



**FOR INFORMATION**

**PUBLIC**

**OPEN SESSION**

**TO:** UTSC Campus Affairs Committee

**SPONSOR:** Sheree Drummond, Secretary of the Governing Council  
**CONTACT INFO:** [sheree.drummond@utoronto.ca](mailto:sheree.drummond@utoronto.ca)

**PRESENTER:** Emma Thacker, Assistant Secretary of the Governing Council  
**CONTACT INFO:** [em.thacker@utoronto.ca](mailto:em.thacker@utoronto.ca)

**DATE:** April 26, 2021 for May 3, 2021

**AGENDA ITEM:** 7

**ITEM IDENTIFICATION:**

Revisions to the UTSC Campus Council and its Committees *Terms of Reference*

**JURISDICTIONAL INFORMATION:**

The Governing Council has established Boards, Councils and Committees and assigned responsibilities among those bodies through their terms of reference. The Governing Council has periodically approved changes in Board, Council and Committee terms of reference to respond to changing circumstances, changes arising out of approved Policies and reports, and routine, minor revisions.

**GOVERNANCE PATH:**

1. UTSC Academic Affairs Committee [For Information] (April 27, 2021)
2. **UTSC Campus Affairs Committee [For Information] (May 3, 2021)**
3. UTSC Campus Council [For Information] (May 20, 2021)
4. Executive Committee [For Endorsement & Forwarding] (June 14, 2021)
5. Governing Council [For Approval] (June 24, 2021)

**PREVIOUS ACTION TAKEN:**

Revisions stemming from The *Report of the 2020 Committee to Review the UTM and UTSC Campus Councils* (CRCC 2020) were approved by the Governing Council on October 29, 2020<sup>1</sup>.

---

<sup>1</sup> See Report, dated October 29, 2020, of the Governing Council - <https://governingcouncil.utoronto.ca/governance-bodies/governing-council/reports/oct-29-2020>

## **HIGHLIGHTS:**

The proposed changes to the *Terms of Reference (TOR) of the UTSC Campus Council and its Standing Committees* arise out of a recent review undertaken by the Offices of the Vice-Provost Academic and the Governing Council. Minor refinements to the TOR are intended to update them with respect to policy requirements, an enhancement of the ability of these bodies to clearly execute their respective mandates, and to better align, as appropriate, the TOR with current practices.

These changes include:

- Adding references to relevant policies and guidelines for clarity. For example, in Section 5.2 of the Campus Council (CC) TOR and section 5.8.1 of the Campus Affairs Committee (CAC) TOR, when referring to the establishment, disestablishment and restructuring of academic units, a reference has been added to the *Policy and Procedures for Faculty and Librarians on Academic Restructuring*;
- Adding footnote under section 5.5 of the CC TOR, to clarify the governance pathway of the Academic Plan;
- Updating items to align with the *University of Toronto Quality Assurance Process (UTQAP)*, including: deleting the consideration of new diploma or certificate programs from section 5.3 of the Academic Affairs Committee (AAC) TOR; clarifying language under section 5.4 of the AAC TOR, to detail the range of program offerings that require Academic Board approval; deleting the consideration of certificate programs from section 5.5 of the AAC TOR; and deleting the consideration of new collaborative graduate specializations and new fields, and the closure of such curricular offerings, in section 5.5 of the AAC TOR.
- In section 5.6, of the AAC TOR, making specific that major and minor modifications are reported annually to the Committee on Academic Policy and Programs (AP&P);
- In section 5.6, of the AAC TOR, making specific that the authority for the creation, modification and closure of Certificates lies with the University's *Policy on Certificates (For-Credit and Non-Credit)*, and the reporting pathway to the AP&P;
- Moving the reference to academic programs review from 5.6 to 5.7 of the AAC TOR, to align with policy and practice, reflecting that academic program reviews are considered for information by the AAC.
- In section 5.1 and 5.8.1 of the CAC TOR, a footnote is added to reflect concurrence with the recommendation of the UTSC Academic Affairs Committee.

## **FINANCIAL IMPLICATIONS:**

None

**RECOMMENDATION:**

For Information

---

**DOCUMENTATION PROVIDED:**

- UTSC Campus Council and its Standing Committees *Terms of Reference* (track changes version)
- UTSC Campus Council and its Standing Committees *Terms of Reference* (proposed final version)



## Terms of Reference

### University of Toronto Scarborough Campus Council

#### 1. MEMBERSHIP

##### 1.1 Composition

Total membership will be **28** members, reflecting the Governing Council’s membership in that half of the University of Toronto Scarborough Campus Council (UTSC Council) membership will be internal (administrative staff, students, and teaching staff of the UTSC campus) and half external (alumni and community members). On the Governing Council, the latter group would be elected alumni and appointed Lieutenant Governor-in-Council (LGIC) governors. There will be one voting administrative assessor, the Vice-President and Principal, UTSC, who serves on the Council *ex officio*.

CONSTITUENCY <sup>1</sup>	GOVERNING COUNCIL	NON-GOVERNING COUNCIL	TOTAL
Administrative Staff	0	2	2 <sup>2</sup>
Community Members, including Alumni, LGIC Appointees, and other members of the community <sup>3</sup>	3	8	11
Teaching Staff	1	5	6
Students	0 - 1	4 - 3	4
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC			1
<b>TOTAL</b>	<b>8-9</b>	<b>19-18</b>	<b>28</b>

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the *ex officio* voting assessor.

<sup>1</sup> Constituency definitions are provided in the *University of Toronto Act, 1971*.

<sup>2</sup> Normally, one of the two administrative staff positions will be reserved for a librarian.

<sup>3</sup> ‘Other members of the community’ refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus.

## **1.2 Term**

Terms begin on July 1 and continue to June 30.

## **1.3 Appointment/Election of Members**

### **1.3.1 Appointment of Governing Council Members to the UTSC Council**

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed subject to their continued membership on the Governing Council.

### **1.3.2 Appointment/ Election of Non-Governing Council Members to the UTSC Council**

#### **1.3.2.1 Election of Administrative Staff, Students, and Teaching Staff of the UTSC campus**

Non-governors will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. The non-Governing Council student members are elected annually and are eligible to be re-elected. The non-Governing Council administrative staff and teaching staff members are elected for three-year terms, and may be re-elected. Non-governors may serve on the UTSC Council for a maximum of nine continuous years, which is consistent with the maximum number of years that a member may serve on the Governing Council.<sup>4</sup>

#### **1.3.2.2 Appointment of Community Members by the UTSC Council Agenda Committee**

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Council. Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of Campus Council. In developing recommendations for community appointments, preference will normally be given to alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership of the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

## **1.4 Officers of the UTSC Council**

### **1.4.1 Chair and Vice-Chair**

The Chair and Vice-Chair of the UTSC Campus Council are appointed by the Governing Council from among the members of the Governing Council on the UTSC Campus Council.

---

<sup>4</sup> University of Toronto Act, Section 2 (9).

## **2. QUORUM**

One-third of the voting members (normally nine) shall constitute quorum.

## **3. COMMITTEES**

### **3.1 Standing Committees**

The Standing Committees of the UTSC Council are:

Academic Affairs Committee  
Campus Affairs Committee  
Campus Council Agenda Committee

### **3.2 Special Committees**

From time to time the UTSC Council may find it useful to establish Special Committees to consider particular issues. Special Committees are normally formed on the recommendation of the UTSC Council Agenda Committee, when, in the view of the UTSC Council, one or more of the following conditions exist:

- a) an issue cannot be accommodated easily within Standing Committee schedules - either intense scrutiny is required in a relatively short time or thorough examination of complex issues is necessary over a relatively long period of time;
- b) an issue does not fall readily under an existing Standing Committee - either because it is not clearly within any Standing Committee's terms of reference or because aspects of the issue cut across several bodies;
- c) there is a need for the participation of experts not represented on the relevant committee.

A recommendation from the UTSC Council Agenda Committee to establish a Special Committee shall include terms of reference, an outline of membership, the anticipated reporting date and the date of disestablishment.

## **4. FUNCTION**

On behalf of the Governing Council, the UTSC Council exercises governance oversight of campus-specific matters, as well as any matters assigned to it by the Governing Council from time to time. In general, the UTSC Council is concerned with matters affecting the Campus' objectives and priorities, the development of long-term and short-term plans and the effective use of resources in the course of these pursuits.

Decisions of the UTSC Council may be final with confirmation by the Executive Committee on behalf of the Governing Council, or constitute a recommendation to the Governing Council or one of its bodies.

## **5. AREAS OF RESPONSIBILITY**

**5.1** The following areas are within the UTSC Council's responsibility. Matters within these areas may be considered by the UTSC itself and/or one of its Standing Committees:

- Academic appeals
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Admissions
- Awards
- Budget
- Campus and student services
- Campus Master Plans
- Campus security
- Campus Strategic Plan
- Capital plans, projects, and space
- Childcare
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional activity
- Name changes of academic units
- Relations with the campus's external community
- Research planning
- Student societies and campus organizations

Sections 5.2 to 5.5 below refer to those matters that come forward to the UTSC Council itself from its standing committees.

### **5.2 Matters Requiring Governing Council Approval**

- Academic priorities for fundraising
- Budget (as part of the University's annual operating budget)
- Campus Master Plan
- Capital plans, projects, and space

Establishment, disestablishment or restructuring of academic units as per the *University of Toronto Guidelines for Extra Departmental Units or Policy and Procedures for Faculty and Librarians on Academic Restructuring*

New policy and major policy changes concerning campus co-curricular programs, services, and facilities

### **5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council**

Matters listed in Section 5.5 require confirmation by the Executive Committee of the Governing Council, pursuant to the *University of Toronto Act, 1971*, Section 2(14)(e), which states that "...where power and authority to act for the Governing Council are delegated, a majority of the members of the committee shall be members of the Governing Council."

### **5.4 Matters Requiring Academic Board Approval**

New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by the UTSC Council)

### **5.5 Matters Requiring Approval by the UTSC Council**

Campus and student services

Campus security

Academic Plan<sup>5</sup>

Campus Strategic Plan

Childcare

Co-curricular programs, services, and facilities

Compulsory non-academic incidental fees

Individual project planning reports

Relations with the campus' external community

Student societies and campus organizations

### **5.6 Matters for Information**

The UTSC Council receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

## **6. PROCEDURES**

### **6.1 Meetings**

The UTSC Council normally meets in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the

---

<sup>5</sup> Academic Plans are reported for information to the Academic Board.



desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Council will use the procedures set out for the meetings of the Committees of the Governing Council.

## **6.2 Consent Agenda**

The UTSC Council Agenda Committee may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the UTSC Council, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the UTSC Council should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the UTSC Council in the usual manner.

Where a consent item requires a resolution of the UTSC Council, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council without introduction or discussion.

## **6.3 Additional Reports for Information**

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the UTSC Council Agenda Committee from time to time will be considered by the members of the UTSC Council following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council at that meeting in the usual manner.

## **University of Toronto Scarborough Campus Council Agenda Committee**

### **1. MEMBERSHIP**

#### **1.1 Composition**

A representative body with total membership of **13** members, the University of Toronto Scarborough Campus Council Agenda Committee (UTSC Council Agenda Committee) is composed of members of the UTSC Council and comprises the five estates of the Governing Council and the UTSC Council.

The UTSC Council shall appoint one additional member of the teaching staff and one additional student member from among its members to sit on the UTSC Council Agenda Committee when the Committee serves as a nominating committee of the UTSC Council.

<b>CONSTITUENCY<sup>6</sup></b>	<b>GOVERNING COUNCIL</b>	<b>NON-GOVERNING COUNCIL</b>	<b>TOTAL</b>
Administrative Staff	0	1	1
Community Member (an alumnus/a, LGIC appointee or other member of the community) <sup>7</sup>	0 - 1	1 - 0	1
Teaching Staff	0 - 1	1 - 0	1
Student	0 - 1	1 - 0	1
<i>Ex Officio</i>			
Chancellor	1		
Chair, Governing Council	1		
Vice-Chair, Governing Council	1		
President	1		
Chair, UTSC Council	1		
Vice-Chair, UTSC Council	1		
Chair, Academic Affairs Committee (AAC)		1	
Chair, Campus Affairs Committee (CAC)		1	
Vice-President and Principal, UTSC			1
			9
<b>TOTAL</b>	<b>6-9</b>	<b>6-3</b>	<b>13</b>

The Secretary of the Governing Council is an *ex officio*, non-voting member.

<sup>6</sup> Constituency definitions are provided in the *University of Toronto Act, 1971*.

<sup>7</sup> 'Other member of the community' refers to an individual in the broader community who has an interest in, commitment to or affiliation with the campus.

## **1.2 Term**

Terms are for one year, beginning on July 1 and continuing to June 30.

## **1.3 Appointment of Members of the UTSC Campus Council Agenda Committee**

Members of the UTSC Council Agenda Committee are appointed annually by the UTSC Council from among its members on the recommendation of the UTSC Council Chair, following nominations by and from among the represented estates on the Campus Council.

## **1.4 Chair and Vice-Chair of the UTSC Campus Council Agenda Committee**

The Chair and Vice-Chair of the UTSC Council are the Chair and Vice-Chair of the UTSC Council Agenda Committee.

## **2. QUORUM**

Quorum shall consist of one-third of the voting members (normally 5).

## **3. SUBCOMMITTEES**

### **3.1 Special Committees**

The UTSC Council Agenda Committee may establish Special Committees for specific purposes.<sup>8</sup>

## **4. FUNCTION**

Subject to the authority of the Governing Council, the UTSC Council Agenda Committee is responsible for directing the flow of business within the UTSC Council, overseeing the operation of the UTSC Council and its Committees, and serving as an advisory body for the Vice-President and Principal, UTSC. No decision of the UTSC Council Agenda Committee is effective until approved by the UTSC Council or unless the UTSC Council has previously assigned authority therefore to the UTSC Council Agenda Committee.

## **5. AREAS OF RESPONSIBILITY**

### **Governance Oversight**

**5.1** The UTSC Council Agenda Committee is responsible for the preparation of the agenda for meetings of the UTSC Council. The Committee determines the readiness of items of business for submission to the UTSC Council, the documentation required to accompany a

---

<sup>8</sup> See Section 3.2 of the Terms of Reference of the Campus Council for procedures governing the establishment of Special Committees by the Agenda Committee.

proposal, and any guests to be invited to each meeting of the UTSC Council. As part of its responsibility, the Committee receives and reviews reports of other committees for transmittal to the UTSC Council. The Committee decides which items will be placed on the consent agenda and which reports for information will be published electronically.<sup>9</sup> The UTSC Council Agenda Committee also considers notices of motion given at the UTSC Council.

- 5.2** The UTSC Council Agenda Committee plays a co-ordinating role in relation to the committees of the UTSC Council. The Committee refers matters to other committees of the UTSC Council. It also screens new issues and assigns them to standing or special committees or to the administration for consideration.
- 5.3** The UTSC Council Agenda Committee acts as a nominating committee, reviewing and developing nominations for and appointments to the UTSC Council and its committees. It makes its recommendations to the UTSC Council, which has responsibility for approving those appointments.

### **Additional Responsibilities**

- 5.4** The UTSC Council Agenda Committee may be assigned responsibilities from time to time by resolution of the UTSC Council.

## **6. PROCEDURES**

The UTSC Council Agenda Committee normally meets in closed session. Pursuant to sections 28 (e) and 33 of *By-law Number 2* of the Governing Council, the Committee may move *in camera*.

### **6. PROCEDURES (cont'd)**

#### **6.1 Consent Agenda**

The Chair may determine that certain items should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, may contact the sponsor of the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the UTSC Council Agenda Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council Agenda Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

---

<sup>9</sup> See Sections 6.2 and 6.3 of the Terms of Reference of the Campus Council.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council Agenda Committee without introduction or discussion.

## **6.2 Additional Reports for Information**

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Chair from time to time will be considered by means of electronic publication. Members will be notified once the reports are made available. Members who have questions about a report may contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council Agenda Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council Agenda Committee at that meeting in the usual manner.

## **University of Toronto Scarborough Academic Affairs Committee**

### **1. MEMBERSHIP**

#### **1.1 Composition**

Total membership of the University of Toronto Scarborough Academic Affairs Committee (UTSC Academic Affairs Committee) will be **64** members and will include two voting administrative assessors appointed by the President.

<b>CONSTITUENCY<sup>10</sup></b>	<b>CAMPUS COUNCIL</b>	<b>NON-CAMPUS COUNCIL</b>	<b>TOTAL</b>
Administrative Staff	1	1	2
Community Members(including Alumni and LGIC Appointees)			
Governor	0-2		
Non-governor	2-0	0	2
Teaching Staff			
Academic Departments			
Chairs <i>Ex officio</i> or designates <sup>11</sup>		16	
Teaching Staff		16	32
Governor	0-2		
Non-governor	3-1		3
Librarians			
UTSC Chief Librarian <i>ex officio</i>		1	
Librarian		1	2
Students			
Governor	0-1		
Non-governor	2-1	7	9
Presidential Assessors			
Dean and Vice-Principal, Academic		1	1
Vice-Principal, Research		1	1
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC	1	0	1

<sup>10</sup> Constituency definitions are provided in the *University of Toronto Act, 1971*.

<sup>11</sup> The Associate Dean, Centre for Teaching and Learning is a member of this constituency.

Vice-President and Provost (or designate)	0	1	1
Dean, School of Graduate Studies and Vice-Provost, Graduate Education (or designate)	0	1	1
Vice-Dean, Teaching, Learning and Undergraduate Programs, UTSC	0	1	1
Vice-Dean, Graduate Education and Postdoctoral Studies, UTSC	0	1	1
Associate Vice-Principal Research and Innovation, UTSC	0	1	1
Vice-Dean, Recruitment, Enrolment and Student Success, UTSC	0	1	1
Registrar, UTSC	0	1	1
<b>TOTAL</b>	<b>13</b>	<b>51</b>	<b>64</b>

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the Council in addition to the two voting assessors.

## 1.2 Term

Terms begin on July 1 and continue to June 30.

## 1.3 Appointment/Election of Members of the UTSC Academic Affairs Committee

### 1.3.1 Governing Council Members of the UTSC Council and UTSC Academic Affairs Committee

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

### 1.3.2 UTSC Council Members of the UTSC Academic Affairs Committee

The non-Governing Council UTSC Council members of the UTSC Academic Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

### **1.3.3**

#### **Election of Administrative Staff, Librarians, Teaching Staff and Students of the UTSC Campus**

Non-Governing Council, non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Administrative staff, librarians and teaching staff are normally elected for three-year terms and may serve on the UTSC Academic Affairs Committee for a maximum of nine consecutive years. The non-UTSC Council student members are elected annually for a one-year term and are eligible to be re-elected.

#### **1.4 Chair and Vice-Chair of the UTSC Academic Affairs Committee**

The Chair and Vice-Chair of the UTSC Academic Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

## **2. QUORUM**

One-third of the voting members (normally twenty) shall constitute quorum.

## **3. SUBCOMMITTEES**

### **3.1 Standing Subcommittees**

The Committee may establish subcommittees to deal with matters within its purview. The Committee shall delegate authority to determine undergraduate academic appeals to a subcommittee established for that purpose, pursuant to the *Policy on Academic Appeals within Divisions*.

## **4. FUNCTION**

In general, the UTSC Academic Affairs Committee is concerned with matters affecting the teaching, learning and research functions of the Campus. The Committee recommends for approval to the appropriate body of the Governing Council, through the UTSC Council, amendments to divisional academic policies. Academic policy sets out the principles for, the general directions of, and/or priorities for the teaching and research activities of the Campus.

## **5. AREAS OF RESPONSIBILITY**

Sections 5.2 to 5.6 indicate the final level of governance approval required for matters. It is expected that items would have been recommended for approval by the Subcommittee on Academic Appeals, the UTSC Academic Affairs Committee, the Committee on Academic Policy



and Programs of the Academic Board, the Academic Board, and/or the Executive Committee of the Governing Council, as appropriate.

**5.1** The following areas are within the responsibility of the UTSC Academic Affairs Committee:

- Academic appeals policies and procedures
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Academic services
- Admissions
- Awards
- Campus Strategic Plan<sup>12</sup>
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional Activity
- Name changes of academic units
- Research planning (Research policy is considered by the Committee on Academic Policy and Programs)

**5.2 Matters Requiring Governing Council Approval**

Priorities for fundraising.

**5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council**

- Academic program proposals, as follows:
  - (i) undergraduate programs leading to new degrees;
  - (ii) new graduate programs and degrees;
  - (iii) the termination of existing degrees and graduate programs;
  - (iv) the addition and termination of joint degrees and programs with external institutions;
  - (v) the renaming of degrees; and
  - (vi) programs that establish significant new academic directions for the Campus or are anticipated to have a substantial impact on relationships amongst divisions or with the public.
- Name changes of academic units.

**5.4 Matters Requiring Academic Board Approval**

- New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by UTSC Council).

---

<sup>12</sup> For concurrence with the recommendation of the UTSC Campus Affairs Committee.

- Name changes of academic units (following consideration by the Academic Affairs Committee)
- New undergraduate degrees, graduate programs and degrees, and joint degrees and programs with external institutions as defined in the *University of Toronto Quality Assurance Process*, and the closure of such programs.

### **5.5 Matters Requiring Approval by the Committee on Academic Policy and Programs of the Academic Board**

- New Campus admission policies and major amendments to them that affect the entire Campus.
- Amendments to Campus academic regulations that will have a major effect on the entire Campus or that would require an exception to some element of University-wide policy.
- New undergraduate programs within an existing degree, as defined in the *University of Toronto Quality Assurance Process*, and the closure of such programs.
- New graduate diploma programs and the closure of such programs, as defined in the *University of Toronto Quality Assurance Process*.
- Major amendments to divisional practices and policies regarding examinations and grading policies, including those which require an exception to some aspect of the University-wide policy and those that have a major impact on the division.
- Revised divisional guidelines for the Assessment of Teaching and/or Creative Professional Activity.

### **5.6 Matters Requiring Approval by the UTSC Academic Affairs Committee**

- Amendments to admission policies that are not of major significance to the entire Campus.
- Establishment, termination or amendment of Campus policies on student awards that are consistent with University-wide policy. These are reported to the Provost's Office for information. The responsibility for the award of individual scholarships, bursaries, prizes and other awards in the gift of UTSC may be delegated to a subcommittee or officer of UTSC.
- Minor amendments to Campus academic regulations that are consistent with University-wide policy. These are reported to the Provost's Office for information.
- Minor amendments to Campus examinations and grading policies that are consistent with the University's policy.
- Policies and procedures with respect to petitions and appeals by undergraduate students in connection with the application of academic rules and regulations by officers of UTSC or by instructors in connection with academic standing in UTSC. A subcommittee may have delegated authority to make rulings on all such appeals and such rulings shall be final and binding, subject to an appeal to the Governing Council. Procedures for academic appeals by graduate students are determined by the School of Graduate Studies in accordance with the *Policy on Academic Appeals within Divisions*.

- Major and minor modifications<sup>13</sup> to existing degree programs. All major modifications shall be reported annually for information to the Committee on Academic Policy and Programs.
- New for-credit certificates, as defined by the *Policy on Certificates (For Credit and Not-For-Credit)*, and the closure of such certificates. An annual report on certificates, shall be provided for information to the Committee on Academic Policy and Programs.
- Transcript notations within existing degree programs. An annual report on the establishment and termination of transcript notations is submitted to the Committee on Academic Policy and Programs for information.

## **5.7 Matters for Information**

The Committee receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including research.

The Academic Affairs Committee shall receive for information and discussion reviews of academic programs and/or units, consistent with the protocol outlined in the *University of Toronto Quality Assurance Process*. The reviews are forwarded to the Committee on Academic Policy and Programs for consideration.

The Committee receives reports from its subcommittee on academic appeals.

## **6. PROCEDURES**

### **6.1 Meetings**

The UTSC Academic Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Academic Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

### **6.2 Agenda**

---

<sup>13</sup> Definitions of major modifications of existing programs, minor modifications, and new academic programs are provided in the *University of Toronto Quality Assurance Process* and are subject to change. Guidance from the Office of the Vice-Provost, Academic Programs, should be sought prior to the development of any such proposal.

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council

### **6.3 Consent Agenda**

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

### **6.4 Additional Reports for Information**

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Academic Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

## **University of Toronto Scarborough Campus Affairs Committee**

### **1. MEMBERSHIP**

#### **1.1 Composition**

Total membership of the University of Toronto Scarborough Campus Affairs Committee (UTSC Campus Affairs Committee) will be **34** members and will include three voting administrative assessors appointed by the President. A majority of the Committee must be from among the internal members (administrative staff, students, and teaching staff).

<b>CONSTITUENCY<sup>14</sup></b>	<b>CAMPUS COUNCIL</b>	<b>NON-CAMPUS COUNCIL</b>	<b>TOTAL</b>
Administrative Staff	1	3	4
Community Members(including Alumni, LGIC Appointees, and other members of the community) <sup>15</sup>			
Governor	0 - 2		
Non-governor	2 - 0	2	4
Teaching Staff			
Governor	0 - 1		
Non-governor	2 - 1	7	9
Librarians			
Non-governor	0	1	1
Students			
Governor	1 - 0		
Non-governor	0 - 1	6	7
Presidential Assessors			
Dean and Vice-Principal, Academic		1	1
Chief Administrative Officer, UTSC		1	1
Dean of Student Experience & Wellbeing		1	1
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC	1	0	1
Chair, AAC or designate	1	0	1
<b>TOTAL</b>	<b>12</b>	<b>22</b>	<b>34</b>

<sup>14</sup> Constituency definitions are provided in the *University of Toronto Act, 1971*.

<sup>15</sup> ‘Other members of the community’ refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus.

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the three voting assessors.

## **1.2 Term**

Terms begin on July 1 and continue to June 30.

## **1.3 Appointment/Election of Members of the UTSC Campus Affairs Committee**

### **1.3.1 Governing Council Members of the UTSC Council and UTSC Campus Affairs Committee**

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

### **1.3.2 UTSC Council Members of the Campus Affairs Committee**

The UTSC Council members of the UTSC Campus Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

### **1.3.3 Election of Administrative Staff, Librarians, Students and Teaching Staff of the UTSC Campus**

Non-Governing Council, non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Administrative staff, librarian staff and teaching staff are normally elected for three-year terms and may serve on the UTSC Campus Affairs Committee for a maximum of nine consecutive years. Students are elected for one year terms and are eligible to be re-elected.

#### **1.3.3.2 Appointment of Community Members**

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Affairs Committee. Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of the Campus Affairs Committee. In developing recommendations for community appointments, preference will normally be given to alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership to the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

#### **1.4 Chair and Vice-Chair of the UTSC Campus Affairs Committee**

The Chair and Vice-Chair of the UTSC Campus Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

#### **2. QUORUM**

One-third of the voting members (normally ten) shall constitute quorum.

#### **3. SUBCOMMITTEES**

##### **3.1 Standing Subcommittees**

The Committee may establish subcommittees to deal with matters within its purview.

#### **4. FUNCTION**

In general, the Campus Affairs Committee is concerned with matters that directly concern the quality of student and campus life. The Committee is also responsible for monitoring, reviewing and making recommendations concerning a broad range of planning issues and priorities and for the use of campus resources. Many of the matters within the Committee's scope are matters that have an impact on relationships amongst units on the campus and relationships between the campus and the community at large. The Committee recommends matters for approval to the appropriate body of the Governing Council, through the UTSC Campus Council.

#### **5. AREAS OF RESPONSIBILITY**

**5.1** The following areas are within the responsibility of the Campus Affairs Committee:

- Budget
- Campus and student services
- Campus Master Plans
- Campus security
- Campus Strategic Plan
- Capital plans, projects and space
- Childcare
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units<sup>16</sup> and proposals for Extra-Departmental Units (EDU-As and Bs) (planning and resource implications)
- Relations with the campus's external community
- Student societies and campus organizations

---

<sup>16</sup> For concurrence with the recommendation of the UTSC Academic Affairs Committee.

## **5.2 Levels of Approval**

### **5.2.1 Matters Requiring Approval by the Governing Council**

- Budget (as part of the University's annual operating budget)
- Campus Master Plans
- Capital plans, projects and space<sup>17</sup>
- Establishment, disestablishment or restructuring of academic units and proposals for Extra-Departmental Units (EDU-As and Bs) (following consideration by the UTSC Council)
- New policy and major policy changes concerning campus co-curricular programs, services and facilities

### **5.2.2 Matters Requiring Approval by the UTSC Council**

- Campus and student services
- Campus security
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Individual project planning reports
- Relations with the campus' external community
- Student societies and campus organizations

## **5.3 Campus and student services**

### **5.3.1 Ancillaries**

#### **a) Policy**

The UTSC Campus Affairs Committee is responsible for policy affecting the operation of the campus's service ancillaries. [General financial policies governing these and other University ancillaries are the responsibility of the Business Board.]

#### **b) Operations**

Each year the UTSC Campus Affairs Committee considers and recommends to the UTSC Council for approval the operating plans for the campus and student services ancillaries. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies and include each ancillary's annual operating budget. Specifically, the plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

---

<sup>17</sup> Specific approval path will be determined, pursuant to the *Policy on Capital Planning and Capital Projects*.



### **5.3.2 Campus Co-Curricular Programs, Services and Facilities**

#### **a) Policy**

Policy matters concerning the campus's co-curricular programs, services and facilities are the Committee's responsibility. New policy and major policy changes require the approval of the Governing Council.

#### **b) Operations**

Annual approval of the campus's co-curricular programs', services' and facilities' operating plans is the responsibility of the Committee. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies. The plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

### **5.3.3 Other campus and student services**

The Committee is responsible for policy concerning campus and student services and for overseeing their operation. Changes to the level of service offered, fees charged for services and categories of users require the Committee's approval.

## **5.4 Compulsory non-academic incidental fees**

### **5.4.1 Student services, representative student committees and campus organizations**

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

### **5.4.2 Campus student societies**

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

## **5.5 Student societies and campus organizations**

### **5.5.1 Policy**

The Committee is responsible for policy concerning representative student societies and campus organizations.

### **5.5.2 Constitutions, articles of incorporation, corporate by-laws**

The Committee is responsible for approving constitutions, articles of incorporation and corporate by-laws<sup>18</sup> for incorporated student societies and campus organizations for which the University collects fees.

## **5.6 Campus and facilities**

### **5.6.1 Capital guidelines and plans**

Plans are recommended to the Governing Council, through the UTSC Council, for consideration.

### **5.6.2 Individual plans and projects**

The Committee considers reports of project planning committees and recommends to the UTSC Council approval in principle of projects (i.e. site, space plan, overall cost and sources of funds) with a capital cost as specified in the *Policy on Capital Planning and Capital Projects*. [The Business Board is responsible for approving the establishment of appropriations for individual projects and authorizing their execution within the approved costs.] The level of approval required is dependent on the cost of the project. Significant changes to a space program/approved project require the same level of approval as the original proposal.

## **5.7 Campus Operating Budget**

The Committee receives a status report on campus strategic priorities prior to the start of the administrative budget review process. The campus operating budget is presented for information following the administrative budget review process and the approval by Governing Council of the institutional operating budget.

## **5.8. Academic units and programs**

### **5.8.1 Establishment, Disestablishment or Restructuring of Academic Units**

The Committee recommends to the UTSC Council on plans and proposals to establish, disestablish, or significantly restructure academic units, here defined as faculties, schools, colleges, departments<sup>19</sup>, centres and institutes with teaching, or teaching and research functions, undergraduate degree programs, and graduate degree programs, regardless of the source of funds.

Proposals to establish Extra-Departmental Units are considered and recommended pursuant to the *Policy on Interdisciplinary Education and Research Planning* and pursuant to the *Guidelines*

---

<sup>18</sup> Only those sections of by-laws of incorporated bodies that are 'reserved' at the time of the initial approval require approval upon change.

<sup>19</sup> For concurrence with the recommendation of the UTSC Academic Affairs Committee.

*for Extra-Departmental Units.*

Proposals to disestablish or significantly restructure academic units are considered and recommended pursuant to the *Policy and Procedures for Faculty and Librarians on Academic Restructuring*.

### **5.8.2 New Program Proposals**

Where a proposal for a new program, as defined by the *University of Toronto's Quality Assurance Process*, will have substantial resource implications requiring additions to a division's approved budget, or where there are significant effects outside of the division offering the program, the Committee advises the UTSC Council through the UTSC Academic Affairs Committee on the planning and resource implications of the proposal. [The UTSC Academic Affairs Committee has responsibility for considering the curricular aspects of academic program proposals.]

[Proposed program changes that would not require the allocation of additional resources from sources outside the division, and would not have significant effects outside of the division offering the program, do not require the attention of the Committee.]

## **5.9 Annual reports**

The Committee receives, annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including but not limited to campus police and campus organizations. These reports are submitted to the University Affairs Board for information.

## **6. PROCEDURES**

### **6.1 Meetings**

The UTSC Campus Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Campus Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

## **6.2 Agenda**

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council.

## **6.3 Consent Agenda**

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

## **6.4 Additional Reports for Information**

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Campus Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

*June 25, 2012 - Approved by the Governing Council.*

*December 13, 2012 - Revisions approved by the Governing Council – Membership for Campus Council, Academic Affairs Committee and Campus Affairs Committee.*

*June 25, 2014 - Revisions approved by the Governing Council – Changes to the Distribution of Seats and Length of Terms on the UTM and UTSC Campus Council and their Standing Committees.*

*October 29, 2020 – Revisions approved by the Governing Council*