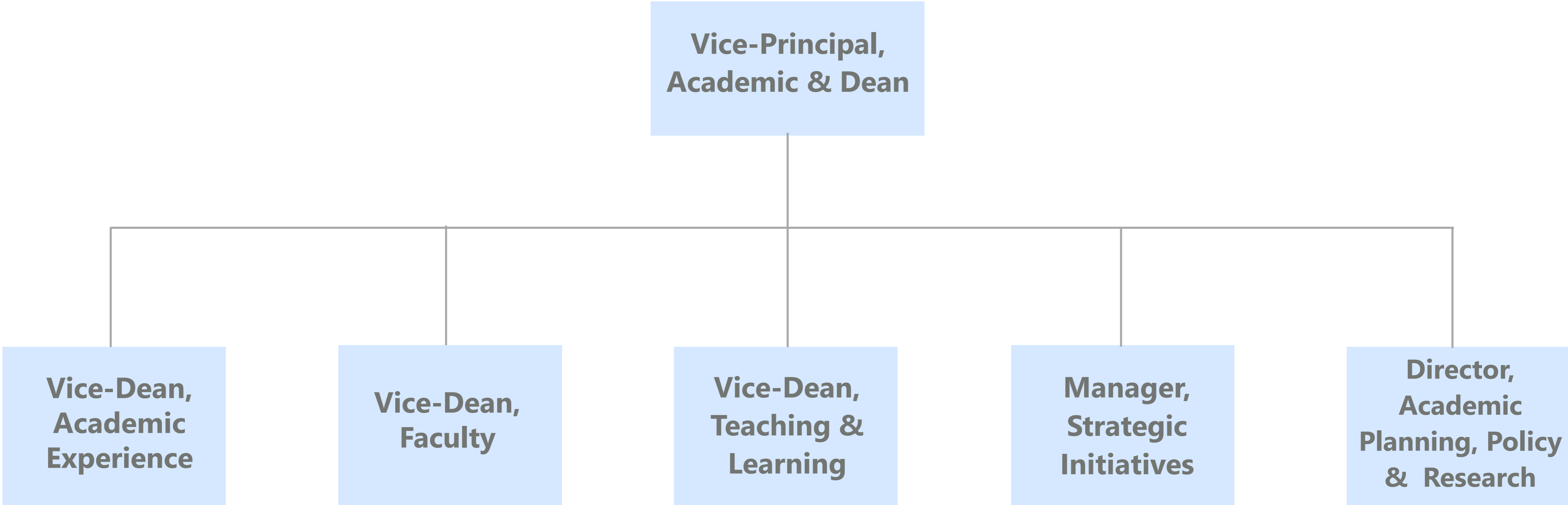


OFFICE OF THE DEAN

ADMINISTRATIVE STRUCTURE

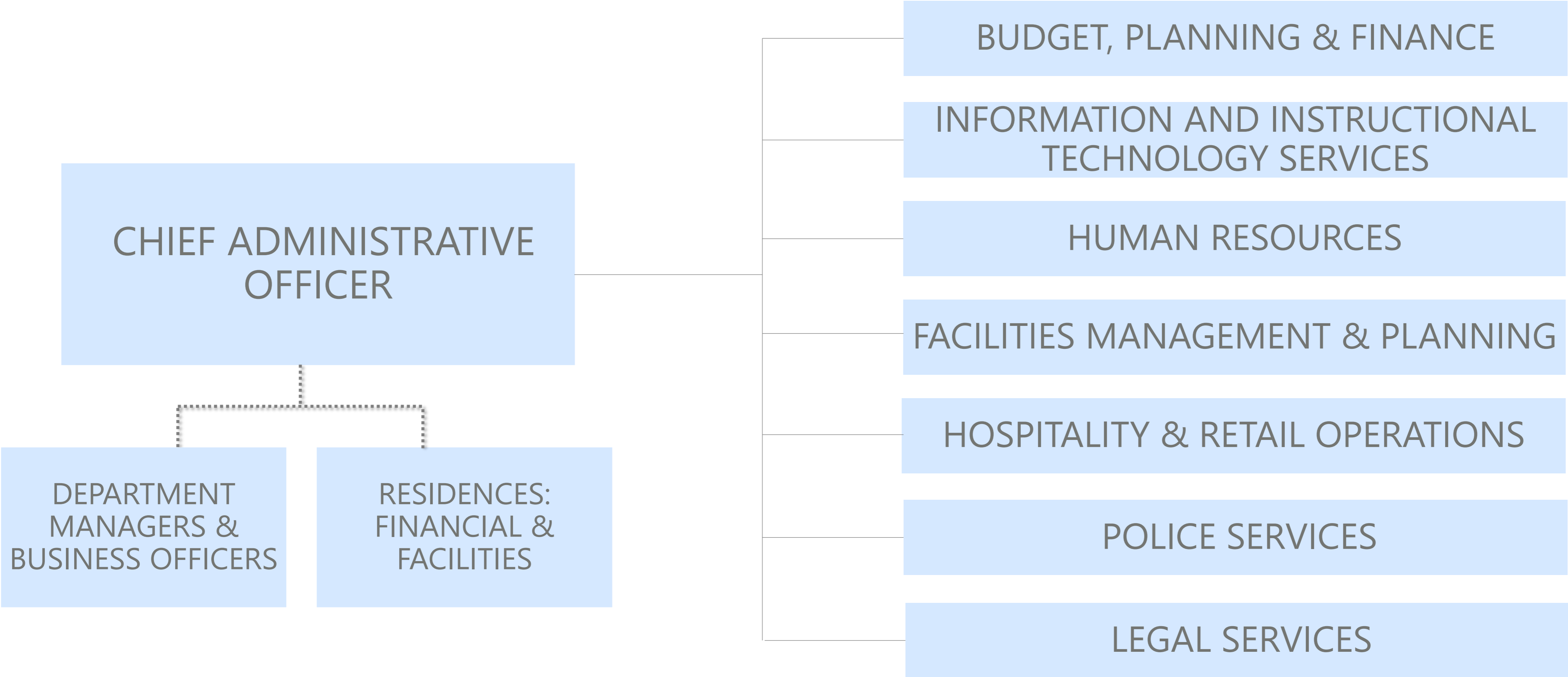


IMPLEMENTING THE UTM ACADEMIC PLAN

- Sustainability initiatives (Sustainability Strategic Plan for UTM/Certificate)
- Writing and numeracy initiatives
 - First year of ISUP (new EDU-A), new Interim Director will oversee hiring 5 more faculty.
- Work to protect many gains in number and breadth of Experiential Learning opportunities
 - Continue to facilitate the integration of experiential learning into every student's degree.
- Oversee faculty growth and renewal (29 searches planned)
 - Support the development of research clusters in areas leading to new programs both at the undergraduate (e.g. social coding, robotics) and graduate (urban innovation) levels while ensuring strategic renewal within departments and EDUs.
- Enhance diversity of faculty and staff
 - Introduce new supports including those designed specifically to mentor Black and Indigenous Faculty.

OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

ADMINISTRATIVE STRUCTURE



OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

KEY PORTFOLIO GOALS & CHALLENGES FOR 2020-21

MANAGE COVID 19 IMPACT

- Support UTM with pandemic planning and re-entry
- Ensure adequate resources for supporting our students, faculty and staff needs
- Develop a long-range Financial Plan—enrolment and ancillary
- Revise the long-term strategy for Hospitality and Retail services

CONTINUOUS IMPROVEMENT/ENHANCE EFFICIENCIES

- Build strong relationships with Public Agencies - Metrolinx
- Empower flexible and hybrid delivery models, disrupting our legacy processes and standing up services that differentiate UTM
- Sustainability- making the best use of finite resources, invest in longer term sustainable assets
- Create more standardized template agreements for routine legal transactions

PEOPLE

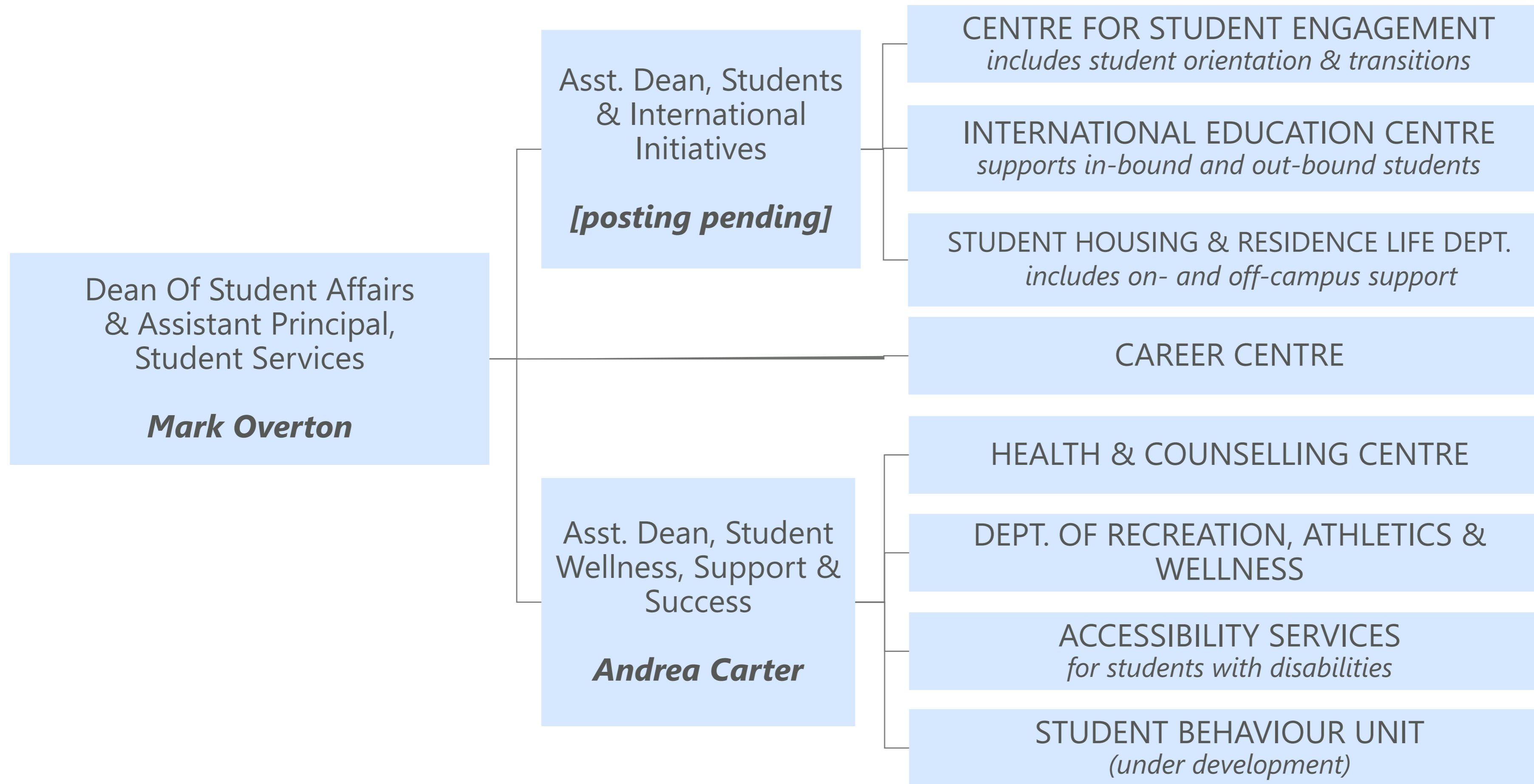
- Enhancing Diversity, Equity, and Inclusion initiatives and partnerships
- Health, Safety and Well-being

NEW/ONGOING INITIATIVES

- New RFP for Food Services provider
- Finalize the Campus Master Plan
- Capital Construction

STUDENT AFFAIRS & SERVICES

ADMINISTRATIVE STRUCTURE



STUDENT AFFAIRS & SERVICES

KEY PORTFOLIO CHALLENGES AND GOALS FOR 2020-21

1. Continue development of Student Services Common, bringing together most UTM student development supports (Career Centre, Student Engagement, International Ed, Health Promotion...) in a new first-stop/triage model, building on successes of RGASC for academic support and Registrar for enrolment support
2. Launch Health & Counselling Centre's new *counselling* space, and plan launch of HCC's new *clinic* space [delayed by pandemic]
3. Continue planning for residence expansion to accommodate growth in first-year student demand, and continue renewal of aging townhouses to meet returning student interest [delayed by pandemic]
4. Continue planning for increased outdoor fields use to accommodate increasingly diverse interests in sports and activities [delayed by pandemic]
5. Sustain support while planning for recovery related to covid-19 impacts on students and student services