



REPORT OF THE
VICE PRESIDENT & PRINCIPAL

VICE PRESIDENT
& PRINCIPAL

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graph TD; VP[VICE PRESIDENT & PRINCIPAL] -.- VP1[VICE-PRINCIPAL, ACADEMIC & DEAN]; VP -.- CAO[CHIEF ADMINISTRATIVE OFFICER]; VP -.- DSA[DEAN OF STUDENT AFFAIRS]; VP -.- REM[REGISTRAR & DIRECTOR OF ENROLMENT MANAGEMENT]; VP -.- VP2[VICE-PRINCIPAL, RESEARCH]; VP -.- CL[CHIEF LIBRARIAN]; VP -.- EDA[EXECUTIVE DIRECTOR OF ADVANCEMENT]; VP -.- DEI[DIRECTOR OF EQUITY, DIVERSITY & INCLUSION]; VP -.- EDC[EXECUTIVE DIRECTOR OF COMMUNICATIONS]; VP -.- EDS[EXECUTIVE DIRECTOR OF STRATEGY];
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VICE-PRINCIPAL, ACADEMIC & DEAN

CHIEF ADMINISTRATIVE OFFICER

DEAN OF STUDENT AFFAIRS

REGISTRAR & DIRECTOR OF ENROLMENT MANAGEMENT

VICE-PRINCIPAL, RESEARCH

CHIEF LIBRARIAN

EXECUTIVE DIRECTOR OF ADVANCEMENT

DIRECTOR OF EQUITY, DIVERSITY & INCLUSION

EXECUTIVE DIRECTOR OF COMMUNICATIONS

EXECUTIVE DIRECTOR OF STRATEGY

Principal's Priorities, 2020-21: Safe Operation of Campus

- STREAMLINE CRITICAL INCIDENT PREPAREDNESS AND OPERATIONAL READINESS.
- CREATE NEW OPPORTUNITIES FOR COMMUNICATION ACROSS THE UTM COMMUNITY.
- BUILD CAMPUS CAPACITY TO FACILITATE TESTING FOR COVID-19.
- STRENGTHEN RELATIONSHIPS WITH PUBLIC HEALTH AGENCIES AND LOCAL HEALTHCARE PROVIDERS.
- SUPPORT NEW STUDENT RECRUITMENT AND ENROLMENT STRATEGIES.
- JUMPSTART RESEARCH RECOVERY.
- MANAGE OPERATIONS AND BUDGETS IN ALIGNMENT WITH TRI-CAMPUS POLICIES.



Principal's Priorities, 2020-21: Wellbeing & Community Success

- ENABLE STUDENT FLOURISHING WITH ONLINE LEARNING & INTERACTIVE SUPPORTS.
- ENGAGE PRODUCTIVELY WITH UTMSU'S *EDUCATION FOR ALL* CAMPAIGN.
- PROVIDE ONGOING SUPPORT FOR FACULTY, STAFF, AND LIBRARIANS IN DIGITAL ENVIRONMENTS.
- SET IMMEDIATE GOALS FOR MENTAL HEALTH & HOLISTIC WELLBEING IN CONSULTATION WITH THE UTM COMMUNITY.
- SET IMMEDIATE GOALS IN EQUITY, DIVERSITY, & INCLUSION WITH THE VP&P SPECIAL ADVISOR ON ANTI-RACISM & EQUITY, THE EDI OFFICE, AND CAMPUS STAKEHOLDERS.
- ASSUME A LEADERSHIP ROLE IN MISSISSAUGA'S ECONOMIC RESILIENCY TASK FORCE AND MISSISSAUGA'S ECONOMIC RECOVERY GROUP.



Enable Excellence in
Student and Faculty
Research



Develop Inclusive
Communities and Sustainable
Spaces



Inspire Academic
Innovation and Student
Success





Enable Excellence in Student and Faculty Research

- CONTINUE TO ATTRACT, RETAIN, AND SUPPORT WORLD-LEADING FACULTY AND GRADUATE RESEARCHERS.
- INTERGRATE RESEARCH ADVANCES INTO UNDERGRADUATE LEARNING.
- ADVANCE DISCIPLINARY DISCOVERY AND CREATIVE ARTS ALONGSIDE INTERDISCIPLINARY INNOVATION.
- REALIZE THE SOCIAL, ECONOMIC, AND ENVIRONMENTAL BENEFITS OF RESEARCH—LOCALLY AND GLOBALLY.



Develop Inclusive Communities and Sustainable Spaces

- FOSTER A CAMPUS CULTURE OF PHYSICAL, MENTAL, AND ECOLOGICAL WELLNESS.
- PROMOTE CAMPUS INITIATIVES IN EQUITY AND ANTI-RACISM.
- DEEPEN UTM'S CONNECTION WITH INDIGENOUS PEOPLES AND COMMUNITIES.
- FOCUS CAPITAL DEVELOPMENTS ON ACCESSIBILITY, HEALTH & WELLBEING, BIODIVERSITY, AND SUSTAINABILITY.



Inspire Academic Innovation and Student Success

- RECRUIT, RETAIN, AND GRADUATE OUTSTANDING, GLOBALLY-MINDED STUDENTS.
- CHAMPION POSITIVE TRANSFORMATIONS IN UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION.
- ENHANCE STUDENT LIFE THROUGH CO- AND EXTRA-CURRICULAR EXPERIENCES.
- EMPOWER STUDENT FLOURISHING WITH AUGMENTED SYSTEMS OF ACADEMIC, PERSONAL, AND COMMUNITY SUPPORT.