

FOR INFORMATION

PUBLIC

OPEN SESSION

TO: UTSC Campus Affairs Committee

SPONSOR: Andrew Arifuzzaman, Chief Administrative Officer, UTSC
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PRESENTERS: See sponsor.
CONTACT INFO:

DATE: September 4, 2019 for September 11, 2019

AGENDA ITEM: 3

ITEM IDENTIFICATION: Current Year UTSC Campus Operating Budget

JURISDICTIONAL INFORMATION:

Section 5.7 of Campus Affairs Committees' Terms of Reference provides that the "*annual budget is considered by the Committee for recommendation to the Council for inclusion in the University's annual operating budget.*" Appendix A of the Terms notes that this responsibility is executed as part of the campus' budget planning process.

GOVERNANCE PATH:

1. UTSC Campus Affairs Committee [For Information] (September 11, 2019)
2. UTSC Campus Council [For Information] (September 25, 2019)

PREVIOUS ACTION TAKEN:

At its meetings on September 12th and October 2nd the UTSC Campus Affairs Committee (CAC) and the UTSC Campus Council (CC) both received, for information, a presentation on the current-year campus and institutional operating budgets.

HIGHLIGHTS:

The presentations that will be made to the CAC on September 11th, and the CC on September 25th represent step one in the process for consideration of budget matters by local governance bodies, which includes four steps:

- (1) **an integrated budget presentation to the Campus Affairs Committees and Campus Councils;**

- (2) an overview of the proposed campus operating budget themes and priorities;
- (3) the Provost's budget review meetings; and
- (4) governance consideration of the University's operating budget.

The presentation provides the context for how the University's budget is developed including: structure and process, enrolment, UofT Revenue, expense and university fund, and student financial support.

The "step one" discussion at the CAC will support UTSC's annual budget preparations and the integration of campus budget plans into the University's budget.

FINANCIAL IMPLICATIONS:

Note applicable.

RECOMMENDATION:

Presented for Information.

DOCUMENTATION PROVIDED:

PowerPoint Presentation.

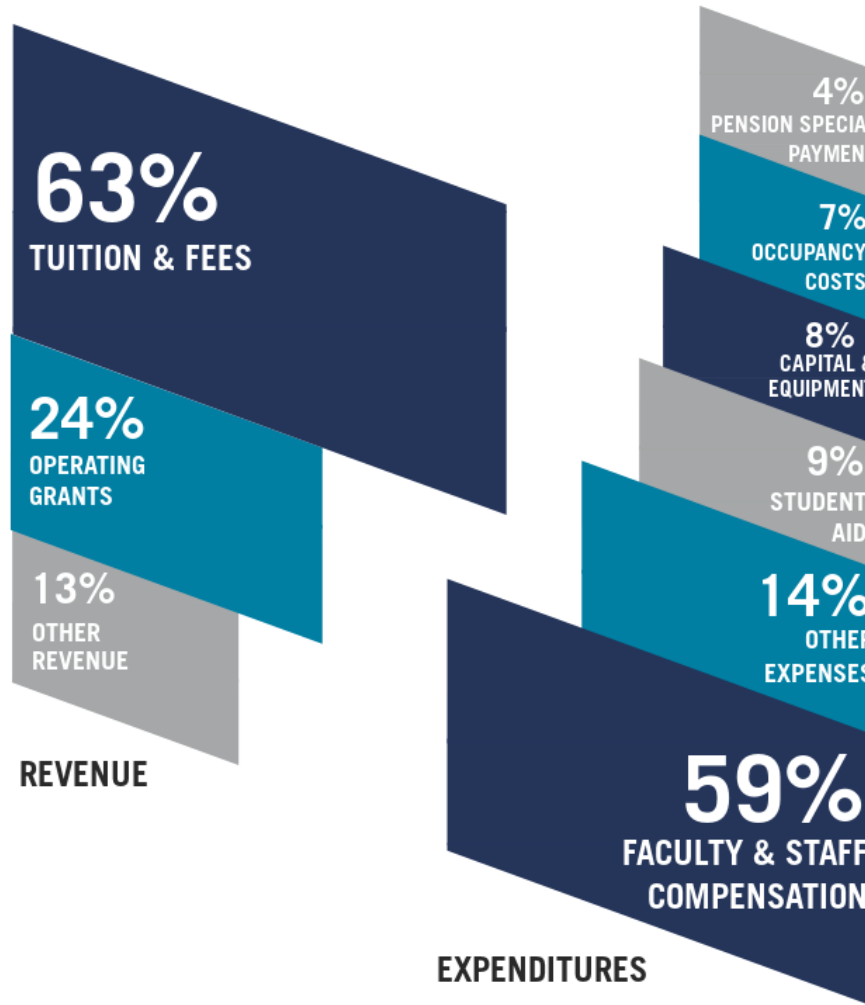
UTSC Campus Affairs Committee September 11, 2019

Current Year UTSC Operating Budget

Institutional Context







2019-20
**Balanced
Budget**
\$2.77 BILLION

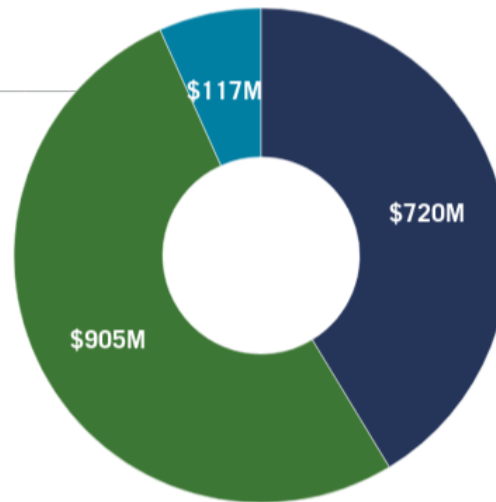


COMPENSATION

2019-20 Compensation Budget
\$1.74 BILLION (estimated)

ACADEMIC COMPENSATION

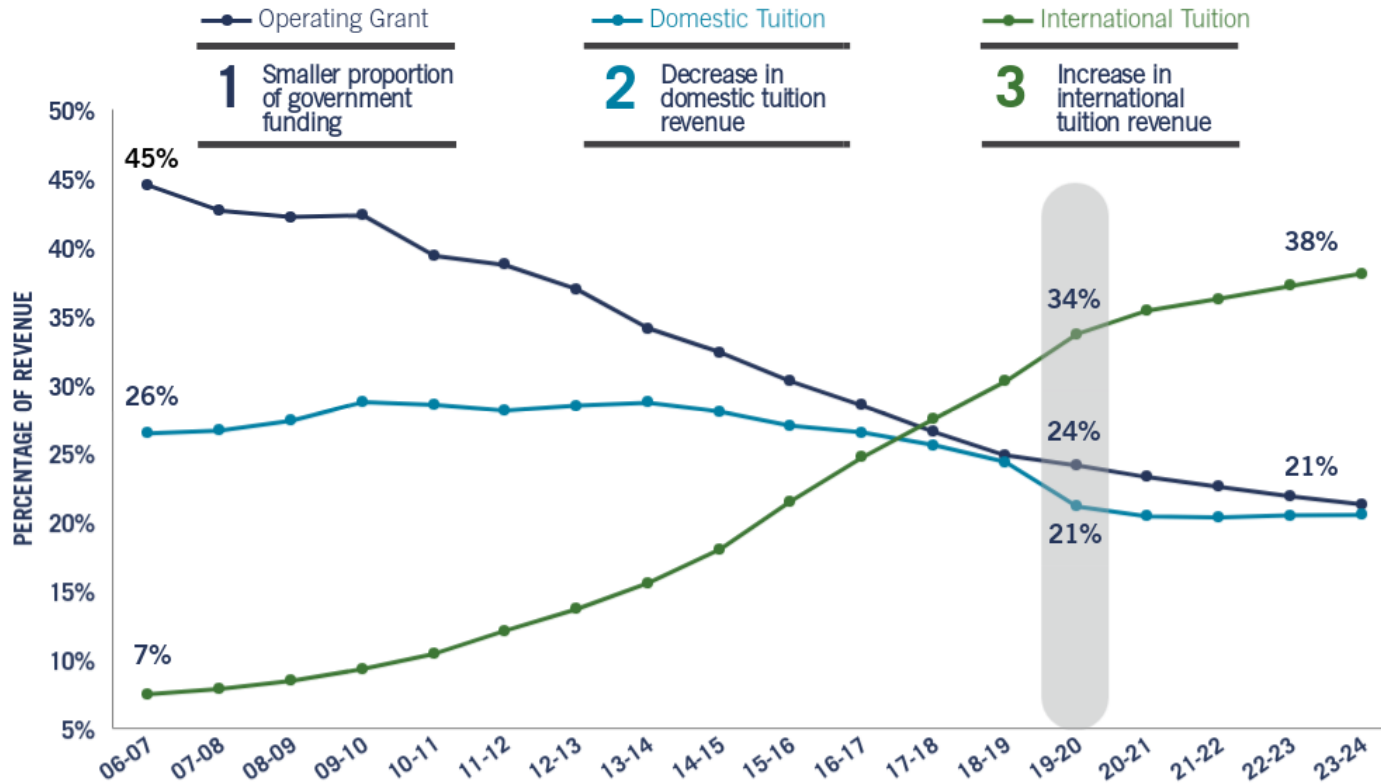
-  \$734 MILLION
FACULTY & LIBRARIANS
-  \$36 MILLION
SESSIONAL LECTURERS
-  \$68 MILLION
TEACHING ASSISTANTS
-  \$47 MILLION
TEACHING STIPENDS
-  \$20 MILLION
OTHER ACADEMIC



● Staff Compensation \$720M ● Academic Compensation \$905M
● Pension Special Payment \$117M

2018-2019
BUDGET
\$1.64 BILLION
+
2019-2020
BUDGET INCREASE
\$98 MILLION

Change in Sources of Revenue



UTSC Budget Planning

Operating Budget

Funded by tuition, government grants, endowment payouts etc.

Day to day operating costs

Capital development

Student Services Fee

Funded directly through students for services such as health and wellness, Athletics, student clubs etc..

Includes student levees such as Student Centre, Toronto Pan Am Sports Centre

Ancillary Budget

User based services such as food services, parking, student residence

Planning and Priorities -Vice- President and Principal (spring to early summer)

Internal UTSC process

Establishes campus priorities for the upcoming year (both strategic and operational)

Requests and allocations made on a portfolio level

Academic Budget Review – Provost (Fall)

Consolidated campus plan for review and discussion

Divisional Advisory Committee – President (late fall early winter)

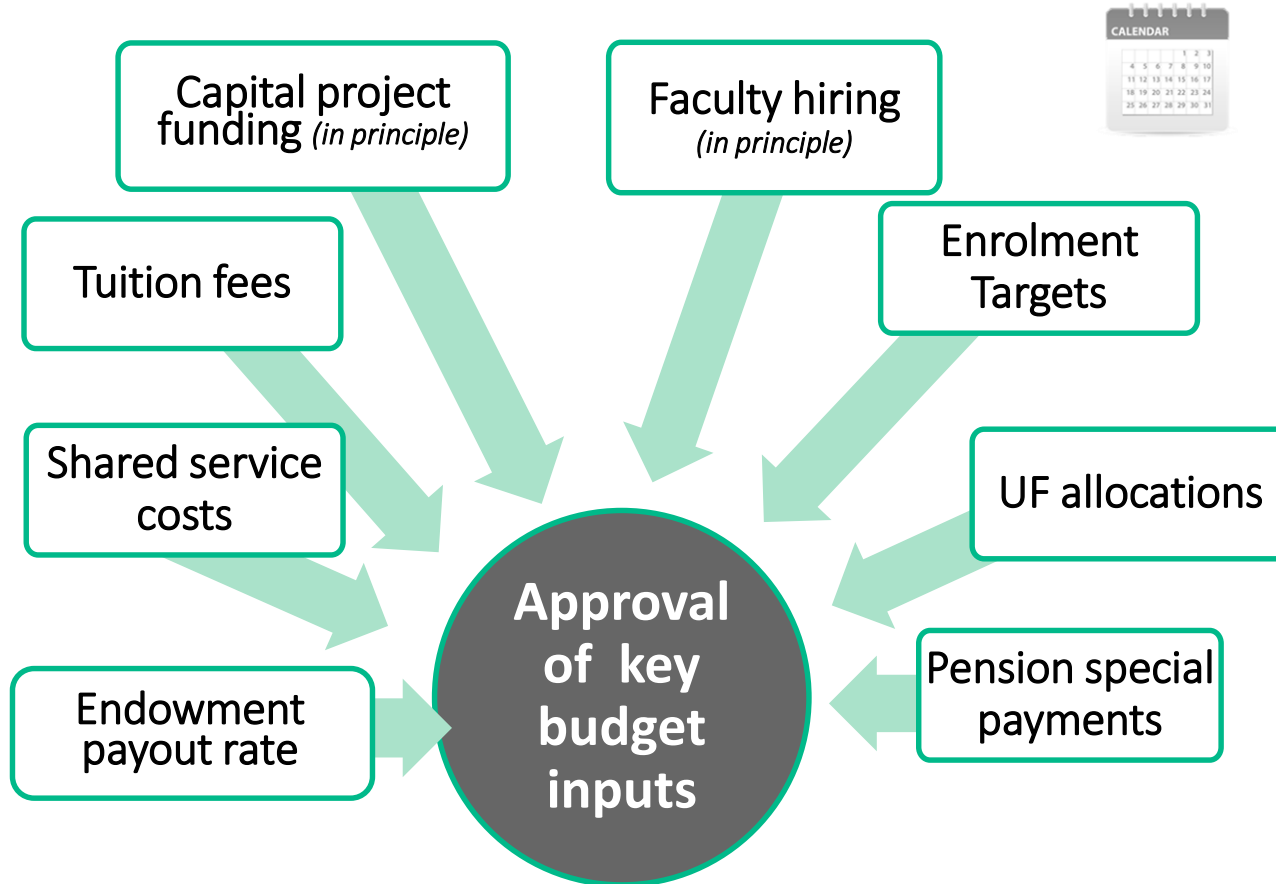
University wide shared services

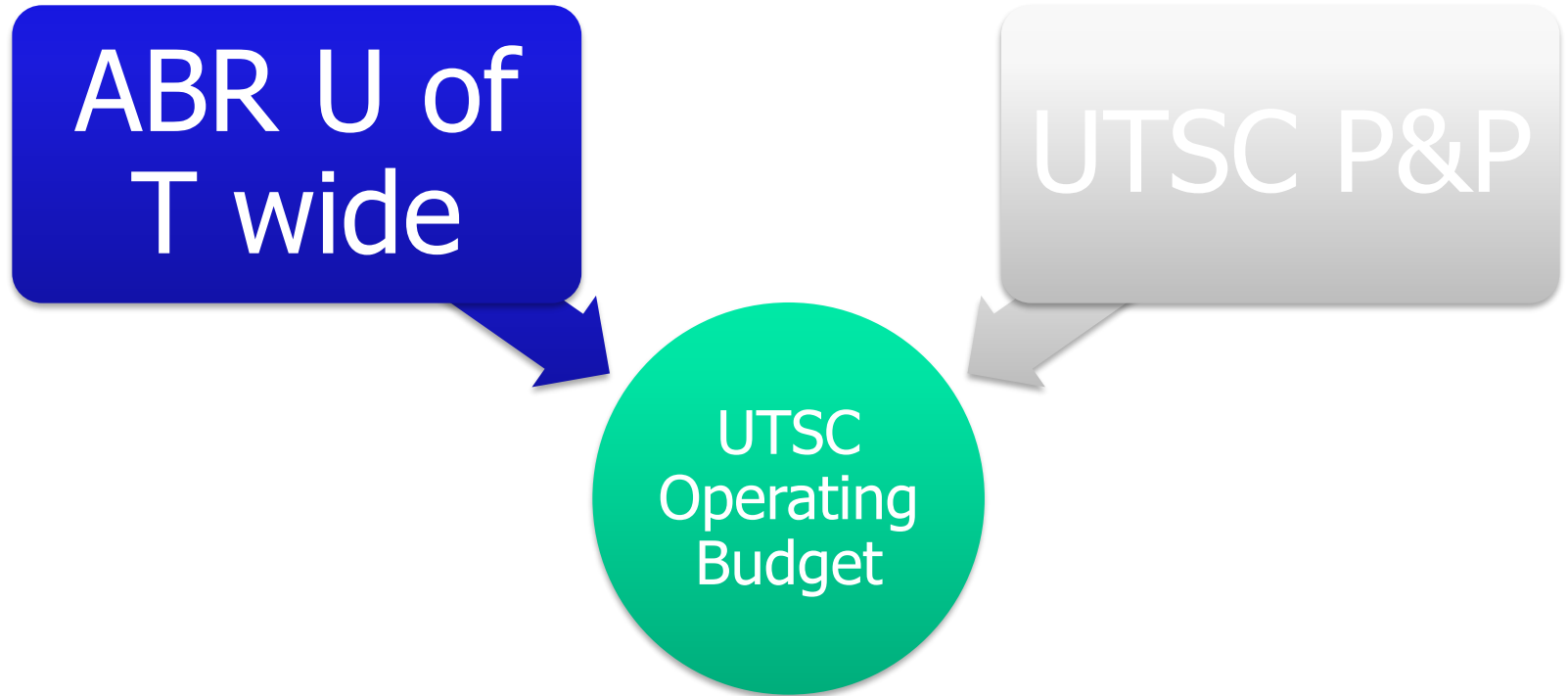
University Budget - Spring

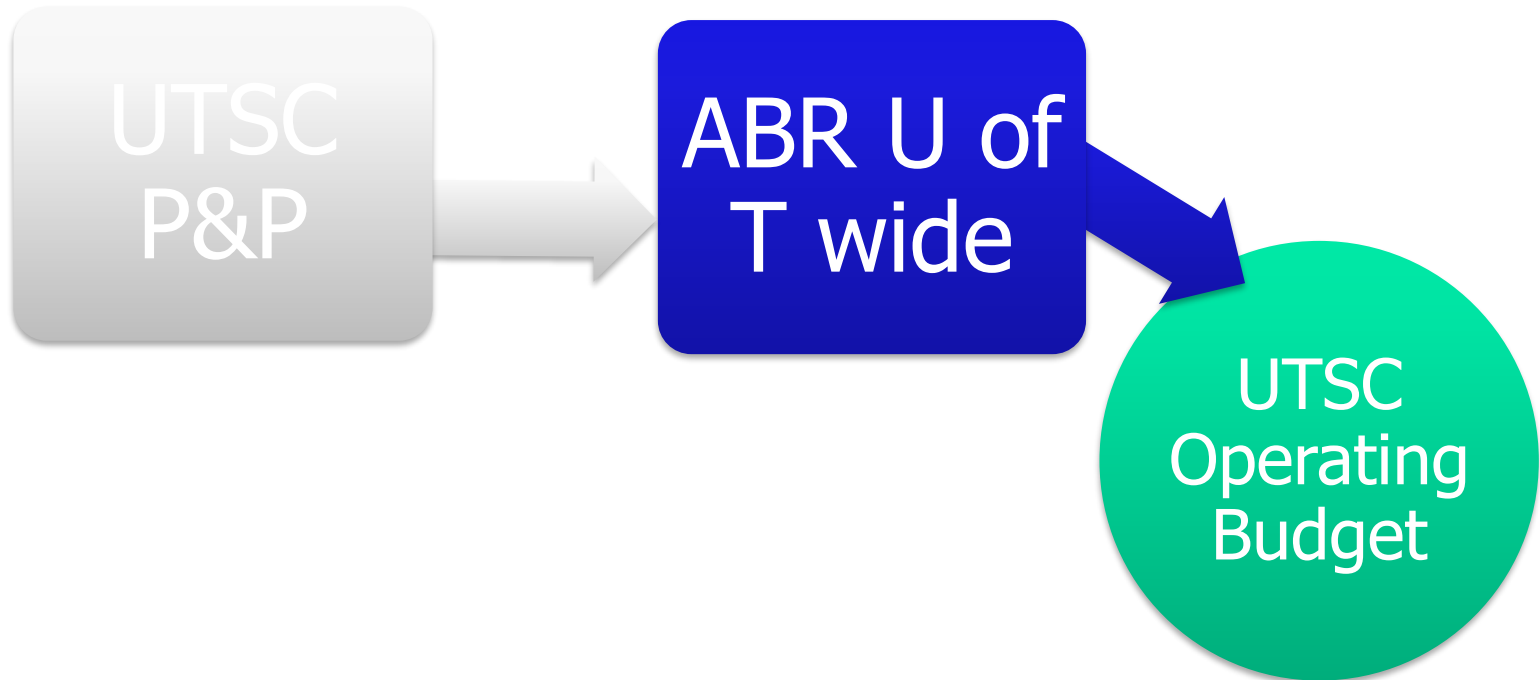
ACADEMIC BUDGET REVIEW

- Enrolment and academic programs
- Tuition fees and student aid
- Complement plans
- Space and capital plans
- Operating reserves
- Cost containment and surplus/deficit plans
- Ancillary operations (if applicable)
- Advancement and government relations

APPROVALS

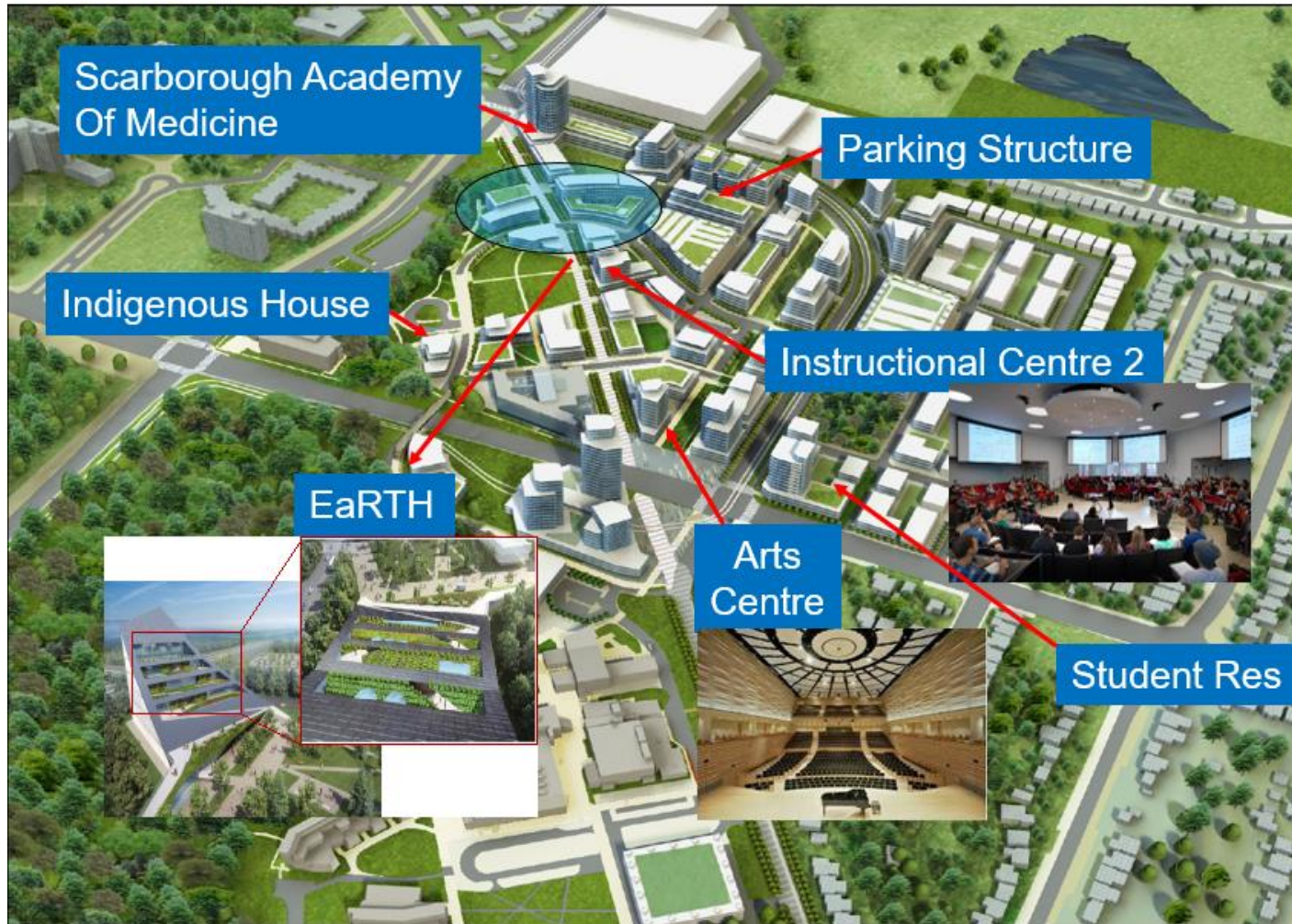






1. Strategic Plan
2. Support for Senior and Equity Hires
3. Indigeneity Initiatives
4. Support for Renewable Scholarships
5. Centres of Distinction - GTA-Rise and EaRTH District
6. Organizational Structures to support Strategic Plan
7. Supporting Research
 - Startup packages
 - Support Facilities
8. Capital Plans

- Core Academic
- Classroom Space
- Teaching labs – more and upgraded
- Faculty and Admin Office space
- Research space is starting to emerge again
- Other Space
- Student Residence
- Parking Structure
- Arts Centre (Cultural Centre), Hotel Centre, Partnership/Incubator Centre
- 4 Corners Real estate Plan



Facility Condition Index (FCI)

An industry-standard measure used to compare relative building conditions

$$\text{FCI} = \frac{\text{total cost of existing deficiencies}}{\text{current replacement value}}$$



Using data gathered from facility condition assessments, the Facility Condition Index (FCI) is calculated automatically in VFA.facility.

Facility Condition Index Summary

Asset Type Building	Number	Age	Use	Size	Replacement Value	Unit	FCI Cost	FCI	RI Cost	RI
Academic Resource Center	201	16	Library	9,280	15,627,000	2	26,151	0.00	26,151	0.00
Arts and Administration Building	204	14	Academic/Administration	5,840	11,703,000	2	79,642	0.01	79,642	0.01
Bladen Wing	200B	46	Academic/Administration	8,654	29,665,946	3,428	4,155,306	0.14	4,500,787	0.15
Central Plant	200CP	54	Utilities	1,676	18,246,000	11	2,548,542	0.14	2,548,542	0.14
Humanities Wing	200H	54	Academic/Administration	9,217	32,767,496	3,555	9,409,697	0.29	9,452,005	0.29
Management Building	200M	15	Academic/Administration	5,037	9,247,000	2	445,757	0.05	445,757	0.05
Science Research Building	205	11	Academic/Administration	6,161	24,589,000	4	16,642	0.00	16,642	0.00
Science Wing	200S	53	Academic/Administration	31,225	102,839,381	3,293	32,276,441	0.31	37,680,430	0.37
Student Center	203	15	Multi-Use	4,804	9,627,000	2	412,474	0.04	412,474	0.04
			Subtotal for Building	81,894	254,311,823	10,298	49,370,652	0.98	55,162,430	1.05

Financial Risk Mitigating Strategies

Near term

- Strategic Enrollment Management system
- Deferral of expenses
- Targeted support for start-up and faculty hires

Longer term

- Expanded revenue sources
- Partnerships

Thank You