

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**MAY 17, 2018**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on May 17, 2018 at 4:30 p.m. in the Council Chamber, (AA160), at the University of Toronto Scarborough.

**Present:**

Claire Kennedy (Chair)  
N. Jane Pepino (Vice-Chair)  
Meric S. Gertler (President)  
Cheryl Regehr (Provost)  
Harvey Botting  
David N. Bowden  
Catherine Bragg  
Susan Froom  
Avrum I. Gotlieb  
Mala Kashyap  
Bruce Kidd  
Paul Kingston  
Nykolaj Kuryluk  
Normand Labrie  
Ernest W.N. Lam  
Jan K. Mahrt-Smith  
Mohan Matthen  
Mama Adobea Nii Owoo  
Catherine Riddell  
Mark Henry Rowswell  
Salvatore M. Spadafora  
Andrew Szende  
Bruce Winter  
Robert Xu

Sheree Drummond, Secretary of the  
Governing Council

**Secretariat:**

Mariam Ali  
Cindy Ferencz-Hammond  
Anwar Kazimi  
Patrick McNeill  
David Walders

**Absent:**

Preet Banerjee  
P.C. Choo  
Jeff P. Collins  
Janet L. Ecker  
Aidan H. Fishman  
Gary D. Goldberg  
Amanda Harvey-Sanchez  
Zabeen Hirji  
Mark Krembil  
Mark Lautens  
Brian D. Lawson  
John Paul Morgan  
Andrea M. Sass-Kortsak  
Janice Gross Stein  
Nicholas Terpstra  
W. Keith Thomas  
Steven J. Thorpe  
Twesh Upadhyaya  
Samra Zafar  
Emeli Zhang

**In Attendance:**

Sandhya Mylabathula, Governor-Elect

David Estok, Vice-President, Communications  
Ulrich Krull, Vice-President and Principal, UTM  
David Palmer, Vice-President, Advancement  
Archana Sridhar, Assistant Provost

Andrew Arifuzzaman, Chief Administrative Officer, UTSC  
Marc Cadotte, Acting Vice-Principal Research, UTSC  
Tony Gray, Director, Strategic Research, Office of the President  
Nadina Jamison, Assistant Vice-President, Strategic Initiatives  
Michael Kurts, Interim Director, Communications and Public Affairs, UTSC  
Bryn MacPherson, Assistant Vice-President & Chief of Protocol, Office of the President  
Susan McCahan, Vice-Provost, Innovations in Undergraduate Education  
Steve Moate, Senior Legal Counsel, Office of the President  
Desmond Pouyat, Dean of Student Affairs, UTSC  
Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor  
Larry Whatmore, Chair, UTSC Campus Affairs Committee

Greg Evans, Professor, Faculty of Applied Science and Engineering  
Daren Smith, President and Chief Investment Officer, UTAM

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEM 1, AND 13-16 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

The Governing Council moved *In Camera*.

## **1. Senior Appointment**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT Professor Wisdom J. Tettey be appointed as Vice-President, University of Toronto, concurrent with his appointment as Principal, University of Toronto Scarborough, for a five-year term effective July 1, 2018 to June 30, 2023.

## **2. Chair's Remarks**

The Chair welcomed members and guests to the meeting. She thanked Professor Bruce Kidd and Andrew Arifuzzaman, for planning and conducting a pre-meeting tour of UTSC for governors.

She informed those present that during the *in camera* session, governors had approved the appointment of Professor Wisdom J. Tettey. The President noted that Professor Tettey, who was currently the Dean of Arts and Science at the University of British Columbia's Okanagan campus, was an accomplished scholar and experienced academic administrator. Originally from Ghana, Professor Tettey had completed his graduate studies in Canada. Professor Tettey had expressed his excitement about leading UTSC, the prospect of living in the Toronto and about being a part of the University of Toronto and contributing to its excellent reputation.

The Chair thanked the search committee who had dedicated their time to this process.

The Chair then noted the celebration of life that was held for John Switzer on May 5<sup>th</sup>, which was attended by John's family, friends, and many representatives from the University. She remarked on the tireless service John gave to the University and that his impact would be felt for years to come.

The Chair then offered comments on the recent election of Dr. Rose Patten as Chancellor and expressed her desire to work with the Chancellor-Elect in advocating the University's priorities.

Finally, the Chair advised that Howard Shearer, an LGIC Governor, had resigned his position as a member of the Governing Council. Since he enrolled in the Global Professional Master of Laws program at the Faculty of Law, he was no longer eligible in the LGIC estate.

She then invited Professor Bruce Kidd, Vice-President and Principal, UTSC, to offer his opening remarks.

Professor Kidd began by noting that governors should take great pride in the system of 'one university three campuses' that had been created at the University. He noted that very few other universities were as well placed to study and teach about the complexities of urban, suburban and global arrangements and relationships as the tri-campus University of Toronto. He invited governors to continue to see their responsibility for the entire, interactive governance system, and visit UTSC frequently.

Professor Kidd recounted some of the many significant accomplishments of the UTSC during the four years he had served as Vice-President and Principal. He commended the tremendous commitment of the faculty, staff, student body and alumni to UTSC and the overall leadership and support of President Gertler and Provost Regehr. He also applauded the Provost's intention to examine several issues related to funding for UTSC students during the forthcoming tri-campus review.

Professor Kidd concluded his remarks by noting how much he had enjoyed his tenure at UTSC and how honoured he was to have been able to finish his time in university leadership at such an exciting and significant place. He thanked governors for their inspiration and support.

The Chair expressed her profound thanks to Professor Kidd for his leadership and for his exemplary service to the UTSC community and to the University more generally.

### **3. Report of the President**

#### *Ceremony for John Switzer*

The President began by echoing the Chair's comments on the recently held ceremony to commemorate the life of John Switzer. Since the President had been out of the country on University business, President Emeritus Naylor was in attendance; he included the following passage in his remarks on behalf of the University:

"John Switzer exemplified the very best of what it means to be a part of the university family. Those of us who had the privilege of knowing him will fondly remember his wisdom, his wry sense of humour, and his profound contributions to making the university a better place for us all. He will be greatly missed."

Bruce Kidd, Vice-President and Principal, UTSC

The President offered his thanks to Professor Bruce Kidd and his team for hosting the meeting at UTSC. The President acknowledged that it would be Professor Kidd's last Governing Council meeting at UTSC as Vice-President and Principal, and offered his sincere thanks to Professor Kidd for his service and dedication to the University throughout his career.

The Federal Scene

The Federal government had recently redistributed chairs within the Canada Research Chair (CRC) program, with the Chairs being reallocated across the Tri-Councils. The University had received new funding for 30 Canadian Institutes of Health Research (CIHR) CRCs. However, the University had had to relinquish 10 Natural Sciences and Engineering Research Council (NSERC) Chairs. There had been no gains or losses among the Social Sciences and Humanities Research Council (SSHRC) CRCs. The President noted that these reallocations had not resulted in the unseating of any currently sitting Chair at the University and praised the Office of the Vice President Research and Innovation for their planning and preparation. The total number of Chairs held by the University and affiliated hospitals was 275, the largest total in the University's history and fully 100 more than any other Canadian university.

G7 Foreign Ministers Meeting

The President reported that the University had been the site for the G7 Foreign Ministers' Meeting, hosted by the Honourable Chrystia Freeland, Minister of Foreign Affairs. Chancellor Wilson had greeted the Ministers upon their arrival at Simcoe Hall. Over two days, the Foreign Ministers had held their plenary sessions in the Council Chamber where they had discussed 'building a more peaceful and secure world.'

The President commended the efforts of staff from across several portfolios at the University who had contributed considerable time and energy to ensure the success of this summit.

Toronto attack and vigil

The President recalled that that on April 23, 2018, there had been a van attack in Toronto in which 10 people were killed, including one University of Toronto student. The list of 16 others who were injured in this incident also included two University of Toronto students. On April 29<sup>th</sup>, the President and many University of Toronto students, staff, and faculty had joined thousands of people from across the GTA in a march down Yonge Street to Mel Lastman Square for the #TorontoStrong Vigil. The dignitaries who had attended the vigil included the Governor General, Her Excellency the Right Honourable Julie Payette; the Prime Minister, the Right Honourable Justine Trudeau; the Honourable Kathleen Wynne, Premier of Ontario; and His Worship, John Tory, Mayor of Toronto. The President noted that the event had highlighted how the community had come together at a time of distress and had responded with dignity and courage.

### Launch of the School of Cities

The School of Cities had been approved by the Faculty of Arts and Science Council on March 21<sup>st</sup> and would begin operations on June 1<sup>st</sup>. It would create new and exciting opportunities for collaboration across divisions and would leverage the University's unique geographical structure. The President noted that ultimately, the aim was for the School to become a Toronto-based hub to connect with scholars from around the world.

### Tri-Campus Review

At the invitation of the President, the Provost offered a presentation on the Tri-Campus Review. The Provost highlighted the scope of the following areas that would be addressed by the Review:

- Academic Planning and Academic Change
- Graduate Units
- Student Service
- Administrative Structure
- Budget Relationships

## **4. 2017 Performance Indicators for Governance**

The Chair invited the Provost to introduce the *2017 Performance Indicators for Governance* report. The Provost explained that the indicators were used for many purposes, including evaluation, communication and reporting to government. She then offered a presentation which highlighted the four categories in which the performance of the University was evaluated:

- Research and innovation
- Education and pathways
- Student experience
- Staff and resources

In the discussion that followed, the Provost addressed the following:

- The University was committed to continual improvement on all metrics, especially a few areas that were highlighted.
- The University was focused on increasing the number of students from underrepresented groups through enhancing and expanding the broad array of outreach and access programs at U of T.
- The University would continue to focus on enhancing the student life experience for all students, on all three campuses.

**5. Responsible Investing Report: University of Toronto Asset Management Corporation (UTAM)**

The Chair invited the President to introduce the Report. President Gertler noted that the Report was part of a larger commitment on the part of the University to address climate change and sustainability. UTAM had adopted an Environmental, Social and Governance (ESG) approach and had undertaken several initiatives to promote and embrace responsible investing.

Daren Smith, President and Chief Investment Officer at UTAM, then offered a presentation which provided:

- An overview of responsible investing, and why UTAM had chosen to pursue it;
- A detailed account of UTAM's approach to responsible investing, which involves the incorporation of ESG factors in investment analysis, ownership policies and practices as well as the adoption of international agreements and principles; and
- Examples of UTAM's efforts in this field, including the selection of investment managers, voting, and active engagement in promoting responsible investing practices.

In the discussion that followed, Mr. Smith noted that UTAM's approach was one of integration, not divestment. President Gertler added that by working with managers who embraced ESG factors as part of their investment approach, investment allocations would be made which reflected a commitment to responsible investing.

**6. Proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practice as an EDU: A, effective July 1, 2018, Faculty of Applied Science and Engineering**

The Chair invited Professor Greg Evans to provide an overview of the proposal. Professor Evans provided a synopsis of the development of the proposal and consultation involved. He noted that the institute would be interdisciplinary, promoting holistic learning experiences which would allow students to pursue a wide-range of interests and occupations upon graduation.

On behalf of the Chair of the Academic Board, Professor Ernie Lam provided an overview of the discussion that had occurred at the Board regarding the proposal.

In reply to a member's question regarding the EDU:A designation, Professor Evans explained that the designation would allow the institute to appoint dedicated faculty.

On motion duly moved seconded and carried

IT WAS RESOLVED

THAT the proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practice as an Extra-Departmental Unit Type A, be approved effective July 1, 2018.

## **CONSENT AGENDA**

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and items approved.

### **7. Minutes of the Previous Meeting of the Governing Council**

The minutes of the April 5, 2018 meeting were approved.

### **8. Business Arising from the Previous Meeting**

There was no business arising from the minutes of the previous meeting.

### **9. Reports for Information**

Members received the following reports for information:

- a. Report on the Reviews of Academic Programs and Units – Part 2
  - i. Semi-Annual Report: November – December 2017
  - ii. Follow up Report from Previous Reviews: Dalla Lana School of Public Health and its Programs
- b. Report Number 215 of the Academic Board (April 19, 2018)
- c. Report Number 240 of the Business Board (April 23, 2018)
- d. Report Number 206 of the University Affairs Board (April 30, 2018)
- e. Report Number 29 of the University of Toronto Scarborough Campus Council (April 17, 2018)
- f. Report Number 29 of the University of Toronto Mississauga Campus Council (April 18, 2018)
- g. Report Number 496 of the Executive Committee (May 8, 2018)

## **END OF CONSENT AGENDA**

### **10. Date of Next Meeting**

The Chair advised members that the next Governing Council meeting was scheduled for Wednesday, June 27, 2018 from 4:00 p.m. – 6:00 p.m.

### **11. Question Period**

There were no questions.

### **12. Other Business**

A discussion ensued about the proposed *University-Mandated Leave of Absence Policy* and members raised concerns about the consultation process, the timing regarding consideration of the item by governance, and substantive aspects of the *Policy*.

The Provost explained that there was a need for the *Policy*, which related to previous recommendations of the Ombudsperson, and would allow the University to assist in a focussed and non-punitive manner when a student engaged in concerning behaviour that may be due to mental health or other health issues. She outlined the robust, 18-month consultation process and noted the substantive changes that had been made to the *Policy* as a result of feedback. She noted that should the *Policy* not obtain governance approval when it was brought forward in cycle 6, the University would not further pursue such a policy at present.

The Governing Council Moved *In Camera*

**13. Appointments: Members of the Governing Council to Governance Bodies, 2018-19**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendation concerning the appointment of the members of Governing Council to Governance Bodies, 2018-19, as outlined in the memorandum from Claire Kennedy, Chair of the Governing Council, dated May 10, 2018, be approved.

**14. Appointments: Membership of the Committee for Honorary Degrees, 2018-2019**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the following proposed membership of the 2018 - 2019 Committee for Honorary Degrees be approved:

***Administrative Staff***

Mr. Jonathan Hamilton-Diabo (Director of Indigenous Initiatives)\*

***Lay Members***

Ms Wendy Cecil (Former Chair of the Governing Council)\*

Ms. Janet Ecker (Lieutenant-Governor-In-Council Member of the Governing Council)

Mr. Gary Goldberg (Alumni Member of the Governing Council)

***Students***

Mr. Boaz Schuman (Centre for Medieval Studies, Faculty of Arts and Science)\*

Mr. Twesh Upadhyaya (Faculty of Applied Sciences and Engineering)

***Teaching Staff***

Professor Maydianne Andrade (Department of Biological Sciences, University of Toronto Scarborough)\*

Professor Brenda J. Andrews (Faculty of Medicine)

Professor Arthur Ripstein (Faculty of Law and Department of Philosophy)\*



Professor Janice Stein (Department of Political Science)\*

\* Member of 2017 - 2018 Committee

**15. Report of the Committee to Review the Office of the University Ombudsperson 2017-2018**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendation concerning the *Report of the Committee to Review the Office of the University Ombudsperson, 2017-2018*, as outlined in the memorandum from Harvey Botting, Chair of the *Committee to Review the Office of the University Ombudsperson*, dated May 10, 2018, be approved.

**16. Senior Appointment**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT Professor Emeritus Ellen Hodnett be re-appointed as University Ombudsperson, for a one-year term effective July 1, 2018 until June 30, 2019.

*The meeting returned to Open Session*

The Chair thanked Mariam Ali, Governance Coordinator at UTM for her hard work and dedication and noted that she would be pursuing another opportunity.

The meeting adjourned at 6:45 p.m.

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Secretary

May 28, 2018

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Chair