UNIVERSITY OF TORONTO

UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 33 OF THE CAMPUS AFFAIRS COMMITTEE

May 6, 2019

To the University of Toronto Scarborough Campus Council, University of Toronto Scarborough Your Committee reports that it met on Monday, May 6, 2019 at 4:10 p.m. in the Council Chamber, Arts and Administration Building, with the following members present:

| Present: |
|-----------------------------------|
| Brian Harrington, Chair |
| Mari Motrich, Vice-Chair |
| Wisdom Tettey, Vice-President and |
| Principal, UTSC |
| Andrew Arifuzzaman, Chief |
| Administrative Officer |
| William Gough, Vice-Principal, |
| Academic and Dean |
| Desmond Pouyat, Dean of Student |
| Affairs |
| Janet Blakely |
| Catherine Bragg |
| Keith Chen |
| Nick Cheng |
| Hanan Domloge* |
| Soaad Hossain |
| Paul Kingston* |
| Tanya Mars |
| Chandeni Narain |
| Carly Sahagian |
| Deena Yanofsky* |

Non-voting Assessors: Jeff Miller Helen Morissette

Secretariat:

Rena Prashad, Secretary Emma Thacker

Absent:

Liza Arnason Katherine Balasingham Kenneth Howard Mohsin Jeelani Elaine Khoo Alice Maurice Sylvia E. Mittler Jack Parkinson Silma Roddau Rajpreet Sidhu Andrew Tam Humna Wasim

*Telephone Participants

In attendance:

Melanie Blackman, Coordinator, Community Development Jonathan Collaton, Campus Life and Special Events Coordinator Tom McIlhone, Manager, Campus Police Services Gary Pitcher, Director, Campus Safety, Issue and Emergency Management Kimberley Tull, Director, Community Development and Engagement Naureen Nizam, Associate Registrar and Director of Systems & Operations Nadia Rosemond, Senior Manager, Student Life & International Experience

1. Chair's Remarks

The Chair welcomed members and guests to the meeting.

The Chair offered reflections on the work of the Committee and noted the routine agenda items considered during the 2018-19 governance year, which were primarily annual items. He also noted that the deliberations on the Operating Plans- Student Affairs and Services, was challenging during Cycles 4 and 5, nevertheless, the Committee worked together effectively to consider the item in order to make an informed recommendation to the UTSC Campus Council. Finally, he remarked that he anticipated that several matters would be brought before the Committee during the 2019-20 governance year as the Assessors continued to work on projects, plans, and initiatives.

2. Annual Reports

a. Community Partnerships and Engagement¹

Kimberley Tull, Director, Community Development and Engagement and Melanie Blackman, Coordinator, Community Development, reported that the annual report focused on inclusive excellence in action where faculty, staff, and students had a role as contributors in the broader community. A number of drivers were essential to meet the goals of reciprocal learning and community development. Ms Tull and Ms Blackman outlined and described the following drivers and offered examples of programing and the impact that was made.

- A Vibrant, Accessible, Safe Community
- Place-based Community & Impact Investing
- Influencing Other Anchors or Other Drivers of Post-Secondary Education
- Arts & Culture
- Sustainability
- Economic Impact
- Inclusive, Local Employment & Hiring
- Inclusive, Local Sourcing

The Chair asked how the Committee could advance the work of Community Development and Engagement at UTSC. Ms Tull remarked that being positive ambassadors for UTSC was vital for the community to have a positive perspective of the institution and its meaningful interaction with the community. A member suggested that the Student Ambassador program be utilized to share and disseminate information regarding community development and engagement activities at UTSC with prospective students and parents during initial visits to campus. Ms Tull agreed with the suggestion and also encouraged members, particularly faculty and staff, to consider how community development and engagement could be approached and integrated into their unit.

¹ Presentation- Community Partnerships and Engagement

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Wisdom Tettey, Vice-President and Principal, thanked Ms Tull and Ms Blackman for facilitating such valuable work. He remarked that the campus had much to gain by working together and that internal mobilization was critical. He encouraged the Partnerships Round Table to continue as a forum for faculty, staff, and students to discuss partnership opportunities for co-learning and strategies for community development and engagement. Desmond Pouyat, Dean of Student Affairs, remarked that the Department of Student Life (DSL) had been involved with work focused on community development and engagement, and that there was an opportunity to align engagement strategies. Ms Tull was in agreement and suggested that UTSC take the opportunity to create a joint community development and engagement presentation to disseminate across campus and externally.

b. Campus Community Police Services²

Mr. Gary Pitcher, Director, Campus Safety, Issue, and Emergency Management, and Mr. Tom McIlhone Manager, Campus Police Services, reported that the UTSC approach to policing was community-based providing a number of services to the UTSC community including involvement with a number of special events (e.g. Bike Workshop, Christmas Toy Drive, Display Your Pride, and Torch Run). Mr. McIlhone explained that in 2018, four Special Constables left the University to pursue careers with other local Police Services. As a result, the department was undergoing recruitment to fill the roles, but also examine recruitment methods to retain personnel. Mr. McIlhone shared the 2018 incidents statistical overview and explained that apart from thefts under \$5000, which were associated with an influx in personal electronic device thefts, the statistics remained relatively consistent with previous years.

In response to a question regarding building patrollers, Mr. McIlhone commented that from time to time building patrollers would be promoted to Special Constables.

A member asked what type of alarms were most common on campus. Mr. McIlhone explained that the only alarms on campus were security alarms or fire alarms. The increase in security alarm incidents was associated with the construction at Highland Hall and fire alarms were typically related to cooking incidences in the student residences.

In response to a comment regarding security cameras on campus, Mr. McIlhone explained that the cameras were reviewed in the event of an incident. He remarked that areas with security cameras included signage outlining that individuals were under surveillance. Professor Tettey commented that advice from the University's Freedom of Information and Protection of Privacy (FIPPA) Office and/or the Information and Privacy Commissioner of Ontario would advise on disclosure of surveillance footage. In follow-up, a member commented on whether the parking lots were under surveillance. Mr. Pitcher commented that there was a surveillance camera on the arm for entry and exit to parking lots G and H.

A member suggested that messaging regarding the recent thefts of personal electronic devices be included in student study spaces on campus, so that students were forewarned about the risks associated with leaving valuable possessions unattended.

² Presentation- Campus Community Police Services

c. Recognized Campus Groups³

Desmond Pouyat, Dean of Student Affairs, invited Jonathan Collaton, Campus Life and Special Events Coordinator, to share the annual report with the Committee. Mr. Collaton explained that recognized campus groups included student organizations (i.e. campus groups and clubs) and Departmental Student Associations (DSA), and he outlined the benefits and opportunities associated with recognition. Excluded from recognized campus groups, were the five student societies (i.e. Scarborough College Athletics Association, Scarborough Campus Student's Union, Radio FWD, The Underground, and Scarborough Campus Residence Council). He reported that, to date, in 2018-19, 287 campus groups were granted recognition of the 306 applications that were submitted. Included in the 306 applications, were applications from 207 returning groups and 99 applications from new groups. He remarked that the cumulative number of members involved in campus groups was 12,289 and that the average number of members per group was 43. Mr. Collaton invited two student members of the Committee, who were actively involved in student organizations, Annie Sahagian and Soaad Hossain, to share their perspective and experience participating in student organizations. Each student shared their testimony on the positive impact involvement in student organizations had on their undergraduate education and experience. Both Ms Sahagian and Mr. Hossain highlighted the development of interpersonal, leadership, project management, and conflict management skills. In conclusion, Mr. Collaton remarked that the imminent Student Choice Initiative (SCI), may present challenges for funding student organizations and that new approaches to recognition may need to be considered.

In response to a comment regarding the number of student organizations across the Tri-Campus University, Mr. Collaton explained that St. George had the most student organizations followed by UTSC and UTM.

A member suggested that the median number of student members per student organization be considered for future annual reporting over the average (i.e. mean). Mr. Collaton took the suggestion under advisement.

A member asked what proportion of full-time undergraduate students were likely to opt-out of certain student fees under the SCI. Mr. Pouyat commented that there were many uncertainties surrounding the new SCI, but the administration was optimistic that there would be student support for Student Life programing at UTSC. He speculated that the opt out rate could potentially reach as high as 70 percent and he informed the Committee that a campaign to educate students on the merits associated with student organizations would occur.

³ Presentation- Recognized Campus Groups

3. Reports of the Presidential Assessors

The Chair invited Mr. Arifuzzaman, Chief Administrative Officer, to present his report to the Committee, which had been deferred from the Cycle 4 (February 14th) agenda.

Mr. Arifuzzaman's presentation⁴ was an update on capital projects at UTSC. The presentation included the following highlights:

- The design bridging build method for capital infrastructure had been implemented over the traditional approaches to help ensure cost certainties. The process would include the selection of an architect team to design the project, which would be passed onto a contractor team to complete the design and construction on a fixed construction cost. Projects would seek formal governance approval prior to issuance of the Request for Proposals (RFP) for the contractor team;
- UTSC was moving forward with one design team/contractor to update the design and cost of the student residence; and
- Details on the capital plans in the pipeline included: Instructional Centre 2 (IC 2), Parking structure, and Indigenous House. Future capital plans included an Arts Centre and pedestrian bridge across Military Trail.

A member asked whether the 10 percent reduction in tuition fees, which resulted in a \$65 million reduction in the University's operating budget impacted capital projects in the pipeline. Mr. Arifuzzaman explained that funds were accruing for more immediate projects (i.e. IC 2 and the parking structure) coupled with surpluses from international student tuition fees. There were uncertainties regarding the projects scheduled further into the future.

In response to a comment regarding projected construction completion for the Indigenous House, IC 2, and the student residence, Mr. Arifuzzaman explained that the projected completion dates were: Indigenous House (2021), student residence (2022), and IC 2 (2023).

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COMMITTEE APPROVED,

THAT the consent agenda be adopted and that the item requiring approval (item 4) be approved.

4. Report of the Previous Meeting: Report 32 – Thursday, March 28, 2019

5. Business Arising from the Report of the Previous Meeting

⁴ Presentation- Reports of the Presidential Assessors

6. Date of the Next Meeting –September 2019

7. Other Business

The Chair advised members that they would be receiving an online Committee evaluation survey to complete, and he encouraged members to share their feedback. He also announced that a Co-Curricular Record (CCR) had been created for student membership/participation on Tri-Campus governance bodies, and he directed student to ACORN or the Department of Student of Life if they had specific questions regarding recognition for their service.

The Chair thanked all members for their participation and engagement over the past governance year and extended well wishes to non-continuing Committee members: Mohsin Jeelani, Jonathan Cant, Nick Cheng, Soaad Hossain, Chandeni Narain, Carly Sahagian, Rajpreet Sidhu, and Humna Wasim. Finally, he thanked the Committee's Assessors for their commitment to the work of the Committee and their support for the University's governance processes.

Principal Tettey recognized Brian Harrington for this leadership serving as Chair of the Committee in 2018-19 and for his countless contributions on the Campus Council, Academic Affairs Committee and Nominating Committee over the past five years. Principal Tettey expressed that Dr. Harrington would be deeply missed as a diligent and thoughtful member on UTSC governance bodies and formally thanked him for his service. Principal Tettey and William Gough, Vice-Principal, Academic and Dean, presented Dr. Harrington with a chair as a token of appreciation.

The meeting adjourned at 6:14 p.m.

Secretary

Chair

May 21, 2019



Inspired Inclusive Excellence

INCLUSIVE EXCELLENCE THROUGH FOUR IMPERATIVES AND COMMITMENTS

- 1. Bold, empathetic, shared, transparent, inclusive, and transformational leadership
- 2. Healthy and Inclusive Working and Learning Environment
- 3. Local and Global Networks and Partnerships
- 4. Research/scholarly prominence in established and emerging areas and exceptional learning

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| SCARRORDENTI | |
|--|---|
| The Impact: Supported underrepresented elementary students with the skills and supports to overcome daily barriers in school-related experiences, and access to post-secondary education | <section-header><section-header><section-header><section-header><section-header><section-header><section-header></section-header></section-header></section-header></section-header></section-header></section-header></section-header> |

























| UNIVERSITY OF TORONTO SCARBOROUGH | Campus Community Police 2018 Statistical Overview | | | | | | | |
|---|--|--------|-------|-------|-----|--|--|--|
| | Incident Types/Population | 2016 | 2017 | 2018 | +/- | | | |
| | meddent rypes/Population | 2010 | 2017 | 2010 | | | | |
| | Total Student population (pt/ft) | 13174 | 13534 | 13435 | 99 | | | |
| | Break and Enter | 3 | 1 | 2 | 1 | | | |
| | Robbery | 2 | 0 | 0 | 0 | | | |
| | Theft Over \$5000 | 0 | 0 | 0 | 0 | | | |
| | Theft Under \$5000 | 49 | 49 | 80 | 31 | | | |
| | Theft Bicycles | 17 | 3 | 2 | -1 | | | |
| | Possess Stolen Property | 0 | 0 | 0 | 0 | | | |
| | Disturb Peace | 0 | 0 | 1 | 1 | | | |
| | Indecent Acts | 0 | 0 | 1 | 1 | | | |
| | Mischief/Damage | 34 | 74 | 23 | -51 | | | |
| | Other Offences | 8 | 4 | 0 | -4 | | | |
| | Sexual Assaults | 1 | 1 | 4 | 3 | | | |
| | Assault | 5 | 9 | 5 | -4 | | | |
| | Impaired Driving | 0 | 1 | 0 | -1 | | | |
| | Criminal Harassment | 6 7 | 10 | 10 | 0 | | | |
| | Threatening Homophobic/Hate Crimes | 0 | 0 | 2 | 2 | | | |
| | Homicide | 0 | 0 | 0 | 0 | | | |
| | Crime Occurrences | 132 | 150 | 132 | -18 | | | |
| | | | 150 | 102 | 10 | | | |

| 2018 Statistical Overview | | | | | |
|--|----------|------|----------|----------|--|
| Other Activity | 2016 | 2017 | 2018 | +/- | |
| Arrest Warrants | 1 | 1 | 1 | 0 | |
| Alarms | 428 | 516 | 987 | 471 | |
| Fire Alarms | 155 | 126 | 125 | -1 | |
| Assist Other Police | 10 | 8 | 15 | 7 | |
| Assist Community Member | 379 | 616 | 433 | -183 | |
| Disturbances | 3 | 13 | 1 | -12 | |
| Demonstrations/Protests | 0 | 0 | 0 | 0 | |
| Inv. Suspicious Persons Inv. Suspicious Circumstances | 147 | 157 | 98 21 | -59 2 | |
| Trespasser Charged | 82 17 | 19 | 3 | -11 | |
| Trespasser Cautioned | 31 | 45 | 55 | 10 | |
| Medical Assistance | 219 | 124 | 79 | -45 | |
| Insecure Premises | 8 | 124 | 5 | -43 | |
| Motor Vehicle Collision | 42 | 26 | 16 | -10 | |
| Mental Health Act | 8 | 11 | 24 | 13 | |
| Suicide/Attempt Suicide | 3 | 2 | 7 | 5 | |
| Sudden Death | 0 | 0 | 0 | 0 | |
| Fires | 5 | 4 | 2 | -2 | |
| | 5 | - | 2 | 2 | |

























IC-2 Space Program

- 1. 21 classrooms ranging from 25-500 seats: 3,702 nasm
- 2. Computer and Mathematical Sciences: 2001 nasm
- Student Services (Health and Wellness, Student Affairs, AccessAbility, Academic Advising, Shared space) 1523 nasm
- 4. Classroom Crush space: 925.50 nasm
- Other Spaces (Boardroom, IT help desk, Food Services, Study Space, Librarian Office): 871 nasm
- 6. Loading Dock: 225 nasm
- 7. Total Space Program 9,247 nasm, gross floor area of 18,495 square meters

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| | Parking Structure Space Program |
|--|--|
| | |
| 1. 1244 Parking Spaces | |
| 2. Parking office | |
| 3. UofT Bookstore | |
| 4. Loading Dock/Tunnel/Elevator and Stairs | |
| 5. Bicycle parking | |
| Total: 21,430.35 Nasm | |
| Gross area: 37,793.63 GSM | |
| | |
| | |
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| | |











UNIVERSITY OF TORONTO SCARBOROUGH

Bridging Method of Construction Project Delivery

- 1. Project Planning Committee and Project Planning Report
- 2. CaPS exec for approval to move forward with architect selection
- 3. Design Selection
- 4. Schematic Design Phase
- 5. Bridging Contract Documents
- 6. Costing and Governance Project Approval
- 7. Selection of Design Build Team
- 8. Construction document phase by DB team
- 9. Construction

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