrepreneurial goals, competencies, and spirit of the U of T community through our network of university partners.



2022-2027 Strategic Objectives

Global Reach

- Deepen and diversify U of T's global partnerships through well-defined regional strategies, to offer unique, mutually beneficial international experiences for all.
- Enable and enhance international research collaboration, in alignment with institutional priorities, to address issues of local and global importance.
- Expand the engagement of international corporate partners that add value to faculty-led collaborations and experiential learning opportunities for students.



TISP 2022-2027 Strategic Objectives

Global Impact

- Continue to develop partnerships and engage in international networks to maximize our collective impact.
- Amplify distinctive U of T stories locally and globally, in ways that drive and demonstrate positive impact in the community and around the world.
- Leverage the skills, strengths, and influence of U of T alumni to enhance the global experience of our students and deepen our collaborations around the world.



Internationalizing U of T through global collaboration

