



FOR INFORMATION

PUBLIC

OPEN SESSION

TO: University Affairs Board

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DATE: January 16, 2020 for January 27, 2019

AGENDA ITEM: 4

ITEM IDENTIFICATION:

Update on the Tri-Campus Review

JURISDICTIONAL INFORMATION:

Under Section 4 of its Terms of Reference, the Planning & Budget Committee is responsible for “policy on planning”, as well as “guidelines for long-range planning and budgeting that are the basis for the development of the University's annual Operating Budget.”

GOVERNANCE PATH:

1. Planning & Budget Committee [for information] (January 9, 2020)
2. Committee on Academic Programs & Policy [for information] (January 14, 2020)
- 3. University Affairs Board [for information] (January 27, 2020)**
4. UTSC Campus Council [for information] (January 28, 2020)
5. UTM Campus Council [for information] (January 29, 2020)
6. Academic Board [for information] (January 30, 2020)
7. Business Board [for information] (February 3, 2020)
8. Executive Committee [for information] (February 12, 2020)
9. Governing Council [information] (February 27, 2020)

PREVIOUS ACTION TAKEN:

The University's [Tri-Campus Framework](#) was approved by governance in June 2002. The University's [Towards 2030 long-term planning framework](#) was approved by governance in October 2008. And the [Towards 2030: View from 2012](#) review report was approved by governance in May 2012.

HIGHLIGHTS:

The University of Toronto has a unique tri-campus structure, bound together by a shared identity and a set of genuinely tri- or bi- campus graduate programs and departments. It is the product of a 40-year evolution, with the Mississauga and Scarborough campuses transforming themselves from small undergraduate colleges, to mid-size educational entities hosting a wide range of graduate and undergraduate offerings, and strong programs of research.

Towards 2030 stated the University’s long-term intent to create a regional “University of Toronto system,” characterized by three campuses with increasingly strong individual campus identities. In light of ongoing evolution at the three campuses, as well as new opportunities and challenges in the tri-campus context, the President and Provost announced a review of tri-campus relationships in April 2018, under the theme identified in *Towards 2030*, “One University, Three Campuses.”

The Tri-Campus Review was guided by a steering committee and included five working groups, each with its own mandate:

1. [Academic Planning and Academic Change](#), which considered questions related to changing or creating new academic programs and units, as well as academic reviews and academic planning;
2. [Graduate Units](#), which considered questions related to graduate faculty memberships, faculty searches, the appointment of graduate chairs, and the structure of graduate units;
3. [Student Services](#), which considered questions related to tri-campus responsibilities in providing student services, modes of delivery for student services, and resourcing of student services;
4. [Administrative Structure](#), which considered questions related to tri-campus reporting lines and leadership; and
5. [Budget Relationships](#), which considered questions related to accounting for University-wide and campus-wide costs, the funding of tri-campus graduate units, and the annual budget review processes.

Each working group has been proceeding along different timelines, with all of them now close to completion. As of December-end, each working group has submitted final recommendations to the Tri-Campus Review Steering Committee, which will synthesize the recommendations into a final report that will be presented for information to governance at a later date.

FINANCIAL IMPLICATIONS:

There are no direct implications for the University’s operating budget at this time.

RECOMMENDATION:

N/A. Item is presented for information.

DOCUMENTATION PROVIDED: N/A