UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

JUNE 25, 2019

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 25, 2019 at 4:00 p.m. in the Council Chamber, Simcoe Hall.

Present:

N. Jane Pepino (Vice-Chair) Rose M. Patten, Chancellor Meric S. Gertler, President Cheryl Regehr, Vice-President and Provost Preet Banerjee Harvey Botting David N. Bowden Catherine Bragg P.C. Choo Janet Ecker Susan Froom Gary D. Goldberg Avrum I. Gotlieb Ernest W.N. Lam Litos Li Paul Kingston Mark Krembil Nykolaj F. Kuryluk Brian D. Lawson Ron Levi Price Amobi Maka Jan K. Mahrt-Smith Mohan Matthen Douglas McDougall Joanne McNamara John Paul Morgan Sandhya Mylabathula Andrea M. Sass-Kortsak Salvatore M. Spadafora

Andrew Szende W. Keith Thomas Steven J. Thorpe Mark Henry Rowswell Bruce Winter

Sheree Drummond, Secretary of the Governing Council

Secretariat:

Alexandra Di Blasio Tracey Gameiro Anwar Kazimi Patrick McNeill Rena Prashad David Walders

Absent:

Claire Kennedy (Chair) Anna Kennedy Zabeen Hirji Edie Guo Mala Kashyap Mark Lautens Harry Orbach-Miller Tom Sutherland Nicholas Terpstra Samra Zafar

In Attendance:

K. Sonu Gaind, Governor-Elect Sarosh Jamal, Governor-Elect Amin Kamaleddin, Governor-Elect

David Estok, Vice-President, Communications Vivek Goel, Vice-President, Research and Innovation Kelley Hannah-Moffat, Vice-President, Human Resources and Equity David Palmer, Vice-President, Advancement Ted Sargent, Vice-President, International

Nadina Jamison, Assistant Vice-President, Strategic Initiatives Bryn MacPherson, Assistant Vice-President, Office of the President and Chief of Protocol Steve Moate, Senior Legal Counsel, Office of the President Archana Sridhar, Assistant Provost

Althea Blackburn-Evans, Executive Director, Communications Joshua Bowman, President, UTSU Sheila Brown, Chief Financial Officer Elizabeth Cragg, Director, Office of the Vice-President, Operations and Real Estate Partnerships David Curtin, Director, Communication Services Dermot O'Halloran, Vice-President, Professional Faculties, UTSU Pierre Piche, Controller and Director of Financial Services Nicole Tratnik, Chair, Forestry Graduate Students Association Jack Radecki, Alumnus, Faculty of Forestry Richard Sommer, Dean, John H. Daniels Faculty of Landscape, Architecture and Design Melanie Woodin, Vice-Dean, Interdivisional Partnerships Robert Wright, Dean, Faculty of Forestry

1. Chair's Remarks

The Vice-Chair welcome members and guests to the meeting and noted that, as the Chair was unable to attend the meeting, she was pleased to chair the meeting in her absence. The Vice-Chair then offered congratulatory remarks to President Gertler, who had recently been awarded an honorary degree from the Université de Montréal in recognition of his contributions to the study of urban economies. The Vice-Chair also acknowledged the contributions made by a student governor, Ms Sandhya Mylabathula, to the research and policies concerning the prevention of concussions in sport. Finally, the Vice-Chair reported that four speaking requests had been received, one of which pertained to item 3(a) while the remaining three pertained to item 3(b). All of these requests had been granted.

2. Report of the President

The President began his Report by commenting on the University's convocation ceremonies, which featured 32 ceremonies, an increase from previous years. This was a result of the growth in the size of the graduating class. Some 14,599 students were part of the class of 2019 and a record 85% of these graduates attended their convocation ceremony. The President also noted that another very successful spring alumni reunion had concluded, with alumni and guests attending numerous events across the three campuses. In particular, the "stress-free degree" lecture series had been extremely well attended.

Provincial Matters

The President referred to the recent cabinet shuffle that had occurred, noting that Minister Ross Romano had replaced Minister Merilee Fullerton as Minister of Training, Colleges and Universities (MTCU) and that Minister Rod Phillips had replaced Minister Vic Fedeli as Finance Minister. The President indicated that he looked forward to working with these and other Ministers. He also noted that three of the newly added cabinet members were U of T alumni.

Turning to the performance-based funding model, the President noted that the University was awaiting further details regarding its implementation. As part of the Strategic Mandate Agreement (SMA3) negotiations, the University had actively participated in the Council of Ontario Universities' (COU) expert task force that had liaised with the Ministry of Training, Colleges and Universities (MTCU) to clarify technical components of the accountability metrics and to form a shared approach prior to SMA3 negotiations.

The President further reported that the Provincial government had announced the membership of its Expert Panel on Intellectual Property (IP) – the panel was expected to deliver its report in December 2019, and would include an action plan for a provincial IP framework to maximize commercialization opportunities.

Federal Matters

On the Federal front, the Minister of Science had announced a new initiative titled "Dimensions: Equity, Diversity and Inclusion (EDI) Canada", which sought to address systemic barriers faced by under-represented groups. The initiative included a Dimensions charter, which the University of Toronto had endorsed, including an acknowledgment that institutions thrive when equity and inclusivity are embraced.

Also on the Federal front, the International Education Strategy had recently been clarified. Of the total of \$148M in funding, \$100M would support an outbound mobility pilot project for students. The remainder would likely be earmarked for Immigration, Refugees and Citizenship Canada for visa processing and capacity and to Global Affairs Canada for promoting Canadian education abroad.

Collision Conference

The President reported that Toronto had hosted the Collision conference, one of the most significant tech conferences in North America, in May 2019 – over 25,000 people from 120 countries, along with 800 investors and over 80 trade missions attended. The University of Toronto had had a notable presence, including a booth in a prominent location to promote the university's innovation

and entrepreneurship activities. The President reported that he had participated in a panel discussion on entrepreneurship ecosystems, which highlighted the University's role in supporting the growth of spin-off companies.

Task Force on Mental Health

The President reported that the membership of the Presidential and Provostial Task Force on Student Mental Health had been announced; Professor Trevor Young, Dean of the Faculty of Medicine and Vice-Provost, Relations with Health Care Institutions, would chair it. The Task Force consisted of a broad representation of U of T's diverse community across all three campuses, drawn from a large pool of several hundred nominations. Its membership included three faculty, three administrative staff and four student members, as well as two senior assessors, selected for their demonstrated interest in mental health issues. Following the consultation process and development of further recommendations to improve mental health supports, the Task Force's findings would be brought forward to the Provost and President in December 2019.

Update on Mandated Leave Policy

The Vice-Provost, Students, provided an update on cases which had been brought under the *University-Mandated Leave of Absence Policy* since it was implemented. A total of eight cases had been brought under the *Policy*. Of these, two of the students had taken a voluntary leave of absence. Two students had returned to their studies within six weeks of taking the leave; three other students planned to return to their studies in Fall, 2019, and the Office of the Vice-Provost, Students, was assisting these students to facilitate their return. Professor Welsh also reported that she had met with the University Ombudsperson who had expressed satisfaction that the *Policy* was being applied in a fair manner.

In reply to a member's question, the President noted that, in discussion concerning performancebased funding, the University was mindful that there were a variety of circumstances faced by students which may delay graduation, necessitate that they enroll part-time, or take a break from their studies.

3. Items for Approval

a. Establishment of University of Toronto Mississauga Students' Union (UTMSU) as a Representative Student Committee

Professor Welsh provided an introduction to the proposal to establish UTMSU as a representative student union. She noted that, at present, the UTM full-time undergraduate students were represented by the University of Toronto Student's Union. With the growth at UTM and the establishment of the tri-structure system, there were calls to establish UTMSU as a Representative Student Committee to represent undergraduate students at UTM. The proposal would not change the fees or the representative student committee for part-time students or graduate students. These students would continue to be represented by the Association of Part-Time Students (APUS) and University of Toronto Graduate Student's Union (UTGSU) respectively. The establishment of UTMSU as the Representative Student Committee for UTM full-time undergraduate students and the subsequent realignment of the fees was endorsed by UTSU and UTMSU members at their respective AGMs.

The administration also endorsed the proposal. The amount of fees paid by students would not change and the fees would now be paid directly to UTMSU. To ensure compliance with Ministry requirements pertaining to the *Memorandum of Agreement between the University of Toronto, the Students' Administrative Council, the Graduate Students' Union and the Association of Part-Time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-Tuition Related Fees* (the 'Protocol'), UTM full-time undergraduate students would continue to be represented by UTSU for the purpose of the Protocol.

Mr. Andrew Szende, Chair of the University Affairs Board, provided an overview of the discussion that had occurred at that Board regarding the proposal.

Mr. Joshua Bowman, the President of UTSU, expressed support for the motion, noting that UTMSU was well positioned to support students at UTM. He looked forward to working with UTMSU to facilitate a smooth transition.

On motion duly made, seconded and carried

It was Resolved

- i. THAT University of Toronto Mississauga Students' Union be recognized as the Representative Student Committee and primary representative body of full-time undergraduate students registered at the University of Toronto Mississauga; and
- THAT the Governing Council cease its recognition of the University of Toronto Students' Union (formerly operating as the Students' Administrative Council) as the Representative Student Committee of full-time undergraduate students registered at the University of Toronto Mississauga;

Subject to the following condition and expectation:

iii. THAT for the purposes of the Memorandum of Agreement between the University of Toronto, the Students' Administrative Council, the Graduate Students' Union and the Association of Part-Time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-Tuition Related Fees (the "Protocol"), the Students' Administrative Council shall continue to represent full-time undergraduate students registered at the University of Toronto Mississauga until such a time as a new or revised Protocol is approved;

AND

iv. THAT all fees currently charged to University of Toronto Mississauga students on behalf of the University of Toronto Students' Union be henceforth charged on behalf of the University of Toronto Mississauga Students' Union, effective beginning in the Fall 2019 session.

b. Proposal for the Academic Restructuring of the Faculty of Forestry

The Provost provided an overview of the proposed restructuring. She stated that the *Proposal* was the product of several years' work, and extensive consultation as required by the *Policy and Procedures for Faculty and Librarians on Academic Restructuring*. She noted that the proposed restructuring was a very positive step for the Faculty of Forestry and would provide for much-needed renewal.

The Provost reported that additional resources would be provided as part of the restructuring, including additional funding and five additional faculty lines to strengthen the forestry academic programs in ways that would allow integration into Daniels' disciplinary foci and various program offerings.

She also noted that students in the undergraduate forestry programs would be unaffected by this Proposal as they were now and would continue to be Faculty of Arts and Science students. She added that graduate forestry programs would be offered through a separate graduate unit within Daniels, and in this way their visibility within the University's graduate offerings would be maintained. It was expected that the three accredited programs offered by the Faculties (Master of Forest Conservation, Master of Architecture, Master of Landscape Architecture), would continue to be accredited under the proposed restructuring.

The Provost advised that the response from all parties, including the forestry alumni and industry communities, was generally positive. Daniels' Faculty Council voted to welcome Forestry faculty, students and staff to join Daniels. While a Forestry Faculty Council vote was not required under the Policy, faculty members in Forestry submitted a signed joint letter of support.

The Vice-Chair then invited those individuals who had been granted speaking rights to address the meeting.

Ms Nicole Tratnik, a PhD Candidate in the Faculty of Forestry, and Chair of the Forestry Graduate Students' Association, expressed concerns that stronger institutional and financial safeguards were needed before approving the Proposal in order to ensure that forestry could flourish. This included making Forestry a high-level Extra-Departmental Unit (EDU).

Professor Sean Thomas from the Faculty of Forestry then offered comments, in which he expressed support for the proposal, noting that the restructuring would facilitate interdisciplinary collaboration as well as increased resources for students, including additional faculty. He suggested that future consideration be given to the creation of a school of forestry within Daniels.

Finally, Mr. Dermot O'Halloran, Vice-President, Professional Faculties for UTSU, cautioned that the proposed restructuring insufficiently addressed plans for undergraduate programs in the Faculty. He also raised concerns about the consultation process and the lack of a detailed academic framework following the restructuring. Finally, he advocated the creation of a high-level EDU for Forestry and stressed the societal importance of scholarly research on Canada's forests and climate change.

A member commented that they were pleased to see that the proposal clearly stated that there were no plans to reduce the total number of administrative staff.

In reply to members' questions, the Provost clarified that undergraduate students and programs were not in the Faculty of Forestry; these were in the Faculty of Arts and Science and would continue. She confirmed that, throughout the process the *Policy and Procedures for Faculty and Librarians on Academic Restructuring* had been strictly adhered to. She also outlined the formal and informal consultation process which had occurred within the Faculty of Forestry, Daniels, and the Faculty of Arts and Science. The Office of the Vice-President and Provost had, among other initiatives, also hosted an online form to collect feedback. All of these consultations had involved students, staff and faculty. Finally, the Provost noted that the creation of an EDU could be discussed as part of the academic planning process within Daniels. Once complete, this academic plan would be presented to governance for information and feedback.

Vice-Dean Woodin confirmed that the restructuring would be a very positive initiative for undergraduate forestry students in the Faculty of Arts and Science, and that the new hires would create opportunities for the revitalization of the programs.

Dean Wright spoke in favour of the restructuring, noting that the reorganization was essential to preserve the forestry academic programs. He asserted that the current Faculty structure was not sustainable financially and otherwise. If approved, the proposal would increase the number of faculty members who conduct research and teaching in forestry, which would thereby enhance and strengthen forestry programs going forward. In addition, relocating to Daniels would mean that forestry programs, faculty, students and staff would be able to draw on the support system provided by Daniels while having a director and maintaining the forestry graduate unit.

On motion duly made, seconded and carried

It was Resolved

THAT the academic restructuring, as described in the *Proposal for Academic Restructuring* of the Faculty of Forestry (April 24, 2019), be approved effective July 1, 2019.

c. Audited Financial Statements for the Fiscal Year ended April 30, 2019

Mr. Keith Thomas, Chair of the Business Board, provided an overview of the discussion that had occurred at the Business Board. There were no questions or comments from members.

On motion duly made, seconded and carried

It was Resolved

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2019 be approved.

d. External Auditors: Appointment for 2019-2020

Mr. Keith Thomas provided an overview of the discussion that had occurred at the Business Board. There were no questions or comments from members.

On motion duly made, seconded and carried

It was Resolved

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2020; and

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2020.

4. Strategic Presentation: University of Toronto Global Partnerships Update

Professor Ted Sargent offered a presentation, appended here, which highlighted the following:

- Academic partnerships were one of eight "axes" of international strategic planning, the other being student recruitment, student mobility, international student experience, innovation, entrepreneurship, alumni and fundraising and reputation and brand.
- There was a strong emphasis on "seeding" institutional engagement to across divisions and with other institutions as a precursor to growing international partnerships.
- Current international partnerships with the Tata Trusts, University College, London, Zhejiang University and the Max Planck Institute were highlighted.
- In terms of learning abroad, 23% of students had engaged with the Toronto International Student Program (TISP) and the target was for 30% of students to study abroad under TISP in 2022-23.
- Collaboration with the Office of the Vice-President, Communications was critical in telling the story of academic partnerships and promoting the University's brand.

In reply to a members question regarding metrics used to measure the success of the TISP program, Professor Sargent replied that academic impact, student self-reflection, the successful communication of such program were all examined. He also noted that, with doctoral cluster programs, there were mandatory annual reviews of the entire program.

The Vice-Chair thanked Professor Sargent for his presentation.

CONSENT AGENDA

On a motion duly made, seconded and carried

It was Resolved

THAT the consent agenda be adopted and items on it approved.

5. Summer Executive Authority

On a motion duly made, seconded and carried

It was Resolved

- 1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
- (i) appointments to categories 2,¹ 3,² and 5³ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁴
- (ii) approval of such additional curriculum changes as may arise for the summer and September 2019; and
- (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
 - 2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

¹ Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

² Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

³ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board); such appointments are reported for information to the Governing Council.

⁴ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

6. Operational Update of the *Code of Behaviour on Academic Matters*, 1995

On a motion duly made, seconded and carried

It was Resolved

THAT the proposed amendments to the Code of Behaviour on Academic Matters, 1995 (Updated 2016) as outlined in the Memorandum dated June 18, 2019 from Professor Cheryl Regehr, Vice-President and Provost, be approved, effective July 1, 2019.

7. Amendments to the *Terms of Reference of the Discipline Appeals Board*

On a motion duly made, seconded and carried

It was Resolved

THAT the proposed amendments to the Discipline Appeals Board Terms of Reference, 1995, as outlined in the Memorandum dated June 18, 2019 from Professor Cheryl Regehr, Vice-President and Provost, be approved, effective July 1, 2019.

END OF CONSENT AGENDA

8. Minutes of the Previous Meetings of the Governing Council

The minutes of the previous meeting of the Governing Council were approved.

9. Business Arising from the Reports of the Previous Meetings

There was no business arising from the reports of the previous meetings.

10. Reports for Information

Members received the following reports for information:

- a. Report Number 212 of the University Affairs Board (May 23, 2019)
- b. Report Number 222 of the Academic Board (May 30, 2019)
- c. Report Number 247 of the Business Board (June 18, 2019)
- d. Report Number 36 of the University of Toronto Scarborough Campus Council (May 28, 2019)
- e. Report Number 36 of the University of Toronto Mississauga Campus Council (May 27, 2019)
- f. Report Number 36 of the Pension Committee (April 15, 2019)
- g. Report Number 84 of the Elections Committee (June 5, 2019)
- h. Report Number 505 of the Executive Committee (June 10, 2019)

11. Date of Next Meeting – Wednesday, September 4, 2019 at 8:45 a.m. – 9:15 a.m.

The Vice-Chair advised that the next meeting of the Governing Council was scheduled for September 4, 2019.

12. Question Period

There were no questions.

13. Other Business

There were no items of other business.

The Vice-Chair thanked governors for their overwhelming commitment to the University of Toronto and to governance and remarked that it had been an incredible experience to serve alongside them. She also thanked all the administrative assessors, including President Gertler and congratulated all governance constituencies on their fine work. She concluded her closing remarks by recognizing those governors who were completing their terms on the Governing Council.

<u>Andrea Sass-Kortsak</u>

Professor Andrea Sass-Kortsak is completing a nine-year term as a teaching staff member of the Governing Council. Her foray into the governance arena began as an elected teaching staff member of the Academic Board in 2005. In 2006 she was appointed Chair of the Committee on Academic Policy and Programs and served in that role until 2010 when she was elected to the Governing Council.

As a governor Andrea continued to demonstrate a deep commitment to engaged self-governance and a focus on appropriate governance oversight. She served as a member of the Academic Board from the start of her first term as a governor and in 2014 was appointed its Chair. In her capacity as Chair of the Academic Board she served as on a number of other important governance bodies including the Committee for Honorary Degrees and the Ceremonials Committee. As Chair, Andrea also sat at the Executive Committee table. In addition, Professor Sass-Kortsak has served on the last three Committees to Review the Office of the Ombudsperson.

Andrea's exemplary leadership and contribution to the University community were most recently recognized earlier this year when she was awarded the Vivek Goel Faculty Citizenship Award. Andrea, thank you for your unwavering support and dedication to Governance at the University!

Steven Thorpe

Professor Steven Thorpe is completing a seven-year term as a teaching staff member of the Governing Council. During his seven years, Professor Thorpe has been a member of the Executive Committee, University Affairs Board, Business Board, Academic Board, Planning and Budget Committee and the Committee on Academic Policy and Programs – basically almost everything there is! Steven has also taken on various leadership roles, serving as Chair of the Planning and Budget Committee from 2014-2017 and as Vice-Chair of the Academic Board and Agenda Committee this past year. To all these bodies, Professor Thorpe has generously contributed his expertise and his insights – always casting a keen eye to the details and proactive with constructive

feedback, for example he was instrumental in revisions to the Policy on Capital Planning & Capital Projects.

Steven, I would like to thank you for your engaged and dedicated service. With your governance responsibilities over, hopefully you will have more time to spend at your B&B!

Nykolaj (Nick) Kuryluk

Mr. Nick Kuryluk is completing a nine-year term as an alumni governor. During his term, Nick has served on the Executive Committee, the Academic Board, the Business Board, the University Affairs Board, as well as the Committee on Academic Policy and Programs and the Elections Committee.

Following the establishment of the tri-campus governance structure, Nick also became very involved in governance bodies at UTM, serving as a member of the Campus Council, serving as its Vice-Chair from 2015-2017 and then as Chair for these last two years. He also served as Vice-Chair of the UTM Campus Affairs Committee. In addition, Nick served as a member of the Advisory Committee for the Vice-President and Principal of UTM.

Nick, thank you for your dedicated service to governance in general, and especially for your leadership at UTM. You have been a tremendously effective alumni member - demonstrating a genuine passion for your alma mater and always keeping a focus on the student experience front and centre in all that you do. I wish you the very best for the future and am confident that we will continue to see you engaged with the University one-way or the other!

Edie (Yi Yi) Guo

Ms Edie Guo is completing a one-year term as a full-time undergraduate student representative. During her term, she has been an engaged member of the Executive Committee and the Academic Board. Edie, thank you for your thoughtful and heartfelt contributions to the discussions on a number of topics of particular interest to students, including those concerning student mental health. We wish you well in whatever you choose to do next and we thank you for your service to the University!

<u>Litos (Hanze) Li</u>

Mr. Litos Li is completing a one-year term as a full-time undergraduate student representative. During his term, he has served on the University Affairs Board as well as on the Planning and Budget Committee, bringing his perspective as an international student to many important discussions over the last year ranging from tuition fees, support for international students, and mental health issues. Congratulations on completing your program and thank you for your contributions to university governance!

Price Amobi Maka

Mr. Price Maka is completing a one-year term as a full-time undergraduate student representative. During his term, he has ably served on the Business Board. Price also contributed in a special way to the installation of our Chancellor, Rose Patten, by bringing remarks on behalf of all students at the installation ceremony. Thank you for your service to the University and I wish you all the best in your studies!

Harry Orbach-Miller

Mr. Harry Orbach-Miller is completing a one-year term as a graduate student representative. Harry has been a very engaged member of the University Affairs Board as well as the Elections Committee. He was very diligent and thorough in his preparations for meetings, frequently sending thoughtful questions in advance. Harry couldn't be here today as he has begun his job in Ottawa – I thank him in absentia and wish him well.

Sandyha Mylabathula

Ms Sandyha Mylabathula is completing a one-year term as a graduate student representative. Sandhya served on the University Affairs Board as well on the Committee on Academic Programs and Policy. Sandhya, your insightful comments, and your thoughtful and respectful approach, were greatly appreciated. We are also grateful to you for your suggestions on how to apply best practices around meetings and the health risks of being sedentary – thanks to you, we now have our own version of the seventh-inning stretch! Thank you for your many contributions to University governance and I wish you all the best in your studies!

Tom Sutherland

Mr. Tom Sutherland is completing a one-year term as a full-time undergraduate student representative. During his term, he served on the Academic Board. In addition, as a member of the Academic Appeals Committee Tom participated in the first ever written hearing of the Committee adjudicated by a full panel. Tom, thank you and best wishes!

<u>Mala Kashyap</u>

Ms Mala Kashyap is completing a second one-year term as a part-time undergraduate student representative. Over the course of her time as a governor she has served as an engaged member of the Executive Committee, the Business Board and the Academic Board – thoughtfully contributing to the discussions of these bodies, and always reflecting a deeply principled approach. In addition, as a member of the Academic Appeals Committee, Mala brought these same qualities to her role as a side panelist. Mala, thank you for your contributions to governance over the last two years – while I know that it has not always been easy, you should be very proud of the difference that you have made. Best wishes on your future endeavours!

Catherine Riddell

Finally, I would like to acknowledge a former governor, Ms Catherine Riddell. Catherin had planned to be here with is today but was ultimately unable to attend. Catherine resigned from her seat as an administrative staff governor at the end of 2018 before taking up a new role outside of the University as the Vice-President, Strategic Communications for the Canadian Institute for Advanced Research (CIFAR). Catherine's governance service began in 2011 when she was appointed as a co-opted member of the Business Board. She was subsequently elected in 2013 as an administrative staff governor.

Over the course of her two terms as a governor, Catherine served on the Executive Committee, all three Boards - including serving as Vice-Chair of the University Affairs Board since 2015 - the Committee on Academic Policy and Programs, and, the Planning and Budget Committee. In addition, Catherine served on the Search Committee for the Secretary of the Governing Council. Throughout her many years of service, Catherine was deeply committed to her role and to the University and I thank her in her absence.

The Governing Council moved in camera

14. Appointments

a. Senior Appointment

On motion duly made, seconded and carried

It was Resolved

THAT the position of Vice-President, Research and Innovation be eliminated, effective June 30, 2019.

THAT the position of Vice-President, Vice-President, Research and Innovation, and Strategic Initiatives, be created, effective July 1, 2019.

THAT Professor Vivek Goel be appointed Vice-President, Research and Innovation, and Strategic Initiatives, effective July 1, 2019 and continuing until June 30 2024.

b. Non-Governing Council Members of the Pension Committee

On motion duly made, seconded and carried

It was Resolved

THAT the membership of following individuals be renewed, along with the corresponding terms:

Colleen Burke (term from July 1, 2019 to June 30, 2022)

Kim Maclean (term from July 1, 2019 to June 30, 2022) Leanne MacMillan (term from July 1, 2019 to June 30, 2022) Alex D. McKinnon (term from July 1, 2019 to June 30, 2022)

The meeting returned to open session.

The meeting adjourned at 6:01 p.m.

Secretary

Chair

June 26, 2019